

Business Analytics

Simplified Edition

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Preface

Why this book?

This book is originally intended as material for the BUSI 4720 undergraduate course on Business Analytics. This course is a core, required course for the Bachelor of Commerce program at Memorial University of Newfoundland, Canada. As students receive only a single course in business analytics, and this course is in the fourth and final year of the program, the material coverage is intentionally broad, and covers aspects that may be outside some narrower conceptions of analytics. This course also contains advanced topics, such as interpretable machine learning, analytics at industrial scale, reinforcement and MLOps, that are not usually found in a business analytics course. However, these topics are gaining importance and it is essential that students have at least some exposure to them. In summary, the book was written because no other single book offers the necessary broad perspective.

Instructors: How to use this book?

For instructors, the book is written for a 24 class semester of 75 minutes each (the chapter on visualization should be covered in two classes), with two classes dedicated to mid-term exams. If time is short, some of the later, more advanced chapters could be omitted, for example, the two chapters on reinforcement learning, and/or the chapter on MLOps. A slide set for 22 classes is available, as is a question bank of multiple-choice questions for each chapter, e.g. for quizzes. Each chapter also contains a set of short hands-on exercises that can be used during class to keep students engaged or can form the basis for a computer lab setting. Also available is a set of example exam questions. Given the extensive set of online materials on programming in general, and data science and data analytics in particular, ranging from the traditional <https://stackoverflow.com/> site, to Google and YouTube, to the most recent ChatGPT or other LLMs, it is easy for students to complete any technical homework assignment or course project using such tools. Instructors should therefore focus on data and results interpretation and use new or unpublished data sets, if they wish to set such assessment or evaluation exercises at all. Consequently, the example exam questions are long-answer questions that focus on conceptual understanding of the material, and less on technical programming skills.

Students: How to study?

For students, accompanying this book is a virtual machine with all required software installed and data sets provided. I recommend that students at least run the provided example code to get some "hands-on" with the tools. The best way to learn and understand is to experiment and modify the examples. See what happens when parameters or functions are changed. Ask yourself: Does the result match my expectation? Why or why not? Another way to work with the examples is to make sure you recognize the code elements in the formulas and vice versa. If the formula contains an X , where is this specified in the code or where does it appear in the output? Ensure that you can recognize and make the connection between the conceptual or mathematical level and the implementation in software.

Each chapter contains hands-on exercises. These are relatively simple exercises that build directly on the code presented in a section and require only minor changes or adaptations. These exercises invite experimentation with the code and trying different options. They are highly recommended to further your understanding.

Every chapter also contains a number of review questions. These are there to help check your own understanding. At least read and think about the questions, even if you do not write out any answers.

Many chapters contain pointers to textbooks that formed the basis for the material in this book, and all contain links to online references. These are valuable in that they provide additional, deeper information. And because those resources are written by different authors, they may be easier to understand; at the very least they can provide a different and complementary perspective on the material in this book. Many textbooks that have been used to inform this book are popular or classic textbooks in their own right. Many could form the basis of a somewhat more narrowly conceived course on business analytics. In short, they make for excellent complementary reading and are highly recommended. The vast majority of them are also freely available on the internet.

Additionally, a wealth of information is available in various formats on the internet. This begins with Wikipedia pages, which provide a good introduction to many topics, and material from Wikimedia Commons has been used extensively in this book. Since all the tools used in this book are open-source tools, their web sites provide not only the code, but more importantly, also provide documentation in the form of tutorials, introductions, and detailed programming descriptions. These are all excellent resources. Many researchers and teachers in the area of machine learning have made their materials freely available, for example in their blogs or in YouTube videos and entire YouTube channels. Many of these researchers are active at the forefront of machine learning and are excellent teachers. These resources are valuable resources and provide more depth than offered in this book. At the same time, the current popularity of the topic has also led to some questionable material on the internet, and caution should be exercised when searching for material. Begin your internet search with a trusted source, for example Wikipedia, a well-known researcher, or material from a university instructor active in the field.

What about ChatGPT?

Absolutely consider using your favourite large language model (LLM) for studying this material. For example, ChatGPT is quite good at explaining things. Ask it to explain a code fragment that you copy and paste into it. Ask it to translate R code to Python code or vice versa. Ask it to simplify code for you. Ask it to check code for mistakes. Other ways to engage your favourite LLM are to ask it to quiz you on the material; copy and paste the material into it and then ask it to generate questions and wait for your answer, then to evaluate and correct your answers. Yet another use of an LLM is to ask it to evaluate and correct your answers to the review questions, provide both the question and your answer to the LLM.

These are valuable ways in which you can further your understanding, but keep in mind that LLMs are simply statistical models that predict the most likely next word in the output. As such, they cannot truly reason, they have no intelligence (at least in terms of how we conceive human intelligence) and they make mistakes without being aware of them. So, be careful when you engage them. However, the beauty of using an LLM with computer code is that you can run the code and verify that it does what you expect it to do.

About the Author

Dr. Joerg Evermann is an associate professor at the Faculty of Business Administration at Memorial University of Newfoundland. He received his PhD in Information Systems in 2003 from the University of British Columbia. Prior to joining Memorial University in 2007, Dr. Evermann was a lecturer in Information Systems with the School of Information Management at the University of Wellington, New Zealand.

Dr. Evermann's interests are in business process management, statistical methods, and information integration. Dr. Evermann has published his research in more than 80 peer-reviewed publications. His work has appeared in high-quality journals, such as European Journal of Marketing, Decision Support Systems, IEEE Transactions on Software Engineering, IEEE Transactions on Knowledge and Data Engineering, IEEE Transactions on Services Computing, Journal of Business Research, Organizational Research Methods, Structural Equation Modeling, Journal of the AIS, Information systems, and Information Systems Journal. Dr. Evermann has presented his work at international conferences, such as ICIS, AMCIS, CAiSE, ER, among others. He is an associate editor for the Communications of the AIS (CAIS) and the Business Information Systems Engineering (BISE) journals and serves regularly on the program committee of the BPM, ICPM, CBI and AI4BPM conferences and workshops.

Chapter 1

Introduction

Learning Goals

After reading this chapter, you should be able to:

- Differentiate between methods, techniques, and tools.
- Describe different types of analytics and their respective goals.
- Describe the difference between supervised and unsupervised machine learning.
- Describe the different aims of statistics and analytics despite the fact that they often use the same mathematical models.

1.1 Introduction

This section describes some of the terminology around the rapidly expanding field of data analytics, business analytics, data science, statistics, machine learning and AI (artificial intelligence).

Data analytics (or simply 'analytics') refers to the broad collection of methods, techniques, and tools to allow humans to make sense of information for purposes of understanding and decision making. Business analytics is the application of data analytics to operational, tactical, or strategic management in businesses and other organizations. Examples are the use of visualization of human resource performance data, trend analysis of outbound logistics costs, prediction of customer demand, fraud analysis of financial transactions, and others.

Data analytics as a broad field is closely related to a range of other fields, such as data management (how best to collect, store, access, and use data in a variety of format), visualization (how best to present data in an easy-to-understand format to generate insights or persuade stakeholders), machine learning (how to train computers to classify

data and to make predictions), or text analysis (how to extract meaningful information from natural-language text information). Some argue that these fields are within analytics, but others view them as separate but strongly interrelated. For example, text analysis and machine learning overlap when training computers to predict customer behaviour based on social media post data. Text analysis can provide certain features that characterize or summarize a text, and may be used as input for machine learning. Machine learning models can exploit text-specific features, such as the sentence structure, in making predictions. Training machine learning systems also requires a very large amount of data, so advanced data management techniques are required in order to store and provide this data in an efficient way.

Artificial Intelligence (AI) is a field with a long and varied history, going back to the 1960s. Originally, AI was used for symbolic computations, where researchers attempted to explicitly describe and model human reasoning processes in a computer. In the late 1990s and early 2000s, AI has morphed to focus on statistical models and has most recently become dominated by artificial neural networks (ANN) and deep neural networks (DNN), a field called deep learning. Artificial neural networks, while inspired by the human brain, are essentially statistical models for classification and regression, akin to the simple linear or logistic regression. But whereas the simplest linear regression model may describe a small dataset of hundreds to thousands of observations using just two parameters (the slope and intercept), ANN and DNN are non-linear and highly complex with millions or even billions of parameters and are often trained on billions of observations. However, the main ideas are the same in that the model is trained on or fitted to a data set.

More recently, since about 2020, *generative AI*, that is, AI models and systems that are used to generate text, images, audio or video in response to user input has become synonymous with AI. The rise in popularity of systems such as ChatGPT, Dall-E, and many others, has led to many people equating AI with generative AI.

While *machine learning* may sometimes be viewed synonymously with ANN or DNN, the field of machine learning is broader than just neural network models and concerns the development of methods to make predictions for new observations. Traditional statistical techniques for regression and classification, such as decision trees or support vector machines, are considered part of machine learning, and therefore also part of data analytics. However, these statistical models sometimes take a back seat role compared to ANNs because of the power and flexibility of the latter.

Machine learning and AI are also sometimes viewed synonymously. However, as noted above, there are subfields of AI that are not concerned with machine learning and prediction. First, research into symbolic reasoning is still ongoing. Second, methods such as reinforcement learning, which focuses not on making predictions, but on prescribing optimal courses of action, are considered part of machine learning and AI.

Big Data was an important topic in the early 2000s and 2010s but is now often considered a sub-field of data analytics or data science. The motivation for Big Data was the recognition that the volume of data produced and available for analysis has been growing exponentially since the 1990s. This has spurred the development of advanced

data management methods, techniques, and tools, such as distributed file systems and databases. The velocity of data, that is, its rate of production, has also increased greatly since the 1990s. Processing the data often has to occur in real-time, leading to development of techniques and tools that can analyze data "on-the-fly" ("stream processing").

Finally, the term *data science* is often used in a less applied and more scientific or research and developmental way than the term data analytics, to characterize the development, rather than application, of methods, techniques, and tools.

1.2 Methods, Techniques, and Tools

In the context of data science and data analytics, methods, techniques, and tools play distinct roles in the process of extracting insights from data. *Methods* encompass overarching approaches and strategies, providing a systematic framework for tasks such as data exploration, modeling, and analysis. These high-level methodologies guide data scientists in formulating a structured plan for addressing specific challenges or achieving analytical goals.

Techniques in data science are the specific procedures and practices employed within the broader methodological framework. These practical and detailed approaches are applied to handle particular aspects of the data analysis process. For instance, in exploratory data analysis, techniques like histograms or scatter plots are used to visually inspect data distributions or relationships between variables and in classification, a naive Bayes classifier is considered a specific technique.

Tools in data science refer to the instruments and software applications that facilitate the practical application of methods and techniques. These can range from programming languages like Python and R, statistical packages such as Pandas and SciPy, to visualization tools like Shiny or Matplotlib. The selection of appropriate tools is crucial for efficiently executing data science tasks and optimizing the workflow.

1.3 Types of Analytics

There are different "types" of analytics that have different aims.

Descriptive Analytics describes "what is". It typically provides summaries of the data, makes comparisons between different types of entities or measurements, may identify historical trends, or provide rankings of observations or measurements. An example is the identification and comparison of current and historical costs to manufacture different widgets in different plants. Another example are the identification of the top-grossing sales people in the organization for specific product types, or calculating the mean cycle time of the order-to-cash business process for different time periods. Descriptive analytics is therefore important in a business context and organizations expend a great deal of money, time, and effort on technologies such as report generating tools to support this type of analytics.

Predictive Analytics describes “what may be” in the future. It typically builds a *model* based on past data to predict future cases/events/outcomes. As a simple example, consider a linear regression model that predicts the overall spending of a customer from their income. One can build a linear model with parameters for the intercept and slope and then train the model on customers whose spending and income are known. Training means to determine the two parameters of the model so that they model best fits the data. Given a trained model, one can then predict the overall spending of a new customer given their income. Of course, the models can be much more complex than a simple linear regression, and often have tens, hundreds, thousands, or even millions of parameters, but the principle of model-based predictive analytics remains the same.

Prescriptive Analytics describes “what should be done”. Similar to predictive analytics, a model is usually built from past data. However, the model must now also consider which actions can be taken (and were taken for the past training data). In reinforcement learning, a popular prescriptive analytics technique, one assumes that an *agent* can observe the state of an *environment*, can take *actions* based on the observed state, and receives a (positive or negative) reward from the environment after taking an action. Actions may change the state of the environment. The agent must learn to identify those actions in each state that give it the maximum rewards. The optimal actions are called a *policy* and can then be used to prescribe which action to take in which state.

Visual Analytics describes the use of graphs (plots, diagrams) to visualize information for exploring data and gaining insight. Visual analytics makes use of the human ability to visually identify trends, make comparisons, etc. In effect, this type of analytics supports humans in their tasks. It employs no mathematical or statistical models. However, humans may identify features of the data such as trends, comparisons, etc. with visual analytics that may then be tested with statistical models or form the basis on which to build predictive or prescriptive analytics models.

1.4 Machine Learning

In the context of analytics, machine learning (sometimes simply called “learning”) can be divided into supervised and unsupervised learning. *Supervised learning* is typically based on a parameterized statistical or mathematical model. For example, a simple linear regression is based on two parameters, the slope and intercept. Models are trained (that is, parameters are estimated) by adjusting the model parameters so that the model’s output (e.g. the predicts value “ $\hat{y}$ ” in a linear regression) for each given input (e.g. the “ x ” value in a linear regression) matches the actually observed outcome (the “ y ” value in a linear regression). Supervised learning assumes that a correct/observed outcome is available for all inputs. Linear regression is a very simple supervised learning approach with a simple statistical model; on the other extreme there are generative pre-trained transformer (GPT) models that predict words for generating text, and which contain billions of parameters and non-linear relationships among them.

Unsupervised learning on the other hand does not require outcome values and only requires "input" ("x") values. Typical unsupervised learning tasks are clustering and dimensionality reduction. For example, one may form clusters of widgets at the end of a production line based on how similar the widgets are on different characteristics that were measured by sensors. These clusters could then, for example, be interpreted as quality grades. Similarly, customers may be clustered based on their past transactions or purchases. Different marketing strategies may then be applied to each cluster. The aim of dimensionality reduction is to be able to describe a data set with many variables by using only a few variables. Imagine that having hundreds of different characteristics of widgets. One might then wish to simplify and identify fewer, perhaps as few as two or three, combinations of the original characteristics that provide the same information about the widgets.

1.5 Analytics is not Statistics

Analytics and statistics use the same kinds of mathematical models. However, "traditional" *statistics* focuses on sample and population characteristics, such as means, slopes, intercepts, and others, of a sample or a population that are represented as parameters of a mathematical model. Statistics aims to identify and explain the data generating mechanism, i.e. the "real world" or population. In particular, *inferential statistics* is used to generalize from a sample to a population. Importantly, statistics is typically not concerned with individual cases or individual observations.

In contrast, data analytics, especially predictive analytics, focuses on predicting the outcome of an individual case or observation. Analytics is pragmatic, in that models are considered useful tools and do not need to faithfully describe the "real world" or the data generating mechanism, as long as they make good predictions or are otherwise useful for their purpose. Consequently, there is no inference from sample to population, because the model does not claim to describe a population. The quality of a model is determined not by its fit with the observed data, but by its precision or accuracy when predicting specific observations.

1.6 Review Questions

General

1. What is the definition of "data analytics"? What is "business analytics"?
2. What is the relationship between data management and analytics?
3. Give examples of areas related to analytics and their relationships.
4. Why is text analysis mentioned in connection with machine learning?
5. What are artificial neural networks (ANN) and deep neural networks (DNN), and how are they the same and how are they different from linear regression models?
6. In what way does AI include areas beyond machine learning?
7. Characterize Big Data and its focus.
8. Provide an example that illustrates areas of AI outside of data analytics.

9. Define techniques in the context of data science.
10. Provide an example of a technique used in exploratory data analysis.
11. Mention a few examples of tools used in data science.
12. Explain the relationship between methods and techniques in data science.
13. Provide examples of tasks or challenges that high-level methodologies (methods) might address in data science.
14. Summarize the roles of methods, techniques, and tools in the context of data science.

Types of Analytics

15. What is the primary purpose of descriptive analytics? Give an example of how it might be used in a business context?
16. Explain how predictive analytics differs from descriptive analytics. Illustrate with an example how a simple linear regression model can be used in predictive analytics.
17. Describe prescriptive analytics and how it differs from predictive analytics.
18. What is visual analytics and how does it support human tasks in data analysis? Discuss how it can contribute to other types of analytics.
19. Compare and contrast predictive and prescriptive analytics in terms of their approach and end goals. How do they both utilize past data?
20. If a company wants to understand its sales performance over the last five years, which type of analytics would be most appropriate and why?
21. Imagine a scenario where a company needs to decide on future marketing strategies. Which type of analytics would be most beneficial for them and how might it be implemented?

Learning

22. What is supervised learning in machine learning, and how does it differ from unsupervised learning?
23. Describe how a simple linear regression model works in supervised learning. What are the key parameters in this model?
24. Compare the simplicity of a linear regression model with the complexity of a model like GPT in supervised learning. What are the key differences?
25. Provide examples of tasks that are typically performed using unsupervised learning.
26. How is clustering used in unsupervised learning, and can you give an example of its application in a business context?
27. Explain the concept of dimensionality reduction in unsupervised learning and its potential benefits.

Chapter 2

Data, Data Types, Data Quality

Learning Goals

After reading this chapter, you should be able to:

- List and describe the primitive data types of numbers, characters and strings, dates and times, and the standards and options for their representation or serialization.
- List and describe structured data, such as tables, documents, and graphs, including standardized serialization and exchange formats.
- List and describe unstructured data formats and identify use cases in business analytics. For text data, be able to apply regular expressions and string edit distances for basic text analysis.
- Identify relevant questions to ask with respect to the quality of a data set. Describe the importance of data provenance in ensuring data quality.
- Describe the process and different activities for data cleaning, that is, for improving data quality.

2.1 Introduction

Business analytics is the use of data for understanding, description, prediction, prescription and decision making. Hence, it is important to understand the different types of data and the variety of formats in which they can exist.

This section first introduces primitive data types, such as numbers and text. There are many complexities to be aware of that can make analytics challenging. Next, complex data types are introduced, such as tables, documents, and graphs, which are useful in describing complex information, such as customer purchase history in tables, product

char	Individual Characters
string	A string of characters
byte	1 byte, $-128 \dots 127$ or one ASCII characters
int (16 bit)	"Short", Integer numbers, $-32,768 \dots 32,767$
int (32 bit)	"Long", Integer numbers, $-2,147,483,648 \dots 2,147,483,647$
int (64 bit)	Integer numbers, $-9,223,372,036,854,775,808 \dots 9,223,372,036,854,775$
float	Decimal numbers, 6 to 7 significant digits, "single precision"
double	Decimal numbers, 15 to 16 significant digits, "double precision"
boolean	Logical, true/false, 1 or 0

Table 2.1: Primitive Data Types

descriptions in documents, or supply chain logistics in a graph. Then, unstructured data in the form of text, images, and audio/video information is explained. Data in these formats may be market information from financial reports (text), quality control photos taken on a manufacturing line (images), or video captured inside the chemical reactors of an oil refinery.

In the second section, you will learn about data quality, data cleaning, and data provenance. It is important to understand potential problems with the data you use, how to identify them, and how to address them. Data provenance, that is, understanding where the data was collected or created, and how it was processed, is important because errors or biases may be introduced at various stages of the processing and handling pipeline.

The final section introduces different data sources. While most data for business analytics is internally produced by an organization, there is a vast amount of external information available to use and to combine with internal data for richer business analytics.

2.2 Data Types

2.2.1 Primitive Types

Primitive data types are basic types of data built into programming languages and other software systems such as statistics and analytics tools. They represent the simplest forms of data and serve as the building blocks for constructing more complex data structures.

Table 2.1 shows a list of common data types. However, not all software systems use the same names, and not all systems make the same distinctions. For example, the R system uses the terms `numeric` (which is actually a double type) and `integer` (which is a 32 bit integer).

Additionally, it is important in statistics and analytics to indicate the lack of a value, that is, a "missing value". Different systems use different special names for this. The R statistical system uses the term "NA", while the Python programming language uses "None" and the SQL database language uses the term "Null". Moreover, the meaning of these in practice can be ambiguous and says nothing about the reason for the missingness. For example, is the value not appropriate to the thing measured (e.g. in a table of geometric objects, the diameter value is simply not appropriate for two-dimensional object)? Was it missed during data collection? Was it withheld during data collection? Was it removed during initial analysis as an outlier?

Numbers

As Table 2.1 indicates, decimal numbers can be represented using different numbers of bytes with different precisions. Integer numbers are relatively straightforward. Here, a number is simply represented as its equivalent *binary number* (base 2, with digits 0 to 1), often with the first bit indicating the sign (positive/negative).

While the IEEE 754 standard defines how computers store decimal numbers internally, when exchanging information, numbers are printed as plain text. Such "printing as plain text" is called "*serialization*", because the data are written as a series of characters or bytes. Writing out decimal numbers is fraught with complexities due to different idiosyncratic styles of writing or formatting numbers, depending on the application or the locale (that is, the dominant rules in the location of the user).

Format	Comment
-1023476.56	
-1023476,56	some locales use comma as decimal separator
-1,023,476.56	some locales use comma for grouping
-1.023.475,56	some locales use comma as sep and points to group
(1,023,476.56)	some applications use brackets for negation
-1 023 476.56	some locales use space for grouping
-1.02347656e+06	"scientific notation"
-1023.47656e+03	also "scientific notation"

Table 2.2: Serializing Numbers to Text

The most frequent variations occur with respect to the decimal point (some locales, for example in Europe, use a comma instead), the grouping of digits (some locales group thousands, millions, etc. with spaces, points, commas, and other characters), writing negative numbers (in accounting, negatives are often put in parentheses instead of using a minus sign), and "scientific notation", which specifies numbers as coefficients and exponent for powers of 10 (for example $1.234e+3 = 1.234 \times 10^3 = 1234$; $1.234e-2 = 1.234 \times 10^{-2} = 0.01234$). Table 2.2 shows examples of some idiosyncratic ways of writing the same number.

Tip



It is important to verify the number format in any data set, and to transform it into one that is readable and usable by the chosen business analytics tool.

Characters & Strings

There exist a multitude of writing systems beyond the Latin alphabet, using many different symbols. Symbols can represent consonants, consonant-vowel sequences, phonemes, words or morphemes, or syllables, leading to a vast range of symbols across the written languages of the world.

The Unicode system¹ was developed to address the limitations of earlier encoding systems and to enable consistent, universal representation of text from all the world's writing systems. Before Unicode, there were different encoding systems, such as ASCII (American Standard Code for Information Interchange), which could only represent a limited set of characters (primarily used in the English language). This led to difficulties in representing text in languages with larger character sets or different scripts.



The Unicode Consortium was founded in 1988 and incorporated in 1991 with the goal of developing a universal character encoding standard. Unicode was standardized in 1998 as ISO/IEC standard 10646 and its popular UTF-8 encoding was standardized as RFC 2279². Over the years, Unicode has been expanded and refined to include a wider array of characters, symbols, and scripts. This includes not only modern languages but also historic scripts, mathematical symbols, emojis, and more. By providing a unique identifier for every character, regardless of the computer system, software application, or programming language, Unicode solves the problem of inconsistent encoding and ensures that text appears consistently across different systems and devices. It has become the standard for modern software and internet protocols and is fundamental for web content, databases, applications, and more. The latest version of Unicode as of this writing (v15.1) contains 149,813 characters for different 161 scripts, including 3782 emojis³.

UTF-8 (Unicode Transformation Format – 8-bit) is the most common method for representing Unicode characters. It uses between one and four bytes to represent a character and is backwards compatible with ASCII because the initial 127 Unicode characters are identical to the corresponding ASCII characters.

Example: Consider the word "Inuktitut". This word is written in the Inuktitut writing system as ᐃᓄᓐᓂᓐ, which contains six symbols (the Inuktitut writing system is

¹<https://home.unicode.org/>

²<https://datatracker.ietf.org/doc/html/rfc2279>

³<https://www.unicode.org/versions/stats/>

not alphabetic, it is syllabic)⁴. The corresponding Unicode character numbers (“code-points”) are: U+1403, U+14C4, U+1483, U+144E, U+1450, U+1466. These are given as *hexadecimal numbers*, using a base of 16 with digits from 0 to F. In text documents this may be written as `\u1403 \u14c4 \u1483 \u144e \u1450 \u1466` when the document is read/parsed by an appropriate software tool that can understand this way of writing Unicode characters.

The corresponding decimal (base 10, with digits from 0 to 9) Unicode character numbers are 5123, 5316, 5251, 5198, 5200, 5222. These are used when the text is written for web content in HTML as HTML entities, such as “ᐃ ᓄ ᒃ ᑎ ᑐ ᑦ”.

Using UTF-8, each of these six characters can be encoded in 3 bytes. These are usually written in hexadecimal form, indicated by the “0x” prefix. Hexadecimal form is a base 16 system and uses “numbers” between 0 and F, that is, it uses 0, 1, 2, 3, 4, 5, 6, 7, 8, 9, A, B, C, D, E, and F as numbers. For example, 0xE1 is 14 (the “E”) times 16 (the first digit) + 1 times 1 (the second digit), yielding 225.

The sequence of Unicode characters for the word “Inuktitut” becomes 0xE1 0x90 0x83 (first symbol) 0xE1 0x93 0x84 (second symbol) 0xE1 0x92 0x83 (third symbol) 0xE1 0x91 0x8E (fourth symbol) 0xE1 0x91 0x90 (fifth symbol) 0xE1 0x91 0xA6 (sixth symbol).

As a business analyst, you may come across data that contains Unicode characters either spelled out in the “\uXXXX” form, or UTF-8 encoded in byte sequences, or in the HTML format. While you do not need to understand the technical details of Unicode and its different encodings, you should be aware that data in this format is common and you need to know how to deal with it when you encounter it. This includes using a Unicode-aware data storage and management system, using a Unicode-aware business analytics tool, and using a Unicode-aware visualization or report-writing tool.

Hands-On Exercise 2.1



- Choose your favourite emoji
- Determine its Unicode number (“codepage”)
- Determine its UTF-8 encoding

Dates and Times

The world has largely standardized on the Gregorian calendar for secular and commercial use, while other calendar systems exist now only for religious or traditional purposes. However, as with written numbers, written dates show a bewildering variety of forms, depending on the locale and other traditions.

Complexities are introduced by 12 hour (AM/PM) versus 24 hour time formats (“14:30” is “2:30PM”), different time zones across the world, leap seconds and leap years, week

⁴Using <https://www.inuktitutcomputing.ca/Transcoder/index.php> and <https://www.compart.com/en/unicode/>

Calendar dates	YYYY-MM-DD
<i>Ordinal dates</i>	<i>YYYY-DDD</i>
<i>Week dates</i>	<i>YYYY-Www-d</i>
Times	Thh:mm:ss.sss (<i>or Thhmmss.ss</i>) Thh:mm:ss (<i>or Thhmmss</i>) <i>Thh:mm.mmm or Thhmm.mmm</i> <i>Thh:mm or Thhmm</i> <i>Thh.hhh</i>
Time Zones	<time>Z or <time>±hh:mm or (<time>±hhmm or <time>±hh)
Combined	<date>T<time>
Periods	PnYnMnDTnHnMnS or P<date>T<time>

The *italicized* forms are in ISO 8601 but not in RFC 3339

Table 2.3: ISO 8601 / RFC 3339 Rules for Dates and Times

numbering (does it start with the first full week?), different written formats for the sequence of days, months, and years (is "06-07-09" June 7, 2009 or July 6, 2009, or July 9, 2006?), different separators between years, dates, and months ("06/07/09" and "06-07-09"), and the difficult arithmetic when using years, months, and days.

The ISO 8601⁵ (first published in 1988) and RFC 3339⁶ (published in 2002) standards define how dates and times should be written. Table 2.3 shows a summary of the ISO 8601/RFC3339 rules (the italicized forms are in ISO 8601 but not in RFC 3339). However, these standards are by no means universally followed and reading/parsing date and time data remains a difficult and complex task in many business analytics settings.

Even within the ISO 8601 standard, there are numerous ways to express the same date or time, such that June 13, 2024 can be written as an ordinal date ("2024-165") or a week date ("2024-W24-4") and the time of T13:45:30 can be written as "T13:45.500" or as "T1345.500".

Tip



For a business analyst, it is important to verify the format of dates and times in any data set, especially when the data comes from different or external sources.

⁵https://en.wikipedia.org/wiki/ISO_8601

⁶<https://datatracker.ietf.org/doc/html/rfc3339>

Tip

A year is a leap year if it can be divided by four and (cannot be divided by 100 but can be divided by 400). Formally:

```
(year % 4 == 0) and (year % 100 != 0 or year % 400 == 0)
```

Hands-On Exercise 2.2

The territory of Nunavut was created on April 1st, 1999.

- Express the date in RFC 3339
- Calculate the number of days since the creation of Nunavut
- Assume that a ceremony took place at 3PM that day in Iqaluit and express this date-time in RFC 3339
- Assume the ceremony lasted for 125 minutes and express this duration in RFC 3339

2.2.2 Structured Data

Data that you encounter in business analytics is built on the primitive and collection data types described in the previous section. We distinguish between structured data, such as tables, key-value pairs, documents, or graphs, and unstructured data, such as text, images, and audio/video data. The latter are called unstructured because these data essentially come as simply a sequence of characters or bytes. Information must first be identified in them and extracted from them, before it can be used for analytics.

Tables

Table data refers to a method of organizing data in a structured, tabular format, where the data is arranged in rows and columns. Each *row* in a table represents a single record or entry. For instance, in a table of customer data, each row could represent a different customer. *Columns*, sometimes called *fields*, represent different attributes or characteristics or features of a record. In the customer data example, columns might represent attributes of a customer such as their name, address, and purchase history. The intersection of a row and a column is called a cell. Each *cell* contains a single piece of data for a particular attribute of a record. For example, the cell at the intersection of the "Name" column and the third row might contain the name of the third customer. Cells may be of simple type or be themselves of structured types, such as sets or lists or even other tables. Tables often have a *header row* at the top, which contains the names of the columns. These headers provide context for what each column in the table represents. Table 2.4 shows an example table with a header row that names the columns, three rows of data in three columns that use simple data types (strings and integers). Some tables may also have an *index column* as the first column with row

numbers.

CSV Files While table data is familiar from spreadsheet systems such as Microsoft Excel or LibreOffice Calc, these tools often store table data in a format that is unique to their system and difficult to read with other tools. This is because spreadsheet tables can contain formulas, formatting instructions such color and font, and other information besides the actual data.

The standard format for storing and exchanging tabular data (i.e. the *serialization format*) is the comma-separated value file ("CSV" file) that is standardized in RFC 4180⁷. Tabular data is stored in a plain text format, without formatting instructions or formatting information, that makes it easy to read and write with different software tools, such as statistics and analytics software, spreadsheet applications, or database management systems.

CSV files are plain text files, typically encoded in ASCII or UTF-8. Every line contains one row of the table, and fields within a row are separated by commas (although sometimes other, non-standard delimiters such as semicolon are used). Fields are typically of a primitive data type although the interpretation of the field content is left to the software tool reading the CSV file. The CSV file may contain an optional header as the first line, with the same format as the data lines of the file. Every line is ended by a line break using the sequence of CR and LF characters⁸. Every line must contain the same number of fields and fields are allowed to be empty, but must still be separated by a comma. The content of each field may be enclosed by double quotes (although sometimes other, non-standard quotes like single quotes are used). The following is a CSV serialization of Table 2.4:

```

2  "Name", "Area", "Population" CR LF
3  "Canada", "9984670", "38781292" CR LF
4  "Nigeria", "923768", "223804632" CR LF
5  "Germany", "357600", "83294633" CR LF

```

⁷<https://datatracker.ietf.org/doc/html/rfc4180>

⁸These stand for "carriage return" and "line feed", respectively, and are a hold-over from the era of mechanical typewriters where the paper carriage needed to be returned to the start of a line and then advanced by one line. CR and LF are represented by ASCII/UTF-8 codes 13 and 10, respectively. Hence, the CSV line break conforms to the Microsoft Windows convention of line breaks. MacOS and Linux use only the LF character for line breaks.

Name	Area	Population
Canada	9,984,670	38,781,292
Nigeria	923,768	223,804,632
Germany	357,600	83,294,633

Table 2.4: Example Table

While the CSV format is standardized, not all data sets necessarily conform fully to the standard. You may encounter different field delimiters, such as semicolons, tabs, carets (``^'') or others. Line breaks may not use the Microsoft Windows convention of CR LF but instead use only the LF character as is typical on MacOS and Linux/Unix systems. Not all fields may be quoted and you may encounter a mix of double quotes and single quotes even in the same CSV file. Additionally, the field contents themselves, such as numbers and dates, may themselves not be standards compliant and exhibit a range of different notations, as discussed above. For a business analyst, it is important to recognize these variations and be able to address them prior to further data analysis.

Hands-On Exercise 2.3

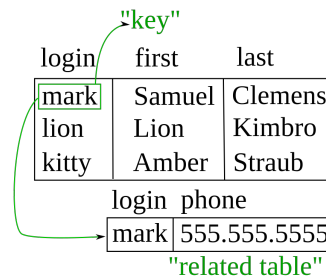


- Search the internet for a CSV file of the population and areas of all countries of the world
- Examine the CSV file and answer the following questions:
 - What is the delimiter?
 - Which fields are quoted, and how?
 - What is the line ending character(s)?
 - What is the number format?
 - What is the date format (if there are dates)?
- Import the CSV file into your favourite spreadsheet tool
 - Does it recognize all information correctly? If not, what is not imported well?
- Export the CSV file from your tool under a different name.
 - Do you get an identical file to the one you imported? If not, what has changed?

Relational Databases Tabular data is also the basis for relational database management systems (RDBMS). Tables in these systems are called relations⁹. Records, i.e. rows of a relation, are uniquely identified by *primary keys*. These may be "natural" primary keys, such as a combination of fields (also called "attributes" in RDBMS) or artificial/synthetic primary keys. For example, in some applications one may assume that the combination of first name, last name, date of birth, and postal code uniquely identifies a person and is used as a primary key. However, it is generally safer to assign artificial primary keys, such as consecutive numbers, to records.

One key characteristic of data in an RDBMS is that fields in one table can refer to primary key fields in another table. For example, the product numbers for an order in the order table must refer to product numbers of products in the products table. The referring fields are called "*foreign keys*". Foreign-key relationships ensure *referential integrity*, a form of validity of the data. They also allow an RDBMS to easily retrieve related records from different relations. Figure 2.1 shows an example of keys in a relational database.

⁹After the mathematical concept of a relation as a subset of a cross-product.



https://commons.wikimedia.org/wiki/File:Relational_key_SVG.svg

Figure 2.1: Keys in a relational database

Data *normalization* in an RDBMS refers to reducing data redundancy. For example, if a customer can have multiple addresses, rather than using multiple address fields in the customer relation or having multiple customer records for a customer (one for each address), normalization will create a table to store addresses where each address refers back to a particular customer using a foreign-key relationship. Normalizing the relations and thereby reducing redundancy makes data storage more efficient and also reduces the potential for inconsistent data, leading to higher data integrity. RDBMS typically use the structured query language (SQL) for retrieving information.

Prominent RDBMS examples are Oracle RDBMS¹⁰, a proprietary system for on-premises installation; the PostgreSQL¹¹ open-source RDBMS system for on-premises installation; and Amazon RDS¹², Google BigQuery¹³, and Azure SQL¹⁴ which are cloud-based systems on AWS, Google Cloud, and Microsoft Azure, respectively.

Hands-On Exercise 2.4

Hands-On Exercise

- Assume that products are identified by a product code and have attributes such as description, weight, and price.
- Assume that suppliers are identified by a supplier number and have attributes such as name and address.
- Assume that each product is available from exactly one supplier (but a supplier can supply multiple products).

Write example relations and identify foreign-key relationships for referential integrity, similar to Figure 2.1

¹⁰<https://www.oracle.com/ca-en/database/>

¹¹<https://www.postgresql.org/>

¹²<https://aws.amazon.com/rds/>

¹³<https://cloud.google.com/bigquery>

¹⁴<https://azure.microsoft.com/en-ca/products/azure-sql/database>

Key-Value Data Stores

Key-value data stores are a type of non-relational (NoSQL¹⁵) database that organize data as a collection of key-value pairs. In this model, each data item is stored as a key, along with an associated value. Keys may have multiple components, in an ordered list of "*minor keys*". The associated value is not interpreted by the data store, and can contain anything that is meaningful to the application, from primitive data types to collections to complex documents to images or video data. Figure 2.2 shows an example of the key-value model of data storage.

Key	Value
K1	AAA,BBB,CCC
K2	AAA,BBB
K3	AAA,DDD
K4	AAA,2,01/01/2015
K5	3,ZZZ,5623

<https://commons.wikimedia.org/wiki/File:KeyValue.PNG>

Figure 2.2: Key Value Data Store

Important characteristics of key-value stores the extremely simple data model: every item is stored as a key and its corresponding value. The keys are unique identifiers. Due to their simple structure, key-value databases allow faster data insertion, updating, and retrieval when compared to more complex relational databases. Unlike relational databases, key-value stores do not have predefined relations with foreign-key relationships. This means that the values associated with keys can be changed dynamically, and different keys can have values of different types. This makes key-value stores more flexible than other databases. On the other hand, they lose the data integrity advantages that come from a predefined schema and the referential integrity based on relationships between multiple tables. Key-value stores are more efficient at storing information than RDBMS because empty table cells do not need to be stored. Key-value stores are also easier to scale and distribute among multiple computers, due to their simple data model. On the other hand, key-value stores are limited in terms of their data querying and analysis capabilities. They are not inherently designed for complex queries, such as joining data across different keys.

Example key-value data stores include Redis¹⁶, an open-source, in-memory key-value store. Amazon DynamoDB¹⁷ is a proprietary scalable NoSQL database service available on the AWS cloud. Google BigTable¹⁸ and Azure CosmosDB¹⁹ are key-value stores offered on the Google cloud and the Microsoft Azure cloud. Facebook's RocksDB,

¹⁵NoSQL is term to describe non-relational database models. It does not mean "no SQL", but means "Not only SQL."

¹⁶<https://redis.io/>

¹⁷<https://aws.amazon.com/dynamodb/>

¹⁸<https://cloud.google.com/bigtable>

¹⁹<https://cosmos.azure.com/>

Google's LevelDB²⁰ and the Apache Cassandra²¹ and HBase²² projects offer open-source systems for on-premises installation.

Documents (JSON)

When speaking about documents in the context of structured data, we do not mean unstructured text (as a series of characters) but a structured collection of elements. The JavaScript Object Notation (JSON) is a lightweight data-interchange format that is easy for humans to read and write, and also easy for machines to parse and generate. It is software tool independent. Originally developed for exchanging data between web servers and web browser client applications, it has emerged as a popular way of describing and exchanging many different kinds of data for a variety of purposes in many different applications. JSON was standardized in RFC 8259²³ in 2017.

JSON documents are plain text documents encoded in UTF-8 and consist of key-value pairs where the key or name is a string and the separator is a colon. Values may be strings (enclosed by single or double quotes), numbers, boolean values ("true" or "false"), or the special value "null". Values are either objects or arrays. *JSON objects* are unordered collections of zero or more key-value pairs and are delimited by "{" and "}". Figure 2.3 shows an example of a JSON object with key-value pairs and nested objects. *JSON arrays* are ordered sequences of zero or more values and are delimited by "[" and "]". Arrays contain values but no keys and, because they are ordered, elements can be accessed by position. Figure 2.4 shows an example of a JSON array, i.e. a list of values, in this example a list of objects.

```

2  {
3    "Image": {
4      "Width": 1060,
5      "Height": 400,
6      "Title": "Skyline of Iqaluit, Nunavut",
7      "Url":
8        "https://upload.wikimedia.org/wikipedia/commons/b/b4/Iqaluit_skyline.jpg",
9      "Legal": {
10        "Copyrighted": true,
11        "License": "GNU Free Documentation License",
12        "Inception": "2010-03-24",
13        "Author": "Aaron Lloyd"
14      },
15    },
16  }
```

Figure 2.3: JSON Example – Complex Object

²⁰<https://github.com/google/leveldb>

²¹<https://cassandra.apache.org/>

²²<https://hbase.apache.org/>

²³<https://datatracker.ietf.org/doc/html/rfc8259>

```
JSON
[
  {
    "Latitude": 56.536389,
    "Longitude": -61.718889,
    "City": "Nain",
    "Province": "NL",
    "Postal": "A0P",
    "Country": "Canada"
  },
  {
    "Latitude": 53.512778,
    "Longitude": -60.135556,
    "City": "Sheshatshiu",
    "Province": "NL",
    "Postal": "A0P",
    "Country": "Canada"
  }
]
```

Figure 2.4: JSON Example – List of Objects

Hands-On Exercise 2.5

Describe yourself in a JSON object:

- Identify information about yourself, such as names, addresses, dates, relationships (work, school, uni), etc.
- Structure the information in JSON Objects and Arrays
- Use nested structures, e.g. objects in arrays, or arrays in objects, or objects in objects, etc.

Documents (XML)

XML²⁴, for “eXtensible Markup Language”, is a flexible and versatile serialization format that plays an important role in the storage and transmission of data. It is a text-based format that allows for the creation of custom tags (tags are used to describe and delimit data elements), providing a means to define and structure data in a way that is both machine-readable and human-readable. Unlike HTML (the Hypertext Markup Language that describes web pages), which has a predefined set of tags for web page layout, XML does not prescribe any specific tags, allowing users to create tags tailored to their specific application.

XML’s development began in the late 1990s by an XML Working Group under the auspices of the World Wide Web Consortium (W3C). XML 1.0 was officially recommended by the W3C in February 1998. It quickly gained widespread adoption due to its simplicity, extensibility, and ability to work seamlessly across different systems and

²⁴<https://www.w3.org/TR/2008/REC-xml-20081126/>

platforms. XML has become a cornerstone technology in numerous domains, from web services and APIs to configuration files and data interchange formats.

An XML document is composed of *elements*. XML elements are described by matching opening and closing *tags*, between which simple text content or other XML elements may be placed. Elements in turn may have *attributes* *Attribute (in XML)*. Attributes are specified in the opening tag of an element and may contain simple, quoted text data only. This hierarchical organization can represent complex data relationships and nested structures.

XML files are human-readable and self-descriptive in nature; the names of elements and attributes used in the document indicate that type or meaning of the data they describe, enhancing the understanding and interpretation of the data's structure and meaning. Additionally, XML is platform-independent and language-neutral, making it a universally accepted standard for data interchange across different systems and applications.

XML element and attribute names may be defined within a *namespace*. This allows mixing elements with the same name but different namespaces in the same document and removes ambiguity that could arise from identically named elements that describe different data or content. For example when mixing customer and product information in an order document, both the customer and the product may have a "name" element and different namespaces for the two "name" elements helps to tell them apart. Namespaces are declared using the special `xmlns` attribute and are typically defined by a URI (Uniform Resource Identifier), typically a URL (Uniform Resource Locator). These URI/URL are for identification purposes and do not need to describe an actually existing resource.

The following example describes the Innu people of northern Canada in the form of an XML document. The element names, like `People`, `History`, `Culture` are self-descriptive and human-readable. Note that each opening tag (such as `<Traditions>`) is matched by a corresponding closing tag (such as `</Traditions>`). Empty elements that do not contain any content are defined using a single tag (for example, the `<geo:Location.../>` element). Some elements contain attributes, such as the `Name` attribute of the `GeneralInformation` element. Attributes must be quoted character strings.

Namespaces are declared at the root element of the document: The `xmlns:geo` and `xmlns:hist` are namespace declarations. They are used to distinguish between geographical (geo) and historical (hist) data. Notice how element and attribute names may be prefixed by a namespace (such as the `<hist:History>` element or the `geo:Country` attribute). The `xmlns` declaration defines the default namespace that applies to all elements and attributes without an explicit namespace.

Notice that elements with the same name may be repeated. For example, there are multiple `Period` elements in the `History` element, each with their own `hist:era` attribute to specify the era. This allows one to represent lists or sets of elements.

```

XML
<?xml version="1.0" encoding="UTF-8" ?>
<People
  xmlns="https://www.example.com/peoples"
  xmlns:geo="http://www.example.com/geo"
  xmlns:hist="http://www.example.com/history">
  <GeneralInformation
    Name="Innu" Language="Innu-aimun">
    <geo:Location geo:Country="Canada"
      geo:Regions="Labrador, Quebec" />
  </GeneralInformation>
  <hist:History>
    <hist:Period hist:era="Pre-Colonial">
      <Description>
        Nomadic lifestyle, primarily
        hunting and fishing.
      </Description>
    </hist:Period>
    <hist:Period hist:era="Post-Colonial">
      <Description>
        Impact of colonization,
        including displacement and
        cultural changes.
      </Description>
    </hist:Period>
  </hist:History>
  <Culture>
    <Traditions>
      <Tradition>
        Hunting and fishing as cultural
        and subsistence activities.
      </Tradition>
      <Tradition>
        Use of the tepee for temporary
        shelter.
      </Tradition>
    </Traditions>
    <Art>
      <Form>Drum making</Form>
      <Form>Clothing with intricate beadwork
      </Form>
    </Art>
  </Culture>
  <Challenges>
    Issues like land rights, cultural preservation
  </Challenges>
</People>

```

Given the similarities between JSON and XML it is not surprising that one can readily be transformed into the other. An equivalent JSON document of the above XML document could be as follows:

```

JSON
2  "Innu": {
3    "@xmlns:geo": "http://www.example.com/geo",
4    "@xmlns:hist": "http://www.example.com/history",
5    "GeneralInformation": {
6      "@Name": "Innu",
7      "@Language": "Innu-aimun",
8      "Location": {
9        "@geo:Country": "Canada",
10       "@geo:Regions": "Labrador, Quebec"
11     }
12   },
13   "History": {
14     "Period": [
15       {
16         "@hist:era": "Pre-Colonial",
17         "Description": "Nomadic lifestyle,
18           primarily hunting and fishing."
19       },
20       {
21         "@hist:era": "Post-Colonial",
22         "Description": "Impact of colonization,
23           including displacement and
24           cultural changes."
25       }
26     ]
27   },
28   "Culture": {
29     "Traditions": {
30       "Tradition": [
31         "Hunting and fishing as cultural and
32           subsistence activities.",
33         "Use of the tepee for temporary shelter."
34       ]
35     },
36     "Art": {
37       "Form": [
38         "Drum making",
39         "Clothing with intricate beadwork"
40       ]
41     },
42     "CurrentStatus": {
43       "Challenges": "Issues like land rights,
44         cultural preservation, etc."
45     }
46   }

```

In this example, XML namespaces are represented as properties with names prefixed by "@". This does not imply any special meaning or treatment in JSON, but makes it easier for the computer to read and parse ("understand") the document. XML elements with attributes are represented as JSON objects, while repeated elements are represented as JSON arrays.

In comparing XML to JSON, it is evident that both formats are human as well as

machine readable. It is also clear that XML is more verbose or lengthy. This is an advantage in that it makes it very self-descriptive, but a disadvantage in that XML documents are larger than corresponding JSON documents. In contrast, JSON is more compact or lightweight, and not quite as self-descriptive as an XML document. XML supports more complex structures than JSON through attributes, namespaces, and a larger selection of possible data types for simple content.

While XML can be strictly defined using XML Schema there is not yet a well-adopted means for specifying JSON documents. This means that JSON documents cannot be validated against a set of rules or constraints, possibly leading to data quality issues, but, on the other hand, may be used more flexibly.

Hands-On Exercise 2.6



Describe yourself in an XML document:

- Identify information about yourself, such as names, addresses, dates, relationships (work, school, uni), etc.
- Structure the information in Elements and Attributes
- Use nested elements where appropriate

Document Databases Document databases, a type of NoSQL databases, are designed to store, retrieve, and manage document-oriented information, typically in the form of JSON or BSON (Binary JSON) documents. Unlike traditional relational databases that store data in rows and columns, document databases handle data in a more flexible, semi-structured way. They are designed for handling large volumes of diverse data that does not fit into a tabular format. Document databases may be thought of as nested key-value data stores where all keys are strings. Their fundamental unit of storage is the document. Unlike relational databases, document databases usually do not have a predefined schema. Each document in a collection can have its own unique structure, with different fields, data types, and sizes. This makes them more flexible than RDBMS. Document databases often offer query languages that are designed to handle complex queries on document data, including searching within documents and aggregating data across multiple documents.

Typical use cases for document databases are content management, where different types of content need to be stored and retrieved efficiently, catalogs and product data, where each product may have different attributes and structures, and real-time analytics of Internet-of-Things (IoT) sensor data, where large volumes of unstructured and semi-structured data are generated.

Prominent examples of document databases are MongoDB²⁵ and ArangoDB²⁶ which are partially proprietary system for on-premises installation or cloud-based use; Apache CouchDB²⁷ which is a fully open-source system; and AWS DocumentDB²⁸ which is a

²⁵<https://www.mongodb.com/>

²⁶<https://arangodb.com/>

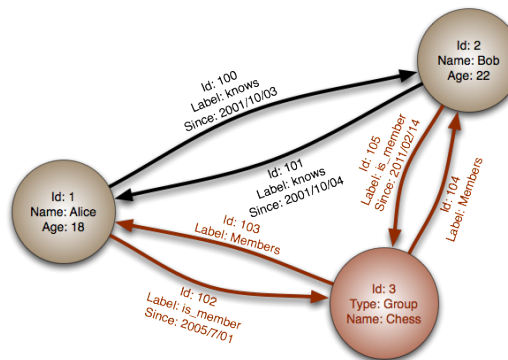
²⁷<https://couchdb.apache.org/>

²⁸<https://aws.amazon.com/documentdb/>

cloud-based system on the Amazon AWS cloud.

Graphs

Graphs consist of *nodes* (also called *vertices*) and *edges* (also called *arcs* or *relationships*) that connect two nodes. Edges may be directed or undirected. Both nodes and edges may be labelled or typed. For example, different node types may be used to represent customers and products; different edge types may represent a customer ordering a product, a customer returning a product, a customer obtaining a quote about a product, etc. Graph data is found in social networks (between people, events, topics, etc.), in logistics networks (between suppliers, customers, warehouses, distribution centers, etc.), in financial networks (between organizations, accounts, etc.), in biological networks, and in many other contexts.



https://commons.wikimedia.org/wiki/File:GraphDatabase_PropertyGraph.png

Figure 2.5: Property Graph Example

Graph data is either in the form of property graphs or RDF graphs (“Resource Description Framework”). *Property graphs* are a graph data model where each node and edge can have a set of properties (key-value pairs) that describe the attributes of the entity represented by the node. Edges can also have properties, which can describe attributes of the relationship. For example, a node representing a person might have properties like `name: “John Doe”` and `age: 30`. An edge representing a friendship relationship might have a property like `since: 2010`. Property values may be simple data types or complex ones like JSON documents. Figure 2.5 shows an example property graph.

In contrast to property graphs, RDF²⁹ graphs do not allow properties on nodes and edges. Instead, they describe information in subject–predicate–object triples. What might be an “age” property in a property graph can be described in RDF as the triple `JohnDoe – has age – 30`. In an RDF graph, subjects and objects have unique identifiers (URIs, uniform resource identifiers³⁰ that are typically defined in the form

²⁹<https://www.w3.org/RDF/>

³⁰<https://www.w3.org/TR/webarch/#identification>

of URL as defined in RFC 2616³¹), or are literal values such as strings or numbers. Figure 2.6 shows an example RDF graph.



Figure 2.6: RDF Graph Example

While graphs could be modelled or described in table (relational) form, or as key-value pairs, graph databases provide powerful, intuitive, and efficient graph-specific queries³². Figure 2.7 shows an overview of different query types:

- *Path queries*: Reachability of nodes, shortest-path between nodes
- *Subgraph queries*: Exact or approximate match of a smaller graph in a larger one
- *Aggregate queries*: Aggregating nodes or properties along paths
- *Similarity search*: Similarity of nodes or edges using path-based approaches, graph embedding-based approaches
- *Keyword search*: Tree-based semantics, subgraph-based semantics
- *Natural language query answering*: Identifying edges or nodes

Prominent examples of graph database management systems are JanusGraph³³, a fully open-source system for on-premises installation; Arangodb³⁴, Neo4J³⁵, and Ori-

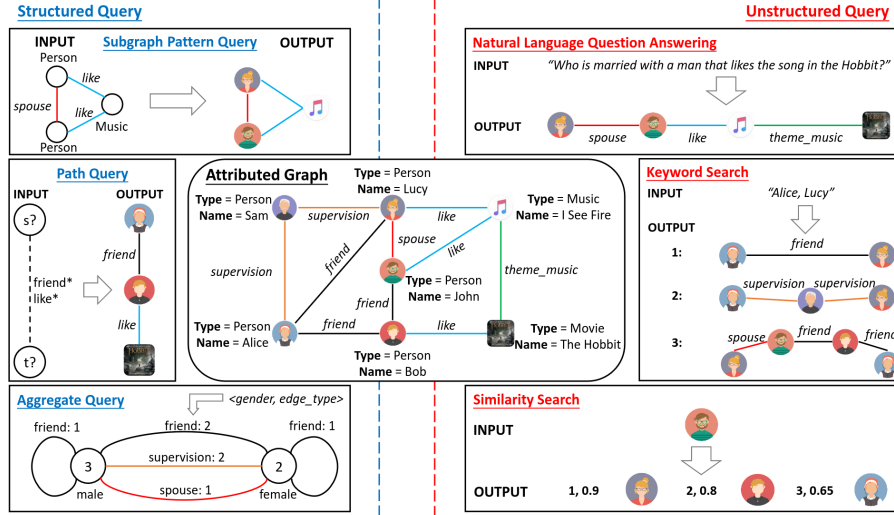
³¹<https://www.ietf.org/rfc/rfc2616.txt>

³²Source: Wang, Y., Li, Y., Fan, J., Ye, C., & Chai, M. (2021). A survey of typical attributed graph queries. World Wide Web, 24, 297-346

³³<https://janusgraph.org/>

³⁴<https://arangodb.com/>

³⁵<https://neo4j.com/>



Source: Wang, Y., Li, Y., Fan, J., Ye, C., & Chai, M. (2021). A survey of typical attributed graph queries. World Wide Web, 24, 297-346.

Figure 2.7: Graph Queries

entDB³⁶ which are partially open-source for on-premises installation; AWS Neptune³⁷ on the Amazon AWS cloud, and CosmosDB³⁸ on Microsoft Azure cloud.

While there does not exist a standardized serialization format for property graph data interchange, PG-JSON and GraphSON are two recent proposals to describe property graphs in a JSON object.

In contrast, multiple standardized RDF graph serializations are defined³⁹. The "Turtles" format (Terse RDF Triples) is the most compact representation and most easy to read for humans. The following example describes the RDF graph in Figure 2.6. It defines three prefixes of URIs to identify resources. These resources form the subjects, predicates, and objects of the RDF triples.

```

Text
@prefix eric:    <http://www.w3.org/People/EM/contact#> .
@prefix contact: <http://www.w3.org/2000/10/swap/pim/contact#> .
@prefix rdf:     <http://www.w3.org/1999/02/22-rdf-syntax-ns#> .

eric:me contact:fullName "Eric Miller" .
eric:me contact:mailbox <mailto:e.miller123(at)example> .
eric:me contact:personalTitle "Dr." .
eric:me rdf:type contact:Person .

```

³⁶<https://orientdb.org/>

³⁷<https://aws.amazon.com/neptune/>

³⁸<https://azure.microsoft.com/en-ca/products/cosmos-db>

³⁹Examples taken from https://en.wikipedia.org/wiki/Resource_Description_Framework

The equivalent N-Triples representation is still reasonably compact, but easier for computers to read and parse. Here, the URI prefixes are embedded in the subjects, predicates, and objects:

```

Text
2 <http://www.w3.org/People/EM/contact#me>
  <http://www.w3.org/2000/10/swap/pim/contact#fullName>
    "Eric Miller" .
4
6 <http://www.w3.org/People/EM/contact#me>
  <http://www.w3.org/2000/10/swap/pim/contact#mailbox>
    <mailto:e.miller123(at)example> .
8
10 <http://www.w3.org/People/EM/contact#me>
  <http://www.w3.org/2000/10/swap/pim/contact#personalTitle>
    "Dr." .
12
14 <http://www.w3.org/People/EM/contact#me>
  <http://www.w3.org/1999/02/22-rdf-syntax-ns#type>
    <http://www.w3.org/2000/10/swap/pim/contact#Person> .

```

Finally, the RDF/XML serialization uses the XML language to describe RDF triples. It is quite verbose:

```

XML
2 <?xml version="1.0" encoding="utf-8"?>
  <rdf:RDF xmlns:contact="http://www.w3.org/2000/10/swap/pim/contact#"
    xmlns:eric="http://www.w3.org/People/EM/contact#"
    xmlns:rdf="http://www.w3.org/1999/02/22-rdf-syntax-ns#">
4     <rdf:Description rdf:about="http://www.w3.org/People/EM/contact#me">
      <contact:fullName>Eric Miller</contact:fullName>
6     </rdf:Description>
      <rdf:Description rdf:about="http://www.w3.org/People/EM/contact#me">
      <contact:mailbox rdf:resource="mailto:e.miller123(at)example"/>
8     </rdf:Description>
      <rdf:Description rdf:about="http://www.w3.org/People/EM/contact#me">
      <contact:personalTitle>Dr.</contact:personalTitle>
10     </rdf:Description>
      <rdf:Description rdf:about="http://www.w3.org/People/EM/contact#me">
      <rdf:type rdf:resource="http://www.w3.org/2000/10/swap/pim/contact#Person"/>
12     </rdf:Description>
14   </rdf:RDF>
16

```

Hands-On Exercise 2.7



Document yourself in a Turtle:

- Identify information about yourself, such as names, addresses, dates, relationships (work, school, uni), etc.
- Draw a corresponding graph linking these pieces of information as subjects, objects, and verbs
- Turn the graph into a set of Terse XML Triples ("turtles")
- *Tip:* Do not worry about XML prefixes

2.2.3 Unstructured Data

Text

Text refers to written language in some writing system and is provided as a string of characters or a file containing bytes that encode the text in Unicode UTF-8 or some other format. Text data in business analytics does not normally contain formatting instructions, such as font sizes or font styles, or mixed tables or images, as might be common in word processing systems. Instead, it refers to plain text only.

Text analysis is the process of extracting meaningful information from unstructured text data. Typical text analysis tasks are named entity recognition, co-reference analysis, event extraction, sentiment analysis, and document clustering. Named entity recognition identifies names of persons, organizations, or places, and expressions of time, quantity, or monetary amounts in a text. It is useful for content classification and data extraction.

Co-reference analysis involves identifying when two or more expressions in a text refer to the same entity. This task is crucial for understanding the context and for maintaining the continuity of subjects throughout the text. For example, in the sentence "Alice drove her car. She parked it near the mall," co-reference analysis links "She" to "Alice" and "it" to "Alice's car.". Co-reference analysis helps in understanding the text flow and the relationships between various entities.

Event and relationship extraction is about identifying instances of specific types of events in text and the entities associated with them. An event can be anything that happens or is described as happening. For example, in "The company acquired a startup for \$1 million in 2021," event extraction would identify the acquisition event, involving the company, the startup, the amount of \$1 million, and the time 2021. This task is useful for information monitoring or historical data analysis.

Sentiment analysis involves identifying and categorizing opinions expressed in a piece of text, especially to determine whether the writer's attitude towards a particular topic, product, etc., is positive, negative, or neutral. It is widely used in social media monitoring, brand monitoring, customer service, and market research.

Document clustering is a method to categorize documents into groups (or clusters) based on their similarity. It is useful for news aggregation, organizing web search

results, discovering prevalent topics or themes and grouping of similar documents to make it easier to find relevant information.

The history of text mining approaches has evolved through several stages. In the 1950s and 1960s, text mining began with symbolic approaches, involving rule-based systems. These systems, which relied on handcrafted linguistic rules, attempted to encode human language knowledge into a format readable by computers. Their reliance on extensive domain knowledge and manual rule creation made them inflexible and unable to adapt to language variations and new data.

The late 1980s and 1990s saw a shift towards statistical methods in text mining, driven by the growing availability of digital text data and computational power. This period was characterized by the use of machine learning models like Naive Bayes, Decision Trees, and Support Vector Machines. The era of corpus linguistics also emerged, enabled by the availability of large text corpora, allowing for the statistical analysis of real-world text data. Techniques like Latent Semantic Analysis (LSA) and Latent Dirichlet Allocation (LDA) were developed for topic modeling and document classification.

The 2010s marked a revolution in text mining with the advent of deep learning and neural networks, which provided the ability to learn complex patterns in large datasets. Recurrent Neural Networks (RNNs) and variants like LSTMs became popular for handling sequential text data. The development of attention mechanisms and transformer models in the 2020s, such as Google's BERT or OpenAI's ChatGPT, represented yet another significant advancement.

Hands-On Exercise 2.8



1. Identify a specific business problem that can be addressed by analyzing text data
2. What text data would you need to address the problem?
3. What would you wish to do with the text data?
4. Where might you get this text data?

Images

Image data is the representation of visual information in a digital format. There are two primary types of image formats: vector and raster.



<https://www.w3.org/TR/SVG2/>
https://commons.wikimedia.org/wiki/File:Persian_sand_CAT.jpg

Vector images represent images as sets of graphical primitives such as lines, polygons, and curves (vectors) using their mathematical description. Common vector image formats are SVG⁴⁰ (Scalable Vector Graphics), PDF (Portable Document Format) and EPS (Encapsulated Postscript). Vector images can be scaled to any size

without losing quality, as the mathematical formulas for the graphical primitives adapt and scale to the new size.

Raster images are composed of a grid of pixels ("picture element"), where each pixel has a color value. These are also known as bitmap images. The quality of raster images is dependent on their resolution. Scaling up a raster image can lead to a loss in quality, known as pixelation. Common formats are JPEG, and PNG, which use a lossy compression, that is, in reducing the file size, image detail may be lost. In contrast, the TIFF format uses lossless compression, retaining the full information of an image.

Image data in analytics is typically in a raster format using the RGB colorspace, which describes colours in terms of their red, green, and blue components⁴¹. Hence, each pixel is described by 3 bytes (color components range from 0 to 255) and a full image can be thought of conceptually as a $3 \times X \times Y$ array of values between 0 and 255. For image analytics, images in a compressed format such as JPEG, PNG or TIFF must be decompressed to the full set of $X \times Y$ pixels, and the three RGB values are usually scaled to a range between 0 and 1.

Typical image analysis tasks include object detection and counting, object classification, image segmentation, and image retrieval. Object classification or image classification categorizes an entire image, or specific objects within an image, into predefined classes. This is commonly used for social media analysis or applications like photo tagging. Object detection involves identifying and locating objects within an image. This task goes beyond merely recognizing what objects are present; it also determines where they are in the image. Typically, object detection algorithms output a bounding box for each detected object, specifying its coordinates within the image. Object detection is widely used in applications such as surveillance, face detection, and autonomous vehicles. Image segmentation divides an image into multiple segments with the aim of simplifying or changing the representation of an image into a form that is more meaningful and easier to analyze. Image segmentation is used in medical imaging, machine vision, and object tracking. Image retrieval involves searching and retrieving images from a large database based on the content of the images themselves. It typically involves extracting features like color, texture, and shape from the images and using these features to find similar images in a database.

Business applications of image analysis include robotics, character and handwriting recognition in documents for process automation, security (identity verification, fraud detection, etc.) and manufacturing (defect detection, etc.).

⁴¹Another widely used colour space is CMYK, where a pixel's color is described in terms of its cyan, magenta, yellow, and black components.

Hands-On Exercise 2.9



1. Identify a specific business problem that can be addressed by analyzing image data
2. What image data would you need to address the problem?
3. What would you wish to do with the image data?
4. Where might you get this image data?

Video

Video data consists of a sequence of images (“frames”) displayed at a certain rate (frame rate) to create the illusion of motion. Accompanying audio tracks are synchronized with these frames. Video data can be complex due to the need to balance quality, resolution, compression, and file size. Conceptually, video is a series of image *frames* in raster image format, i.e. a $T \times 3 \times X \times Y$ array of RGB values between 0...255 (where T refers to the set of frames over time).

However, in practice, video data is heavily compressed in video files as specified by different video formats. Each format has its compression techniques and algorithms, impacting the video’s quality, size, and playback compatibility. A video *codec* (compressor-decompressor) is a software or hardware tool that compresses (encodes) and decompresses (decodes) digital video in a particular format to reduce file size and bandwidth requirements for storage or transmission. Popular video formats (codecs) are H.264, H.265, AVC, and AV1. A video *container format* is a file format that can contain various types of data, including video, audio, subtitles, and metadata. The container format determines how the data streams are organized and synchronized to each other. Popular container formats include MPEG-4, MKV, AVI, VOB and WebM.

Typical video analytics tasks include object detection, object recognition, object motion detection, object or background dynamic masking/blurring, event detection and classification (errors, exceptions), and activity detection and classification. Object detection in video involves identifying and locating objects within a frame or series of frames. This task typically recognizes and tracks multiple objects over time, often in real-time. Object recognition goes a step beyond detection to classify the detected objects into predefined categories, such as identifying specific types of vehicles, animals, or other objects within a video. Motion detection involves identifying moving objects in the video. It is crucial in surveillance systems to detect unusual or suspicious movements or to track the movement of specific objects or people over time. Dynamic masking or blurring is used to obscure or protect portions of the video image, such as faces or license plates, to maintain privacy or comply with regulations. Event detection involves identifying specific events within a video, such as errors, exceptions, accidents, or other significant incidents. Classification categorizes these events into predefined types to facilitate appropriate responses or further analysis. Activity detection involves recognizing and categorizing the actions or behaviors of objects or people in the video, such as walking, running, or using machinery. This can be used in various settings, from analyzing customer behavior in retail to monitoring patient activities in

healthcare.

Hands-On Exercise 2.10



1. Identify a specific business problem that can be addressed by analyzing video data
2. What video data would you need to address the problem?
3. What would you wish to do with the video data?
4. Where might you get this video data?

2.3 Metadata

Metadata is often described as “data about data.” It provides information about, or documentation of, other data managed within an application or data store. Metadata is crucial for understanding, managing, and using the actual data effectively.

Metadata can describe authorship and ownership of the data, e.g. who created or owns it. It can also describe licensing and legal information, such as what one is allowed to do with a data set, what purposes it may be used for, whether it may be copied or redistributed, etc. Metadata can also provide information about when, where, and how data was collected or processed. It can specify the meaning of fields in tabular data, or of properties in graph databases. Metadata can be used to describe validation rules for data. Finally, metadata may be technical information, for example, describing the encoding or serialization format of the data.

Some data formats allow meta-data to be embedded within them, such as popular image or video formats. For other data formats, such as CSV files, metadata may be provided as a separate document or simply as a text file.

Hands-On Exercise 2.11



1. With your cell phone camera, take a selfie
2. Identify the meta-data that your phone camera embedded in this photo

2.4 Data Quality and Data Provenance

Data quality refers to the condition or fitness of data to serve its intended purpose in a given context. Poor data quality will lead to poor predictions, prescriptions, and decisions. Data quality has a long history both in research and practice⁴². There are many dimensions to data quality, depending on the kind of data and the purpose for

⁴²For a seminal academic reference, see Richard Y. Wang & Diane M. Strong (1996) Beyond Accuracy: What Data Quality Means to Data Consumers, *Journal of Management Information Systems*, 12:4, 5-33, DOI: 10.1080/07421222.1996.11518099

which the data is intended. Different authors and sources will list different dimensions; Table 2.5 gives an overview of the most important aspects of data quality.

Achieving, maintaining and ensuring data quality is a continuous process that involves regular monitoring, cleaning, standardization, and validation of data. Because of its importance, and the significant effort involved in it, data quality management is often a centrally located responsibility of the Chief Information Officer (CIO) or other senior management of an organization. Typically, organizations aim to have procedures and policies into place that govern data quality and how to achieve and maintain it.

Dimension	Example Considerations
Accuracy	Error rate for numerical data
Availability	Cost or ease of retrieval or collection or licensing
Completeness	Incomplete data may lead to bias
Conformity	Conforms to internal and/or external standards
Consistency	Free from internal contradictions
Integrity	Complies with validation rules, data types, and schema
Precision	Measurement precision of values
Relevance	Usefulness for purpose
Reliability	Consistency of repeated data points
Timeliness	Latency, currency, "age"
Traceability	Auditable provenance, verifiable source

Based in part on: Richard Y. Wang & Diane M. Strong (1996) Beyond Accuracy: What Data Quality Means to Data Consumers, *Journal of Management Information Systems*, 12:4, 5-33, DOI: 10.1080/07421222.1996.11518099

Table 2.5: Data Quality Dimensions

Hands-On Exercise 2.12

Evaluate the data quality of the following information for a company that you are researching to decide whether to offer discounts on sales to this company.



Year	Sales
2010	1,053,123
2011	1,100,000
2012	1,187,835
2014	5,097,651
2015	1,286,837
Total	8,573,909

The data was found on an anonymous web blog

Data provenance refers to the documentation or tracing of the origins, lineage, and lifecycle of data. It encompasses recording information of the inputs, entities, systems, and processes that influence the data of interest, providing a record of the data and its origins. Data provenance is crucial for understanding the context, derivation, and rationale behind the data, making it an essential aspect of data management and an important prerequisite for data quality.

Source tracking identifies where the data comes from, including the original source of the data and any intermediate sources. Tracking data transformation or processing keeps a record of how the data has been altered, transformed, or processed from its original state. This includes changes in format, structure, or content. Tracking of ownership and responsibility documents who has handled or managed the data throughout its lifecycle. Versioning information keeps track of different versions or states of the data over time.

Provenance information helps in assessing the reliability and trustworthiness of data. Knowing the source and history of data can establish confidence in its accuracy and validity. Data provenance also provides transparency into the data's history, ensuring accountability for the data's quality and integrity. Understanding the provenance of data can aid in identifying when and where errors were introduced into the dataset. This facilitates more effective error correction and data cleansing.

Figure 2.8 shows a recommendation by the World Wide Web Consortium (W3C) of the basic elements of a framework to maintain data provenance records. Agents are associated with activities that use or create data entities. In turn, data entities are derived from other data entities, and are attributed to agents, e.g. as creators. Figure 2.9 shows an example diagram of a provenance record using this framework. The figure shows agents playing the roles of contributor and editor with respect to an editing activity of

a data object that was generated by the editing activity.

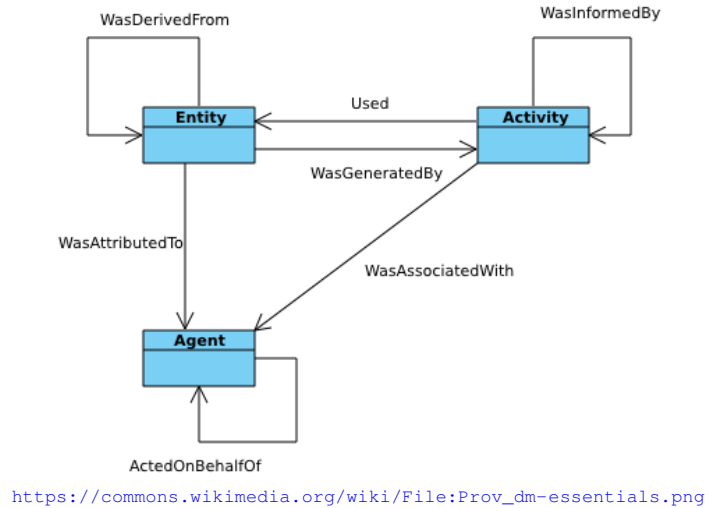


Figure 2.8: Data Provenance Framework Basics

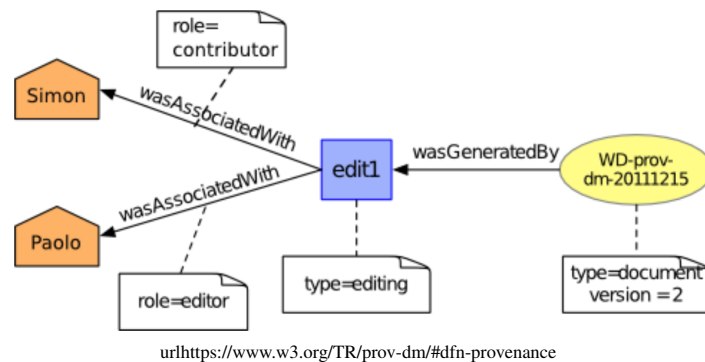


Figure 2.9: Data Provenance Framework Example

Data provenance is about asking and answering questions related to the data and all that happened to it. Important questions include:

- How was the data collected? What errors could have occurred?
- Who collected the data? Is it a trustworthy source?
- When were the data collected? Are they still valid?
- Are all the data collected? Are the data biased?
- Can the data collection be verified/audited/repeated?
- How was the data processed? What mistakes could have been made?

- Was anything omitted or added?
- Who processed the data? Is it a trustworthy party?
- Can the processing be verified/audited/repeated?
- What do different data fields mean?
- What are the units of measurement?
- What is the level of aggregation?
- Were data sources combined? Are the different sources consistent with each other and of the same quality?
- Are the data accurate? How high are the error rates and the levels of precision?
- Can the data be validated? What are the validation rules for the data? Was the data validated?
- How can errors be detected and/or corrected?
- Are the data usable in a technical and legal way?

2.5 Data Cleaning and Validation

Data cleaning is a critical step in the data analysis process and contributes to high quality. It involves the identification of errors and inconsistencies in the data and their correction. Data correction can mean different things in different situations, from simply omitting erroneous data, to "clipping" numerical data within certain ranges, standardizing or normalizing textual data (for example all lowercase, word stemming, etc.), imputing missing data (for example, by using the mean or some more sophisticated method), etc. The ultimate aim is improve the data quality and therefore the quality of the analysis results themselves. Data cleaning typically involves a number of steps:

1. *Auditing*

This step identifies anomalies and inconsistencies. It requires a thorough understanding not only of the data but also how the data was collected, and what the data is intended to describe or represent, that is, the domain. Only then can errors be identified (e.g. based on plausible mistakes during data collection) and the internal consistency of the data (e.g. based on what is plausible in the domain) be evaluated.

2. *Validation*

Ensure data conforms to rules and constraints. This requires first identifying any rules for data coding or data consistency constraints that should apply. Next, data that violates these rules and constraints can be identified. Example of data validation rules are:

- Encoding or serialization rules, e.g. with Regex

- *Example:* Are all phone numbers of the format

```
^([0-9]{3})[ -]?[0-9]{3}[ -]?[0-9]{4}$
```

- Data type constraints
 - *Example:* Are all sales prices numbers?
- Range constraints
 - *Examples:* Are prices > 0? Are sales numbers < 1000?
- Cross-field validation
 - *Example:* If province is NL, then phone area code must be 709 or 879

3. Cleaning

Cleaning involves the transformation and correction of data, including identifying how to deal with missing values. This may also include bringing data to standardized formats, e.g. transforming numbers, dates, standardizing abbreviations and spelling, etc. Numerical data may be clipped or constrained to certain ranges, and inconsistencies between different data items must be resolved.

- *Data Transformation:* Convert data into required format or structure. For example,
 - One row for each observation, case, or event
 - Create case or event identifiers
- *Data Imputation:* Replacing missing values with estimated or default values, or removing missing values entirely. Be mindful that:
 - Missing values may have different meanings
 - Data removal may bias data
 - Estimating values may introduce errors
- *Data Correction:* Correct or remove erroneous data
 - Importantly, data correction requires access to correct data, which may not be available or must be provided by other, secondary sources.

4. *Duplicate Removal:* Ensure uniqueness of data. Duplicates may be real duplicates or simply the result of different spelling or abbreviations or other data entry mistakes. In any case, duplicates can bias analysis results that rely on sums, counts, variances or other statistics. Consider the following example of names:

- *Example:* Rebekah Uqi Williams (Commissioner of Nunavut (2020–2021))
- *Abbreviations:* Rebekah U. Williams; Rebekah Williams, R.U. Williams
- *Order:* Williams, Rebekah Uqi; Williams, Rebekah U.; Williams, R., ...
- *Spelling:* Rebekah; Rebecca; Rebeccah; Rebeckah; Rebecka, ...

- *Misspellings*: Reebkah, Rebkah, Wililams, Willaims, . . .
5. *Harmonization*: Merge datasets from different sources and ensure consistent formats and scales. For example, standardize date and number formats, standards units of measure, etc.
 6. *Standardization*: Bring data into a standard format. Chapter 2 showed that standards exist in many areas for many data types. It is important for further analysis to ensure data complies with standards, to be able to easily, efficiently and effectively use tools for further analysis.
 7. *Quality Assessment*: Ensure cleaning has been effective. Re-assess the resulting data set on data quality aspects.

Tip



Cleaning, transformation, and correction of data is *subjective* and requires a domain or business expert with *expert knowledge* of the data and its provenance, the metadata, the validation rules, and the application domain.

Tip



In practice, cleaning, transformation, and correction of data takes approximately 80% of a data analyst's time, while actual analysis takes only 20% of their time. This is sometimes called "data wrangling".

Hands-On Exercise 2.13



1. Identify data on the consumer price index (excluding living and transportation expenses) for Newfoundland & Labrador for the last 10 years
 - How was it collected? By who? When?
 - How was it processed? By who? What was done to it?
 - Is there meta-data available for it?
 - How do you assess the quality of the data on the data quality dimensions?
 - Under what license is it available to you to use?
2. Identify some IoT devices or sensors in your household
 - What information can they measure?
 - How and when is the information being collected? By who?
 - How could the information be erroneous or biased?
 - How would you assess the quality of the data?

2.6 Review Questions

Number Formats

8. Describe how integer numbers are represented in binary form. What does the first bit indicate?
9. How many bytes does a `float` (single precision number) occupy? Break down its composition in terms of sign, exponent, and fraction.
10. Discuss some of the complexities involved in writing out decimal numbers as plain text.
11. How do decimal point representations differ in various locales?
12. Explain how negative numbers and scientific notation are represented differently in various contexts.
13. Why is it important to verify the number format in a dataset before using it with a business analytics tool?

Text Format

14. Explain the purpose of the Unicode system and how it addresses the limitations of earlier encoding systems like ASCII.
15. Discuss the variety of characters, symbols, and scripts included in the latest version of Unicode (v15.1).
16. How does UTF-8 ensure backward compatibility with ASCII?
17. Why is it important for a business analyst to be aware of Unicode and its different encodings?
18. Discuss the implications of using Unicode-aware data storage, management, analytics, and visualization tools in a business setting.

Date Formats

19. Explain the challenges in handling different time zones in a global context.
20. How do ISO 8601 and RFC 3339 standards differ from each other?
21. Describe the variety of formats and separators used in writing dates across different locales.
22. Explain the challenges involved in performing arithmetic operations with years, months, and days due to their different lengths and conventions.
23. Discuss the implications of not universally accepting standards like ISO 8601 and RFC 3339 in data management and analytics.

Tabular Formats

24. Explain the CSV (Comma-Separated Values) file format. What are its key characteristics?
25. According to RFC 4180, what are the standard conventions for formatting a CSV file?
26. Discuss the common variations and deviations you might encounter in CSV files that do not strictly adhere to the RFC 4180 standard.

27. How are line breaks typically represented in CSV files, and what are the common variations?
28. What challenges might you face when working with CSV files that do not conform to standards, and how could you address these challenges?

Document Formats

29. Define JSON and XML and explain their primary purpose in data interchange.
30. What are the commonalities and differences between JSON and XML? When would you prefer one over the other?
31. Describe the structure of a JSON document in terms of key-value pairs.
32. What types of values can be stored in a JSON document?
33. Explain how objects are represented in JSON. What delimits an object?
34. Describe how arrays are represented in JSON and how they differ from objects.
35. How can an array be nested within a JSON object, and vice versa?
36. What is the purpose of a namespace in XML documents? Provide an example.
37. How do elements and attributes differ in XML? In which situation would you choose an element? In which situation would you choose an attribute?

Text Data

38. What is text analysis and why is it important in extracting information from unstructured text data?
39. Describe named entity recognition and its application in content classification and data extraction.
40. Explain co-reference analysis and provide an example of how it helps in understanding text.
41. Discuss event and relationship extraction in text analysis, providing an example.
42. Describe sentiment analysis and its significance in areas like social media monitoring and market research.
43. What is document clustering and how is it used to organize and categorize text data?
44. Compare and contrast the symbolic, statistical, and deep learning approaches in text mining.
45. Discuss the impact of deep learning and neural networks on the field of text analytics, specifically mentioning models like RNNs, LSTMs, and transformers.

Image Data

46. What are the two primary types of image formats? Describe the main characteristics of each.
47. Explain the concept of vector images. What are some common formats of vector images?
48. How do vector images maintain quality when scaled to different sizes? Provide a brief explanation.
49. Define raster images and explain how they are structured.

50. What is the main limitation of scaling raster images, and why does this limitation occur?
51. List some common raster image formats and mention whether they use lossy or lossless compression.
52. How are pixels represented in a typical raster image in terms of RGB values?
53. What are some common tasks involved in image analysis? Briefly describe each task.
54. Discuss the application of image analysis in business, providing at least three examples.

Video Data

55. What does a video frame represent in terms of data structure? Explain the notation $T \times 3 \times X \times Y$ in this context.
56. Discuss the role and importance of compression in video data.
57. What is a video codec? Give examples of popular video codecs and their general applications.
58. Explain the purpose of a video container format and list some common container formats.
59. Describe the concept of object detection in video analytics and how it differs from object recognition.
60. What is motion detection in video and why is it important in surveillance systems?
61. Discuss the purpose and applications of dynamic masking or blurring in videos.
62. Define event detection in video analytics and give examples of events that might be detected.
63. Explain activity detection in video and its potential applications in various industries.

Metadata

64. Define metadata and explain its significance in data management and utilization.
65. Describe how metadata can provide information about authorship and ownership of data.
66. Explain how metadata can be used to detail the collection and processing of data.
67. Give examples of technical information that metadata might describe.

Data Quality

68. Define data quality and explain why it is important in data management.
69. List and describe the various dimensions of data quality.
70. Discuss the processes involved in maintaining high data quality.
71. How does poor data quality affect predictions, prescriptions, and decisions?
72. Explain the concept of data cleansing and its role in data quality management.

Data Provenance

73. Define data provenance and its significance in the context of data management.
74. What types of information are typically included in data provenance records?
75. Explain how data provenance contributes to the reliability and trustworthiness of data.
76. Discuss the role of data provenance in error detection and correction in datasets.
77. Provide examples of questions that are important to ask when evaluating data provenance.

Data Sources

78. What are some examples of data-rich products, and what kind of data can they provide?
79. Discuss the role of web-server logs and other technical logs as sources of data.
80. What are the typical ways data is directly collected from humans for business purposes?

Data Licensing

81. Define data licenses and their importance in the context of data management.
82. Distinguish between open data licenses and proprietary licenses.
83. Explain the steps one should take to ensure compliance with data licenses.

2.7 Additional Hands-On Exercises

Hands-On Exercise 2.14

Number Formats

1. Convert the decimal number 25 to its binary equivalent. Indicate the sign bit.
2. Convert the binary number 1101011 to its decimal equivalent.
3. Write the number 1234567.89 in four different formats, considering decimal points, digit grouping, and negative number representation.
4. Convert $5.12e3$ and $-3.04e-2$ to their regular decimal forms in two different locale styles.
5. Given a dataset with numbers in European format (comma as decimal separator), write a pseudo-code to convert them to the American format (dot as decimal separator).
6. Create a small program in a language of your choice to detect and convert scientific notation to standard decimal notation.



Hands-On Exercise 2.15

Character Formats

- 
1. Use an online Unicode character table (like <https://www.unicode.org/charts/>) to find the Unicode characters for the letters in your name in a non-Latin script (e.g., Cyrillic, Greek, Arabic). Write the Unicode code points for these characters in both hexadecimal and decimal formats.
 2. Choose a word in a language that uses non-ASCII characters. Find the Unicode code points for each character of the word. Convert these code points into UTF-8 encoded byte sequences. You can use online tools or write a simple program to do this.

Hands-On Exercise 2.16

Date Formats

- 
1. Research a non-Gregorian calendar system (e.g., Hebrew, Islamic, or Chinese calendar). Convert today's date from the Gregorian calendar to your chosen calendar system. Discuss the key differences and similarities between the two calendar systems.
 2. Choose three cities in different time zones. Convert 12:00 PM in your local time to the time in each of these cities. Discuss how time zone differences impact global communication and business.
 3. Write a program or script to determine if a given year is a leap year in the Gregorian calendar. Test your program with a set of years, including at least one century year.
 4. Write the current date and time in the formats specified by both ISO 8601 and RFC 3339. Discuss why such standardizations are important in data management and international communications.
 5. Calculate the number of days between your birth date and today using a date arithmetic tool or programming library. Discuss the challenges you might face when calculating durations involving months and years due to their varying lengths.

Hands-On Exercise 2.17

Tabular Formats

- 
1. Manually create a CSV file using a text editor. Include a header row and at least 4 rows of data. Ensure that your CSV adheres to the RFC 4180 standard.
 2. Write a simple program or script in a language of your choice (like Python or R) to read the CSV file you created and print out each row. Handle potential errors like missing fields or incorrect formatting.
 3. Modify your CSV file to include a non-standard delimiter (like a semicolon) and mixed quotes. Adjust your program or script to correctly parse this modified CSV file.
 4. Extend your CSV file by adding a column that includes complex data types (like lists or sets). Modify your parsing program to correctly interpret and display these complex data types.

Hands-On Exercise 2.18

Document Formats

- 
1. Create a JSON object that represents a book, including properties such as title, author, publication year, and genre. Validate the JSON object using an online JSON validator.
 2. Extend the book JSON object to include a nested object for the author, with properties like name, birth year, and nationality. Validate and format the updated JSON object.
 3. Create a JSON array representing a book series, containing several book objects. Validate the JSON array to ensure proper formatting.
 4. Take a simple dataset (e.g., a CSV file with student records) and convert it to a JSON format. Validate the converted JSON data.

Hands-On Exercise 2.19

Data Sources

1. Identify various internal data sources within a hypothetical or real organization (e.g., sales, HR). Discuss the types of data each source provides and its potential use in analytics.
2. Research and compare two different data licenses (e.g., a Creative Commons license and a proprietary license). Summarize the key permissions and restrictions of each license. Discuss the potential implications of these licenses on data usage in a business context.
3. Study a real case where data licensing played a critical role in a project or product. Identify the licensing issues that were involved and how they were addressed. Reflect on the lessons learned and how they apply to data management practices.



Chapter 3

Managing Tabular Data with Relational Databases

Learning Goals

After reading this chapter, you should be able to:

- Understand the concept of tables in relational databases, including primary keys and foreign keys.
- Use SQL to create a set of related tables in a relational database.
- Understand the main elements of information retrieval from a relational database with SQL.
- Use SQL to filter information using the WHERE clause of a SELECT statement.
- Use SQL to retrieve information a set of related tables, using the JOIN clause and understand the different types of joins.
- Use SQL to group information using the GROUP BY and HAVING clause with different aggregation functions.

3.1 Introduction

The relational database model, developed by Edgar F. Codd in 1970, is a fundamental approach in data organization and management. It structures data in tables, or relations, comprising rows and columns, where each row signifies a record, and each column denotes a field within the record. This model is grounded in principles like tables, primary keys for unique record identification, foreign keys for inter-table relationships, and data integrity through constraints. The Structured Query Language (SQL) significantly improved the usability of data management with relational databases.

The 1970s marked the theoretical development of the relational model, focusing on data independence and efficient access. The 1980s witnessed its commercialization with the advent of relational database management systems (RDBMS) such as Oracle, IBM DB2, and Microsoft SQL Server, which became staples in enterprise applications. The 1990s saw the internet's rise bring scalability and distribution challenges to the forefront, leading to the popularity of open-source RDBMS like PostgreSQL and MySQL.

In the 2000s, with the onset of Big Data and the advent of NoSQL databases, the relational model faced new challenges. However, it continued to evolve, adapting features to handle non-relational data and integrating with cloud services. Relational databases have maintained their relevance and are extensively used in various sectors, including cloud computing, mobile applications, and big data analytics. The relational database model's focus on simplicity, flexibility, and accuracy has solidified its standing as a cornerstone in data management.

The relational database model offers several benefits and advantages, making it a popular choice for a variety of data management needs. One of its primary strengths is the simplicity of its design, which organizes data into tables, making it intuitive and easy to understand. This tabular structure facilitates efficient data retrieval and manipulation, especially with the use of SQL, a powerful and standardized query language that enhances the accessibility and handling of data.

Another significant advantage is data integrity. The relational model enforces rules through primary and foreign keys, ensuring that relationships between data are logically maintained and that the data remains consistent and accurate. This is crucial for applications where data reliability is paramount.

The model's flexibility is also a key benefit. It can easily accommodate changes in the database structure without disrupting the existing data. This adaptability makes it suitable for a wide range of applications, from small-scale projects to large, complex enterprise systems.

Moreover, relational databases support ACID (Atomicity, Consistency, Isolation, Durability) properties of transactions (that is, updates to the data), guaranteeing reliable transaction processing and robust data management, especially in multi-user environments. This ensures that even in the event of system failures or concurrent data access, the integrity of the data is maintained.

The relational model's widespread adoption has led to a rich ecosystem of tools and technologies, providing users with extensive support and resources. This includes advanced features like indexing, which enhances performance, and comprehensive security measures for data protection.

3.2 Constraints and Data Types

In relational database management systems (RDBMS), constraints are essential for ensuring the integrity of the data. Constraints can be categorized into two main types:

Name	Description
<code>bigint</code>	signed eight-byte integer
<code>bit varying (varbit)</code>	variable-length bit string
<code>boolean</code>	logical Boolean (true/false)
<code>character varying (varchar)</code>	variable-length character string
<code>date</code>	calendar date (year, month, day)
<code>double precision (float8)</code>	double precision floating-point number (8 bytes)
<code>integer (int, int4)</code>	signed four-byte integer
<code>interval</code>	time span
<code>json</code>	textual JSON data
<code>jsonb</code>	binary JSON data, decomposed
<code>money</code>	currency amount
<code>numeric (decimal)</code>	exact numeric of selectable precision
<code>real (float4)</code>	single precision floating-point number (4 bytes)
<code>smallint (int2)</code>	signed two-byte integer
<code>text</code>	variable-length character string
<code>time</code>	time of day (no time zone)
<code>time with time zone (timetz)</code>	time of day, including time zone
<code>timestamp</code>	date and time (no time zone)
<code>timestamp with time zone, (timestamptz)</code>	date and time, including time zone

(Source: <https://www.postgresql.org/docs/current/datatype.html>)

Table 3.1: Primitive Data Types in SQL and PostgreSQL with aliases in parentheses. *Emphasized* entries are not contained in the SQL standard, they are PostgreSQL extensions.

column constraints and table constraints. Additionally, each table column is of a certain primitive data type, allowing only certain types of values to be inserted. Constraints and typing ensure data quality, in that data conforms to expected rules. Table 3.1 shows an overview over commonly used datatypes.

Column constraints are rules that are applied to individual columns, while table constraints apply to combinations of columns or the entire table. Many constraints can be specified both for a single column as well as a combination of columns.

- The *NOT NULL* constraint can only be applied to individual columns and prevents NULL values from being entered into a column, ensuring that every record has a value for that column.
- The *UNIQUE* constraint ensures that all values in a column are distinct, prevent-

ing duplicate entries. The **UNIQUE** constraint can also be used at the table level to ensure that a specific combination of values across different columns is unique for all records in the table.

- The **CHECK** constraint can be applied at the column level or at the table level. The **CHECK** constraint allows specifying a condition that each value in a column must satisfy. At the table level, it allows for more complex conditions that involve multiple columns.
- The **PRIMARY KEY** constraint is a combination of **NOT NULL** and **UNIQUE**, uniquely identifying each record in a table. The **PRIMARY KEY** constraints can also be applied at the table level to specify that a combination of columns uniquely identifies each record.
- The **FOREIGN KEY** constraint is used to link columns in different tables, establishing a relationship between them. It ensures that values in a column or combination of columns must exist in the referenced column or combination of columns. The referenced columns may be in the same table, so that the constraint expresses a *unary* relationship, or in another table, so that the constraint expresses a *binary* relationship. Together with **NOT NULL** constraints, this allows the representation of optional or mandatory relationships.

3.3 Data Definition in SQL

Tip



SQL commands are traditionally written in upper case letters and this is done here as well. However, SQL is not case sensitive, so that capitalization does not actually matter. Traditionally, an SQL command must end with a semicolon. This is done here as well, although some DBMS may no longer require this.

For this example, assume that your database will be used to store information about products. The **CREATE TABLE** data definition command in SQL is used to create tables, their columns, and constraints. This first example creates a simple table with three columns to store product data.

```

2  CREATE TABLE products (
    pcode integer,
    name  varchar(100) NOT NULL,
    price float4,
    PRIMARY KEY (pcode)
6  );

```

The table contains a column named "pcode" (to store the product code) that is of integer type, that is, it can contain whole numbers only. The table has a column called

"name" of characters with a varying length and a maximum length of 100 characters to store product names. Additionally, a column NOT NULL constraint has been defined for this column, ensuring that a name always exists for a product. The table has a column named "price" that is of a single precision floating point type (4 bytes), that is, it can hold decimal point numbers to store product prices. The final line of the SQL command created a primary key constraint on the single column "pcode" to ensure that the product code must not be NULL and must be unique, ensuring that each row in the table represents a distinct product. Note that column "price" may be NULL, that is, may not contain values, because no NOT NULL constraints have been specified. This may be useful for example when the price has not been decided on or will be calculated later.

The following SQL code block creates a table for suppliers. The table has a similar structure to the products table and similar NOT NULL and PRIMARY KEY constraints.

```
SQL
CREATE TABLE suppliers (
2   scode integer,
   name varchar(100) NOT NULL,
4   city varchar(100),
   PRIMARY KEY (scode)
6 );
```

After creating tables with the data definition part of the SQL language, the data manipulation commands of SQL can be used to insert or update values in the tables. The following SQL code block inserts two rows into each of the tables that were just created. Enter the following SQL commands in the Query tool:

```
SQL
INSERT INTO products VALUES (1, 'Hex Bolt', 1.99);
2 INSERT INTO products VALUES (2, 'Round Bolt', 2.99);

4 INSERT INTO suppliers VALUES (1, 'Bolts Inc', 'HVGB');
INSERT INTO suppliers VALUES (2, 'Hardware Co', 'Cartwright');
```

The values for each row must be specified in the order in which the columns of the table are defined. For the "products" table this is first the product code, followed by the name, and finally the price. For the "suppliers" table, this is first the supplier code, then the name and then the city. There are many different variations on the basic INSERT statement; consult the official documentation using the links in the earlier footnote.

After inserting the values, a basic SELECT statement, which is the core querying command in SQL, checks that the data is actually in the tables. Run the commands in the following SQL code block one at a time to see each command's results:

```
SQL
SELECT * FROM products;
2 SELECT * FROM suppliers;
```

This is the simplest form of a SELECT statement, the asterisk (“*”) instructs SQL to retrieve all columns. Later examples will illustrate ways to retrieve only some columns, and many other variants on the SELECT statement.

The two tables allow capturing information about products and information about suppliers, but they do not allow capturing which supplier supplies which product. In order to do this, the two tables need to be related by a foreign key relationship.

For the following example, assume that suppliers can supply many products, but a product may be supplied by only one supplier (or no supplier at all). This is called a *one-to-many relationship*. The following SQL code block alters the tables, retaining the existing data, and then updates the information in the new “supplier” column for the “products” table:

```

SQL
2 ALTER TABLE products ADD COLUMN supplier integer;
  ALTER TABLE products ADD FOREIGN KEY (supplier) REFERENCES suppliers;
4 UPDATE products SET supplier = 1 WHERE pcode = 1;
  UPDATE products SET supplier = 1 WHERE pcode = 2;

```

The first SQL statement above adds a new column to the existing products table in which to record the supplier of the product. The second line creates a foreign key reference from the supplier column in the products table to the primary key of the suppliers table; the primary is the “scode” column (see SQL code above). This ensures that only those suppliers can be recorded in the products table that actually exist in the suppliers table.

The third and fourth line update the data in the products table and set the value of the supplier column for different products. The two products have the same supplier which reflects the assumption that a supplier may supply multiple products. On the other hand, only one supplier can be recorded for each product, and this too reflects the above assumption. This expresses the *one-to-many relationship*. Moreover, the value of the supplier column in the products table may be NULL. In fact, after altering the table to add this column, all its values were NULL. A NULL value reflects the fact that a product has no supplier.

As an alternative to altering the existing products table, drop the products table to delete it and re-create it. Then insert some values. The following SQL code block uses the DROP TABLE command of SQL to delete the products table and all its contents.

```
SQL
DROP TABLE products;

CREATE TABLE products (
  pcode    integer,
  name     varchar(100),
  price    float4,
  supplier integer,
  PRIMARY KEY (pcode),
  FOREIGN KEY (supplier) REFERENCES suppliers
);

INSERT INTO products VALUES(1, 'Hex Bolt', 1.99, 1);
INSERT INTO products VALUES(2, 'Round Bolt', 2.99, 1);
INSERT INTO products VALUES(3, 'Square Bolt', 3.99, NULL);
```

The above SQL code achieves the same as altering the table but in the process deletes all data in the products table. When possible, it is therefore preferable to use multiple ALTER TABLE statements instead of DROP and CREATE statements.

Note the following important points about the tables so far:

- There are products that have no supplier (the "square bolt")
- There are suppliers that supply many products (supplier 1)
- There are suppliers that do not supply products (supplier 2)

In the products table as altered or re-created to this point, it is possible that a product has no supplier. However, in some applications it may be necessary to enforce that it is mandatory for products to have a supplier. This is done by adding a NOT NULL constraint, either by altering the table again, as in the following SQL code block, or by re-creating it with the appropriate constraint added.

```
SQL
ALTER TABLE products ALTER COLUMN supplier SET NOT NULL;
```

Adding constraints can only be done when the constraint is already satisfied. This means that in this example, none of the values of the supplier columns can be NULL when adding the constraint. If a new constraint is violated, the DBMS will show an error and the constraint will not be added.

When re-creating the table, the NOT NULL column constraint can be defined in the CREATE TABLE statement:

```

2  DROP TABLE IF EXISTS products;
3
4  CREATE TABLE products (
5      pcode    integer,
6      name     varchar(100),
7      price    float4,
8      supplier integer NOT NULL,
9      PRIMARY KEY (pcode),
10     FOREIGN KEY (supplier) REFERENCES suppliers
11 );

```

Hands-On Exercise 3.1



1. Create an SQL statement to create tables for information about students and for information about courses. *A course can be taken by multiple student and each student can take only one course.*
2. Make sure you create primary keys and a foreign key
3. Create SQL statements to insert information about courses and students
4. Create an SQL statement that tries to insert information that *violates the foreign key constraint*

So far, the assumption was that each product can has one supplier. However, in many settings, products have multiple suppliers, and suppliers supply multiple products, that is, there is a *many-to-many relationship* between the two. Expressing many-to-many relationships requires a third table that explicitly represents the relationship, here the "supplies" relationship between products and suppliers. The following SQL code first removes the existing tables, then re-creates tables to express a many-to-many relationship instead.

```

SQL
DROP TABLE IF EXISTS products;
2 DROP TABLE IF EXISTS suppliers;

4 CREATE TABLE products (
    pcode integer,
6     name varchar(100),
    PRIMARY KEY (pcode) );

8 CREATE TABLE suppliers (
10     scode integer,
    name varchar(100),
12     city varchar(100),
    PRIMARY KEY (scode) );

14 CREATE TABLE supplies (
16     scode integer NOT NULL,
    pcode integer NOT NULL,
18     price float4 NOT NULL,
    PRIMARY KEY (scode, pcode),
20     FOREIGN KEY (scode) REFERENCES suppliers,
    FOREIGN KEY (pcode) REFERENCES products );

```

Note that the tables must be dropped in the right order: "products" first, then "suppliers" because the products depend on the suppliers due to the foreign key constraint¹. The IF EXISTS part is a safeguard to prevent an error if the table does not exist when attempting to drop it.

The primary key of the supplies table is a *compound key*, that is, it consists of a combination of columns. The supplies table is related by two FOREIGN KEY constraints both to the products and suppliers table so that only products and suppliers that already exist can be recorded here (and thereby related to each other). The price column is no longer in the products table, but has been moved to the supplies table, because each supplier may supply a product at a different price. The following example data shows this:

```

SQL
INSERT INTO products VALUES (1, 'Hex Bolt');
2 INSERT INTO products VALUES (2, 'Round Bolt');

4 INSERT INTO suppliers VALUES (1, 'Bolts Inc', 'HVGB');
INSERT INTO suppliers VALUES (2, 'Hardware Co', 'Cartwright');

6 INSERT INTO supplies VALUES (1, 1, 1.99);
8 INSERT INTO supplies VALUES (1, 2, 2.49);
INSERT INTO supplies VALUES (2, 1, 2.99);
10 INSERT INTO supplies VALUES (2, 2, 1.79);

```

To clean up after these exercises, drop all tables if they are no longer required:

¹ Use the CASCADE keyword to drop dependent tables automatically but use with care.

2

```

SQL
DROP TABLE supplies;
DROP TABLE products;
DROP TABLE suppliers;

```

Summary In summary, a *one-to-many relationships* requires a foreign key from the "many" table that references the "one" table and its primary key. In the first example above, a supplier supplies many products but a product has one supplier (or none, depending on whether a NOT NULL constraint has been specified). In contrast, a *many-to-many relationship* requires a table that explicitly represents the relationship. Foreign keys from this table reference the participating, original, "main" tables and their primary keys. In the second example above, a supplier supplies many products and a product can be supplied by many suppliers.

In fact, this type of relationship can be extended in a straightforward way to three or more tables. For example, a supplier supplies many products from many warehouses, a product may be supplied by many suppliers from many warehouses, and a warehouse may contain many products from many suppliers.

Hands-On Exercise 3.2



1. Consider the following information:
 - A book has an ISBN number and a title.
 - An author has a name and an address.
 - An author can write many books, and a book can be written by multiple authors. A book is written in a certain year.
2. Write the CREATE TABLE statements with the necessary FOREIGN KEY statements, and execute them on PostgreSQL
 - Use appropriate datatypes for the columns
 - Create an appropriate PRIMARY KEY for all tables
3. Use INSERT statements to create some example data.

Hands-On Exercise 3.3



1. Consider the following:
 - A student has a student number and a name.
 - A course has a course number and a title.
 - A student can take many courses; a course can be taken by many students. Students take courses in a certain year.
2. Write the CREATE TABLE statements with the necessary FOREIGN KEY statements
 - Use appropriate datatypes for the columns
 - Create an appropriate PRIMARY KEY for all tables
3. Write INSERT statements to create example data

3.4 SQL Queries

The SELECT statement in SQL is used to query and retrieve data from one or more tables in a database. The basic structure of a SELECT statement allows specification of which columns of data you want to retrieve and from which tables. A SELECT statement has multiple clauses or parts that are used to specific different characteristics of the information to retrieve:

- **SELECT:** Which columns to query (use the asterisk "*" to select all).
- **FROM:** Which tables to query from.
- **JOIN:** How to combine data from multiple tables based on related columns.
- **WHERE:** Conditions on field values used to filter the retrieved records.
- **GROUP BY:** Groups within which to aggregate data using an aggregate function such as `sum()`, `count()`, or `max()`.
- **HAVING:** Conditions on group aggregate values. Similar to WHERE but for aggregates within each group.
- **ORDER BY:** How to sort the resulting records in either ascending or descending order.
- **LIMIT:** Limit on how many results to return.

To demonstrate the basic use of SQL queries to retrieve information from a relational database, it is best to begin with a simple example, that of the 1:Many relationship between products and suppliers set up earlier. The following SQL commands (re-)create this example with a few more rows of data in the products table:

```
SQL
-- Drop tables if they exist
2 DROP TABLE IF EXISTS products;
  DROP TABLE IF EXISTS suppliers;
4
-- Set up tables with 1:Many relationship:
6 CREATE TABLE suppliers (
  scode integer,
  name varchar(100),
  city varchar(100),
8 PRIMARY KEY (scode) );
10
12 CREATE TABLE products (
  pcode integer,
  name varchar(100),
  price float4,
  scode integer,
14 PRIMARY KEY (pcode),
  FOREIGN KEY (scode) REFERENCES suppliers );
16
18
```



```

-- Insert some data:
INSERT INTO SUPPLIERS VALUES (1, 'Bolts Inc', 'HVGB');
INSERT INTO SUPPLIERS VALUES (2, 'Hardware Co', 'Cartwright');

INSERT INTO products VALUES (1, 'Hex Bolt A', 1.99, 1);
INSERT INTO products VALUES (2, 'Round Bolt 1', 2.99, 1);
INSERT INTO products VALUES (3, 'Square Bolt B', 3.99, 1);
INSERT INTO products VALUES (4, 'Hex Bolt B', 2.99, 1);
INSERT INTO products VALUES (5, 'Round Bolt 2', 1.99, 2);
INSERT INTO products VALUES (6, 'Square Bolt 7', 3.49, 2);

```

With this data, the simplest SQL query contains only the **SELECT** and the **FROM** clauses to retrieve a set of columns from a single table. The following SQL code uses the asterisk (“*”) to select all columns and returns all rows from the products table:

```

SELECT * FROM products;

```

The **WHERE** clause filters the selected rows. The next example returns only products for supplier 1, that is, those rows in the products table where “scode=1”. Multiple conditions can be surrounded in parentheses and combined with the keywords **AND** and **OR**.

```

SELECT * FROM products WHERE scode = 1;

```

The following SQL code selects only a few named columns from the products table and also filters the retrieved rows by price:

```

SELECT name, supplier FROM products WHERE price < 3;

```

The **ORDER BY** clause is used to order the result, possibly by using multiple columns and with specified ascending or descending direction. The following SQL code block selects all columns and returns all rows from the products table ordered first ascending by price, and then, when the price is the same, descending by name:

```

SELECT * FROM products ORDER BY price ASC, name DESC;

```

The **LIMIT** clause can be used to limit the number of returned rows. This is often useful in combination with the **ORDER BY** clause to select the largest or smallest values. The following example demonstrates this by retrieving the name of the cheapest three products from the products table:

```
SQL
SELECT name FROM products ORDER BY price ASC LIMIT 3;
```

The JOIN clause combines information from two or more tables. This is done by specifying either a common column, or an explicit join condition if the corresponding column names in the two tables are different. The following SQL code shows an example of retrieving all columns from the products table and their corresponding rows from the suppliers table using an INNER JOIN clause USING the common column "scode":

```
SQL
SELECT * FROM products INNER JOIN suppliers USING (scode);
```

If multiple common columns are needed to find corresponding rows, they can be specified in parentheses simply by expanding the above example of the USING clause.

The following two SQL expressions are essentially equivalent to the one above and to each other. Instead of the USING clause for common columns, the first expression explicitly specifies the join condition with the ON clause, while the second expression completely omits the JOIN clause and instead specifies both tables in the FROM clause and uses a condition in a WHERE clause to select corresponding rows in the two tables:

```
SQL
-- (Almost) Equivalent:
2 SELECT * FROM products
   INNER JOIN suppliers ON products.scode=suppliers.scode;
4
6 SELECT * FROM products, suppliers
   WHERE products.scode=suppliers.scode;
```

In the above JOIN examples, both the products and suppliers table contain a column "name". It is often useful to rename columns for clarity. The following example shows how this can be done using the AS keyword. It also demonstrates how the ambiguity of columns with the same name in different tables can be resolved by using the form "table.column" to select columns:

```
SQL
-- Rename columns for clarity:
2 SELECT products.name AS "Product",
   price AS "Price",
4   suppliers.name AS "Supplier",
   city AS "Location"
6 FROM products INNER JOIN suppliers USING (scode);
```

The GROUP BY clause of an SQL query is used in combination with aggregate functions for grouping information and calculating aggregate values. The easiest aggregation is to simply count the number of rows or entries for each group using the "count(.)"

function, shown in the first example that selects the number of products for each supplier, that is, the count of rows in table products grouped by supplier code:

```

-- Select the number of products for each supplier
2  SELECT scode, count(*) from products GROUP BY scode;

```

To also include the names of the suppliers requires joining the suppliers table, as shown below:

```

-- Add the name of suppliers by joining suppliers table
2  SELECT suppliers.name, count(*)
   FROM suppliers INNER JOIN products USING (scode)
4  GROUP BY scode;

```

The SQL code below illustrates another aggregate function, the average ("AVG") and also shows that the aggregates can be used in the ORDER BY clause. The query returns the mean price of products for each suppliers, ordered descending by mean price:

```

-- Mean price of products for each supplier, ordered descending
2  SELECT suppliers.name, AVG(price)
   FROM suppliers INNER JOIN products USING (scode)
4  GROUP BY scode
   ORDER BY AVG(price) DESC;

```

Finally, the HAVING clause is a filter clause like the WHERE clause, but instead of filtering the rows in a table, it filters the groups in a GROUP BY clause. The following SQL query returns only suppliers for which the average price of their products is less than 2.8:

```

-- Find only suppliers for which average price less than 2.80:
2  SELECT suppliers.name, AVG(price)
   FROM suppliers INNER JOIN products USING (scode)
4  GROUP BY scode
   HAVING AVG(price) < 2.8;

```

Besides COUNT() and AVG() functions, SQL provides other aggregate functions, shown in Table 3.2. However, many of these are specific to various relational database management systems, like PostgreSQL.

To clean up after these exercises, drop all tables if they are no longer required:

```

-- SQL
2  DROP TABLE products;
   DROP TABLE suppliers;

```

Standard SQL:				
MIN()	MAX()	COUNT()	SUM()	AVG()

PostgreSQL (excerpt):		
CORR()	STDDEV()	VARIANCE()
MODE()	PERCENTILE()	REGR_SLOPE()
REGR_R2()	RANK()	DENSE_RANK()

Table 3.2: Frequently Used Aggregation Functions

Hands-On Exercise 3.4

Assume the following table of Sales:

Country	Year	Amount
Canada	2023	1000
Canada	2024	1100
Canada	2025	1200
Canada	2026	1100
UK	2023	800
UK	2024	900
UK	2025	950
UK	2026	1000

Create SQL statements to find the following information and provide the correct/expected output:

1. Sales in Canada sorted by year
2. Sales in 2025, sorted by amount
3. Sales prior to 2026, sorted by country, then by amount
4. Sum of sales and average of sales by country
5. Countries whose average sales is greater than 900

Hands-On Exercise 3.5

Assume the following table of student grades:

Course	Student	Grade
BUSI2720	202301	75
BUSI2720	202302	80
BUSI2720	202303	90
BUSI2720	202304	85
BUSI4720	202301	85
BUSI4720	202302	95
BUSI4720	202303	90
BUSI4720	202204	95

Create SQL statements to find the following information and provide the correct/expected output:

1. Grades for students in BUSI2720, sorted by grade
2. Average grade for each student, sorted by student
3. Average grade for each course, sorted by average grade
4. Average grades for students in BUSI4720
5. Maximum grades for each course, sorted by course
6. Courses for which the average grade is higher than 85

Relational Diagrams

The previous section has presented the basics of the relational database model, focusing on how tables are related by foreign key relationships. Tables and their relationships are often graphically shown in a *relational diagram*. Such diagrams are often called “*ER Diagrams*”² or “Entity-Relationship Diagrams”. A graphical representation of the database structure is useful for understanding the data and for writing queries to extract data from the table or tables of the database.

In many software tools the database developer can use relational diagrams to create tables, instead of writing CREATE TABLE statements. In the reverse, relational diagrams can also be automatically created from an existing database and its tables. An example relational diagram of a movie rental database is shown in Figure 3.1 with the main tables and foreign key relationships.

3.5 Review Questions

1. What is a relational database, and who developed the relational model?
2. Explain the role of primary keys and foreign keys in relational databases.

²Technically, the two are not quite the same.

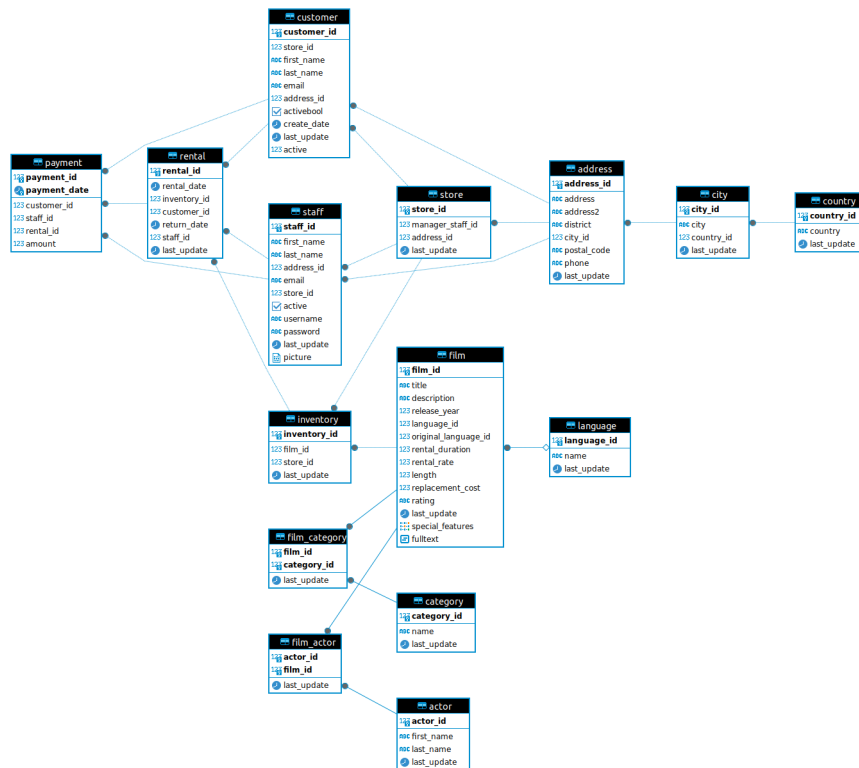


Figure 3.1: Relational diagram of the Pagila demo database

3. What is SQL and what are its main purposes?
4. List and describe at least four data types commonly used in SQL.
5. Explain the difference between the `varchar` and `text` data types in PostgreSQL.
6. What are the ACID properties in relational databases and what is their purpose?
7. Define and give an example of each of the following constraints:
 - A. NOT NULL
 - B. UNIQUE
 - C. PRIMARY KEY
 - D. FOREIGN KEY
 - E. CHECK
8. How do relational databases handle relationships between tables? Give examples.
9. What are some of the challenges relational databases faced with the advent of Big Data?
10. What is PostgreSQL and what type of system is it?
11. What is the purpose of the “psql” and “pgAdmin” tools in the context of PostgreSQL?

12. When connecting to a DBMS running on your own computer, what hostname should you use?
13. Define a “schema” in the context of a PostgreSQL database. What is the default schema in PostgreSQL?

3.6 Additional Hands-On Exercises

This section contains additional exercises to practice writing SQL SELECT queries. Each exercise assumes a database schema of multiple tables with their columns. If you wish to try your queries, you will need to first write CREATE TABLE statements and create the tables in a database.

Hands-On Exercise 3.6

Database Schema:

- **Table:** Employees
- **Columns:** EmployeeID, FirstName, LastName, Role, Department

Task: Write a SQL query to select the first and last names of all employees in the 'Sales' department.

Hands-On Exercise 3.7

Database Schema:

- **Table:** Products
- **Columns:** ProductID, ProductName, Price, Category, Stock-Quantity

Task: Write a SQL query to select the ProductName and Price for all products in the 'Electronics' category.

Hands-On Exercise 3.8

Database Schema:

- **Table:** Books
- **Columns:** BookID, Title, Author, PublishYear, Price

Task: Write a SQL query to select all columns from the Books table and sort the results by PublishYear in descending order.

Hands-On Exercise 3.9

**Database Schema:**

- **Table:** Orders
- **Columns:** OrderID, CustomerName, OrderDate, TotalAmount

Task: Write a SQL query to select the OrderID and TotalAmount for orders where the TotalAmount is greater than 100. Sort the results by TotalAmount in ascending order.

Hands-On Exercise 3.10

**Database Schema:**

- **Table:** Students
- **Columns:** StudentID, Name, Major

Task: Write a SQL query to select all distinct majors from the Students table.

Hands-On Exercise 3.11

**Database Schema:**

- **Table:** Customers
- **Columns:** CustomerID, FirstName, LastName, Email
- **Table:** Orders
- **Columns:** OrderID, CustomerID, OrderDate, TotalAmount

Task: Write a SQL query to select all orders with the corresponding customer's first and last name. Join the Customers and Orders tables on CustomerID.

Hands-On Exercise 3.12

Database Schema:

- **Table:** Authors
- **Columns:** AuthorID, Name
- **Table:** Books
- **Columns:** BookID, Title, AuthorID
- **Table:** Publishers
- **Columns:** PublisherID, Name
- **Table:** BookPublishers
- **Columns:** BookID, PublisherID

Task: Write a SQL query to select the title of the book, the name of the author, and the name of the publisher. This will require joining the Books, Authors, and BookPublishers tables, and then joining the resulting table with Publishers.



Hands-On Exercise 3.13

Database Schema:

- **Table:** Employees
- **Columns:** EmployeeID, FirstName, LastName, Department
- **Table:** Sales
- **Columns:** SaleID, EmployeeID, SaleAmount, SaleDate

Task: Write a SQL query to select each employee's first name, last name, and total sales amount. This requires a join between Employees and Sales tables and the use of the SUM aggregate function on SaleAmount.



Hands-On Exercise 3.14

Database Schema:

- **Table:** Products
- **Columns:** ProductID, ProductName, Price
- **Table:** Orders
- **Columns:** OrderID, ProductID, Quantity

Task: Write a SQL query to select all products, along with the quantity ordered for each product. Use a LEFT JOIN to ensure that all products are listed, even if they have not been ordered.



Hands-On Exercise 3.15

Database Schema:

- **Table:** Students
- **Columns:** StudentID, Name, Major
- **Table:** Enrollments
- **Columns:** CourseID, StudentID, Grade



Task: Write a SQL query to select the names of students and their grades who are enrolled in a specific course (e.g., 'Biology 101'). This requires a join between the Students and Enrollments tables and a WHERE clause to filter by the CourseID.

Hands-On Exercise 3.16

Database Schema:

- **Table:** Employees
- **Columns:** EmployeeID, FirstName, LastName, Salary, DepartmentID
- **Table:** Departments
- **Columns:** DepartmentID, DepartmentName



Task: Write a SQL query to select the first name and last name of employees who earn more than the average salary in their respective departments. This will require a subquery in the WHERE clause to calculate the average salary per department.

Hands-On Exercise 3.17

Database Schema:

- **Table:** Movies
- **Columns:** MovieID, Title, ReleaseYear, Genre
- **Table:** Ratings
- **Columns:** RatingID, MovieID, Reviewer, Stars



Task: Write a SQL query to select the title of movies that have an average rating higher than the overall average rating of all movies. This will require a complex subquery to first calculate the average rating for each movie, and another subquery to calculate the overall average rating.

Chapter 4

Data Visualization

Learning Goals

After reading this chapter, you should be able to:

- Explain different purposes for information visualization.
- Identify deceptive visualization techniques and avoid such techniques in your own visualizations.
- Understand different types of color palettes and be able to choose a color palette for a given visualization purpose.
- Understand the impact of color vision deficiency and its implications for creating meaningful visualization.
- Select a type of plot that is appropriate for a given purpose.

4.1 Introduction

Data visualization, the practice of transforming information into a visual context, has become an indispensable part of modern data analysis and communication. This field intersects art and science, requiring both creativity and analytical skills to convert complex data sets into comprehensible, insightful visual representations. The motivations for visualizing data are multifaceted. Primarily, it enhances understanding by simplifying complex information, making patterns, trends, and correlations more apparent than they would be in raw data. It also aids in storytelling, where data-driven narratives can be compellingly presented to a broad audience, regardless of their expertise in data analysis.

The purpose of visualization is to simplify, summarize and abstract complex information into an easy to understand format for human consumption, for understanding,

persuasion or explanation, or for decision making. Visualizations can help to compare different objects or things, they can help identify trends, patterns, and relationships. In general, visualizations help in understanding data and gaining insight into a domain or phenomenon.

The recent history of data visualization is marked by rapid advancements fueled by technology. In the last few decades, the advent of powerful computing and sophisticated software tools has revolutionized this field. Where once it was the domain of experts and specialists, data visualization has become accessible to a broader audience. Tools ranging from simple spreadsheet applications to advanced data visualization software have democratized the creation and interpretation of visual data. The rise of big data and machine learning has further escalated the importance of data visualization. As data sets have grown in size and complexity, the need for effective visualization tools has become more pronounced, leading to innovative methods and approaches. Interactive visualizations, real-time data mapping, and the use of virtual and augmented reality are some of the cutting-edge trends redefining how we see and interact with data today. This evolution continues as we find new ways to visually interpret the vast and growing ocean of data that characterizes the digital age.

Visualization is important because humans are very good at visual pattern recognition. In fact, humans are too good at this, as they tend to also recognize patterns where none exist. This makes it easy to deceive oneself or others with data visualizations. Hence, visualization should normally be undertaken with and supported by statistical data analysis to verify the existence of trends or differences.

Visual Discovery

Visual discovery is the use of interactive visualization tools to uncover patterns, trends, and insights from data. This approach is a crucial aspect of modern data analysis, emphasizing the power of human visual perception. Visual discovery leverages the human brain's innate ability to process visual information rapidly. By translating complex data sets into graphical representations, it enables quicker and more intuitive understanding. Users can spot trends, outliers, differences, and patterns more easily than they could through rows of numbers or text.

Visual discovery is a highly iterative and dynamic process. Analysts rapidly create or change data visualizations, such as charts, graphs, and maps, to explore different aspects of the data. This interactivity allows for real-time exploration and analysis, making it easier to drill down into specifics, zoom out for a broader view or change the perspective one takes in examining data.

Visual discovery may be purely exploratory, without any prior knowledge by the data analyst, or it may seek to confirm or verify the beliefs or hypotheses that the data analyst has formed about the particular domain. However, even this confirmation is never final, but only a way to new insights and exploration. In this process, the analyst explores the data, forms some beliefs or hypotheses based on the exploration, tries to support it with a different visualization, and updates their beliefs or hypotheses based on the later visualization.

Declarative Visualization (“Storytelling”)

In contrast to visual discovery, declarative visualization is purpose-driven and aims to provide explanations to a particular audience. It is *not* interactive or dynamic. Visualizations are intended to affirm or support a conclusion and to convince an audience or group of stakeholders. Information is not so much explored, as it is merely presented and explained in visualization. Declarative visualization is used to support decision making and is mainly static.

Operational Visualization (Monitoring)

In operational visualization, graphs and charts are used for supervision or monitoring of the operation of a system. They provide supervisors or controllers with a real-time view of the state of key system properties and are used to spot situations or trends that require intervention in the system’s operation, that is, operational decision making.

Hands-On Exercise 4.1



For each scenario, identify whether it is an example of visual Discovery, declarative Visualization, or operational Visualization.

1. A scientist explores climate data looking for unknown patterns.
2. A CEO presents quarterly financial results to investors.
3. A network administrator monitors server activity in real time.
4. A marketing analyst experiments with different charts while exploring data.
5. A dashboard displays factory temperatures every second.

Quantitative Messages

Good visualizations are focused on the quantitative message they are intended to convey. For example, to present information about a time-series, that is, time-dependent behaviour of one or more variables, a line chart is a good type of visualization. However, that line chart would not be as useful to convey relative rankings of items or objects. For this purpose, a bar chart may be better suited. On the other hand, to describe part-whole relationships, a pie chart may be useful to show what part of the whole is contributed by its parts. Deviations from a mean or other standard, whether positive or negative, can be easily understood from a bar chart as well. To understand frequency distributions, one might use boxplots or histograms. Boxplots show median values, and measures of the “spread” or variability of the data. Histograms can show a one or two dimensional frequency distribution of values. To understand correlations of variables, a scatterplot is useful, where individual data points are plotted in a two or three dimensional coordinate system, often augmented with statistical information about their relationship. Finally, geographic information may use map data for visualization. This is sometimes called a “cartogram”. Points may be overlaid on a map, or areas of a map may be colored or otherwise highlighted. In summary, it is important to

consider the message to convey or the insight to be gained from a visualization when selecting the type of graph or chart.

4.2 Honesty in Visualization

For a number of reasons, it is easy to deceive with misleading visualizations. Humans are prone to see trends or patterns where none exist. A misleading visualization can exploit this propensity to suggest relationships between objects or variables that do not exist. Humans recognize some aspects of visualization better, earlier, and easier than others. For example, humans recognize the length of a line easier than the area of a surface, and recognize variations in color better than they interpret textual labels. A misleading visualization can exploit these cognitive effects to make the interpreter focus on particular, misleading aspects in the visualization. Finally, because visualizations are intended to abstract from the data itself and provide a summary, visualizations may not include sufficient information about the data or its processing to allow the reader to understand what is shown, making it easy to suggest interpretations that are misleading.

Here are some general guidelines for using visualizations:

- Do not deceive the target audience
- Do not diminish or hide relationships or trends
- Do not exaggerate relationships or trends
- Do not obfuscate, confuse, or hide information

The term "dark pattern" has been coined to describe the opposite of best practices in a field; in this case practices that are intended to deceive, mislead, or frustrate others. There are many of such dark patterns in visualizations:

- Use an inappropriate graph or chart type to hide or obfuscate relationships or trends. As noted above, different types of graph are suitable to convey different types of messages. An example is shown in Figure 4.1 that illustrates that a bar or column chart is more useful for comparisons of objects than pie charts, so the use of a pie chart could hide or obfuscate trends that may otherwise be prominent.
- *Graph unrelated data to suggest non-existent relationships.* The viewer of a visualization expects that data that is graphed together has a meaningful relationship. Simply by graphing data together, the analyst suggests a relationship where none may exist.
- *Scale multiple vertical axes to suggest correlations.* Scaling a graph with multiple vertical axes so that lines better align shows visual similarities that are not borne out by the data.
- *Use confusing colors.* For example, a color palette whose perceived color differences do not map linearly to the actual differences in the data (that is, it is

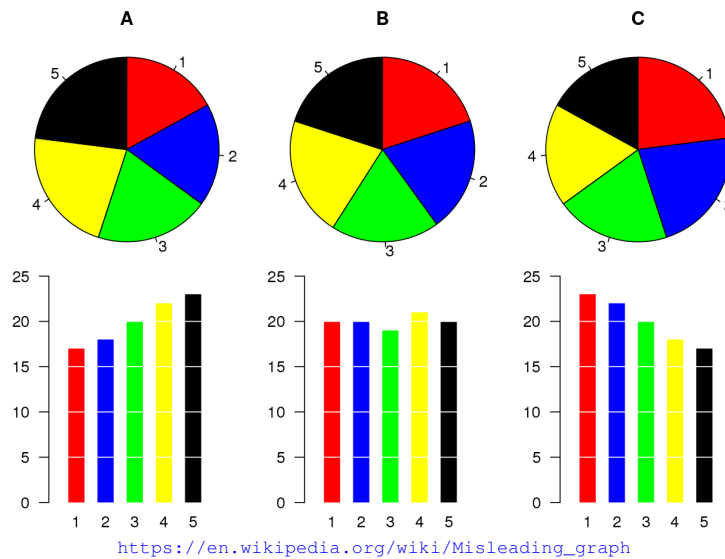
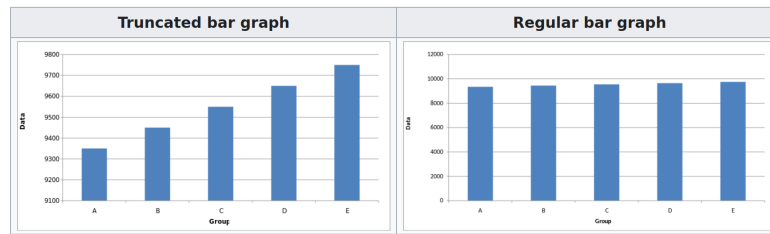


Figure 4.1: Comparing Pie Charts

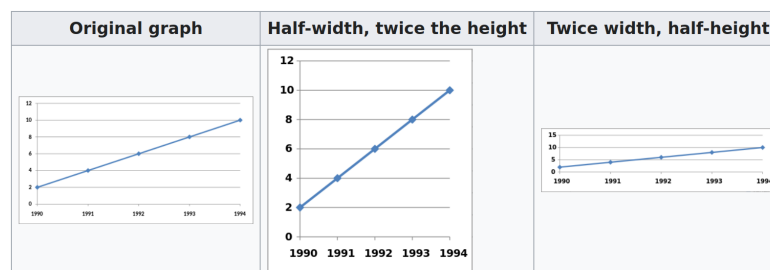
not “*perceptually uniform*”) may be misleading. For another example, using different shades of the same color for values that are very different will visually diminish the difference.

- *Omit summary statistics.* For example, showing only the mean or median values, e.g. in a line or bar chart, omits the uncertainty in the data. It is better to also include error bars, information about quartiles or outliers in the chart to show variability or uncertainty, especially when there is significant uncertainty about differences or absolute values.
- *Truncate or scale axes to hide or exaggerate trend.* Truncating or scaling axes leads to increased slopes of lines or perceived differences between points or levels. This exaggerates differences or trends. Figure 4.2 shows an example of how small differences (right) can be exaggerated (left) in a bar chart. Similarly, Figure 4.3 shows how scaling or the use of different aspect ratios can be used to visually exaggerate or diminish trends or relationships between variables.
- *Scale in multiple dimensions.* The relative change or difference should be represented by a single dimension only. For example, in a bar or column chart, only the height or length of bar/column should change, not its width or area as well. This issue is often connected to the use of 3-dimensional graphics. While visually appealing, they exaggerate the apparent visual area of a foreground object, as illustrated in Figure 4.4. A related issue is the use of images in graphs, shown in Figure 4.5. In the improper scaling, the image is enlarged in two dimensions, visually suggesting a larger difference than there actually exists in the data.
- *Plot cumulative growth to hide trend.* A cumulative trend will always a positive



https://en.wikipedia.org/wiki/Misleading_graph

Figure 4.2: Truncated Axes

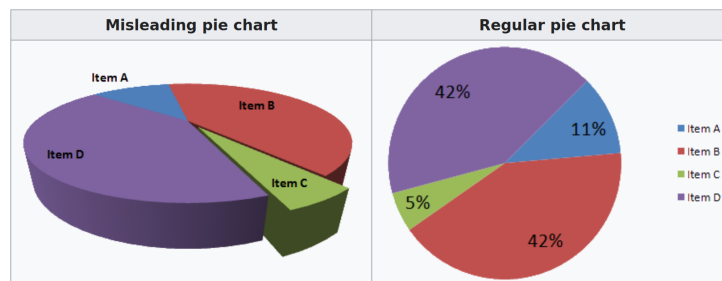


https://en.wikipedia.org/wiki/Misleading_graph

Figure 4.3: Scaling Axes and Aspect Ratios

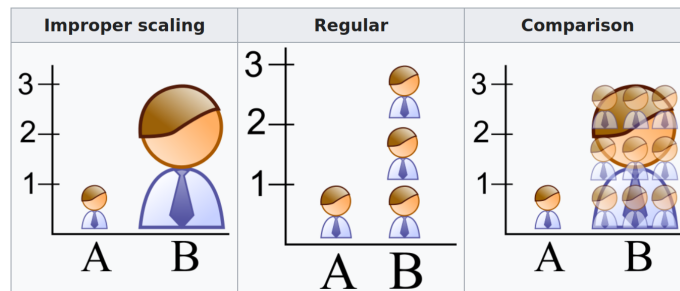
trend, even as the contribution of individual items decreases sharply.

- *Use maps for non-geographic data.* Maps represent geographical area, rather than population or some other variables of interest. For example, coloring a map by voter preference visually overemphasizes thinly populated but large geographic areas.
- *Use incomplete data ("cherry-picking").* This includes examples such as showing only the previous year's data, instead of data for the previous five years to hide a trend, showing quarterly data instead of weekly data to hide volatility, or



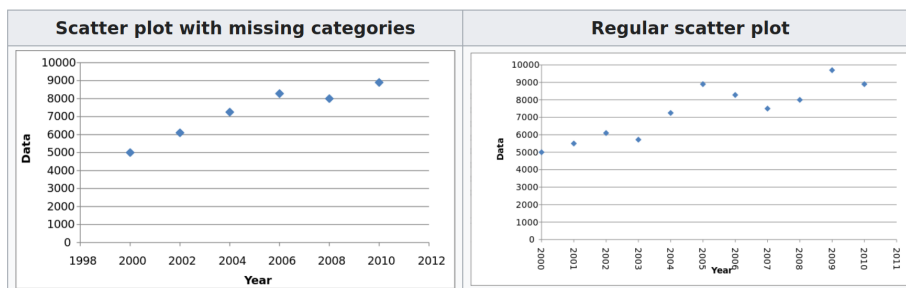
https://en.wikipedia.org/wiki/Misleading_graph

Figure 4.4: 3D Pie Charts



https://en.wikipedia.org/wiki/Misleading_graph

Figure 4.5: Scaling Multiple Dimensions



https://en.wikipedia.org/wiki/Misleading_graph

Figure 4.6: Incomplete Data

showing every data for every second month instead of for every month to hide specific data points or trends. Figure 4.6 shows an example of this dark pattern.

- *Use invalid data.* When data is known to be unreliable, that is, its quality is low, its uncertainty may be high, and it has a large error rate, it is misleading to use it to convey a quantitative message.

The comics in Figure 4.7, taken from the popular XKCD website¹ shows some of these visualization dark patterns in a humorous way.

In summary, misleading charts and visualizations can be particularly problematic because they exploit the visual nature of human perception, making the deception less noticeable. It is crucial for both creators and consumers of data visualizations to be aware of these pitfalls and to approach data representation and interpretation with a critical eye.

¹ All XKCD comics are copyright by their creator (www.xkcd.com) and licensed under CC-BY-NC.

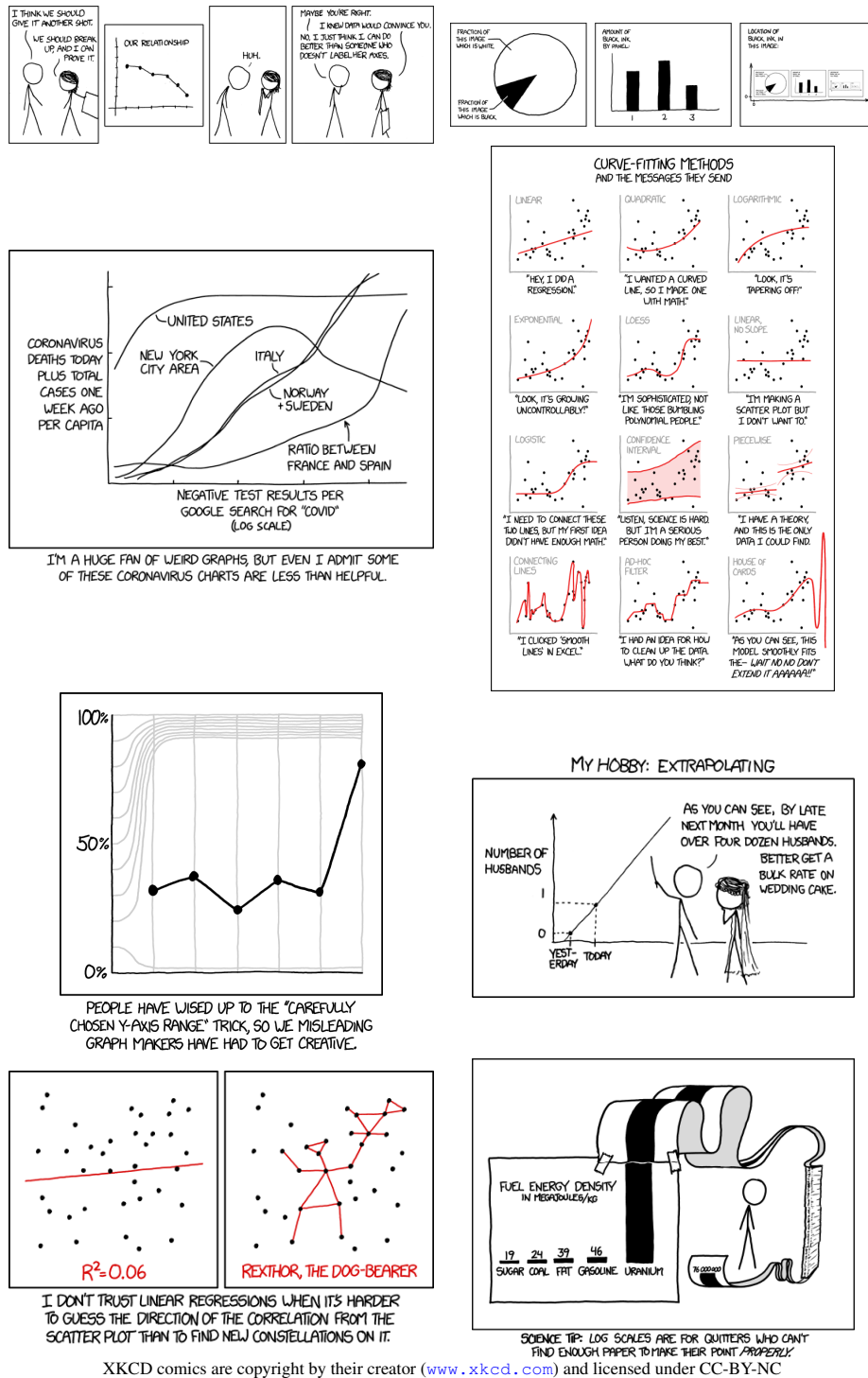


Figure 4.7: Misleading Visualizations, Comics by XKCD

Hands-On Exercise 4.2

For each situation explain why the visualization is misleading and describe how you would improve it.

1. A bar chart starts its vertical axis at 95 instead of 0.
2. A pie chart compares the sales of twelve different products.
3. A graph uses large three-dimensional bars.
4. Only data from one unusually good month is shown.
5. Two variables are plotted using differently scaled vertical axes so that their lines appear highly correlated.

4.3 Special Types of Data and Visual Analytics

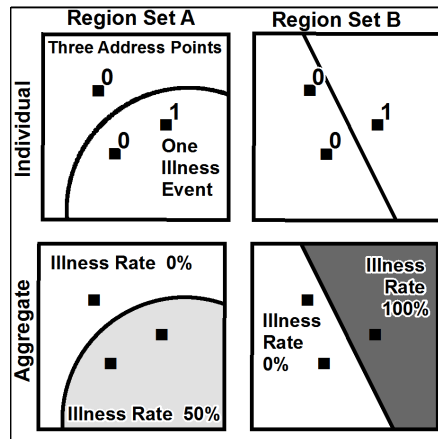
Streaming Data

Visualizing streaming data, also known as real-time data visualization, involves the dynamic representation of data that is continuously updated as new data arrives. This type of visualization is essential in contexts where timely and rapid data interpretation is critical, such as in financial trading, or network monitoring.

Streaming data presents some specific challenges for visualization. One of the primary challenges is managing the high velocity and volume of streaming data. The system must process and visualize data quickly enough to keep up with the incoming stream. Typically, only a limited window of data is available while older data is discarded. This means that, since the focus is on real-time data, it can be challenging to provide sufficient historical context for users to understand the current data in a broader temporal perspective. Moreover, due to the highly dynamic nature of the data, presenting streaming data in a way that is not overwhelming to the user is challenging. The visualization must strike a balance between providing enough detail and overloading the user with information, in particular information about changes, and also a balance between providing responsive graphs and overloading the user with such rapid changes they lose the ability to understand the data.

Spatial Data

Visualizing geospatial or geographical data involves representing information that has a spatial component on a map or in a spatial context. While this type of visualization can be powerful for revealing patterns and insights related to location and geography, it presents some unique challenges. Geospatial data is often complex and multidimensional, encompassing not only locations but also attributes like time, elevation, population density, and more. Geospatial datasets can be very large, especially with the advent of satellite imagery, IoT (Internet of Things) sensors, and other sources of big data. Moreover, the granularity of physical space can range from very small areas of a few square meters to very large areas, such as provinces or states. For example, postal-code level data can produce very large data sets, even in small jurisdictions.



https://en.wikipedia.org/wiki/File:Maup_rate_numbers.png

Figure 4.8: Different types of spatial divisions lead to different interpretations

A specific problem is the choice of areal unit to use for data analysis or visualization. For example, location data points can be aggregated by counties or districts, by postal code areas, by school districts or school intake areas, by police or fire service coverage, or many others. Each of these different areal units will lead to different data summaries and therefore also to different visualizations. Choosing the type of area to use as the basis for visualization can have a large impact on the insights gained or the messages conveyed to the audience. A simple example is shown in Figure 4.8 that shows how aggregate statistics depend on the type of areal unit or boundary.

Another particular challenge with spatial data is mapping the three-dimensional Earth onto a two-dimensional surface. This mapping inevitably involves some form of projection, which can distort spatial relationships. Choosing an appropriate map projection that minimizes distortion for the specific data and use case is a critical challenge. There are many such projections², that distort or leave undistorted various properties such as lengths, areas, or angles. Figure 4.9 shows some of these issues in a humorous way.

Network and Graph Data

Visualizing network or graph data involves representing entities as nodes and the relationships between them as edges in a graphical format. This type of visualization is crucial for understanding complex structures in various fields like social network analysis, biology, computer science, and more. Typically, nodes are represented as boxes, circles, or textual labels, while edges are represented as lines or curves. Directed graphs use arrowheads on lines or curves to indicate the directionality of an edge.

As the number of nodes and edges increases, the visualization can quickly become a tangled mess, making it difficult to discern meaningful patterns or relationships. To

²https://en.wikipedia.org/wiki/Map_projection

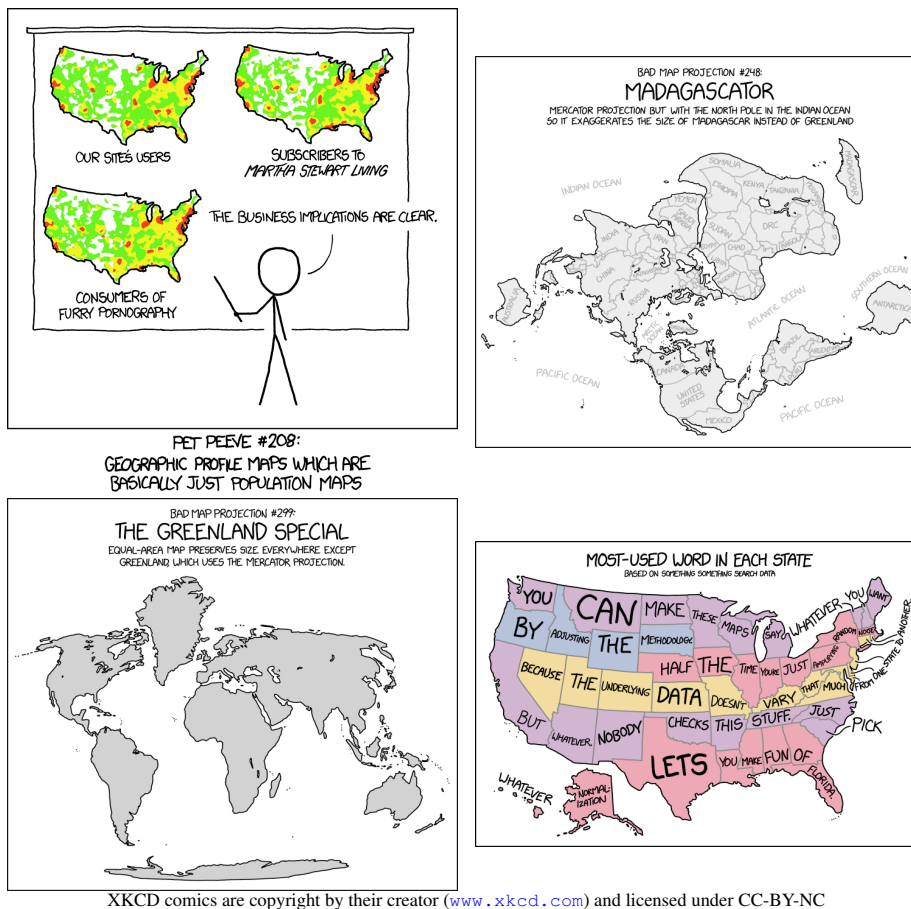
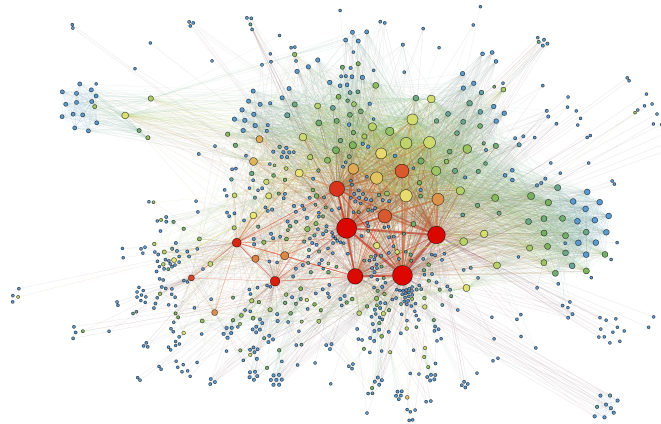


Figure 4.9: Map Visualization Comics by XKCD

effectively explore graph data interactive features like zooming, panning, and highlighting are essential. Graphs may also contain large sets of attributes for nodes and edges. Representing these attributes effectively without cluttering the visualization or overwhelming the viewer is challenging. Techniques like color coding, sizing, or shaping nodes and edges are commonly used techniques, but require careful design.

In densely connected networks, edges can overlap, and nodes can occlude each other, leading to a loss of information and making it difficult to trace relationships or identify individual elements. There exist many different ways to visually layout a graph to make it visually clear and easy to understand.

One of the most commonly-used types of algorithms positions graph vertices based on the physical metaphors of attractive and repulsive forces, for example an imaginary system of physical springs, sometimes called a force-directed graph layout. Adjacent vertices are modelled with an attractive force, while all vertices have a repulsive force.



<https://commons.wikimedia.org/wiki/File:SocialNetworkAnalysis.png>

Figure 4.10: Force-directed graph layout example

The graph layout algorithm then tries to produce a layout in which an overall energy function is minimized. Figure 4.10 shows an example of such a graph layout.

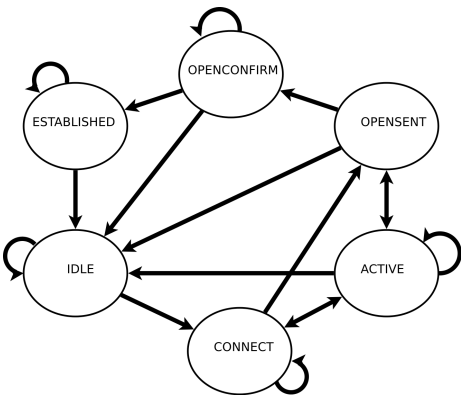
Another commonly used graph layout algorithm is the simple circular layout, where nodes are arranged equidistantly around a circle with edges drawn as lines or arrows. Figure 4.11 shows an example this type of graph layout.

In an arc diagram, as shown in Figure 4.12, the nodes are arranged on a straight line while edges are drawn as semicircles between nodes. In this layout, it is important to arrange the nodes to minimize the number of crossings of edge semicircles.

A common type of layout for directed and acyclic graphs is the layered graph, typically layed out from top to bottom or from left to right. The layout begins at the root node or nodes, and increments the layer for each edge between adjacent nodes, as shown in Figure 4.13.

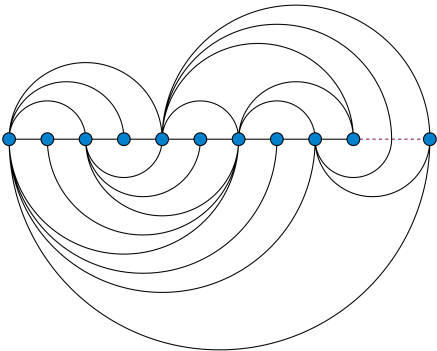
4.4 Mapping Data to Plot Elements

Creating a basic visualization in two dimensions, such as bar chart, a line chart, or a bubble chart, means that data variables or data series must be mapped to visualization elements. This is the core of the visualization task, and the most fundamental choice the data analyst has to make. Table 4.1 shows plot elements that data variables can be mapped to. In principle, a different data variable can be mapped to each of these, resulting in potentially being able to represent more than a dozen variables in one diagram. However, in practice, the number of concurrent variables to represent should be limited to no more than 3, in order for the visualization to remain interpretable and not to require too much cognitive effort on the part of the reader. The next sections show examples of mapping different variables to different plot element.



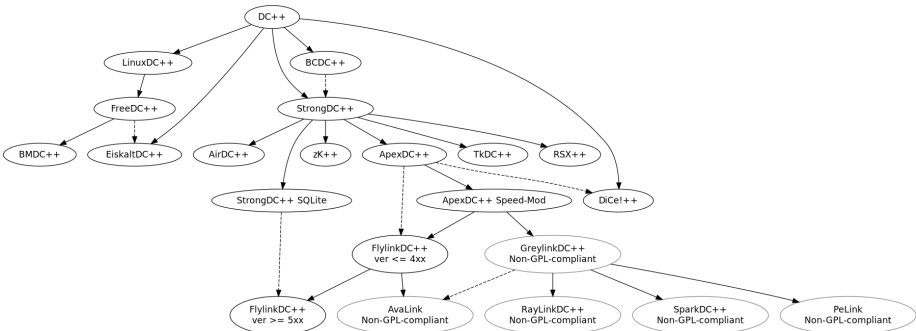
https://commons.wikimedia.org/wiki/File:BGP_FSM_3.svg

Figure 4.11: Circular graph layout example



<https://commons.wikimedia.org/wiki/File:Goldner-Harary-linear.svg>

Figure 4.12: Arc graph layout example



https://commons.wikimedia.org/wiki/File:DC%2B%2B_derivatives.svg

Figure 4.13: Layered graph layout example

X, Y, Z axes
Colour (of points, lines, areas, shapes)
Transparency ("alpha")
Patterns (within areas, shapes)
Size, Weight/Width (of points and lines)
Shape, Style (of points and lines)

Table 4.1: Plot elements that can be mapped to data variables

Hands-On Exercise 4.3

Suppose you are visualizing information about cities.

Variables:

- Population
- Average income
- Region
- Annual rainfall

Available visual properties:

- X position
- Y position
- Color
- Size
- Shape

Assign each variable to a visual property and explain your choices.

4.5 Common Types of Plots

Depending on the number of variables to visualize, whether they are discrete or continuous, and the quantitative message to convey, different types of plots may be chosen. While the list of plot types presented here is not comprehensive, and new ways of visualizing data are constantly being invented, these are widely used plot types that are available in most visualization software packages and can be created with little effort.

- Plots for One Variable
 - Continuous
 - * **Area:** Degree of change over time, or relationship of parts to aggregate
 - * **Density, Dot, Frequency, Histogram:** Show frequency distribution of data
 - Discrete

- * **Bar**: Connections among individual things, compare items of different groups
- * **Pie**: Relationships of parts to aggregate
- Plots for Two Variables
 - Both Continuous
 - * **Point**: Connections among numeric values, show multiple groups of data
 - * **Lines, Local Regression**: Relationships/correlations among multiple data series or over time
 - * **Text / Label**: Frequency of labels in content/document
 - One Discrete, One Continuous
 - * **Column**: Correlations among things or information changes over time
 - * **Box, Dot, Violin**: Compare distributions between many groups, display spread and skew of data
 - Both Discrete
 - * **Points/Counts**: Magnitude of counts
 - * **Jitter**: Plots of data points
 - Distributions of Two Variables
 - * **Bin2D, Density2D, Hex**: Shows frequency of values over two continuous variables
- Plots for Three Variables
 - Continuous
 - * **Contour, Raster and Tile**: Shows relationships among three data series
- Visualizing Errors and Uncertainty
 - Give a general idea of how precise a value is, or how far a value might be from the true value
 - Typically used to augment a given visualization
 - Common Visualization Styles:
 - * Crossbar
 - * Errorbar
 - * Range (line, point)

Hands-On Exercise 4.4

For each scenario, choose the most appropriate type of plot and explain your choice.

- Monthly sales over five years
- Market share of five companies
- Distribution of employee salaries
- Relationship between advertising spending and sales
- Customer satisfaction by department
- Number of accidents by weekday
- Population density across provinces

Possible plot types to consider are bar charts, line chart, pie chart, histogram, scatterplot, box plot, maps

Hands-On Exercise 4.5

Consider the following data.

Student	Hours Studied	Grade
A	2	60
B	4	70
C	5	75
D	7	90
E	8	95

Answer the following:

1. Which visualization would you choose?
2. Sketch the visualization.
3. What conclusion would you draw?

Hands-On Exercise 4.6

Sketch an appropriate visualization for each dataset.

Dataset A

Month	Sales
Jan	15
Feb	18
Mar	20
Apr	24
May	23

Dataset B

Department	Employees
HR	12
Finance	18
IT	35
Sales	25

Dataset C

(2, 3), (3, 5), (4, 4), (5, 7), (6, 8), (7, 9)

Then answer:

1. Which graph best shows a trend?
2. Which graph best compares categories?
3. Which graph best shows a relationship?

Hands-On Exercise 4.7

A local coffee shop wants to present the following information:

- Monthly revenue
- Customer age groups
- Drinks sold by category
- Busiest hour of the day
- Average customer rating

For each item:

1. Choose an appropriate type of visualization.
2. Explain why it is appropriate.
3. Sketch the visualization.

4.6 Color Palettes

The use of color in data visualization is crucial, serving not only to enhance the visual appeal of a graphic but also to improve its clarity and interpretability. Color choices in data visualizations, determined by the selected color palettes, play a significant role in distinguishing different data points or categories, setting the tone of the presentation (for example, formal versus informal presentations), ensuring accessibility for viewers with color vision deficiencies, and enhancing the overall aesthetic appeal. Desirable characteristics of color palettes are:

- *Range of Values*: Colorful palettes are required when many different values have to be represented and distinguished.
- *Perceptual Uniformity*: The relative perceived differences between colors in the palette should mirror the relative differences in the data values represented by the colors.
- *Robustness to Color Vision Deficiency*: Colour vision deficiency (CFD), colloquially called "color blindness" impacts almost 10% of the population and must therefore be a consideration when choosing color palettes so that the data visualization can be properly perceived and interpreted by everyone.
- *Consistency*: When using multiple plots, their color palette should be the same or at least consistent so as not to cause confusion in interpretation and require less effort for understanding by the reader.
- *Aesthetic Appeal*: Finally, a colour palette should also be "pretty".

Types of Color Palettes

Color palettes can be distinguished by the number of colours they use, and whether the colors span a continuous color space or are a discrete set.

Sequential color palettes

Sequential color palettes, like the one in Figure 4.14a, use a single color and vary the hue or depth of the color. They are best used for data that has an inherent order, as they clearly show progression or gradation. However, they are not suitable for data that lacks a natural ordering. The *monochromatic color palette* is a special case of a sequential palette. This may be suitable when it is likely that the output will be printed on media without the use of color.

Diverging color palettes

Diverging color palettes, like the one in Figure 4.14c use two colors as anchors and use gradations either through white, as in Figure 4.14c, or through black. They are ideal for emphasizing deviations from a median or mean value, or for highlighting extremes on either side of a critical midpoint. However, these palettes may be misleading if used for data without a meaningful center.



(a) Sequential color palette



(b) Monochromatic color palette



(c) Diverging color palette



(d) Spectral color palette

Figure 4.14: Types of Color Palettes

Spectral color palettes

Spectral color palettes, like the one in Figure 4.14d use a variety of different colors without any implicit ordering. They are used to represent discrete categories without inherent ordering, and are useful for differentiating distinct groups of data. The downside is that they can become confusing with too many categories.

Sequential and diverging color palettes may be *discrete*, like the ones shown in Figure 4.14, or *continuous*, while spectral palettes are always discrete.

Color Vision Deficiency

The human eye contains three different types of color receptor cells, called "S-cones" that perceive the color blue, "M-cones" that perceive the color green, and "L-cones" that perceive the color red. Color vision deficiency (CVD) is a biological impairment where some color receptor cells in the eye are missing, less frequent, or their function is diminished. In *protanopia*, the S-cones are missing or impaired, in *deutanopia*, the M-cones are missing or impaired, and in *tritanopia*, the L-cones are impaired. When all are missing or non-functional, one speaks of *monochromatism*. CVD is a fairly common disability, afflicting approximately 1 in 12 men and 1 in 200 women, with an overall incidence rate in Canada of more than 5%.

To show the different types of color deficiencies, consider the images in Figure 4.15. Figure 4.15a shows the original image as it is perceived by a person who does not suffer from CVD. The remaining four images show how the photo appears to persons with different types of CVD.

Realizing the prevalence and the effects of CVD means that the color palette that is chosen for data visualization should be interpretable for and lead to the same interpretation even for readers with CVD. For example, the Viridis color palette available in many visualization software packages was designed with CVD readability in mind. Compare the popular "Color Brewer Paired" palette in Figure 4.16 to the Viridis palette in Figure 4.17. The figures show that the Viridis palette is readable and interpretable with any CVD condition, whereas the Paired palette is not because some colors cannot be distinguished under various CVD conditions.

In summary, the thoughtful application of color in data visualization is not merely an artistic decision but a strategic one. It influences how effectively the data is communicated and understood, ensuring that visualizations are not only informative and accurate, but also inclusive and engaging to a diverse audience.

Hands-On Exercise 4.8

A graph distinguishes two categories using only red and green. Answer the following questions:

1. Why could this be problematic?
2. Suggest two alternative color choices.
3. Suggest one additional visual feature that could distinguish the categories without relying only on color.





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(a) Original Image (MUN Faculty of Education Class Room)



(b) Monochromatism



(c) Protanopia



(d) Deuteranopia



(e) Tritanopia

Figure 4.15: Simulated Color Vision Deficiencies

Hands-On Exercise 4.9

For each situation, choose the most appropriate color palette from among sequential, diverging, and spectral palettes.

1. Temperature above or below average
2. Election winners by political party
3. Income from lowest to highest
4. Risk levels (Low–Medium–High)
5. Species of birds



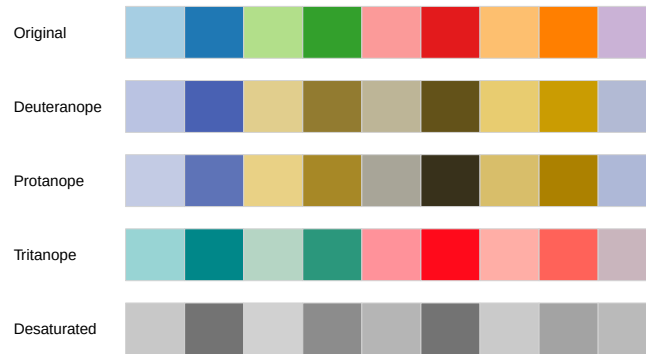
Brewer Paired

Figure 4.16: Colourbrewer "Paired" Colour Palette

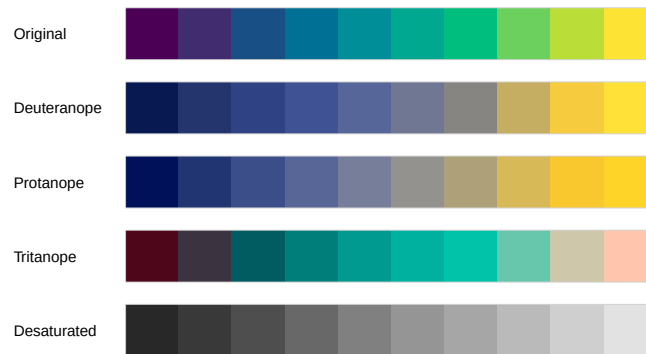
Viridis Palette

Figure 4.17: Viridis Colour Palette

Hands-On Exercise 4.10

Consider the following description:

"A rainbow-colored three-dimensional pie chart with 18 slices compares monthly expenses."

List at least five changes that would improve this visualization.

4.7 Graphics Libraries and Frameworks

R

The R software system offers several powerful data visualization packages, each with unique features and strengths. Among the most prominent are *ggplot2*, *Plotly for R*, *ggvis*, and *Shiny*, which collectively cater to a wide range of visualization needs.

At the forefront is *ggplot2*, a package based on the Grammar of Graphics, which provides a coherent system for describing and building graphs. Its strength lies in its ability to create complex, multi-layered graphics with a syntax that is both powerful and expressive. *ggplot2*'s approach allows users to build plots layer by layer, making it easier to handle and modify the components of a graphic. Its extensive customization options and the ability to handle a wide variety of graphical forms make it popular for static graphics.

Plotly for R integrates the functionality of the Plotly JavaScript library into R, enabling the creation of interactive, web-based graphs. This package extends the interactive capabilities of R visualizations, allowing users to produce graphics that can be zoomed, panned, and hovered over to reveal additional information. Its integration with R makes it a popular choice for adding an interactive element to data presentations, bridging the gap between static and dynamic visualizations.

ggvis, another package in the R visualization landscape, combines the concepts of *ggplot2* with the interactivity of the web. It is designed to integrate well with R's reactive programming package, *Shiny*, and the *dplyr* package, enabling a smooth workflow for interactive data exploration. *ggvis* focuses on web-based, interactive visualizations, providing a syntax similar to *ggplot2* but with additional capabilities to interactively change the data display and explore data in real-time.

Shiny, distinct from the traditional visualization packages, is an R package for building interactive web applications. It allows users to turn their analyses into interactive web applications without requiring HTML, CSS, or JavaScript knowledge. *Shiny* applications have the power to not only display complex visualizations but also to interact with the user, making it possible to dynamically change the data, the types of plots, filters, and other aspects of the visualization based on user input. This interactivity makes *Shiny* particularly useful for creating data dashboards, where users need to explore and interact with data in a flexible manner.

Together, these packages provide R users with a comprehensive toolkit for creating static and interactive visualizations. From detailed and layered static plots with *ggplot2* to dynamic, user-driven applications with *Shiny*, the R ecosystem enables a vast array of data visualization possibilities, catering to both simple and complex, interactive data exploration and presentation needs.

Python

The Python programming environment also offers a rich landscape of data visualization packages, each tailored to different needs and preferences.

Matplotlib is the foundational library for data visualization in Python, offering a wide array of functionalities to create static, animated, and interactive plots. It is highly customizable and capable of creating virtually any type of chart or graph. The versatility of *Matplotlib* allows for detailed control over plot elements, but this can also lead to more complex code for intricate visualizations.

Seaborn builds on *Matplotlib* and simplifies the creation of beautiful, informative statistical graphics. It integrates closely with *Pandas*, a data manipulation library in Python, and provides a high-level interface for drawing attractive and informative statistical graphics. *Seaborn*'s strength lies in its ability to create complex visualizations like heatmaps, time series, and violin plots with relatively straightforward commands.

Plotnine is inspired by R's *ggplot2* library and brings the Grammar of Graphics to Python. It offers a similar layer-based approach to visualization, making it a familiar choice for users transitioning from R to Python. *Plotnine* is particularly effective for creating complex, multi-layered graphics with a syntax that emphasizes the declarative nature of the visualization process.

Plotly Express is a high-level interface for the *Plotly* library, designed to make it easy to create complex, interactive, and beautifully rendered visualizations. It offers a simple syntax for creating a wide variety of chart types and is particularly adept at handling large and complex datasets. *Plotly Express*'s strength lies in its integration with *Dash*, another *Plotly* product, for building interactive web applications.

Plotly Graph Objects is the lower-level interface of the *Plotly* library, providing more granular control over the visualization elements. It's ideal for users who need to create highly customized visualizations or who require fine-tuning beyond what *Plotly Express* offers.

Plotly Dash is a framework for building interactive web applications with Python (and R and Julia). *Dash* is unique in its ability to create richly interactive, web-based data visualizations and dashboards without requiring advanced knowledge of web development. It integrates seamlessly with *Plotly*'s suite, allowing for the creation of sophisticated data visualization interfaces.

Bokeh, another prominent Python library, excels in creating interactive and real-time streaming visualizations. It is particularly well-suited for web-based dashboards and applications, offering both simplicity in creating complex interactive plots and the power to handle streaming datasets.

In summary, Python's ecosystem for data visualization is diverse and robust, ranging from *Matplotlib*'s comprehensive capabilities for static plots to the interactive and web-based functionalities of *Plotly* and *Bokeh*. Each library offers unique strengths, whether it be in creating complex statistical visualizations, interactive web applications, or real-time data streams, catering to a wide range of data visualization needs and preferences.

JavaScript/Web

JavaScript, being the standard language of web development, boasts several powerful data visualization libraries that are integral for creating interactive and dynamic visualizations on the web. Among these, D3.js, Chart.js, and Google Charts are particularly noteworthy, each with their unique capabilities and strengths.

D3.js stands out as the most sophisticated and flexible JavaScript library for data visualization. Its core strength lies in its ability to bind arbitrary data to a Document Object Model (DOM), and then apply data-driven transformations to the document. D3 allows for extremely detailed and sophisticated visualizations by giving developers direct control over the SVG or HTML output. This level of control enables the creation of complex, interactive, and highly customizable visualizations. However, this power comes with a steep learning curve and can be overkill for simpler visualizations.

Chart.js is a more lightweight and user-friendly alternative, specifically designed for creating simple yet beautiful and interactive charts. It uses HTML5 Canvas for rendering, which makes it efficient in terms of performance. Chart.js supports a variety of chart types, including bar, line, pie, radar, and more, all of which are responsive and mobile-ready by default. Its simplicity and ease of use make it a popular choice for developers who need to implement standard charts quickly and without the complexity of D3.js.

Google Charts provides an even simpler way of incorporating charts into web pages. It offers a wide array of chart types and is particularly known for its integration with other Google services, like Google Spreadsheets. Google Charts is designed to be easy to use, and it handles a lot of the heavy lifting behind the scenes, such as drawing the charts, which makes it an appealing option for users who prefer a more straightforward and less code-intensive approach. The downside is that it offers less customization compared to D3.js and is reliant on external Google services, which might raise privacy concerns or issues with data control.

Each of these libraries serves different needs within the web development and data visualization community. D3.js is ideal for creating complex, interactive visualizations where control and customization are paramount. Chart.js offers a balance between simplicity and functionality, suitable for standard web-based charts. Google Charts, with its ease of use and integration with Google products, is excellent for straightforward visualizations where ease of implementation is a priority. The choice among these libraries largely depends on the specific requirements of the project, the complexity of the visualizations needed, and the developer's proficiency with JavaScript and web technologies.

4.8 Dashboards

Dashboards are sets of plots that show related information. They are typically customizable by the user of the dashboard or consumer of the information. Often, they are automatically updated, possibly in real time when required. Dashboards provide

information of key metrics in a simple and easy to understand way to support decision making. Typical dashboards in a business might be one of key financial indicators for the CFA, key production measures for the COO, real-time machine data for the machine operator, etc.

Figure 4.18 shows an example of a dashboard for Canadian federal procurement contracts data. Such a dashboard may be useful for the procurement managers. The dashboard shows a selection box to select the year for which the data is to be shown, and a radio box that allows the user to decide whether to view the number of contracts or the dollar value of contracts. These two interactive elements determine the information shown on *all* plots of the dashboard. In other words, when the dashboard user changes their selection, all plots are updated.

The first plot is a line plot that spans the entire width of the dashboard. This is followed by another heading, followed by three pie charts next to each other. The next row is another header, followed by a binary choice box. A final column chart spans the last row of the dashboard.

Hands-On Exercise 4.11

Imagine yourself in each of the following roles. For each role, describe at least three related charts/plots on your dashboard and the type of plot that you would choose.

1. Machine controller for a CNC mill
2. Warehouse manager in a logistics company
3. Marketing vice-president for Canada
4. Chief financial officer
5. Chief risk officer
6. CEO



Resources

Complete implementation of the dashboard example is available at <https://evermann.ca/busi4720/dashboard.py>



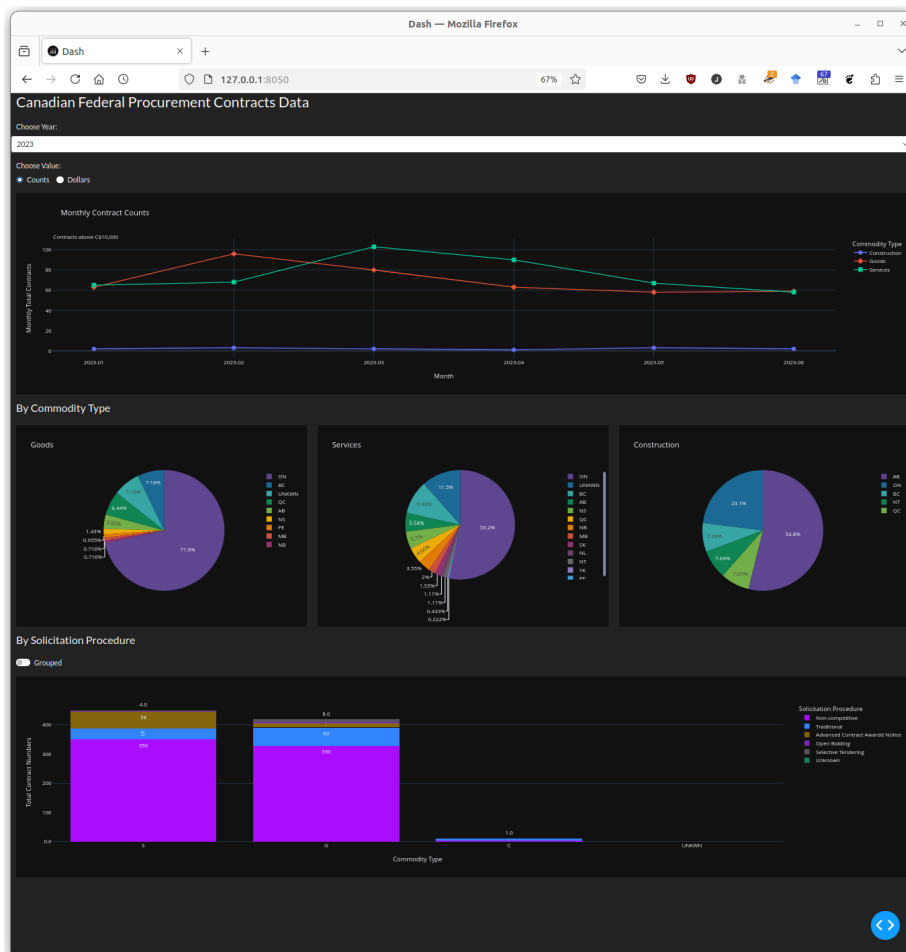


Figure 4.18: Example dashboard

4.9 Review Questions

The following review questions are intended to check your understanding of the material on visualization.

1. Explain the significance of data visualization in modern data analysis and communication.
2. How does data visualization blend artistic creativity with analytical skills?
3. List and explain the main reasons why data visualization is used.
4. What is visual discovery in the context of data visualization?
5. Contrast declarative visualization with visual discovery in terms of their purpose and interactivity.
6. Define operational visualization and its role in monitoring and decision making.

7. Explain the importance of focusing on quantitative messages in visualization. Provide examples of how different types of graphs or charts convey different types of data or relationships.
8. Discuss some of the challenges or pitfalls that can occur in data visualization, especially regarding pattern recognition and data interpretation.
9. Explain how the choice of a specific type of data visualization depends on the message or insight that needs to be conveyed.
10. What are "dark patterns" in the context of data visualization? Provide examples of common dark patterns used to deceive or mislead viewers.
11. How can cognitive biases be exploited in creating misleading data visualizations?
12. Explain how scaling and truncating axes in graphs can mislead the viewer. Provide examples.
13. How can the choice of an inappropriate graph type lead to misleading conclusions? Give specific examples.
14. Describe how the use of color in data visualization can be misleading. What are the best practices in choosing colors for visualizations?
15. Discuss the problems associated with using 3D elements or images in graphs. How can these elements distort the data representation?
16. Describe the unique challenges of visualizing streaming or real-time data. How do these challenges impact the design of such visualizations?
17. What are the specific challenges of visualizing network or graph data? How do these challenges influence the choice of visualization techniques?
18. Describe the different types of graph layouts (force-directed, circular, arc, layered) and their use cases. What are the benefits and drawbacks of each layout?
19. Why are interactive features like zooming, panning, and highlighting important in graph visualizations, especially for large datasets?
20. List and explain the criteria for assessing the quality of a graph visualization. Why are these criteria important?
21. Discuss the challenges associated with projecting three-dimensional Earth onto a two-dimensional surface in map visualizations. How do different projections affect the representation of spatial data?
22. Discuss the techniques used to represent attributes of nodes and edges in network visualizations. How can these techniques enhance or hinder the understanding of the network?
23. Explain how different areal units (e.g., counties, postal codes, districts) can impact the interpretation of geospatial data visualizations.
24. Explain why color choice is crucial in data visualizations and list the desirable characteristics of color palettes.
25. Describe sequential color palettes and discuss their appropriate use cases. Provide an example where a sequential palette is suitable.
26. What are diverging color palettes and when are they most effectively used in data visualization? Illustrate with an example.
27. Explain spectral color palettes and their application in visualizing data. Discuss the potential drawbacks of using spectral palettes.
28. Discuss the importance of considering color vision deficiency (CVD) in choosing color palettes for data visualizations.

29. How do the different types of color vision deficiencies (e.g., protanopia, deuteranopia, tritanopia) affect the perception of colors in data visualizations?
30. Define and discuss the importance of perceptual uniformity in color palettes. How does it impact the interpretation of data?
31. What are monochromatic color palettes and in what situations might they be preferred?
32. What is a box plot and what are the key summary statistics it displays?
33. Explain the concept of the interquartile range (IQR) in a box plot. How is it calculated and what does it represent?
34. Describe the significance of the median line in a box plot. How can the median line's placement provide insights into data skewness?
35. What do the whiskers in a box plot represent? Explain the common method for determining their length.
36. How are outliers represented in a box plot? What criteria is typically used to classify a data point as an outlier in this context?
37. How can you determine if a dataset is symmetric or skewed based on its box plot?
38. Compare and contrast box plots and histograms. In what scenarios might one be preferred over the other?
39. Compare and contrast box plots and violin plots. In what scenarios might one be preferred over the other?

Chapter 5

Business Process Analytics

Learning Goals

After reading this chapter, you should be able to:

- Read and understand the contents of a business process event log, differentiate between events and activities and between trace and event attributes.
- List and describe the aim of different types of business process analytics.
- Filter an event log and summarize basic statistics from an event log.
- Discover a business process model from an event log.
- Evaluate the quality of a discovered process model using fitness and precision.
- Mine process performance metrics from an event log.
- Mine organizational characteristics from an event log.

5.1 Introduction

Business process analytics is concerned with using event data to improve the *operational efficiencies* of business processes. A business process is how an organization creates value for its customers. Improvements to operations may yield better customer service and increase customer satisfaction, it may also reduce the time it takes to complete a business process, it may reduce employee workload and improve employee satisfaction, it may reduce cost, or free up capacity.

Every organization manages and executed a multitude of business processes. An important business process in many organizations is the order-to-cash process, which is the sequence of activities that begins when a customer submits an order and ends when the money has been received and a receipt has been issued. Another important process

is issue-to-resolution, which begins when a customer contacts the organization with a problem about a product or service, and ends when the problem has been resolved to the satisfaction of the customer. Business processes exist in all kinds of organizations, from for-profit manufacturing or service enterprises, to healthcare clinics and hospital, to education and government services, to non-profit and charity organizations. Typically, a business process is characterized by its *business object*. For example, the business of for the order-to-cash process is the customer order, the business object for the issue-to-resolution process is the customer complaint.

5.2 Business Processes and Business Process Models

A business process is defined as a *sequence of activities* that are executed in a defined order to create some type of *value for a customer*. Besides activities, a business process also includes the *resources* that carry out activities. Resources may be human resources, that is people or employees, or they may be machines or computer systems. Resources typically play one or more *roles* in organization, such as accountants, warehouse workers, service technician, etc.

A business process may also contain *events*. Events can trigger or start a business process or they may occur within a business process. Typical events are customer orders arriving, customer inquiries arriving, goods or materials arriving, goods or materials being dispatched, etc.

A business process may also contain *decisions*. For example, in an order-to-cash process, a decision may need to be made how to source a part, or how to ship a part, or whether to invoice a customer, etc. In a healthcare process, decisions may involve treatment options, medical tests, or hospital admissions.

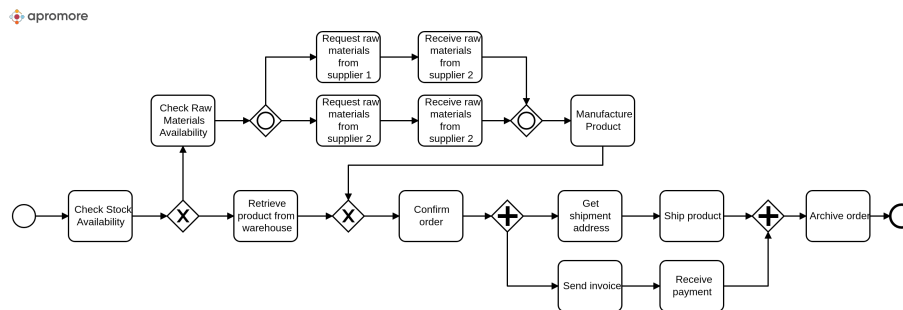
Business processes are typically defined using business process models or business process diagrams. A common way to describe processes is with the *Business Process Modelling Notation (BPMN)*, the industry standard developed by the OMG (Object Management Group)¹ and adopted as the ISO/IEC 19510 standard. Figure 5.1 shows an example of a business process model in BPMN.

In this model, the circles represent events, rectangles represent activities, diamond shapes represent "gateways" and arrows represent process flow *dependencies*. Dependencies describe what must happen before something else can happen, or, alternatively, what can follow once something is completed.

The diamond with the "×" symbol represents an *exclusive gateway*, which means that a decision is made and only one outgoing path can be taken by the process. For example, after the activity "Check Stock Availability", either the activity "Check Raw Materials Availability" is carried out, or the "Retrieve product from warehouse" activity.

In contrast, the "+" symbol represents a *parallel gateway*, which means that the process proceeds along *all* outgoing paths, in any order, or possibly at the same time. For

¹<https://www.omg.org/bpmn/>



Source: Marlon Dumas, Marcello La Rosa, Jan Mendling, Hajo A. Reijers (2018) "Fundamentals of Business Process Management", 2nd edition, Springer Verlag. Figure 3.12.

Figure 5.1: Example BPMN model

example, after the "Confirm order" activity, both the "Get shipment address" and the "Send invoice" activities are carried out, in any order and possibly at the same time.

Finally, the "○" symbol represents an *inclusive gateway*. The process may proceed along any number of outgoing paths. For example, after the "Check Raw Materials Availability" activity, the process may proceed with the "Request raw materials from supplier 1" activity, or the "Request raw materials from supplier 2" activity, or both of them.

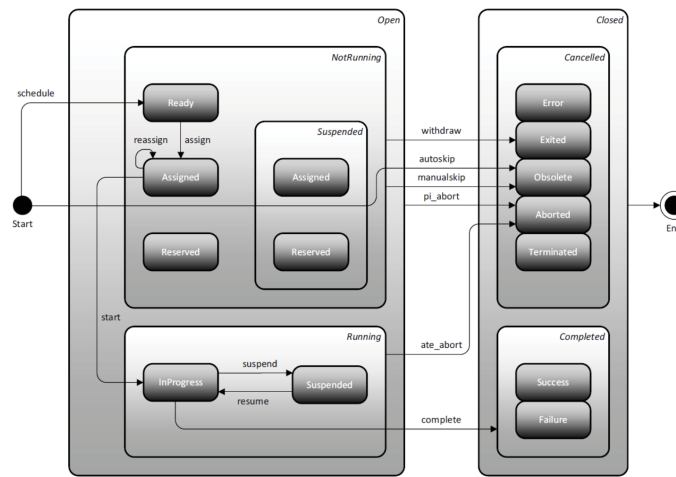
5.3 Business Process Event Logs

A *case* is one instance of a business process. For example, the execution of the order-to-cash process and its activities for the order number 1234 is one case (instance); executing the process for order number 2345 is another case (instance).

A *trace* is the sequence of events for one case. An *event* in this context is usually the execution of an activity instance (for example, "Check Stock Availability" for order 1234) or the occurrence of an outside event (for example, "goods have arrived at warehouse"). However, activity instances themselves can have a complicated lifecycle. Figure 5.2 shows an example of the lifecycle model of the XES standard² for event log data. The XES standard defines how event data is represented in an XML document.

Each arrow in this figure represents a lifecycle transition and each box represents a lifecycle state. For example, an activity instance is first scheduled, then assigned to a resource, then started by the resources, and finally completed successfully. However, other lifecycles are possible in the XES lifecycle model. For example a resource may be repeatedly reassigned before being started, it may be suspended and resumed, and it may be skipped or aborted. Each of these lifecycle transitions may be captured by an *event* in an event log.

²<https://www.tf-pm.org/resources/xes-standard>



Source: <https://www.tf-pm.org/resources/xes-standard/about-xes/standard-extensions/lifecycle/standard>

Figure 5.2: Process Activity Lifecycle

Each event may be associated with additional information, either about the particular activity instance or about the case. These are called *event attributes* or *case attributes*. Case attributes in an order-to-cash process instance may be name of the customer, the list of ordered products, etc. An example of an event attribute for a "Confirm order" activity instance completion event is the confirmation number that is generated by the activity instance. Each event is also typically associated with information about the resource that executed the activity instance that the event refers to, as well as a timestamp of when the event occurred.

An *event log* is a collection of one or more traces for one process. Hence, an event log describes the execution of one or more cases of the same process. Note that event logs may contain incomplete cases (e.g. cases that have not been completed when the event log was collected), may be randomly sampled from the complete event log data, etc.

Event logs are typically generated by process-aware information systems such as dedicated workflow-management systems, but many other corporate information systems, such as Enterprise Resource Planning (ERP) systems, Supply Chain Management (SCM) systems, Customer Relationship Management (CRM) systems, and other, keep track of *who did what when*, which is the basic information in any event log. Additionally, event logs may be collected from any web-based information system as web-servers routinely keep log information about user interaction with the web site.

To be usable for process analytics, the event log information from source information systems must typically be extracted, transformed and then loaded into a format that is used by process analytics software. This is known as an *ETL process*: Extraction–Transformation–Load. ETL processes are required for many analytics applications that

take their raw data from a variety of sources.

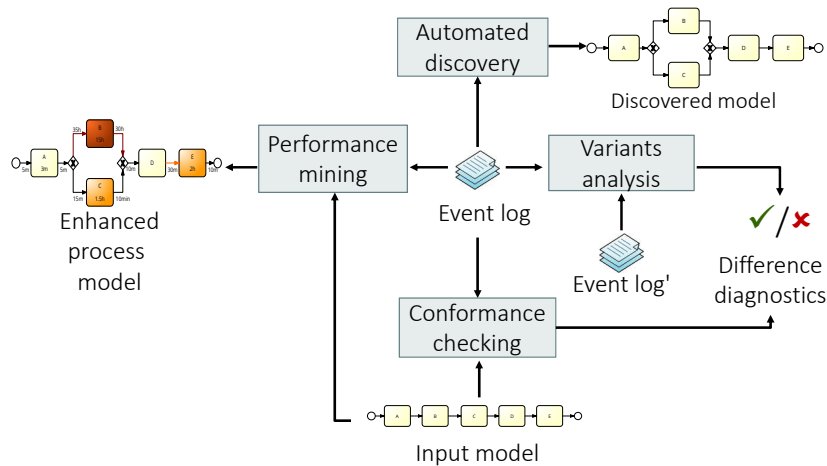
The standardized interchange format for event log data is the XES file format. XES stands for eXtensible Event Stream and is an XML based format. Another common format used for event log data are CSV files, where each row typically corresponds to one activity instance (not one event!). Below is an example of an XES file that uses the standard XES activity lifecycle model, defines three case attributes ("REG_DATE", "AMOUNT_REQ", and "concept:name") and three event attributes ("time:timestamp", "lifecycle::transition" and "concept:name" and then contains traces with their events. The XML code below is an excerpt of an XES file and illustrates how traces and events are encoded in XML.

```

XML
2 <?xml version="1.0" encoding="UTF-8" ?>
3 <log xes.version="1.0" xes.features="nested-attributes"
4   openxes.version="1.0RC7"
5   xmlns="http://www.xes-standard.org/">
6   <extension name="Lifecycle" prefix="lifecycle"
7     uri="http://www.xes-standard.org/lifecycle.xesext"/>
8   <extension name="Organizational" prefix="org"
9     uri="http://www.xes-standard.org/org.xesext"/>
10  <extension name="Time" prefix="time"
11    uri="http://www.xes-standard.org/time.xesext"/>
12  <extension name="Concept" prefix="concept"
13    uri="http://www.xes-standard.org/concept.xesext"/>
14  <global scope="trace">
15    <date key="REG_DATE" value="1970-01-01T00:00:00.000+01:00"/>
16    <string key="AMOUNT_REQ" value="UNKNOWN"/>
17    <string key="concept:name" value="UNKNOWN"/>
18  </global>
19  <global scope="event">
20    <date key="time:timestamp" value="1970-01-01T00:00:00.000+01:00"/>
21    <string key="lifecycle:transition" value="UNKNOWN"/>
22    <string key="concept:name" value="UNKNOWN"/>
23  </global>
24  <classifier name="Activity classifier"
25    keys="concept:name lifecycle:transition"/>
26  <classifier name="Resource classifier"
27    keys="org:resource"/>
28  <trace>
29    <date key="REG_DATE" value="2011-10-01T09:45:37.274+02:00"/>
30    <string key="concept:name" value="173706"/>
31    <string key="AMOUNT_REQ" value="18000"/>
32    <event>
33      <string key="org:resource" value="112"/>
34      <string key="lifecycle:transition" value="COMPLETE"/>
35      <string key="concept:name" value="A_SUBMITTED"/>
36      <date key="time:timestamp" value="2011-10-01T09:45:37.274+02:00"/>
37    </event>
38    <event>
39      <string key="org:resource" value="112"/>
40      <string key="lifecycle:transition" value="COMPLETE"/>
41      <string key="concept:name" value="A_PARTLYSUBMITTED"/>
42      <date key="time:timestamp" value="2011-10-01T09:45:37.363+02:00"/>
43    </event>
44    ...
45  </trace>
46  ...
47 </log>

```

The file below is an excerpt of a CSV file that contains event log information (line breaks have been added to fit this into the width of the page but are not in the actual file). Note how "Start Timestamp" and "Complete Timestamp" exist for each row. This means that one row captures two events, the starting and the completion of an activity instance.



Source: Marlon Dumas, Marcello La Rosa, Jan Mendling, Hajo A. Reijers (2018) "Fundamentals of Business Process Management", 2nd edition, Springer Verlag, Figure 11.3

Figure 5.3: Overview of Process Analytics with Event Logs

	Text
	Case ID, Start Timestamp, Complete Timestamp, Activity, Resource, Role
2	339, 2011/02/16 14:31:00.000, 2011/02/16 15:23:00.000,
	Create Purchase Requisition, Nico Ojenbeer, Requester
4	339, 2011/02/17 09:34:00.000, 2011/02/17 09:40:00.000,
	Analyze Purchase Requisition, Maris Freeman, Requester Manager
6	339, 2011/02/17 21:29:00.000, 2011/02/17 21:52:00.000,
	Amend Purchase Requisition, Elvira Lores, Requester
8	339, 2011/02/18 17:24:00.000, 2011/02/18 17:30:00.000,
	Analyze Purchase Requisition, Heinz Gutschmidt, Requester Manager

5.4 Types and Goals of Process Analytics

The diagram in Figure 5.3 shows four important activities in process analytics. Automated process discovery discovers a process model from an event log. This is useful to understand how a process is actually executed. The discovered process can then be analyzed for weaknesses or compared to a normative process model, e.g. as part of an audit. Many organizations also do not have well-defined processes, so that automated discovery is an important first step in understanding their own operations in detail.

Conformance checking compares an event log to a given input process model. It checks whether the actual operations, as captured in the event log, conform to or comply with a normative process model, a set of business rules, or a set of process constraints. This is typically done as part of an audit to demonstrate compliance, for example in the financial services industry, healthcare, or for quality management certifications.

Performance mining enhances a process model (which could be an automatically discovered one) with information about the duration of activities and waiting times between activities, as captured in an event log. From there, process analysts can identify bottlenecks in the process, that is, activities where cases have to wait to be processed, activities that take a long time, activities with high variability in their processing time, or similar process problems. Further information can then be collected to identify the causes of and remedies for these problems.

Finally, variants analysis compares two different event logs of the same or similar processes to understand differences in execution. This may be useful when organizations execute the same business processes in different locations, or in different business units. This could be used to identify best practices for an organization.

In addition to these four, process prediction has become an important aspect of business process analytics. Process prediction uses an event log to train a statistical model in order to predict the future course or outcome of a currently running case. Typical prediction targets are the remaining time to completion of the case, the most likely next activity, the probability of a negative or positive outcome, the waiting time before the next activity starts, etc. Process prediction is useful to allow process managers to proactively intervene in a case before a problem arises, or before a case becomes late or overdue. Process prediction can also serve to provide information to customers about the how their case will likely be handled or completed.

Overall, the purposes of process analytics are multiple:

- Discover actual operations
- Check actual process against desired process
- Identify operational (performance) problems
- Improve operational processes
- External compliance analysis and reporting
- Identify implicit or de-facto organizational groups and relationships
- Support, reinforce, or break organizational relationships

5.5 Process Analytics Tools

Since the inception of the field of process analytics circa early 2000s, a range of commercial and open-source tools have been developed to support process analysts. Among the widely-used commercial tools are Celonis, Signavio, Fluxicon, ARIS and Apromore.

Celonis Celonis³ is a leading process mining software that excels in helping organizations analyze and optimize their business processes through powerful data visual-

³<https://www.celonis.com/>

ization and analytics. This tool extracts and leverages data from various IT systems to provide real-time insights into process performance, identify bottlenecks, and uncover inefficiencies. Celonis facilitates extensive process discovery, conformance checking, and predictive modeling, empowering users to drive significant improvements in process efficiency and effectiveness. Its capabilities are enhanced by features like machine learning and automation, making Celonis a pivotal tool for enterprises aiming to execute large-scale digital transformation strategies and achieve operational excellence.

Signavio Process Manager Signavio⁴ Process Miner, part of the Signavio Business Transformation Suite, enables organizations to analyze and optimize business processes by visualizing actual workflows and identifying deviations from ideal models. This tool automatically generates process models from data logs, performs conformance checks to ensure regulatory compliance, and analyzes process performance metrics such as duration, frequency, and costs. Its integration with Signavio's broader suite allows for a seamless workflow from process discovery through modeling to execution, making it a valuable tool for continuous process improvement and alignment across organizational departments.

Fluxicon Disco Fluxicon Disco⁵ is a user-friendly process mining software that excels in providing fast and intuitive insights into business processes. It is designed for ease-of-use, allowing users to quickly load data and start analyzing with minimal setup. Disco supports a range of features including automated process discovery, performance analysis, and bottleneck identification, making it ideal for users seeking immediate and actionable insights. With its strong focus on visual analytics, Fluxicon Disco offers detailed, interactive process maps and a variety of filters to explore process variations and issues efficiently. This tool is popular among both academic researchers and industry professionals for its simplicity and powerful analytical capabilities.

ARIS ARIS Process Mining⁶ is a robust tool designed to help organizations discover, measure, and analyze their business processes in order to identify inefficiencies and optimize performance. It enables users to visualize complex process flows and pinpoint deviations, bottlenecks, and vulnerabilities by extracting data from IT systems and reconstructing the actual processes that take place. ARIS offers comprehensive analytics capabilities, including conformance checking, root cause analysis, and simulation for predicting process behavior and outcomes. This integration with digital transformation initiatives makes ARIS an important tool for businesses aiming to achieve operational excellence and continuous improvement in their processes.

Apromore Apromore⁷ is a leading cloud-based process mining tool known for its sophisticated analytics capabilities and user-friendly interface. It provides advanced process mining techniques such as automated process discovery, conformance checking,

⁴<https://www.signavio.com/>

⁵<https://www.fluxicon.com/>

⁶<https://aris.com/process-mining/>

⁷<https://apromore.com/>

and predictive analytics. Apromore is designed to handle large and complex datasets efficiently, offering deep insights into business processes to help organizations identify inefficiencies, ensure compliance, and enhance operational performance. Its collaborative features support multi-user environments, making it a good choice for enterprises aiming to undertake continuous process improvement and drive operational excellence through detailed data-driven insights.

Among the widely-used open-source tools are ProM (a system for research) and BupaR (for R) and PM4PY (for Python).

ProM ProM⁸ is a versatile open-source process mining tool that stands out for its extensive range of plugins supporting a diverse array of process mining tasks, including discovery, analysis, and enhancement of business processes. Developed primarily for academic and research purposes, ProM offers functionalities for detailed process discovery, conformance checking, and social network analysis among others. It is highly regarded for its flexibility, allowing researchers and professionals to experiment with new algorithms and techniques through its modular and extensible architecture. ProM's ability to handle various types of event logs and its rich collection of tools make it a good choice for in-depth process mining investigations and experiments.

bupaR bupaR⁹ is an R-based open-source library specifically designed for process mining and business process analysis. It offers a comprehensive suite of tools that enable users to perform detailed process discovery, conformance checking, and performance analysis directly within the R programming environment. bupaR leverages the extensive data manipulation and visualization capabilities of R, allowing users to integrate process analysis with statistical and predictive analytics seamlessly. This makes it a good choice for statisticians and data scientists looking to conduct in-depth process analysis, create interactive process visualizations, and derive actionable insights from process data, all within the familiar and powerful R ecosystem.

PM4Py PM4Py¹⁰ is a Python library that offers a comprehensive suite of process mining tools, making it a powerful resource for performing process discovery, conformance checking, and process enhancement. Tailored for the Python ecosystem, PM4Py facilitates the analysis of complex process data by integrating seamlessly with popular data science tools such as pandas and numpy. Its capabilities extend to generating process models from event logs, analyzing process performance, and providing insights into workflow efficiencies and bottlenecks. Ideal for both academic research and practical applications, PM4Py is known in the process mining community for its accessibility, scalability, and the ease with which users can implement and customize process mining algorithms.

⁸<https://github.com/promworkbench>

⁹<https://bupar.net/>

¹⁰<https://processintelligence.solutions/pm4py>

5.6 Process Mining Basics

Variants

To perform a variant analysis, the log must be separated into sets of traces ("sub-logs") for which every trace contains the same sequence of events, called a *variant*. Each sub-log can then be analyzed separately, for example in compliance analysis or performance mining, allowing deeper insights and also a comparative analysis of processes.

Process Discovery

The basic output of process discovery is a dependency graph, also called a directly-follows graph (DFG) or process map. This graph simply shows how often one activity is directly followed by another activity in the traces of the log (Figure 5.4).

To show the usefulness of even this basic process visualization, consider the following observations. First, the example DFG in Figure 5.4 shows that all 608 traces in the log start with the same activity ("Create Purchase Requisition"). The activity "Analyze Request for Quotation" is carried out 1107 times, suggesting that some cases require this activity multiple times, as is also evident from the loops between this activity and the activities "Amend Request for Quotation Requester" and "Amend Request for Quotation Requester Manager". This iteration suggests re-work to fix errors in the original quotation. Eliminating these errors may improve the overall process performance.

Second, the DFG shows that 131 cases end after the request for quotation is analyzed, suggesting that these requests are not approved for purchasing. This implies wasted effort and a process analyst may wish to identify ways to reduce these unsuccessful purchase requisitions.

Third, note that there are 10 cases where the activity "Release Supplier's Invoice" is skipped. This may indicate a potential compliance problem and a process analyst may wish to identify which cases skipped this activity and why they did so, or were allowed to do so.

Hands-On Exercise 5.1

Draw a DFG graph for the following traces in an event log:

A B D E F G

A D E F G

A B E D F G

A B E D G

A E D F G

A B D E G

A DFG is not a process model in the sense of the example BPMN model in Figure 5.1,

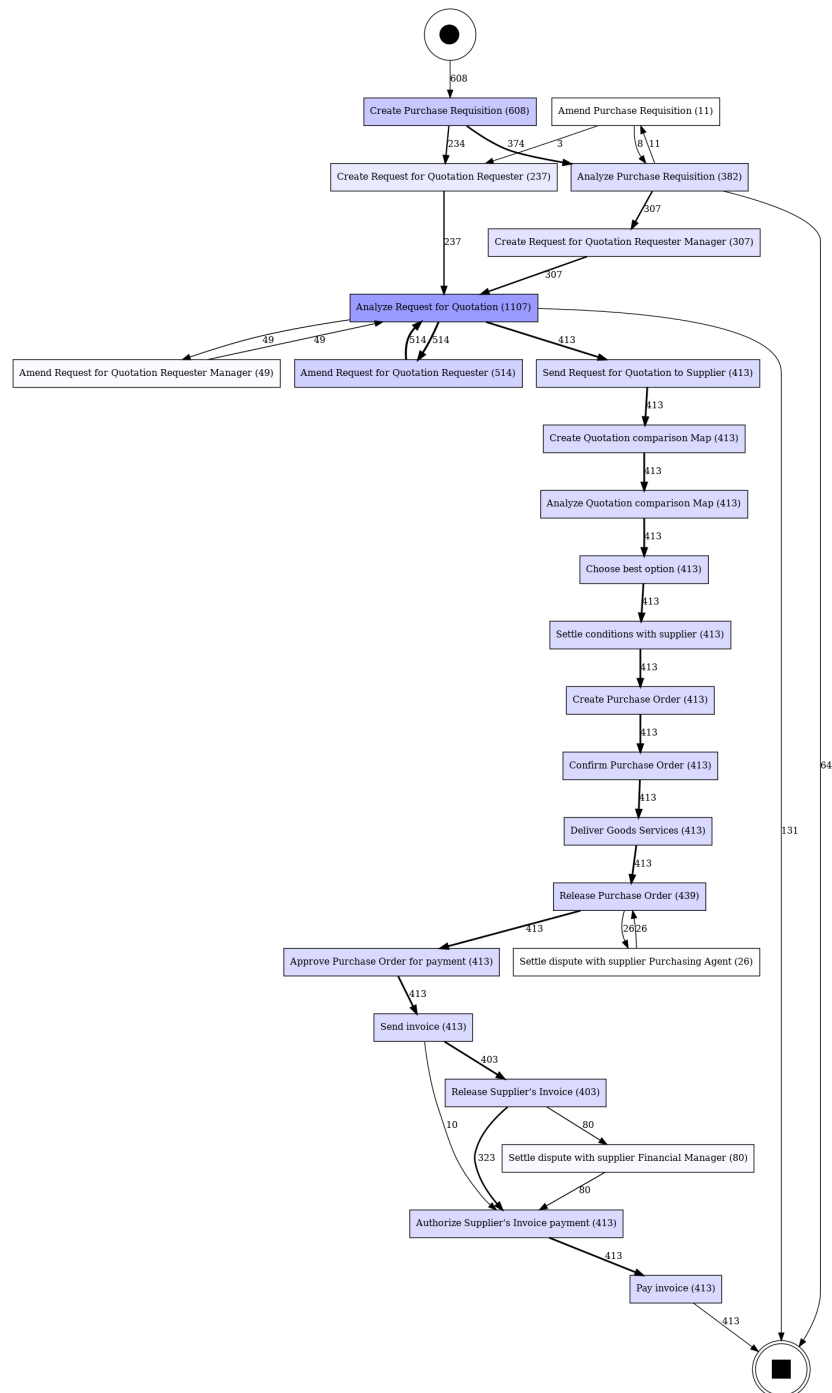
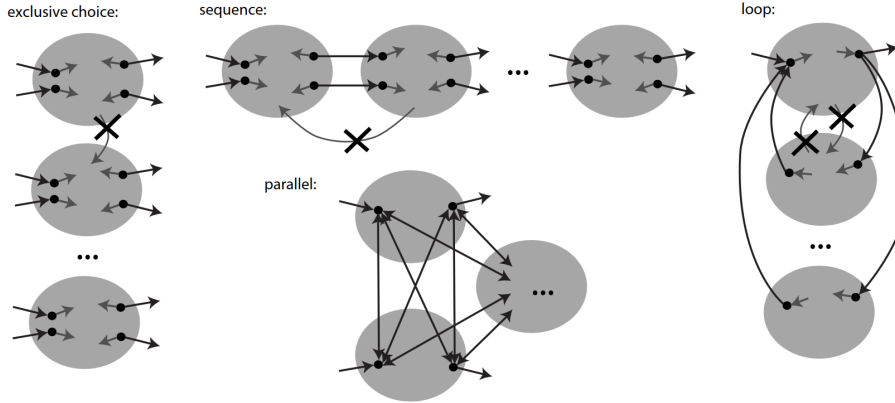


Figure 5.4: Directly-Follows-Graph



Source: Leemans, S.J.J., Fahland, D., van der Aalst, W.M.P. (2013). Discovering Block-Structured Process Models from Event Logs - A Constructive Approach. In: Colom, J.M., Desel, J. (eds) Application and Theory of Petri Nets and Concurrency. PETRI NETS 2013. Lecture Notes in Computer Science, vol 7927. Springer, Berlin, Heidelberg.

Figure 5.5: Principles of the Inductive Miner

as it is missing gateways and decisions. A range of algorithms have been developed over the years to discover BPMN models from event logs. PM4Py provides the Inductive Miner and the Heuristics Net Miner.

The Inductive Miner works by repeatedly "cutting" the DFG for an event log to identify subsets of activities that represent exclusive choice, parallelism, sequence, or loops. For example, as Figure 5.5 shows, when there are sets of activities that are not connected by each other, and have distinct pre- and post-sets of activities, then this may indicate an exclusive choice between these sets. Similarly, a sequence of activities is characterized by the absence of "backwards" connections in the DFG, and parallelism is indicated by a set of arrows that fully connects two sets of activities with a common post-set. An example of a discovered process model is shown in Figure 5.6.

In contrast, the Heuristics Net Miner focuses on frequencies in the DFG to identify sequences, parallelism, and loops. For example, a sequence between activities "a" and "b" by values larger than a threshold for the following proportion where the relation $a > b$ indicates the number of times b follows a in the DFG. Similar expressions exist to identify parallelism and loops. The thresholds are configurable; lower thresholds lead to the inclusion of more detail in the final model. An example of a discovered process model is shown in Figure 5.7.

$$a \Rightarrow b = \left(\frac{|a > b| - |b > a|}{|a > b| + |b > a| + 1} \right)$$

Once a model is automatically discovered from a log, the analyst must assess its quality. There are four aspects of model quality with respect to an event log:

- **Fitness:** Can the model generate all traces in log?

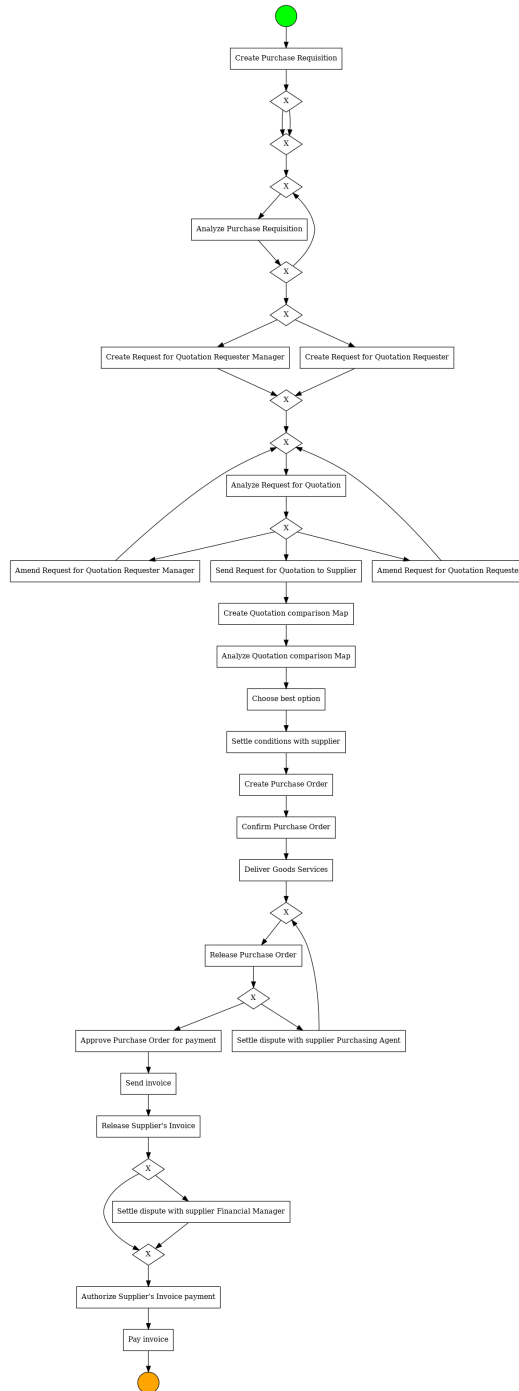


Figure 5.6: Model discovered by the Inductive Miner

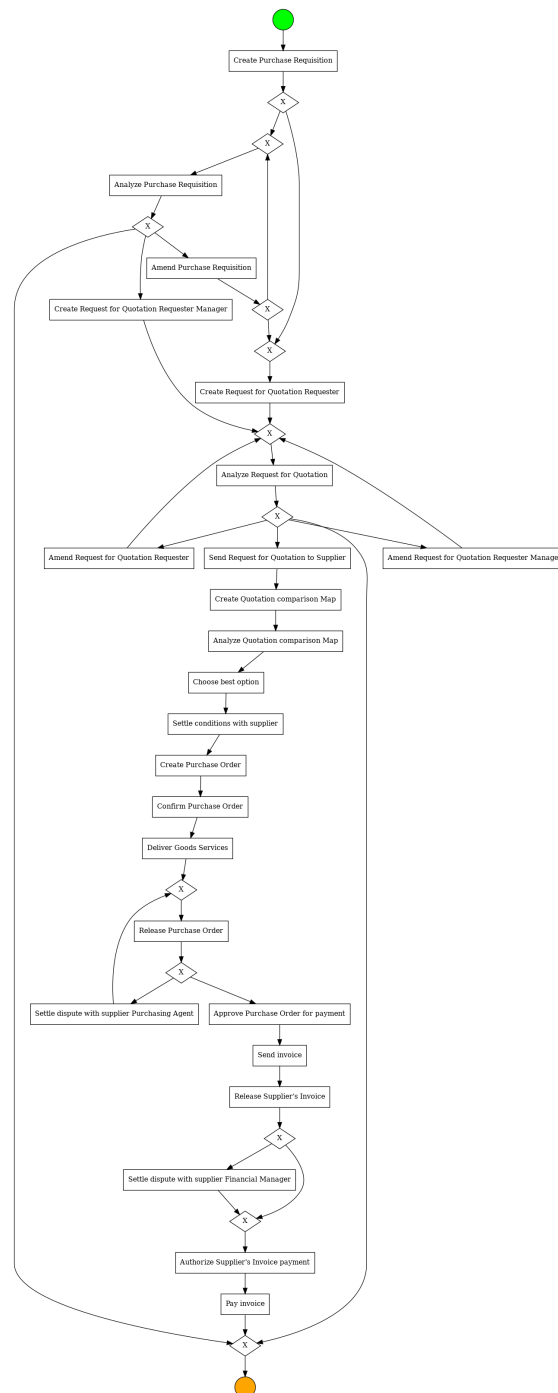


Figure 5.7: Model discovered by the Heuristics Net Miner

- **Precision:** Does the model only generate traces in log?
- **Generalization:** Can the model generalize to "sensible" traces not seen in log?
- **Complexity:** Is the model too complex to understand?

Log Filtering

Filtering an event log prior to analysis is useful for three reasons. First, it allows the analyst to focus on a subset of the log information. For example, an analyst may wish to examine all traces of the order-to-cash process for domestic customers, or for business customers. Or an analyst may wish to examine only those cases that show some compliance problem.

Second, filtering allows the analyst to split the event log in order to identify differences or similarities. For example, filtering the log of the order-to-cash process for domestic customers allows the analyst to identify differences in how domestic and overseas customer orders are processed.

Third, filtering simplifies automatically discovered models. Many automatic discovery algorithms produce very complex models when the actual processes are complex or when there is a large amount of variation or noise in the event log. Noise does not necessarily mean invalid data, but data that appears infrequently or could be considered very atypical. Such noise, when included in the event log for process discovery, can "clutter up" the resulting model, making it difficult or impossible to understand.

5.7 Performance Mining

Performance mining is that aspect of process analytics that analyzes the temporal performance of a process. Information of interest are the durations of the activities (*service time*), the *waiting times* between activities, and the overall case durations. For each of those, different summary statistics are useful, such as the mean, median, standard deviation, maximum and minimum. Typically, the easiest and most interpretable way to show this information is via annotations on the DFG. An example of such an annotated DFG is shown in Figure 5.8.

This example shows a few problems with the process. For example, the median wait time between creating a request for quotation and analyzing it is 6 days. If the request needs to be amended, it then has to wait another 8 to 10 days to be analyzed again. These long wait times indicate performance problems in the process. This may stem from a lack of resources, or insufficient prioritization, or other process issues, that needs be investigated in detail by the process analyst.

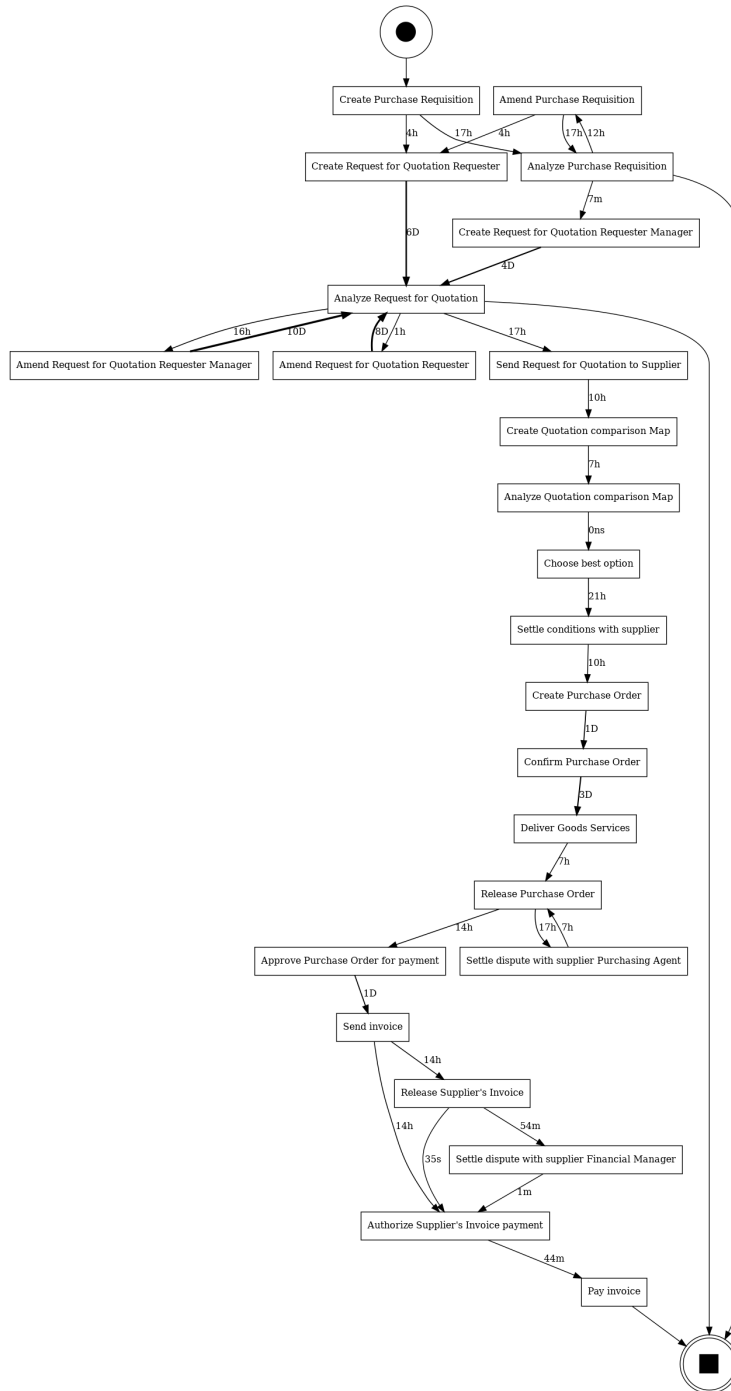


Figure 5.8: DFG annotated with median waiting times

Hands-On Exercise 5.2

Draw an annotated DFG for the following an event log showing the *mean* time between activities:

Case	Activity	Time
1	A	0
1	B	2
1	D	3
1	E	6
1	F	7
2	A	10
2	D	11
1	G	12
2	E	13
3	A	15
3	B	16
2	F	18
3	E	18
3	D	19
2	G	20
3	G	24

Another useful tool in process performance analysis is the *dotted chart*. An example dotted chart is shown in Figure 5.9. The horizontal axis represents the time stamp of each activity or event, while the vertical axis represents the case ID – each row in the diagram contains the events of one trace. The colors correspond to different types of activities.

A dotted chart can be used to show batching of activities, that is, activities in different cases that are not spread out in time but are executed at the same time. This may indicate that some cases have to wait for the next batch to be processed, leading to potential delays. A dotted chart can also show different variants, by visually highlighting different types of performance. In the example of Figure 5.9, it is clear that many cases are finished quickly, while others take a long time. In particular, the cases that arrive early or very late in the log tend to be those that finish quickly.

A dotted chart can also be useful to examine the case arrival rates. In the example in Figure 5.9 it is clear that early in time, cases arrive more frequently than later in time (the curve is steeper there). This may indicate a shift in the demand for a particular product or service.

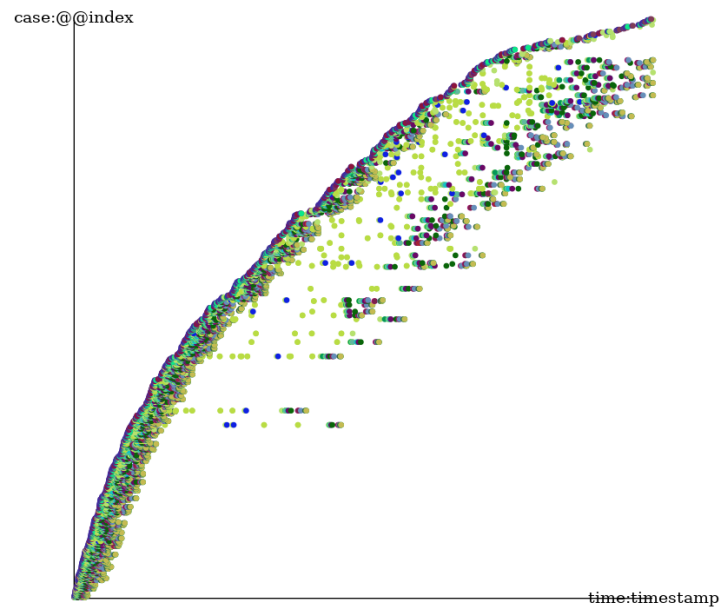


Figure 5.9: Example of a Dotted Chart

Hands-On Exercise 5.3

Draw a dotted chart for the following an event log. Use different colours or different symbols for the different activities.

Case	Activity	Time
1	A	0
1	B	2
1	D	3
1	E	6
1	F	7
2	A	10
2	D	11
1	G	12
2	E	13
3	A	15
3	B	16
2	F	18
3	E	18
3	D	19
2	G	20
3	G	24

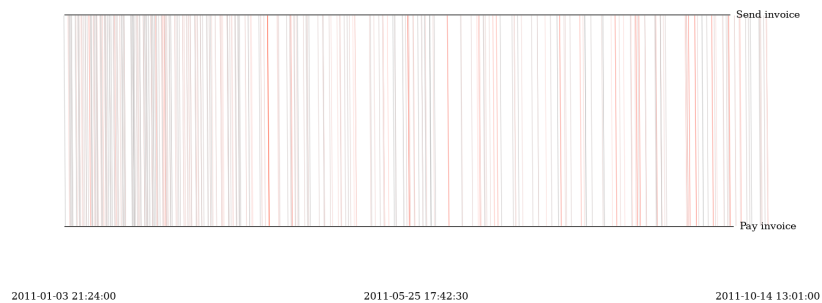


Figure 5.10: Example of a Performance Spectrum

A performance spectrum graph, like the one in Figure 5.10 shows the waiting times between two activities, the one at the top and the one at the bottom. The horizontal axis represents time. Lines that are slanted or run diagonally at an angle indicate a long waiting time. A performance spectrum can also show when lines are "bunched together" or "sparsely distributed", indicating variations in the rate at which one activity finishes or the next activity begins.

To indicate when a process that delivers a service is in high demand and requires high capacity, the distribution of events over time should be considered. This can be done by day-of-the-week, by month-of-the-year, or by week-of-the-year. An example of event distribution by week-of-the-year is shown in Figure 5.11.

The example in Figure 5.11 shows that this process is very busy early in the year, in approximately the first quarter, but not at all in the last quarter of the year, except for some activity in the final week of the year. This uneven demand requires adequate capacity planning over of the organization and an organization may decide to identify ways to smooth out the demand.

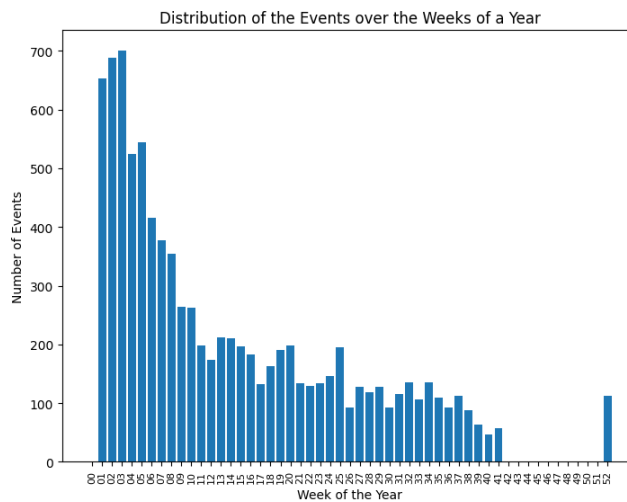


Figure 5.11: Event distribution over time

5.8 Organizational Mining

Organizational mining focuses on the resources and their roles in a process. It uses the data in an event log to identify how resources and roles work together to execute process instances.

A simple way to focus on organizational roles or resources is to construct a DFG, but using the resource or role information for the nodes of the graph, instead of the activity names. The DFG then expresses how often one resource or role follows another in the execution of the cases; in other words, how often one resource or role passes work to another (or to itself). An example of such a *handover-of-work network* is shown in Figure 5.12

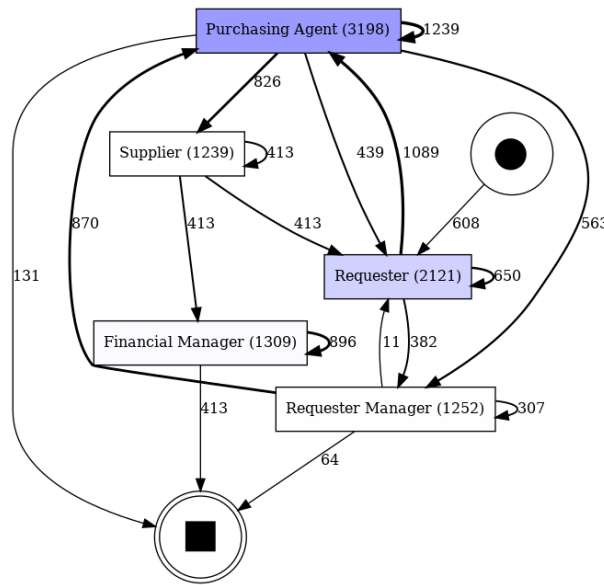


Figure 5.12: Example handover-of-work network

Hands-On Exercise 5.4

Draw a handover-of-work graph for the following an event log showing the *mean* time between activities:

Case	Activity	Resource	Time
1	A	Jane	0
1	B	Peter	2
1	D	Dianne	3
1	E	Peter	6
1	F	John	7
2	A	Peter	10
2	D	Dianne	11
1	G	Jane	12
2	E	Peter	13
3	A	John	15
3	B	Jane	16
2	F	Jane	18
3	E	Dianne	18
3	D	Peter	19
2	G	Peter	20
3	G	John	24

5.9 Review Questions

The following review questions help you evaluate your understanding of this material.

1. What is business process analytics and why is it important in improving operational efficiencies?
2. Define a business process. What are the typical elements that constitute a business process?
3. What roles do resources play in a business process? Provide examples.
4. What is the Business Process Modeling Notation (BPMN)? Why is it widely used?
5. Explain the symbols used in BPMN to represent events, activities, gateways, and dependencies.
6. Describe the function of an exclusive gateway in a BPMN diagram. Provide an example from the given material.
7. Explain what a parallel gateway is and provide an example of how it is used in business process modeling.
8. What is an inclusive gateway? Give an example of its application in a business process.
9. Given a simple process scenario, draw a BPMN diagram using appropriate symbols for events, activities, and gateways.
10. Define a "case" in the context of a business process. Provide an example.
11. What is a "trace"? How does it relate to a case?
12. Explain the term "event" in process mining. What might an event signify in a business process event log?
13. Describe the typical lifecycle of an activity in a business process. Refer to the XES standard lifecycle model.
14. What are some possible states and transitions an activity might go through during its lifecycle?
15. Differentiate between "event attributes" and "case attributes." Provide examples of each.
16. Why is it important to associate events with resources and timestamps?
17. Define an "event log." What kind of information does it typically contain?
18. What is the XES file format?
19. How does a CSV file format differ from an XES file when used for storing event log data?
20. Explain what is meant by automated process discovery in process analytics. Why is it considered a crucial initial step for many organizations?
21. Define conformance checking. What are its typical uses in process analytics?
22. Discuss how conformance checking can demonstrate compliance with normative process models or business rules during audits.
23. Describe what is meant by performance mining in the context of process analytics.
24. Identify and explain the types of problems that performance mining can help to uncover within a process.
25. What is variants analysis, and why might it be useful for organizations that op-

erate in multiple locations or business units?

26. Provide examples of insights that can be gained from performing variants analysis on business processes.
27. Explain the concept of process prediction and its importance in process analytics.
28. Discuss potential applications and provide examples of process prediction in managing business processes and customer relations.

Chapter 6

Introduction to Supervised Machine Learning

Learning Goals

After reading this chapter, you should be able to:

- Explain the difference in focus and aims between explanation and prediction.
- Explain the decomposition of error into bias, variance, and irreducible error.
- Explain the connection between bias, variance, and degrees of freedom or flexibility of a model.
- Recognize and mitigate overfitting and underfitting of regression and classification models.
- Compute a confusion matrix from a trained classifier given a decision criterion.
- Calculate precision, recall, specificity, accuracy and related metrics from a confusion matrix.
- Summarize the performance of a classifier as a ROC curve and its AUC.
- Select and apply appropriate resampling methods to evaluate the prediction error of a trained model.

Sources and Further Reading

The material in this chapter is based on the following sources. They are freely available. Consult them for additional information.

Resources

Gareth James, Daniel Witten, Trevor Hastie and Robert Tibshirani: *An Introduction to Statistical Learning with Applications in R*. 2nd edition, corrected printing, June 2023. (ISLR2)



<https://www.statlearning.com>

Chapters 2, 3, 4, 5

The book by James et al. provides an easy introduction to machine learning at the introductory undergraduate level. It focuses on applications, not mathematics, and contains many exercises using R. Concepts are well explained and illustrated. There is a similar book available by the same authors with applications in Python.

Resources

Trevor Hastie, Robert Tibshirani, and Jerome Friedman: *The Elements of Statistical Learning*. 2nd edition, 12th corrected printing, 2017. (ESL)



<https://hastie.su.domains/ElemStatLearn/>

Chapters 2, 3, 4, 7

The book by Hastie et al. still sets the standard for statistical learning. It is widely used and cited. It's treatment is more technical than the previous book and there are no exercises in R or Python. However, it covers the concepts in more depth (and a few more formulas). However, it is still very accessible even to an undergraduate audience.

Resources

Kevin P. Murphy: *Probabilistic Machine Learning – An Introduction*. MIT Press 2022.



<https://probml.github.io/pml-book/book1.html>

Chapters 4, 6, 9, 10, 11

Murphy's book is available under a creative commons license. It is a somewhat more technical treatment of the material, but with many illustrations and examples. It is quite comprehensive in its coverage and targeted at the advanced undergraduate or graduate student.

6.1 Introduction

Supervised machine learning is the training or fitting of statistical models for prediction tasks when the correct target outcome is known. It is called "training" because we train a statistical model to make predictions for future observations based on past data. It is also called "fitting" because, for parametric models, that is models with parameters, we adjust the model parameters to ensure the model output is a good fit with the known, correct target outcome; that is, we fit the model to the data.

Depending on the application area and research discipline, different terminology may be used. In this chapter, the term *inputs* is used for variables used to make a prediction, and the term *outputs* is used for the predicted variables. Other terms for inputs are *predictors*, *independent variables*, and *features* although there are fine but important distinctions that are covered later. Other terms for outputs are *targets*, *responses*, and *dependent variables*.

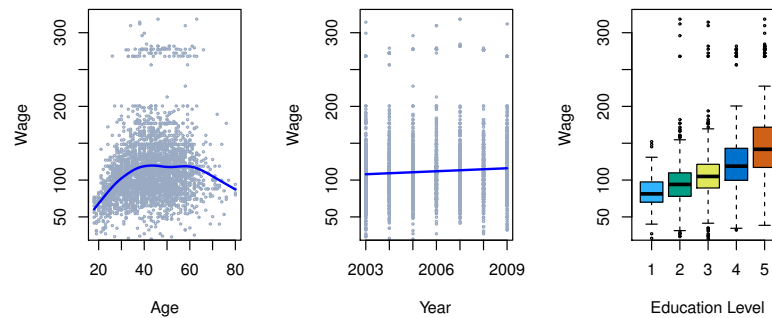
Many methods in supervised learning are *parametric methods* that assume a functional relationship of the form

$$y = f(x) + \epsilon$$

where the function f is approximated by a function $\hat{f}$ that is characterized by a set of parameters. The values for these parameters are learned or estimated in order to optimally fit the model to the existing training data. Once the optimal parameters are estimated, the fitted or trained model can be used to predict the output for new inputs.

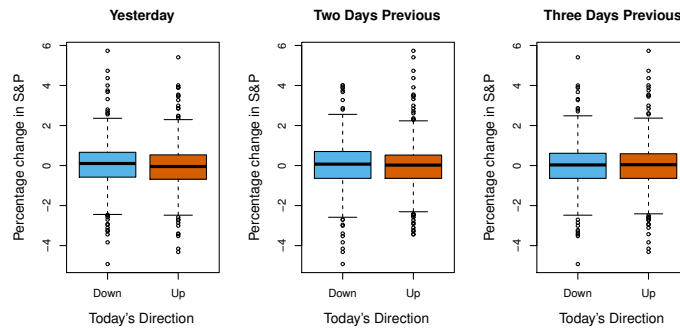
On the other hand, *non-parametric methods* do not assume a functional form. They can therefore be more flexible.

Depending on the type of output, one distinguishes regression from classification. In *regression analysis*, the output is quantitative, typically real-valued. The quality of a model is measured by the numeric differences between actual and predicted output. Figure 6.1 shows an example of a regression model that predicts the output "Wage" from the inputs "Age", "Year", and "Education Level". Note that one of the inputs is quantitative while the other two are categorical (although both "Year" and "Education Level" could conceivably be treated also as quantitative in another model).



Source: ISLR2 Figure 1.1

Figure 6.1: Example regression model



Source: ISLR2 Figure 1.2

Figure 6.2: Example classification model

There are many different regression metrics, some parametric, some non-parametric. The highlighted entries in the list are covered in this and the following chapter; later chapters will also cover neural network regression and regression trees.

- **Parametric Methods**
 - **Linear Regression**
 - **Ridge and Lasso Regression**
 - Principal components regression
 - Non-linear regression
 - **Neural networks**
- **Non-Parametric Methods**
 - **K-Nearest-Neighbours (KNN)**

- Regression trees
- Smoothing splines
- Multivariate adaptive regression splines
- Kernel regression

In contrast, the output of *classification* is categorical or qualitative. The quality of a model is measured by the proportion of correct classifications (accuracy) and related metrics. Figure 6.2 shows an example of a classification model where the binary output "Today's Direction" (of the stock market) is to be predicted from the inputs "Yesterday", "Two Days Previous", and "Three Days Previous". Note that all three inputs are qualitative, although quantitative inputs can also be used in classification.

There are many different classification methods, most of which are parametric, except for decision trees and KNN. The highlighted methods are covered in this and the following chapter; decision trees and neural networks are covered in later chapters.

- Decision trees
- Random forests
- Bayesian networks
- Support vector machines
- **Neural networks**
- **Logistic regression**
- Probit model
- Genetic programming
- **K-Nearest-Neighbours (KNN)**

6.2 Explanation and Prediction

Explanation and *prediction* both use statistical models. However, they differ in their goals and methods. Explanation seeks to understand the *causal mechanisms* in the world, that is, understand why a particular output is observed for a given input. The statistical model is intended to represent, or be isomorphic to (have the same form as), the causal processes. Explanation is often concerned with *theory testing*. Model parameters are assumed to represent the strength of a causal effect hypothesized by some theory. Scientists use a *representative sample* of observations to *infer* the value of a parameter in the larger population in order to support or reject a causal theory. Explanation aims for relatively simple models, e.g. linear ones, that can be understood and interpreted by humans. Explanation is *retrospective*, that is, backward looking. It uses the observed data in the sample to fit a model, but does not normally collect additional data to further verify the fit of that model on other data. In other words, explanation is concerned with most closely fitting a model to a single sample, which is

Explanation	Prediction
Causation	Association
Theory	Data
Retrospective	Prospective
Bias	Variance

Based on: Shmueli, G. (2010). To Explain or To Predict?. Statistical Science, 25, 289-310.

Table 6.1: Differences between explanation and prediction

assumed to be representative of the population. This is called "bias minimization", a term explained in more depth later.

In contrast, prediction is not concerned with causal processes or with models that represent or are isomorphic to causal relationships in the world. A predictive model that produces accurate predictions is satisfactory even if it does not represent the true causal relationship. In other words, prediction is concerned with the *association*, not with causation. In contrast to explanation, prediction does not know the concepts of population, sample, and inference from sample values to population values. Instead, prediction uses the term "training data" and requires that the training data be representative of future observations for which predictions are to be made, not of some larger population. In that sense, prediction is *prospective*, that is, forward looking. Prediction focuses on individual observations, rather than the fit of the entire model. Moreover, because the models are not intended to represent causal relationships and theories, they may be more complex and need not be humanly understandable or interpretable. Instead of focusing on fitting a statistical model to a single set of observations, as is done in explanation, prediction recognizes the variability that is introduced by different sets of training data. This is termed variance, a concept explained in more depth later. Prediction tries to minimize both the bias and the variance in order to learn models that accurately predict future, yet unseen observations.

Table 6.1 provides a summary of the differences between explanation and prediction.

Hands-On Exercise 6.1

For each of the following problems, decide if it is a prediction or inference/explanation problem:

1. How do real estate prices vary with location and age?
2. What is the most important predictor of real estate prices?
3. What is the expected sales price for a house at 310 Elizabeth Ave?
4. Is the month of the sale an important predictor of real estate prices?
5. Calculate the difference in expected sales prices for the house at 310 Elizabeth Avenue when sold in August and February
6. When should a house be sold to achieve the best price?

6.3 Bias and Variance in Regression Analysis

The predictive quality of a regression model is typically evaluated by the *mean squared error* (MSE) or the *mean absolute error* (MAE). The error of the model in predicting the correct output, that is, the difference between prediction and true output, is often called the *loss function*, which is to be minimized for optimal fit. The mean absolute error is sometimes preferred because it is more robust to the presence of outliers as it does not square the difference between prediction and target; other *loss functions* are the *mean absolute percentage error* or the *Huber loss*.

Importantly, the focus of evaluating the quality of a model should not be on the training data itself, but on how well it performs on data that were not used for training. For example, a model is trained on past stock market information, but is used to predict future stock performance; a model is trained on previous patient information, but is used to predict future patient outcomes; a model is trained on past real estate prices but is used to predict future closing prices.

A typical strategy is then to separate *test data* from the *training data* in the form of a *holdout sample*. The model is fitted to the training data and then evaluated on the test data (see Section 6.6).

Important



Low error on training data does NOT imply low errors on test data.

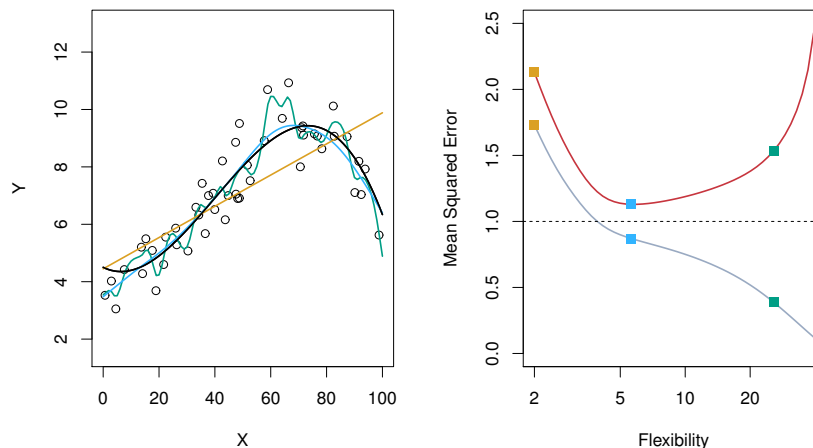
Consider the regression model shown in Figure 6.3. The left panel shows a set of observed x and y values generated from the true relationship (black line) by adding some random error. The left panel also shows three different functions that are fitted to this data. The diagonal orange line represents a simple linear regression model with only x and an intercept as predictors, that is, it only has two parameters. The blue and green lines represent smoothing regression splines with different levels of flexibility.

It is evident that the orange line fits neither the observed data very well, nor is it close to the true function, the black line. It lacks sufficient *flexibility* to both approximate the data and the true model. It has been *underfitted*.

It is evident from the left panel in Figure 6.3 that the green line fits the observed data better than the blue line, but it is also clear that the green line does not fit the true model, represented by the black line, as well as the blue line does. If one were to generate another sample of observations from the black line by adding random errors, the green line is unlikely to fit this new sample very well. In other words, the green line model has been fitted to the particular characteristics, or idiosyncrasies of this one set of training data: the model has been *overfitted*.

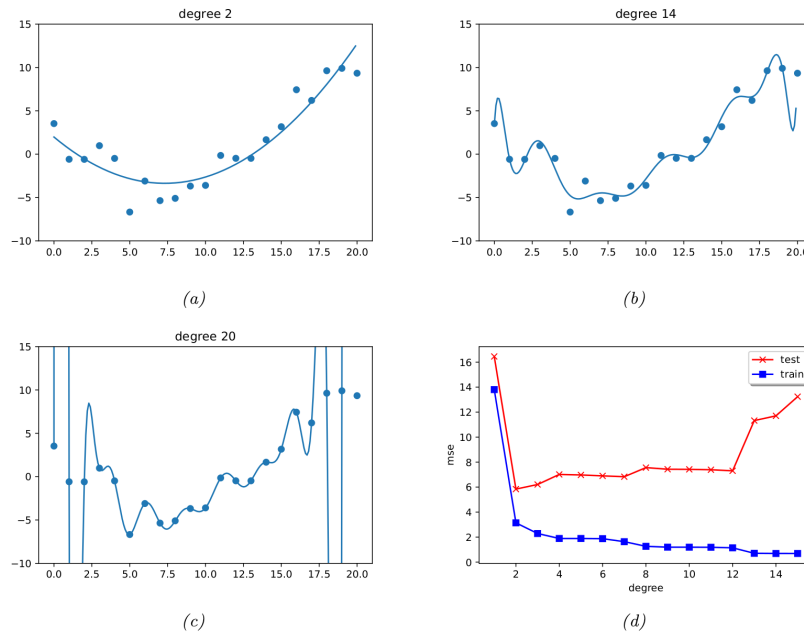
The right panel of Figure 6.3 shows the training data error (gray line) and the test data error (red line) for the three models indicated by the coloured squares (and others in between). The underfitting orange model shows both a large training error as well as a large test error on a holdout sample. In contrast, the green overfitted model shows a very small training error but a large test error on the independent test or holdout data set. The blue model does not show the smallest training error but it does show the smallest testing error.

While Figure 6.3 has been created with non-parametric smoothing spline models, in parametric models, such as linear regression and others, the flexibility of the model to adapt itself to the training data is a function of the number of parameters that can be freely adjusted. For example, a regression model with only an intercept and the variable x as predictor will have two parameters: the slope and the intercept and is therefore less flexible than a model with intercept and predictors x , x^2 and x^3 . Figure 6.4 shows an example with parametric models. The top-left panel shows a model with predictors x and x^2 fitted to a set of training data. The bottom left panel shows a model with



Source: ISLR2 Fig 2.9

Figure 6.3: Fit versus flexibility of a model



Source: Murphy Figure 1.7

Figure 6.4: Fit versus number of parameters of a model

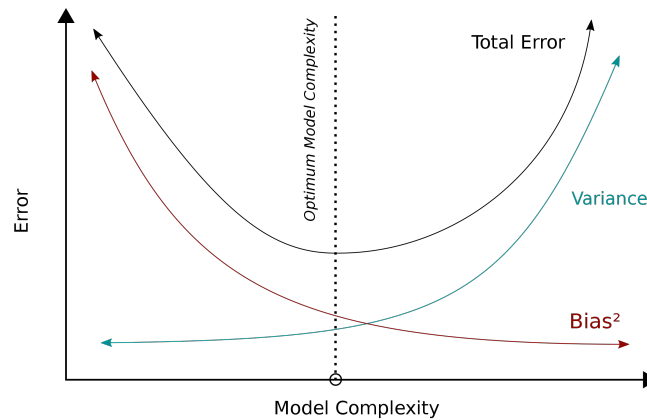
polynomials in x up to degree of 20. As there are only 20 data points, the model fits the data perfectly, but is unlikely to perform well on new, unseen observations. The bottom right panel in Figure 6.4 shows the train and test errors for models with different degrees of polynomials. Figure 6.4 is similar to Figure 6.3 in the essential characteristics of overfitted models, that is a low training error and a high test error.

Closely related to flexibility is concept of *degrees of freedom*. In parametric models, the degrees of freedom are defined as the difference between the number of observations and the number of parameters of the model:

$$DF = n - p$$

Each parameter to be estimated requires one observation and so "uses up" one degree of freedom. The model in the bottom left panel of Figure 6.4 has no degrees of freedom left, it has as many parameters p as observations n .

The *bias* of an estimated model $\hat{f}$ expresses how far the expected value of the estimated model $\hat{f}$ is away from the true target value f , while the *variance* of an estimated model $\hat{f}$ expresses how much the expected value of the estimated model varies with different inputs or data sets. The final part of the MSE is the *irreducible error* σ^2 that represents the random variations of the data around the true target value f .



https://commons.wikimedia.org/wiki/File:Bias_and_variance_contributing_to_total_error.svg

Figure 6.5: Bias and variance trade-off

An underfitting model will necessarily have a large bias as it is not close to the true model. This was illustrated by the orange line model in Figure 6.3. As underfitting models are often models that are too simple, they tend to have small variance, but this is not necessarily true for all models.

In contrast, overfitting models necessarily have a large variance. Because they are fitted to the idiosyncratic specific values of the training data, they do not generalize well to new, unseen test data. New data, even if it is drawn from the same probability distribution or population, will lead to very different predicted outputs. Thus, a large variance of a model is manifested by a large test error. A severely overfitted model may also have a large bias. An example of this is the overfitted green model in Figure 6.3, or the degree 20 polynomial model in Figure 6.4. Neither of these are close to the true model.

A well-fitting model is one that does not minimize the bias or the variance but finds the overall optimum by minimizing the joint error. To estimate the variance, it is necessary to apply the model to independent test data. In other words, a well-fitting model is one that minimizes the test error. This central idea is known as the *bias and variance trade-off* and is illustrated in Figure 6.5. Note that the total error also includes the *irreducible error* which cannot be removed but is independent of model complexity.

Returning to the characteristics of explanation and prediction, it is now clear that explanation aims to minimize only the bias by seeking to identify the true model. In contrast, prediction also includes a reduction of variance and focuses on minimizing the overall or joint error.

While this section has derived the concepts of bias and variance using regression models, those concepts also apply to classification models. However, the classification loss functions do not lend themselves to the easy separation of the error as the MSE loss

function above.

6.4 Model Quality in Classification

In classification models, the primary quality criterion is the *error rate*, which can be calculated both for training and for test data as the proportion where the predicted class $\hat{y}_i$ is not the true class y_i :

$$\frac{1}{n} \sum_{i=1}^n \mathbf{I}(y_i \neq \hat{y}_i)$$

Here, $\mathbf{I}(\cdot)$ is the *identity function* that is 1 if its argument is true, 0 otherwise.

Classification methods typically produce as output the probability of an observation belonging to any of k classes. A decision rule is then required to actually classify an observation based on this probability. A *Bayes classifier* assigns each observation to the class j with the highest probability, given its predictor values x_0 :

$$\operatorname{argmax}_j \Pr(Y = j | X = x_0)$$

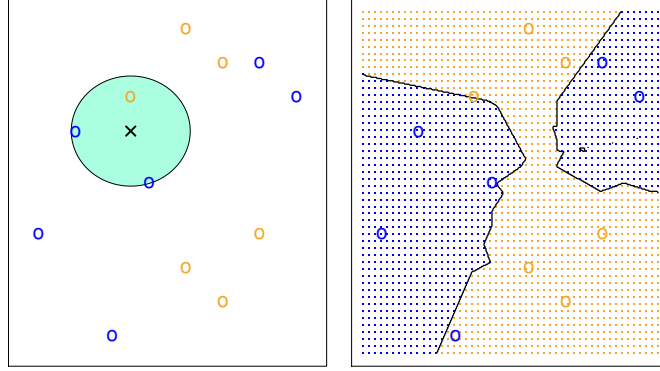
Consequently, the error rate can be written as:

$$1 - E \left(\operatorname{argmax}_j \Pr(Y = j | X) \right)$$

The most common type of classification is *binary classification*, which assigns observations to one of two classes, e.g. true or false, normal or abnormal, good or bad, zero or one, etc. *Multinomial classification*, also called *multi-class classification* assigns observations to one of more than two classes. This section first considers binary classification before moving to multinomial classification.

A Bayes classifier is an *ideal classifier*. The Bayes classifier error rate is the irreducible error and forms the lower bound of practically achievable classification error rates. The Bayes classifier is an ideal classifier because in practice the probabilities of class membership, conditional on the observed predictor values, are unknown and must be estimated from data using a statistical model. However, estimation introduces error.

A simple, non-parametric classifier is the k-Nearest Neighbour (KNN) method. This classifier identifies a set of k observations closest to an observation x_0 whose class is to be predicted, called the neighbourhood N_0 . The class membership probabilities are then estimated as the proportions of observations in the neighbourhood that belong to the different classes j :



Source: ISLR2 Figure 2.14

Figure 6.6: KNN example for binary classification

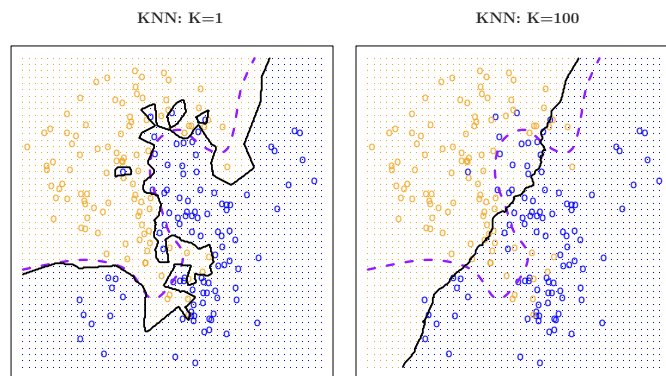
$$\Pr(Y = j|X = x_0) = \frac{1}{K} \sum_{i \in N_0} \mathbf{I}(y_i = j)$$

Here, $\mathbf{I}(\cdot)$ is the identity function that is 1 if its argument is true, and 0 otherwise.

Figure 6.6 provides an example for $k = 3$. The left panel in this figure shows points for which the classes, blue or orange, are known. When predicting the class for a new point, marked by the "x", the three nearest neighbours are identified. Of these, two are blue and one is yellow. Thus, the probability of the new point being yellow is estimated as $1/3$ and that of it being blue is estimated as $2/3$. The Bayes decision rule would classify the new point as blue. The right panel shows the result of classifying a large set of points as blue or yellow. The panel clearly shows the *decision boundary* of the classifier that separates the predicted class memberships, represented by the black line.

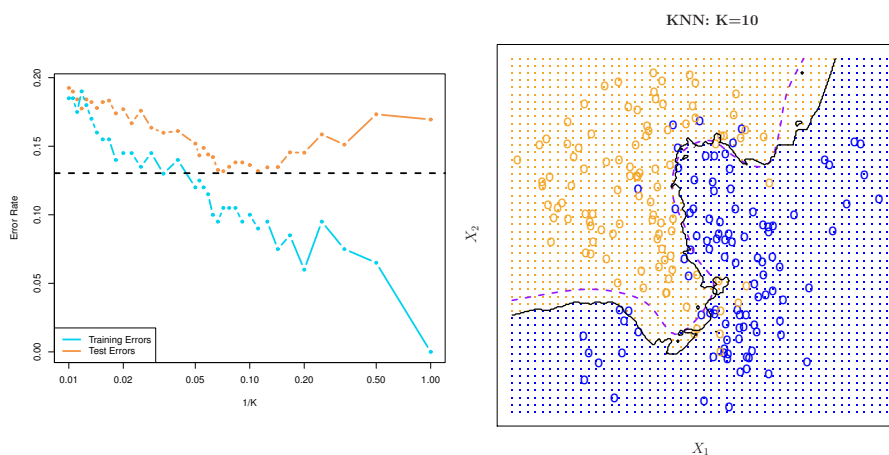
When KNN is used for regression, the predicted output value is usually estimated as the mean output values of the k neighbours in the neighbourhood N_0 .

To show how the KNN classifier behaves as a function of different values for k , consider the two panels in Figure 6.7. The left panel shows the classifications and the decision boundaries for $k = 1$. It also shows the true Bayes boundary as a dashed blue line. The KNN classifier shows relatively low bias in that its decision boundary is somewhat close to the Bayes decision boundary. However, it also shows signs of overfitting when the classifier decision boundary adapts to various individual points along both sides of the true boundary. The right panel shows a KNN classifier for the same data set with $k = 100$. It is clear that the classifier decision boundary does not follow the true decision boundary, that is, the classifier shows high bias. This classifier is underfitted. On the other hand, given that $k = 100$, it is not susceptible to individual data



Source: ISLR2 Figure 2.16

Figure 6.7: Decision boundaries of two KNN classifiers



Source: ISLR2 Figures 2.14, 2.15

Figure 6.8: KNN error rates and optimal KNN decision boundary

points or sampling changes for new data (as long as the new data is generated from the same true model), that is, it shows low variance.

In KNN classification (and also in KNN regression), the model with the lower value of k is the more flexible model, and is more likely to lead to overfitting. As k increases, the model becomes less flexible, less likely to overfit, and increasingly more likely to underfit and have a high bias. The left panel in Figure 6.8 shows the training and test error rates for the KNN classifier for different values of k . Note the horizontal axis shows the inverse of k , that is $1/k$, larger k are to the left, smaller k are to the right in this panel. The right panel in Figure 6.8 shows the classifications and decision boundary for $k = 10$, which is close to optimal.

Hands-On Exercise 6.2

The table below provides a training data set containing six observations, three predictors, and one qualitative response variable.

Obs.	X_1	X_2	X_3	Y
1	0	3	0	Blue
2	2	0	0	Blue
3	0	1	3	Blue
4	0	1	2	Yellow
5	-1	0	1	Yellow
6	-1	1	1	Blue

Suppose we wish to use this data set to make a prediction for Y when $X_1 = X_2 = X_3 = 0$ using K-nearest neighbours.

1. Compute the Euclidean distance ("L2-norm" or "Euclidean norm" of the vector difference) between each observation and the test point. The L2-norm is the root of the sum of squared differences.
2. What are your predictions for $K = 1$ and for $K = 3$? Why?
3. If the Bayes decision boundary is highly non-linear, would you expect the best value for K to be large or small? Why?

Adapted from ISLR Exercise 2.7

In binary classification, the *confusion matrix* is a useful tool for summarizing the performance of a classifier. It tabulates the number of positive and negative predictions that match the true values. The following confusion matrix shows the results of a hypothetical binary classifier for credit card defaults that assigns classes by highest probability:

Decision rule: $\Pr(\text{default}=\text{Yes}|X = x) > 0.5$ (Bayes)

		<i>True default status</i>		
		No	Yes	Total
<i>Predicted default status</i>	No	9644	252	9896
	Yes	23	81	104
Total		9667	333	10000

Source: ISLR2 Table 4.4

The overall error rate is $\frac{23+252}{10000} = 0.0275 = 2.75\%$. However, of the true defaulters, only $81/333 = 24.3\%$ were correctly predicted. This is called the *recall* or *sensitivity*. It also means that the error rate for the class of true defaulters is a rather high 75.7% . The overall error rate remains small mainly because there are very few true defaulters, only $333/10000$. Of the non-defaulters, $9644/9667 = 99.8\%$ are correctly predicted. This is known as the *specificity*, for an error rate of only 0.02% .

While a Bayes classification rule of choosing the highest probability class is easy to justify on probabilistic grounds, practical applications often choose a different *threshold*. In this fictitious example, credit card defaulters may pose a significant risk so that it may be worthwhile reducing the error rate for the true defaulters, even at the cost of increasing the error rate for the non-defaulters. This is shown in the following confusion matrix:

Decision rule: $\Pr(\text{default}=\text{Yes}|X = x) > 0.2$

		<i>True default status</i>		
		No	Yes	Total
<i>Predicted default status</i>	No	9432	138	9570
	Yes	235	195	430
Total		9667	333	10000

Source: ISLR2 Table 4.5

More of the true defaulters are correctly predicted and the sensitivity has improved to 58.6% while the error rate for true defaulters has been reduced to 51.4%. On the other hand, the specificity has decreased to 97.6% and the overall error rate has increased to 3.73%.

In general, a confusion matrix shows four different values, the *true negatives* (TN), *true positives* (TP), *false negatives* (FN) and *false positives* (FP) as shown in the following table:

		<i>True class</i>		
		No (-)	Yes (+)	Total
<i>Predicted class</i>	No (-)	True Neg. (TN)	False Neg. (FN)	N^*
	Yes (+)	False Pos. (FP)	True Pos. (TP)	P^*
Total		N	P	

From these four values, a number of model quality statistics can be computed. Frequently used are the recall, specificity, precision, accuracy, and F1 score, which are highlighted in the following list:

- Sensitivity, **Recall**, Hit Rate, True Positive Rate:

$$TPR = \frac{TP}{P} = \frac{TP}{TP + FN} = 1 - FNR$$

- **Specificity**, Selectivity, True Negative Rate:

$$TNR = \frac{TN}{N} = \frac{TN}{TN + FP} = 1 - FPR$$

- **Precision**, Positive Predictive Value:

$$PPV = \frac{TP}{TP + FP} = 1 - FDR$$

- Negative Predictive Value:

$$NPV = \frac{TN}{TN + FN} = 1 - FOR$$

- Miss Rate, False Negative Rate:

$$FNR = \frac{FN}{P} = \frac{FN}{FN + TP} = 1 - TPR$$

- Fall-out, False Positive Rate:

$$FPR = \frac{FP}{N} = \frac{FP}{FP + TN} = 1 - TNR$$

- False Discovery Rate:

$$FDR = \frac{FP}{FP + TP} = 1 - PPV$$

- False Omission Rate:

$$FOR = \frac{FN}{FN + TN} = 1 - NPV$$

- **Accuracy** (= 1 - Error Rate):

$$ACC = \frac{TP + TN}{P + N} = \frac{TP + TN}{TP + TN + FP + FN}$$

- **F1 Score** (harmonic mean of precision and recall):

$$F1 = 2 \times \frac{PPV \times TPR}{PPV + TPR} = \frac{2TP}{2TP + FP + FN}$$

- False Discovery Rate:

$$FDR = \frac{FP}{FP + TP} = 1 - PPV$$

- False Omission Rate:

$$FOR = \frac{FN}{FN + TN} = 1 - NPV$$

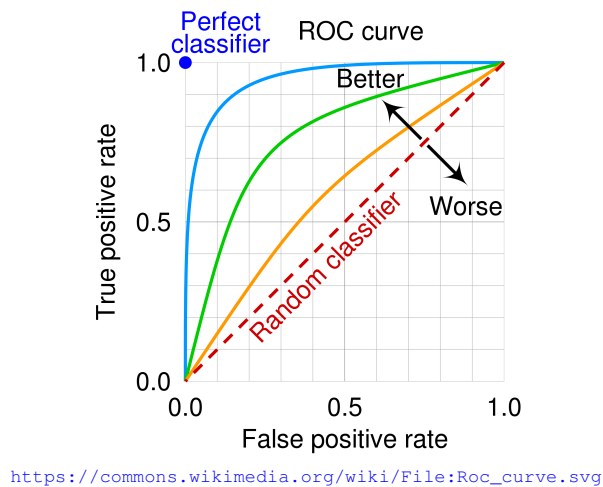
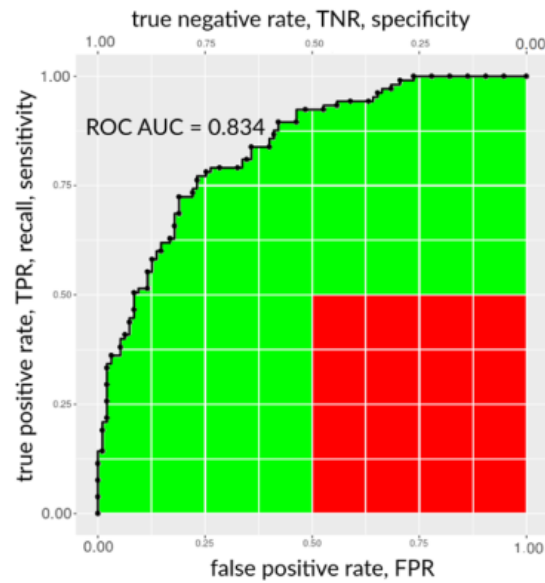


Figure 6.9: ROC curves of three example classifiers

The above example demonstrated that the true positive rate and the false positive rate (or the true negative rate and false negative rate) are not independent of each other. Generally, increasing the true positive rate will also increase the false positive rate, because one is overall more likely to conclude that an observation is the true class (by adjusting the probability threshold). This suggests that a graph of the true positive rate against the false positive rate as shown in Figure 6.9 can summarize the classifier performance and allows the user to pick a desirable combination of true and false positive rates. The graph in Figure 6.9 is called a *Receiver Operating Characteristics* chart, or ROC chart for short. The terminology stems from early experiments with aircraft detection through radar during the 2nd world war. As shown in the figure, a random classifier is characterized by a diagonal line, and good classifiers have curves towards the upper left. Thus, the classifier shown in the green line dominates the one in the orange line, and is in turn dominated by the one represented by the blue line. All three perform better than a random classifier.

Because the ROC curve of a perfect classifier runs through the top-left corner of the ROC chart, it is natural to define the overall performance of classifier for various combinations of true and false positive rate by the area under the curve. This also allows easy comparisons of classifiers that do not dominate one another, i.e. whose ROC lines cross each other. The *area-under-the-curve*, or AUC for short, summarizes the classifier performance in a single number. For the classifier in Figure 6.10, the AUC is 0.834, indicated by the green and red areas. A random classifier has an AUC of 0.5 and a perfect classifier has an AUC of 1.



https://commons.wikimedia.org/wiki/File:ROC_curve_example_highlighting_sub-area_with_low_sensitivity_and_low_specificity.png

Figure 6.10: AUC of an example classifier

Hands-On Exercise 6.3

Consider the two confusion matrices above.

- Compute precision and recall for the two confusion matrixes above
- Computer accuracy and F1 values for the two confusion matrixes above
- The two confusion matrixes above characterize two points on the ROC curve. Plot the two points for this classifier in an ROC space/diagram. Are they above or below the diagonal?



Hands-On Exercise 6.4

Consider a medical testing scenario where 1000 individuals are tested for a disease. The results are:

- 100 people actually have the disease, and 900 do not.
- Out of the 100 people with the disease, 90 are correctly identified as having it, but 10 are not detected.
- Of the 900 people without the disease, 810 are correctly identified as not having it, but 90 are incorrectly identified as having the disease.

Calculate the precision, recall, sensitivity, and accuracy of the test.

Tip: Write down the confusion matrix first.

Hands-On Exercise 6.5

Given the following results from a machine learning model:

- Precision: 0.75
- Recall: 0.60
- Accuracy: 0.80

Answer the following questions:

1. What percentage of identified positives are actually positive?
2. What percentage of actual positives are identified by the model?
3. What percentage of the total classifications were correct?

Hands-On Exercise 6.6

Consider a binary classification task with the following confusion matrix at a certain threshold:

- TP: 150, FP: 50
- FN: 30, TN: 200

Discuss how adjusting the classification threshold might affect precision, recall, and accuracy. What happens if the threshold is increased or decreased?

6.5 Multinomial Classification

Multinomial or multi-class classification assigns each observation to one of more than two classes. In this setting, the confusion matrix becomes larger, as shown in the following example, where the overall accuracy is calculated as the sum of the diagonal element divided by the sum of all elements, i.e. $\text{sum}(\text{diag}(.)) / \text{sum}(.)$ = $17/24$ = .71.

		True class			Prob
		0	1	2	
Predicted Class	0	4	2	0	$q_0 = 6/24 = .25$
	1	1	5	2	$q_1 = 8/24 = .33$
	2	2	0	8	$q_2 = 10/24 = .42$
Prob		p_0 $= 7/24$ $= .29$	p_1 $= 7/24$ $= .29$	p_2 $= 10/24$ $= .42$	

While the concept of a confusion matrix remains applicable, it is not immediately obvious what the true negative, true positive, false negative, and false positive values are. One way to overcome this is to reduce the classification results to a binomial case by treating each class in turn as the "positive class" and all others as "negative". This is called "one-versus-rest" (OvR), "one-versus-all" (OvA), or "one-against-all" (OaA).

In *micro-averaging*, the TP, TN, FP, and FN values are counted for all classes using OvR, and then summed. These total TP, TN, FP, and FN values are then used to compute precision, recall and other metrics. This gives equal weight to each instance but may overemphasize the classification for a dominant majority class. Importantly, for micro-averaging, precision equals recall equals accuracy.

In *macro-averaging*, the TP, TN, FP, and FN values are counted for all classes, but instead of summing these values, precision and recall are calculated for each class. These precision and recall values are then averaged over all classes, optionally weighting each class by its true count of instances. Macro-averaging is appropriate when all classes are equally important. It is also appropriate for an imbalanced data set and ensures that all classes contribute equally. However, it may mask poor performance of important minority classes, and it may lower overall performance measures due to low classifier performance on small or unimportant classes that nonetheless contribute equally to larger or important classes.

Hands-On Exercise 6.7

For the multi-class confusion matrix above,

1. Compute precision and recall for each class.
2. Compute the micro-averages of precision and recall and show that they equal the accuracy.
3. Compute the macro-averages of precision and recall.

While precision, recall, and accuracy are useful metrics for evaluating a binary or multinomial classifier, they do not lend themselves to be used directly as loss functions in fitting a model. This is because the assignment of an observation to a class is a function of the probability of its class membership and the actual class assignment may depend on the chosen threshold probability or other decision rule. Thus, a desirable loss function is a function that expresses how close or how different the predicted class

membership probabilities are from the true class membership probabilities.

There are two commonly used metrics that quantify such a difference. Both have their origin in information theory and the two are closely related to each other. First, the *cross-entropy* of two probability distributions p_i and q_i over the same set of classes i is defined as:

$$H(p, q) = - \sum_i p_i \log q_i \quad \text{Cross-entropy}$$

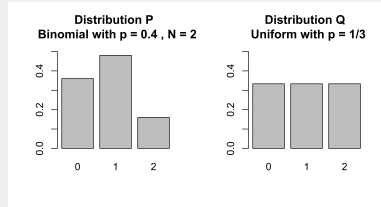
Here, p_i is the true probability of belonging to class i whereas q_i is the predicted probability of belonging to class i . The cross-entropy captures the similarity or difference of the two probability distributions.

The second metric is the *Kullback-Leibler (KL) divergence*. It is effectively the cross-entropy minus the entropy of the true probability distribution, as the following derivation shows:

$$\begin{aligned} D_{KL}(P||Q) &= \sum_i p_i \log \left(\frac{p_i}{q_i} \right) \quad \text{Kullback-Leibler (KL) divergence} \\ &= \sum_i p_i \log p_i - \sum_i p_i \log q_i \\ &= -H(p, p) + H(p, q) \end{aligned}$$

Hands-On Exercise 6.8

Consider the two probability distributions P and Q in the following diagrams.



https://commons.wikimedia.org/wiki/File:Kullback-Leibler_distributions_example_1.svg

1. Calculate the cross-entropy of P and Q .
2. Calculate the entropy of P .
3. Calculate the KL divergence of P and Q .

Tip: Binomial distribution: $\Pr(P = k) = \frac{n!}{k!(n-k)!} p^k (1-p)^{n-k}$

Hands-On Exercise 6.9

Calculate the cross-entropy and KL-divergence for the multi-class confusion matrix above.

Hands-On Exercise 6.10

Given two probability distributions P and Q over a discrete set of events, where $P = [0.1, 0.4, 0.5]$ and $Q = [0.2, 0.3, 0.5]$, calculate the cross-entropy $H(P, Q)$ and the KL-divergence $D_{KL}(P||Q)$.

Hands-On Exercise 6.11

In a binary classification task, you have the following probability distributions for the actual labels (P) and predicted labels (Q):

- $P = [1, 0]$ (the actual class is positive)
- $Q = [0.7, 0.3]$ (the model predicts a 70% chance of being positive)

Calculate the cross-entropy loss for this scenario.

Hands-On Exercise 6.12

Calculate the KL divergence between the following probability distributions:

- $P = [0.1, 0.9]$
- $Q = [0.5, 0.5]$

6.6 Crossvalidation Methods

Recall that the goal in prediction is to have an unbiased assessment of the true classification or regression error, and to generalize to prediction of future, yet unseen observations. Finding a suitable prediction model involves two separate steps, that of *model selection*, and that of *model assessment*. Model selection estimates the predictive performance, that is, the error or loss, of different models in order to choose the best one. After having chosen the final model, its prediction error must again be estimated on new data. This is to avoid model selection capitalizing on specific idiosyncrasies of the test data, which may not hold for new, as yet unseen data.

The *validation set approach*, or “holdout” method, then requires not only a training and test data set, but a third set, the validation set. The training data is used to train each of a set of candidate models, the validation data is used to test each candidate model, and the test data is used to evaluate the finally selected model. Typically, the data set is randomly split into 50% training data, 25% validation data, and 25% test data, but other splits are used as well.

One potential problem with this approach is that the validation error can be highly variable and depends critically on the way the data is split. One random split can show very different characteristics than another random split. A second potential problem is that the validation error may overestimate the actual error, because the training set is small, only half of the full data set. Figure 6.11 illustrates the first problem. A single split of the data results in the validation error shown in the left panel. However, repeating the random splitting ten times results in ten different validation errors that may be very different from each other, as shown in the right panel of that figure.

One way to deal with both problems is to use *leave-one-out cross-validation* (LOOCV). In LOOCV, each observation is designated as test observation in turn, while the remaining $n - 1$ observations form the training data set. The model is trained on the training data and tested on the single test observation. This procedure is repeated n times as each observation becomes the test observation in turn. The cross-validation error is simply the mean of the n training errors:

$$CV = \frac{1}{n} \sum_{i=1}^n \text{Err}_i$$

The advantage to LOOCV is that it addresses the two potential problems with the hold-out sample approach. Additionally, it is deterministic as there is no randomness to the resulting validation error estimate, because there are no random splits of the data set. Finally, LOOCV shows less overestimation of the validation error rate than the holdout approach. However, a significant drawback is that this approach is computationally expensive, because the model must be fit or trained n times to n different training data sets.

As a compromise between the holdout sample approach and LOOCV, business analysts often use *k-fold cross-validation*. In this approach, the data set is randomly divided into k sub-samples ("folds"). Each fold is selected as the test data set in turn, with the remaining $k - 1$ folds combining to form the training data set. The cross-validation

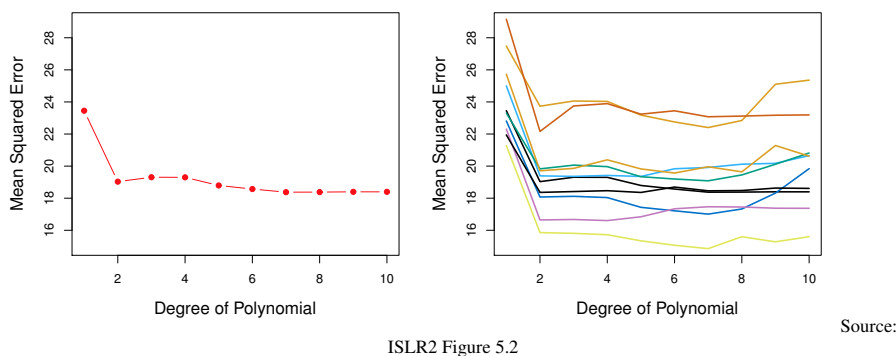
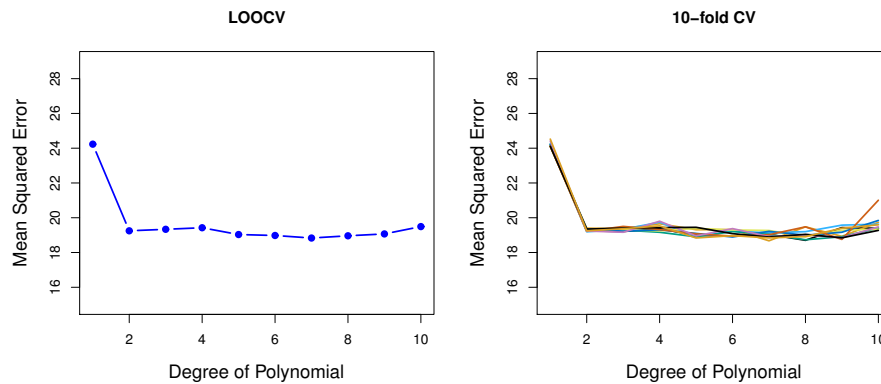


Figure 6.11: Validation error for different random splits of a data set



Source: ISLR2 Figure 5.4

Figure 6.12: Cross-validation error with LOOCV and 10-fold cross-validation

error is simply the mean of the k cross-validation errors for each of the k test folds. Typically, k is chosen as 5 or 10.

$$CV = \frac{1}{k} \sum_{i=1}^k \text{Err}_i$$

k -fold cross-validation is computationally less expensive and less stable than LOOCV, but it is more stable than the holdout sample approach. The k -fold cross-validation error estimate has a higher bias but lower variance than that of LOOCV. Figure 6.12 illustrates the stability. The left panel shows the LOOCV error estimate for a regression number with different degrees of polynomials. The right panel shows ten different runs each of 10-fold cross-validation (i.e. the model was trained a total of 100 times). The 10-fold cross-validation errors show a much smaller variation than the different holdout sample errors in Figure 6.11.

Hands-On Exercise 6.13

Assume you have a dataset with 1000 observations and you wish to develop a predictive model using linear regression.

For each of the following cross-validation methods, describe the number of linear regression models you fit, the size of each training set, and the size of the validation set.

- Train/Test split: 80/20
- 5-fold cross-validation
- LOOCV

One important consideration in splitting the data is preventing *information leakage*

from training to test or validation data set, in order to ensure that the test and validation data sets are truly independent of the training data. One way in which information could be leaked is when selection of input variables or predictors is done based on characteristics of the entire data set, for example the variance of a variable or the correlation between variables in the entire data set. This selection affects both the training and the test data, essentially leaking some information from the training data to the test data, and thereby making the test data set not truly independent. Another way in which information can leak is by pre-processing variables, like centering around the mean or scaling them to have unit variance. When this is based on the mean or variance of the full data set, information from the training set leaks to the test or validation set, making those data sets not fully independent. As a general rule, any predictor or feature selection and data pre-processing must be done independently for each training set, *after* the split or splits (in the case of k-fold CV) have been made.

6.7 Review Questions

Supervised and unsupervised learning

1. Explain the difference between supervised and unsupervised learning. Provide an example for each.
2. Define regression and classification. Discuss one real-life application for each.

Parametric methods

3. What is the difference between a parametric and a non-parametric machine learning model? Provide examples.
4. What are some of the key metrics used to evaluate the quality of a regression model versus a classification model? Discuss their relevance in real-world applications.

Explanation and prediction

5. Define the terms *explanation* and *prediction*. How do they differ in their core objectives when using statistical models?
6. Explain what is meant by the statement that explanatory models are intended to be isomorphic to causal processes.
7. Discuss why explanation models focus on bias minimization and how this affects the model design and interpretation.
8. Provide examples where an explanation model would be more suitable than a prediction model, and vice versa.
9. What are the implications of using a predictive model that does not represent the true causal relationship but still produces accurate predictions?

Bias and variance

10. Explain the terms *bias* and *variance* in the context of statistical modeling. How do they relate to the goals of prediction?
11. Explain the bias-variance tradeoff with an example. You may use a simple regression model as a reference.
12. What are overfitting and underfitting in the context of machine learning? How can each be detected and mitigated?
13. Describe a scenario where a high-bias model would be more appropriate than a low-bias model.
14. Given the following scenarios, identify whether the model is likely suffering from high bias, high variance, or is well-balanced:
 - A model that performs well on training data but poorly on unseen test data.
 - A simple linear regression model that is unable to capture the complexities of the data, resulting in poor performance on both training and test data.
 - A model that performs equally well on training and test data.
15. Describe techniques to reduce bias in a machine learning model.
16. Given a dataset where the relationship between features and target is non-linear and complex, propose a strategy to improve a model that initially has high bias (e.g., linear regression).
17. List and explain strategies to reduce variance in a machine learning model.
18. Imagine you have a deep learning model that performs exceptionally well on the training data but poorly on the validation data. What steps would you take to address this issue?

Regression evaluation

19. Explain the difference between Mean Squared Error (MSE) and Mean Absolute Error (MAE). Why is MAE considered more robust to outliers?
20. Describe the Huber loss function and discuss its advantages over MSE and MAE.
21. Discuss the significance of using test data to evaluate the quality of a regression model. Why is it not advisable to rely solely on training data for model evaluation?

KNN classification

22. Explain how the KNN algorithm estimates the class of a new observation. Include a discussion on the effect of the choice of k .
23. How does changing the value of k in the KNN classifier affect the bias and variance of the model?

Binary classification evaluation

24. Define the terms "precision" and "recall". Provide a scenario where a high recall is more important than high precision, and vice versa.
25. Describe the following metrics and explain their importance in the evaluation of classification models:
 - Precision

- Recall (Sensitivity)
 - F1 Score
 - Specificity
26. Discuss the importance of the ROC curve and AUC in the evaluation of classification models. How do these metrics help in assessing the performance of a model?
 27. Given a scenario where you are developing a classifier for a medical diagnosis application, which metric would you prioritize and why?

Cross-validation

28. Explain the concept of cross-validation and how it helps in model assessment.
29. What is the validation set approach in model evaluation? Describe its potential drawbacks.
30. How does the validation set approach help mitigate the risk of model overfitting?
31. Describe the leave-one-out cross-validation (LOOCV) method. What are the benefits and limitations of using LOOCV for model validation?
32. Compare and contrast LOOCV with the traditional holdout method. In what scenarios might LOOCV be particularly beneficial?
33. Explain k-fold cross-validation. How does it differ from LOOCV in terms of error estimation?
34. Discuss the impact of the number of folds in k-fold cross-validation on the bias and variance of the model error estimate.
35. Define information leakage in the context of data splitting for model evaluation. Why is it important to prevent it?
36. Provide guidelines or methods to prevent information leakage during the preprocessing and feature selection stages of model development.

Chapter 7

Regression and Classification Models

Learning Goals

After reading this chapter, you should be able to:

- Explain the importance of visually assessing data before predictive modelling.
- Build a linear regression model, including interaction effects and categorical predictors, and be able to assess its quality using cross-validation methods.
- Explain the goals and the differences between ridge regression, LASSO and Elasticnet
- Explain logistic regression and the purpose of the link function, including the concepts of log-odds or logits.

Sources and Further Reading

The material in this chapter is based on the following sources. They are freely available. Consult them for additional information.

Resources



Gareth James, Daniel Witten, Trevor Hastie and Robert Tibshirani: *An Introduction to Statistical Learning with Applications in R*. 2nd edition, corrected printing, June 2023. (ISLR2)

<https://www.statlearning.com>

Chapters 2, 3, 4, 5

The book by James et al. provides an easy introduction to machine learning at the introductory undergraduate level. It focuses on applications, not mathematics, and contains many exercises using R. Concepts are well explained and illustrated. There is a similar book available by the same authors with applications in Python. This book is a more accessible of the following book.

Resources



Trevor Hastie, Robert Tibshirani, and Jerome Friedman: *The Elements of Statistical Learning*. 2nd edition, 12th corrected printing, 2017. (ESL)

<https://hastie.su.domains/ElemStatLearn/>

Chapters 2, 3, 4, 7

The book by Hastie et al. still sets the standard for statistical learning. It is widely used and cited. It's treatment is more technical than the previous book and there are no exercises in R or Python. However, it covers the concepts in more depth (and a few more formulas). However, it is still very accessible even to an undergraduate audience.

Resources



Kevin P. Murphy: *Probabilistic Machine Learning – An Introduction*. MIT Press 2022.

<https://probml.github.io/pml-book/book1.html>

Chapters 4, 6, 9, 10, 11

Murphy's book is available under a creative-commons license. It is a somewhat more technical treatment of the material, but with many illustrations and examples. It is quite comprehensive in its coverage and targeted at the advanced undergraduate or graduate student.

7.1 Introduction

This chapter is an introduction to supervised machine learning using R and includes both regression and classification problems. The chapter introduces linear regression and penalized regression models (ridge regression and LASSO). For classification, it introduces the methods of logistic regression and k-Nearest-Neighbours, which was already briefly discussed in the previous chapter. This chapter builds on the introductory material to supervised learning in the previous chapter.

7.2 Linear Regression

Linear regression fits a simple statistical model to a set of input and output variables. The true model is assumed to take the form:

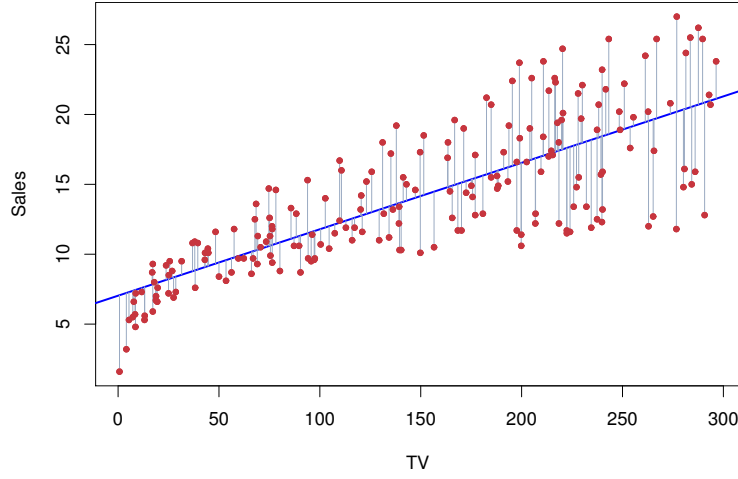


Figure 7.1: A linear regression model

$$f(X) = Y = \beta_0 + \beta_1 X + \epsilon$$

while the fitted, approximate model is:

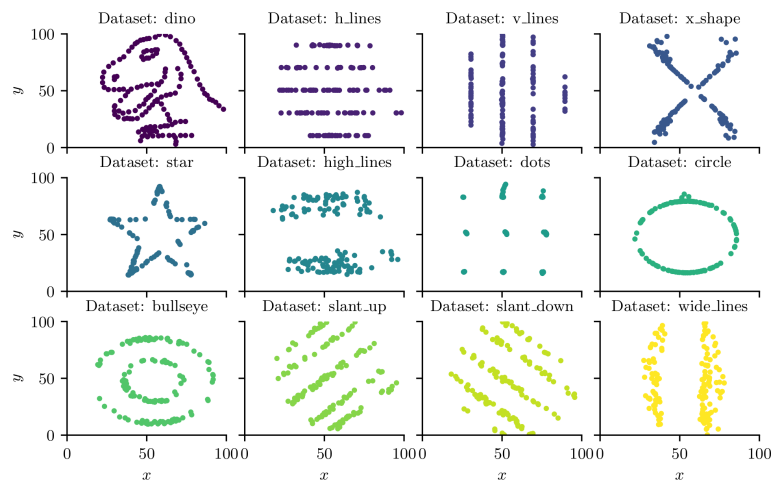
$$\hat{f}(X) = \hat{Y} = \hat{\beta}_0 + \hat{\beta}_1 X$$

The values of $\hat{f}(X) = \hat{Y}$ are called the *fitted values* in statistics or the *predicted values* in machine learning. The difference in terminology reflects the fact that traditional statistics looks back at the training data for the output values determined by the model after it has been fit to the training data, whereas machine learning emphasizes prediction of output values for new inputs.

This equation shows the form of the assumed functional relationship between X and Y is linear in the parameters β . In other words, there are no polynomials or other transformations of β , such as β_1^2 or $\log \beta_1$. It is the linearity of the parameters that makes a regression linear, *not* the linearity of the predictors. For example, adding a polynomial term $\beta_2 X^2$ to the right-hand side of this regression equation would still make this a linear regression.

Figure 7.1 shows the fitted regression line expressed by the intercept ($\hat{\beta}_0$) and slope ($\hat{\beta}_1$) parameters. The distance between this line and the data points (coloured red) represents the error term ϵ in the regression equation. Importantly, the error is the vertical differences in the Y direction between fitted regression line and the data point, *not* the shortest distance between the regression line and the data point.

The first task in performing a regression analysis is to identify the form of the regression model or regression equation. While Figure 7.1 fitted a model that is linear in X ,



Source: Murphy Figure 2.6

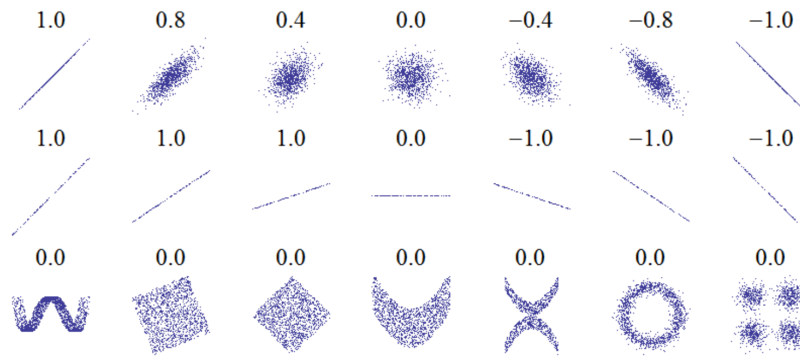
Figure 7.2: The "Datasaurus Dozen" – All datasets have the same correlation between the two variables

it is clear that this model is not a good fit for small X values, as the corresponding observations are all below the regression line.

To identify an appropriate functional form, it is insufficient to simply examine summary statistics like correlations or covariances between variables. Figure 7.2 shows twelve data sets with the same correlation between the two variables. It is clear that none of them can be fitted to a simple model that is linear in X . While some, like the circle or the bullseye data set, can be appropriately transformed and fitted to linear regression models that involve polynomials or other functions of X , it is not clear what functional form the dinosaur head might take.

It is also insufficient to fit a model that is linear in X and use the fit as indication for the appropriateness of the model. Consider the data sets shown in Figure 7.3. The correlations between the two variables are shown above each data set. Visual inspection is sufficient to show that data sets with the same correlation do not necessarily have the same regression slope, or should even be fitted to the same linear model.

The objective for estimating the parameters β_0 and β_1 from the data set is to minimize the residual or error, that is, the difference between f and $\hat{f}$. So that positive and negative differences do not compensate for each other, the difference is either squared or the absolute value is taken. The former is called *mean squared error* (MSE) while the latter is called *mean absolute error* (MAE). In statistics, a closely related concept is the *residual sum of squares* (RSS). The MSE is the RSS divided by the number of observations n , and minimizing one also minimizes the other. While the discussion in the previous chapter indicated that the MAE is more robust in that outliers, i.e. observations with large errors, have less influence on the estimated values of the parameters,



Source: Murphy Figure 3.1

Figure 7.3: Datasets with the same correlation (as indicated above each dataset) between two variables do not need to have the same regression slope

it is customary to fit linear regression models using the RSS or the MSE.

$$RSS = \sum_i (y_i - \hat{\beta}_0 - \hat{\beta}_1 x_i)^2$$

$$MSE = \frac{1}{n} RSS$$

The linear regression model is simple enough that an optimal solution can be derived analytically. The optimal least-squares estimates are:

$$\hat{\beta}_1 = \frac{\sum_i (x_i - \bar{x})(y_i - \bar{y})}{\sum_i (x_i - \bar{x})^2}$$

$$\hat{\beta}_0 = \bar{y} - \hat{\beta}_1 \bar{x}$$

where $\bar{x}$ and $\bar{y}$ are the sample means.

Hands-On Exercise 7.1

Calculate the slope and intercept of the best fitting curve for the following data points:

x	y
1	2
2	2
2	3
3	3
4	5
4	6
5	7

An important statistic in linear regression analysis is the proportion of explained variance, designated as R^2 . It is defined as:

$$R^2 = \frac{TSS - RSS}{TSS} = 1 - \frac{RSS}{TSS}$$

where $TSS = \sum_i (y_i - \bar{y})^2$ is the total sum of squares. An R^2 value close to 1 indicates that the fitted regression model explains a large proportion of the variability in the data set, that is, it explains the data well. In contrast, a value close to 0 indicates that the fitted regression model explains very little of the observed variability, it does not explain the observed data well. Another important interpretation of the R^2 is as the squared correlation between the true Y and the fitted or predicted values $\hat{Y}$. In this interpretation too, a value close to one indicates predicted values closely correlated with the true values, that is, a good model, whereas a low value indicates they are not closely correlated, that is, a bad model.

Hands-On Exercise 7.2

Using the slope and intercept of the best fitting curve from the previous exercise, determine the predicted or fitted values. Then, determine the RSS, the TSS, and the R^2 value.

x	y	$\hat{y}$	$(y - \hat{y})^2$	$\bar{y}$	$(y - \bar{y})^2$
1	2				
2	2				
2	3				
3	3				
4	5				
4	6				
5	7				

Adding additional predictors into the linear regression model is straightforward, as is the inclusion of qualitative or categorical predictors. For example, a model with two predictors X_1 and X_2 assumes the true form

$$Y = \beta_0 + \beta_1 X_1 + \beta_2 X_2 + \epsilon$$

and fits a plane to a set of points in three dimensional (X_1, X_2, Y) space, as shown in Figure 7.4.

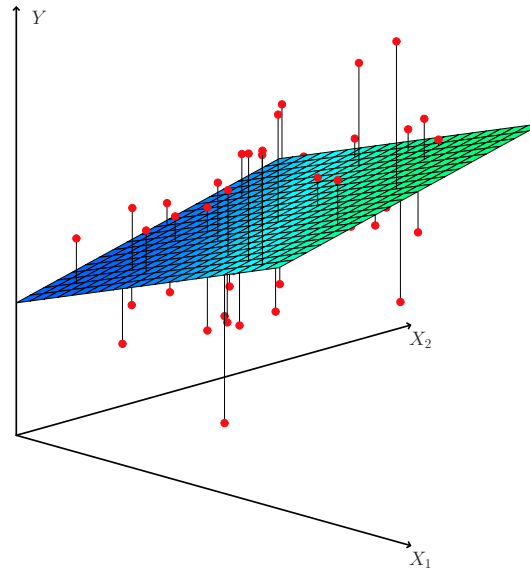
Qualitative predictors (called *factors* in statistics) with multiple, exclusive *levels* or categories can be included using *dummy variables*. A categorical variable that can take on k values requires $k - 1$ binary dummy variables. For example, a factor x that has four levels "a", "b", "c", and "d" might be encoded using three dummy variables as follows:

$$x_{i1} = \begin{cases} 1 & \text{level "a"} \\ 0 & \text{else} \end{cases}$$

$$x_{i2} = \begin{cases} 1 & \text{level "b"} \\ 0 & \text{else} \end{cases}$$

$$x_{i3} = \begin{cases} 1 & \text{level "c"} \\ 0 & \text{else} \end{cases}$$

Note that $x_{i1} = x_{i2} = x_{i3} = 0$ represents level "d". Such *contrasts* determine how factor levels are coded using dummy variables.



Source: ISLR2 Figure 3.4

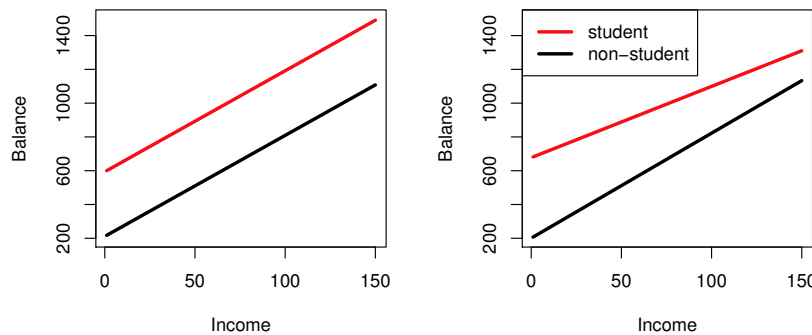
Figure 7.4: Example linear regression with two predictors

Earlier, it was noted that a linear model is linear in its parameters, not necessarily in its input variables. Hence, it is possible to include transformations of input variables in a linear regression model, such as polynomials, products, or other functional transformations like logarithms, square roots, etc. For example, the model

$$Y = \beta_0 + \beta_1 X_1 + \beta_2 X_1^2 + \beta_3 X_2 + \beta_4 X_1 X_2 + \epsilon$$

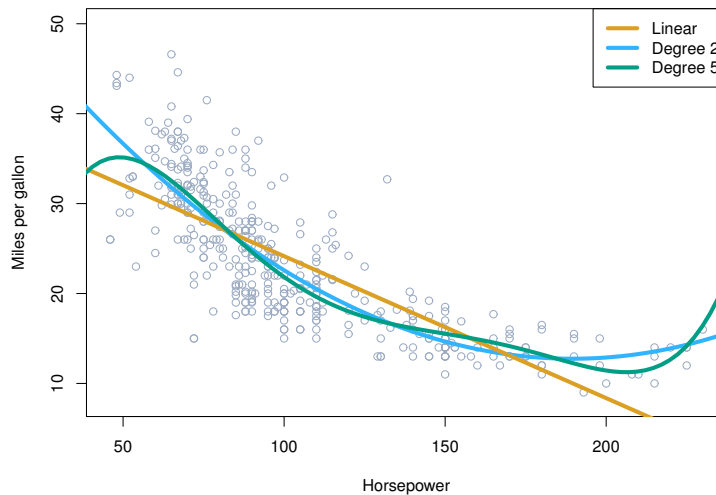
is still linear in its parameters β_i . This model also shows the difference between *input variables* and *predictors* or *features* that was alluded to in the previous chapter. This model has two input variables X_1 and X_2 but has four predictors or features, X_1 , X_1^2 , X_2 , and $X_1 X_2$. In statistics terminology, the coefficients of single input variables, here β_1 and β_3 , are said to represent *main effects*, while the parameters of products of two or more input variables, here β_4 are said to represent *interaction effects*. Interaction effects can include the product of a numerical variable and a dummy binary variable. This results in different regression slopes for different categories or factor levels, as shown in the example in Figure 7.5 where the left panel shows no interaction effect, that is, the lines are parallel with the same slopes. The right panel shows an interaction effect where the slopes for different categories are different.

An example of polynomial predictors like X^2 , X^3 or higher degrees is shown in Figure 7.6. As the figure shows, and as is true in general, increasing the number of predictors increases the flexibility of the model to fit the data. This results in smaller model



Source: ISLR2 Figure 3.7

Figure 7.5: Example interaction effect in linear regression



Source: ISLR2 Figure 3.8

Figure 7.6: Regression example with polynomial predictors

bias but usually at the expense of model variance.

7.3 Shrinkage Methods

Shrinkage methods are so-called because their aim is shrink the magnitude of the regression parameter values $\hat{\beta}_i$. This is primarily to avoid overfitting a model to one specific data set. In other words, they are a kind of *regularization*, that is, a type of method to avoid or prevent overfitting of models. Shrinkage methods for linear regression model works by *penalizing* the model for large regression parameter values, that is, by performing *penalized regression*. There are three frequently used types of pe-

nalized regression or linear regression regularization: L1 regularization penalizes large absolute parameter values (that is, the L1 norm of the vector of parameters $\hat{\beta}$), L2 regularization penalizes large squared parameter values (that is, the L2 norm of the vector of parameters $\hat{\beta}$), and Elastic Net regularization is a combination of both. L1 regularization is also known as the *LASSO* ("least absolute shrinkage and selection operator") while L2 regularization is known as *ridge regression* or Tikhonov regularization.

7.3.1 Ridge Regression

The loss function or minimization objective of ridge regression is the usual RSS that now also includes a term that penalizes large values of β .

$$\text{Minimize } RSS + \lambda \sum_{j=1}^p \beta_j^2 = RSS + \lambda \|\beta\|_2^2$$

where $\|\cdot\|_2$ indicates the *L2 vector norm*, that is, the sum of squared entries of the vector β .

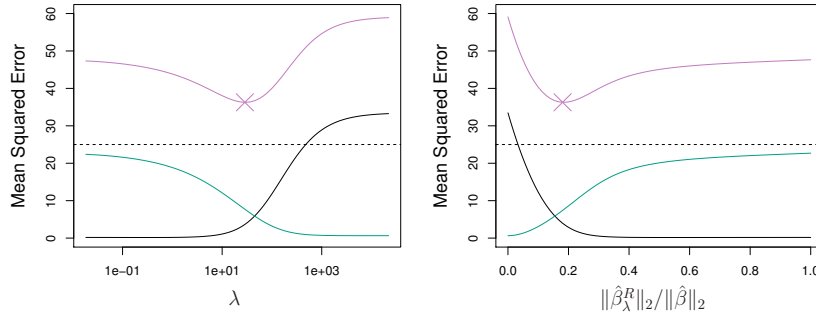
Because the scale, that is, the standard deviation or variance, of different predictors affects the size of their associated β parameter values, *all predictors should be rescaled or standardized to have the same standard deviation prior to performing a ridge regression*.

The degree of penalization or the amount of shrinkage is controlled by the parameter λ . Larger values for λ increase the penalty, thus generally leading to larger model bias but smaller variance. This effect is shown in Figure 7.7 where the left panel shows the bias (black line), the variance (turquoise line) and the total MSE (pink line) as a function of λ and the right panel shows the bias, the variance, and the total MSE as a function of the proportion to which the L2 norm of the β is restricted or penalized compared to the unrestricted estimates, i.e. $\|\hat{\beta}_\lambda^R\|_2 / \|\hat{\beta}\|_2$ where $\|\cdot\|_2$ indicates the *L2 vector norm*, i.e. the sum of the squared elements of the vector.

Figure 7.8 shows this effect for a polynomial of degree 14 that is fitted to data set of 21 observations. The different panels show different degrees of penalization or shrinkage as indicated by different values of λ . The bottom right panel in Figure 7.8 shows the MSE on the training data (blue) and test data (red) for multiple values of λ . It is clear that the unpenalized model in panel (a) of Figure 7.8 overfits, while models that are penalized too heavily underfit and have large bias, such as the model in panel (c) of Figure 7.8.

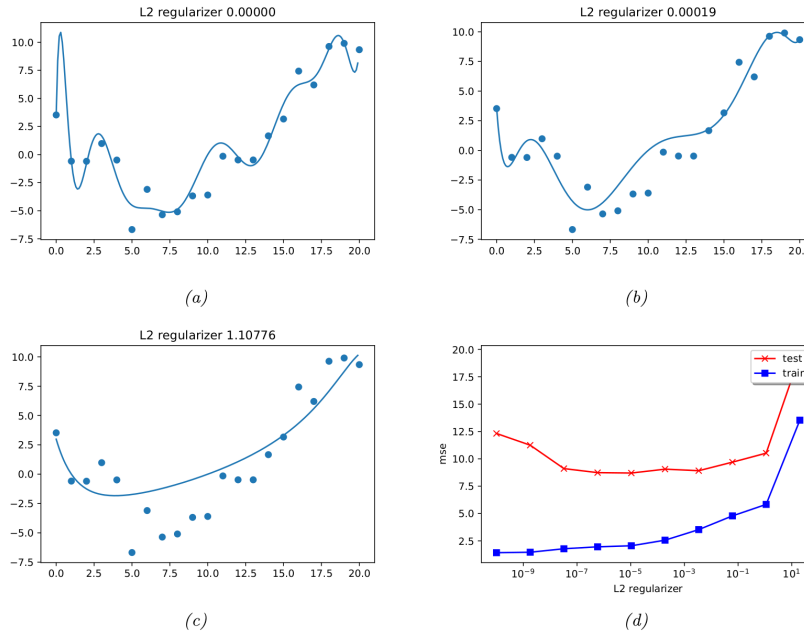
7.3.2 LASSO

In contrast to the ridge regression, where the model parameter values are shrunk towards zero, but are never forced to equal zero, the LASSO does just that. In this form of penalized regression, as the degree of penalty is increased, model parameter values



Source: ISLR2 Figure 6.5

Figure 7.7: Bias (black), variance (turquoise), and MSE (pink) in ridge regression

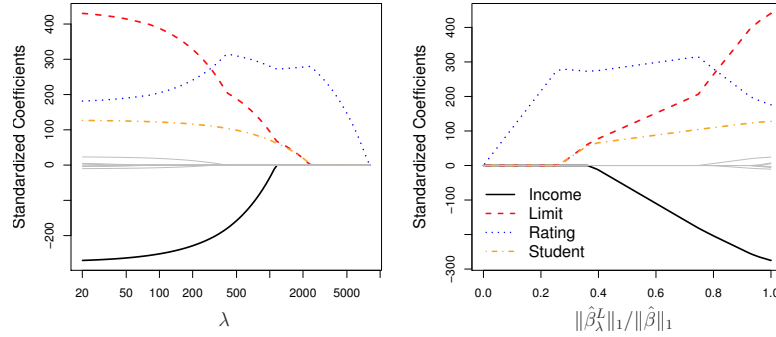


Source: Murphy Figure 4.5

Figure 7.8: Fitting a degree 14 polynomial with ridge regression

are set to 0, effectively making the LASSO a model selection method or *predictor selection method* as well, that is, it can be used to select only important predictors. This is reflected in its name: "Least Absolute Shrinkage and Selection Operator". The advantage over ridge regression is that this results in more parsimonious, that is, smaller, models that are easier to interpret.

The loss function or minimization objective of the LASSO is the RSS but penalized



Source: ISLR2 Figure 6.6

Figure 7.9: Predictor selection in the LASSO

for the L1 norm of the vector of parameters β . As in ridge regression, the amount of shrinkage is controlled by a parameter λ .

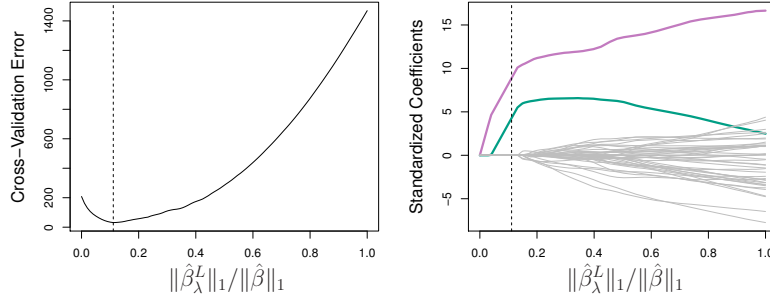
$$\text{Minimize} \quad RSS + \lambda \sum_{j=1}^p |\beta_j| = RSS + \lambda \|\beta\|_1$$

where $\|\cdot\|_1$ indicates the *L1 vector norm*, that is the sum of the absolute values of the elements of the vector β .

The model selection property of the LASSO are shown in Figure [reffig:lasso1](#). The left panel shows the value of different model parameters as a function of the penalization parameter λ . As λ increases, fewer and fewer parameters are allowed to retain absolute values larger than 0. The same is shown in the right panel of Figure [7.9](#), but now as a function of the relative size of the restricted L1 norm of β compared to the L1 norm of the unconstrained β .

The LASSO and ridge regression shrinkage or penalty parameter λ is typically chosen through cross-validation to minimize the cross-validation or test error. For cross-validation, a "grid" or range of possible values of λ is defined. A model is fitted for each value of λ and its cross-validation or test error is calculated. The final model is then fitted using the optimal value of λ , that is, the value that results in the lowest cross-validation or test error.

This is illustrated in Figure [7.10](#) for a LASSO, where the left panel shows the cross-validation error as a function of the relative shrinkage. Towards the left of the graph in that panel, where shrinkage is maximal, the model underfits, resulting in a relative large error due to a large bias, whereas to the right of the graph, where shrinkage is minimal, the model overfits, leading to a large cross-validation error due to large variance. The right panel of Figure [7.10](#) shows the size of model parameter values; at the optimal



Source: ISLR2 Figure 6.13

Figure 7.10: Cross-validation error in the LASSO

λ only two model parameters are different from zero, that is, only two predictors are selected for the model.

7.3.3 Elastic Net

The Elastic Net is a combination of ridge regression and LASSO, controlled by the parameter α . The Elastic Net penalty is defined as

$$\lambda (\alpha \|\beta\|_1 + (1 - \alpha) \|\beta\|_2^2)$$

When $\alpha = 0$ the Elastic Net reduces to a ridge regression, and for $\alpha = 1$ the Elastic Net reduces to the LASSO. The optimal combination of α and λ is found through cross-validation as described above.

Hands-On Exercise 7.3

Assuming the following polynomial regression model:

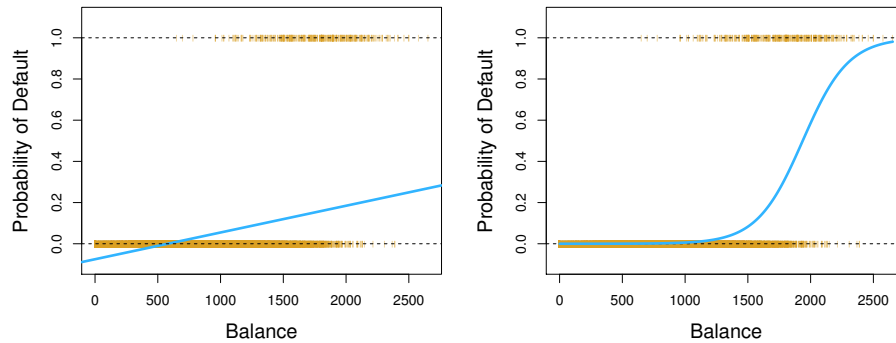
$$\hat{y} = 15x^4 - 10x^3 + 20x^2 - 40x + 50$$

and a residual sum of squares (RSS) of 20, what are the values of the optimization criteria for:

1. Ridge regression with $\lambda = 0.1$
2. Lasso with $\lambda = 0.1$
3. Elastic net with $\lambda = 0.1, \alpha = 0.5, \beta = 0.5$

7.4 Classification

In classification, the output or target value is categorical. In particular, in binary classification, the target may take on one of two values. Classification predicts class mem-



Source: ISLR2 Figure 4.2

Figure 7.11: Transforming linear regression output for binary classification

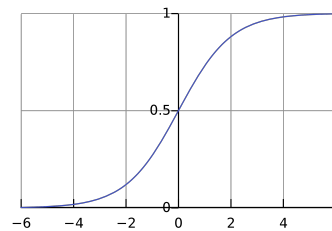
bership for new observations by estimating the probability of membership in each class for that observation.

7.4.1 Logistic Regression

Linear models, as used in regression, are not suitable for classification without modification, because probabilities are bounded between 0 and 1, inclusive, while the regression output can take on any real value. The solution to this problem is to use a *link function* that transforms the output of a linear regression model and bounds it between 0 and 1. This is shown in Figure 7.11 where the probability of credit card default are to be predicted from the credit card balance. The yellow points are the training observations, classified as either defaulters (0) or non-defaulters (1). The left panel shows that a linear regression (blue line) yields negative probabilities for small balances, and will yield probabilities larger than one for very large credit card balances. The right panel shows the transformed linear regression output, now bounded between 0 and 1, and interpretable as probabilities from which class membership can be predicted.

There are many transformation or link functions that may be used, but a popular one is the *logistic function*, a type of *sigmoid function* ("s-shaped") (often the two terms are equated), defined as follows:

$$\begin{aligned}\sigma(a) &= \frac{1}{1 + e^{-a}} \\ &= \frac{e^a}{1 + e^a}\end{aligned}$$



<https://commons.wikimedia.org/wiki/File:Logistic-curve.svg>

For the binary case, this leads to *binary logistic regression*, expressed by the following

equalities:

$$\begin{aligned} p(X) &= \sigma(\beta_0 + \beta_1 X) \\ &= \frac{e^{\beta_0 + \beta_1 X}}{1 + e^{\beta_0 + \beta_1 X}} \end{aligned} \quad (7.1)$$

$$\Rightarrow \frac{p(X)}{1 - p(X)} = e^{\beta_0 + \beta_1 X} \quad \text{"Odds"} \quad (7.2)$$

$$\Rightarrow \log \left(\frac{p(X)}{1 - p(X)} \right) = \beta_0 + \beta_1 X \quad \text{"Log-Odds", "Logits"} \quad (7.3)$$

Equation 7.1 defines the probability of an observation being "true" as just the logistic transformation of the linear combination of predictors $\beta_0 + \beta_1 X$. Dividing and a little algebraic rearrangement yields equation 7.2 which represents the *odds* as the exponential of the linear combination of predictors. Taking the natural logarithm yields equation 7.3 which shows that the linear combination of predictors are equal to the *log-odds*, also called *logits*.

Once estimates of the model parameters β_0 and β_1 have been calculated, predictions of the class probability can be made using the logistic link function:

$$\hat{p}(X) = \sigma(\hat{\beta}_0 + \hat{\beta}_1 X) = \frac{e^{\hat{\beta}_0 + \hat{\beta}_1 X}}{1 + e^{\hat{\beta}_0 + \hat{\beta}_1 X}}$$

From there, a *threshold value* can be used to predict class membership, for example based on the decision that $\hat{p}(X) > 0.5$, but other decision rules and threshold values may be used, depending on the desired proportion or cost of false positives and true positives.

Hands-On Exercise 7.4

The slope and intercept of the best fitting curve for the following data points are 1.333 and 0 respectively. Calculate the predicted probability for each x value.

x	y	p(y)
-2	-2	
-1	-2	
-1	-1	
0	-1	
1	1	
1	2	
2	3	



7.4.2 KNN Classification

K-Nearest Neighbour classification is a non-parametric classification technique. It identifies the k nearest neighbours of a new observation, typically using the Euclidean distance or the L2-norm of the vector differences. It then estimates the class membership probabilities as the class membership proportions among the k nearest neighbours of the new observations. Details can be found in the previous chapter.

One important requirement in KNN classification is *scaling of inputs* to have similar standard deviations or variance to avoid the distance metric being dominated by the input on the largest scale. For example, if one input ranges between 1 and 10 million, while another input ranges between 1 and 10, the first input is clearly most important in determining the distance between two observations.

7.5 Review Questions

Linear Regression

1. Explain the primary objective of linear regression and how it is implemented in a statistical model.
2. Discuss the importance of visual inspection of data before choosing a regression model.
3. Define *fitted values* or *predicted values* in the context of linear regression. How are they computed?
4. Discuss why a model with a term like $\beta_2 X^2$ is still considered a linear regression model.
5. How does the residual sum of squares (RSS) relate to mean squared error (MSE) in linear regression analysis?
6. Explain the importance and use of the *standard errors* of the estimates in linear regression.
7. Describe what a *t-test* in regression analysis involves, and how it is used to test hypotheses about model parameters.
8. What does the R^2 statistic tell us about a linear regression model? What are its limitations?
9. Explain the term *interaction effects* using an example, and describe how they can be identified in a regression model.
10. What role do dummy variables play when incorporating categorical predictors into a regression model? Give an example.
11. How can the inclusion of more predictors into a linear regression model affect the model's bias and variance?

Random Numbers

12. Define a pseudo-random number generator (RNG). How does it differ from a true random number generator?
13. Discuss the role of the seed in the generation of pseudo-random numbers. What happens if the seed is not set before generating random numbers in a program?

14. Describe a scenario where using the same seed value might be advantageous in computational analyses.

Shrinkage Methods

15. Explain what is meant by "shrinkage methods" in the context of regression analysis. Why is it necessary to shrink the magnitude of regression coefficients?
16. What is the difference between L1 and L2 regularization? Provide examples where each might be preferable.
17. Explain the rationale behind using ridge regression and LASSO as alternatives to standard linear regression. What problem do they address?
18. Discuss why it is important to standardize predictors before applying ridge regression. What could happen if the predictors are on different scales?
19. Explain the concept of the LASSO as a form of penalized regression. How does it differ from ridge regression in terms of the impact on model parameters?
20. Discuss the method of selecting the penalty parameter λ in shrinkage methods like ridge regression and LASSO.
21. Discuss how the bias-variance trade-off is managed in ridge regression through the adjustment of λ . What are the signs that λ is set too high or too low?
22. Explain how the Elastic Net method balances the properties of L1 and L2 penalties. What role does the parameter α play in this balance?

Logistic regression

23. Explain the concept of the sigmoid or logistic function as a solution for bounding the output of a regression model between 0 and 1.
24. What is a link function in logistic regression? Describe its purpose and how it modifies the output of a linear model.
25. Define the logistic function and explain how it is used in logistic regression to estimate probabilities.
26. In logistic regression, what does the logit (or log-odds) function represent? How does it relate to the probabilities of class memberships?
27. Discuss the significance of the threshold value in logistic regression. How is it used to determine class membership?
28. Explain the concept of multinomial logistic regression and how it extends the binary logistic regression model to multiple classes.
29. Discuss how incorporating polynomial terms of input variables into a logistic regression model can help in transforming non-linear decision boundaries into linear ones.

KNN classification

30. Define K-Nearest Neighbor (KNN) classification. Why is it classified as a non-parametric technique?
31. Explain the concept of "nearest neighbors" in the context of KNN. What metrics can be used to determine proximity in feature space?

32. Discuss the role of the number k in KNN classification. How does the choice of k influence the classifier's performance?
33. Describe how KNN estimates the class membership probabilities for a new observation.
34. Discuss the impact of feature scaling on the performance of KNN classification. Why is it important to scale features?
35. Discuss the trade-offs between choosing a larger versus smaller value of k in KNN classification.

Chapter 8

Introduction to Unsupervised Machine Learning

Learning Goals

After reading this chapter, you should be able to:

- Explain the aims principal components analysis, the importance of scaling data before the analysis, the concept of a principal component and how to choose an appropriate number of components.
- Explain the process of k-means clustering, including the importance of the distance function and of scaling data before clustering.
- Explain hierarchical clustering, and the distance and linkage functions involved in clustering.
- Choose an appropriate clustering solution from a dendrogram.

Sources and Further Reading

The material in this chapter is based on the following sources. They are freely available. Consult them for additional information.

Resources



Gareth James, Daniel Witten, Trevor Hastie and Robert Tibshirani: *An Introduction to Statistical Learning with Applications in R*. 2nd edition, corrected printing, June 2023. (ISLR2)

<https://www.statlearning.com>

Chapter 12

The book by James et al. provides an easy introduction to machine learning at the introductory undergraduate level. It focuses on applications, not mathematics, and contains many exercises using R. Concepts are well explained and illustrated. There is a similar book available by the same authors with applications in Python. This book is a more accessible of the following book.

Resources



Trevor Hastie, Robert Tibshirani, and Jerome Friedman: *The Elements of Statistical Learning*. 2nd edition, 12th corrected printing, 2017. (ESL)

<https://hastie.su.domains/ElemStatLearn/>

Chapter 14

The book by Hastie et al. still sets the standard for statistical learning. It is widely used and cited. Its treatment is more technical than the previous book and there are no exercises in R or Python. However, it covers the concepts in more depth (and a few more formulas). However, it is still very accessible even to an undergraduate audience.

Resources



Kevin P. Murphy: *Probabilistic Machine Learning – An Introduction*. MIT Press 2022.

<https://probml.github.io/pml-book/book1.html>

Chapters 20, 21

Murphy's book is available under a creative-commons license. It is a somewhat more technical treatment of the material, but with many illustrations and examples. It is quite comprehensive in its coverage and targeted at the advanced undergraduate or graduate student.

8.1 Introduction

In unsupervised machine learning, there are no known correct outputs that can be used to train or fit statistical models. In that sense, there are no X and Y variables, but only the X variables. Unsupervised machine learning focuses on identifying patterns in the data, often in order to simplify the data. The two unsupervised methods considered here, principal components analysis (PCA) and cluster analysis or clustering, both do this. For example, PCA “summarizes” multiple variables or “dimensions” into fewer variables, the principal components, while cluster analysis finds similarities in the data and groups or clusters observations into fewer clusters than observations. The principal components and the clusters can be viewed as simplifications or summaries of the data.

8.2 Principal Components Analysis

The aim of *principal component analysis* (PCA) is to create linear combinations of the input variables, the principal components (PC), that satisfy two conditions:

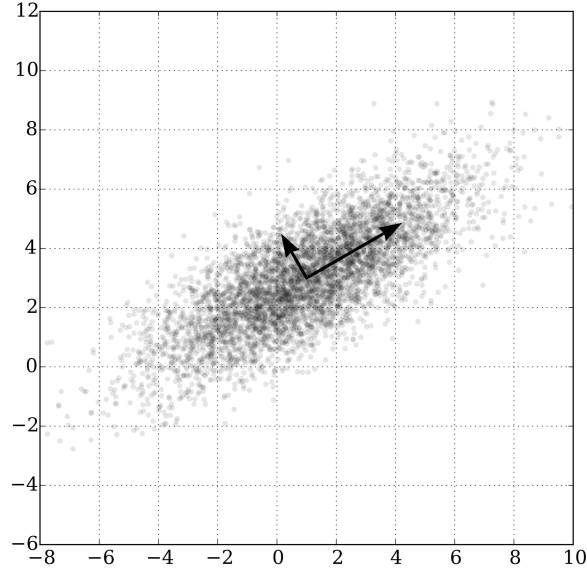
1. They are maximally variable, that is, their variance is maximal, and
2. They are orthogonal, that is, independent, of each other.

There are as many principal components as there are input variables. Generally, only a few of the principal components, the ones with the greatest variance, are retained for further analysis. It is not uncommon to reduce hundreds of variables to five or ten principal components for further analysis.

These principal components are considered summaries of the original data and can be used, for example, instead of the original input variables in a regression or classification model. This makes the model smaller and therefore easier to understand, interpret, and verify. Using fewer inputs for a regression or classification can also serve as a regularization method, that is, a way to make the model less susceptible to overfitting. This is because models with fewer inputs generally have fewer parameters, all other things being equal. Additionally, the principal components are useful for data visualization. It is much easier to show a 2D or 3D summary of the data when the data has been summarized in two or three principal components, rather than visually depicting dozens or hundreds of variables.

Figure 8.1 shows an example visualization of a scatterplot of data on two variables and the two principal components. Technically, the two arrows shown are the *eigenvectors* of the covariance matrix of the data, scaled in length by the square root of the corresponding *eigenvalue* and then shifted to the mean of the data, details that will become clear below.

We first introduce an iterative method of computing principal components. Recall that principal components are linear combinations of the original input variables. Hence, the first principal component (PC) for $1 \leq i \leq n$ data values and p variables is defined



<https://commons.wikimedia.org/wiki/File:GaussianScatterPCA.svg>

Figure 8.1: Scatterplot with Principal Components

as:

$$z_{i1} = w_{11}x_{i1} + w_{21}x_{i2} + \cdots + w_{p1}x_{ip}$$

Or, simpler, in matrix form:

$$Z_1 = Xw_1$$

The *weight vector* or *loading vector* $w_1 = (w_{11}, \dots, w_{p1})$ is a $p \times 1$ column vector that is scaled to unit length, that is, $\|w_1\|_2 = 1$. X is a $n \times p$ data matrix and Z_1 is the first principal component of size $n \times 1$.

Assuming zero-centered variables, the variance of Z_1 and the optimization criterion can be expressed as follows:

$$\underset{w_{j1}}{\text{maximize}} \sum_{i=1}^n z_{i1}^2 = \sum_{i=1}^n \left(\sum_{j=1}^p w_{j1}x_{ij} \right)^2 \quad (\text{Variance of } z_{i1}) \quad (8.1)$$

Subject to:

$$\sum_{j=1}^p w_{j1}^2 = 1 \quad (\text{Scaling constraint})$$

Or, simpler, in matrix form:

$$\underset{w_1}{\text{maximize}} \quad Z_1^T Z_1 = w_1^T X_T X w_1 \quad (\text{Variance of } Z_1) \quad (8.2)$$

Subject to:

$$\|w_1\|_2 = 1 \quad (\text{Scaling constraint})$$

To derive the second PC, subtract the first PC from the data:

$$X_{\text{new}} \leftarrow X - X w_1 w_1^T$$

Then, repeat the maximization with the residual data X_{new} , that is the "left over" portion of the data.

This procedure can be repeated until as many principal components k are calculated as there are original data variables p . Because each iteration reduces the remaining data, the residual, by subtracting a component with maximum variance, the variance of the residual data shrinks. Hence, the variance of each successive principal component and therefore the proportion of the initial overall variance accounted for by each successive principal component shrinks. In other words, each successive component explains a decreasing proportion of the total original variance in the data.

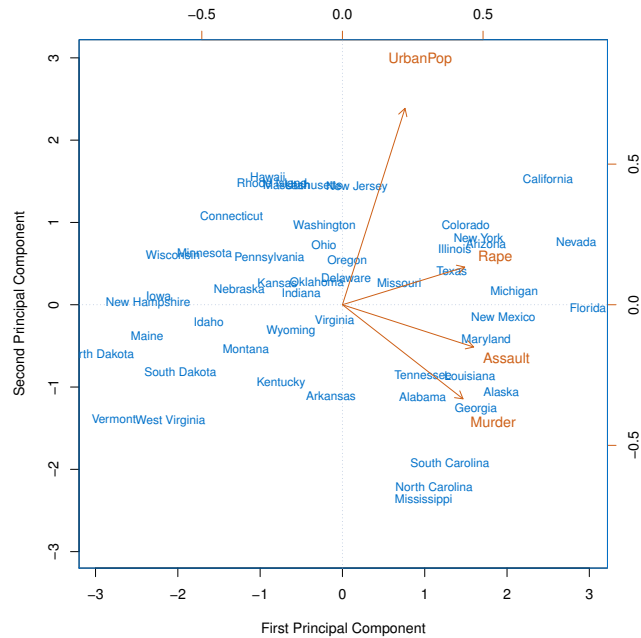
There are two important considerations when working with PCA. First, the input data variables should be scaled to have equal or unit standard deviation, so that the measurement scale of different variables does not influence the outcome of the PCA. Second, the signs of the principal components can be "flipped" arbitrarily. This can be seen in Figure 8.1, where one can easily imagine the two arrows pointing in opposite direction, and still providing the same good summary of the original data.

Important



Variables in the data set should be scaled to identical standard deviations prior to PCA.

To give an applied example, consider four input variables extracted from a data set of police arrest data in the US for violent crimes in each of the 50 states of the US.



Source: ISLR2 Figure 12.1

Figure 8.2: US arrests data example – Biplot with data plotted on first two principal components with original variables

While four principal components can be computed, the four input variables can be summarized pretty well by just the first two principal components that together explain more than 80% of the total variance. Figure 8.2 shows a plot of the data along the first two components which form the horizontal and vertical axis. This is known as a *biplot*. Overlaid are the four original variables. Table 8.1 shows the *component loadings*, that is the ϕ in the above formulas, for the first two principal components.

Interpretation of the principal components, which is important in explanation but less

	PC1	PC2
Murder	.536	-0.418
Assault	.583	-0.188
UrbanPop	.278	0.873
Rape	.543	0.167

Source: ISLR2 Table 12.1

Table 8.1: US arrest data example – first two principal component loadings

so in prediction, focuses on the loadings. For example, looking at the columns of the loadings in Table 8.1 shows that the first PC has high loadings on the variables "Murder", "Assault", and "Rape", and a much smaller loading on "UrbanPop". This suggests that PC1 expresses the overall prevalence of violent crime, as a summary of those three variables. In contrast, the second PC has a high loading on "UrbanPop", but a much lower (absolute) loading on the other three variables, indicating that it expresses primarily the one variable "UrbanPop". This interpretation is supported by Figure 8.2, which examines the rows of Table 8.1, plotting each variable as a two-component vector in the space spanned by PC1 and PC2 (recall that the principal components are by definition orthogonal). Here, the row vector for the variable "UrbanPop" is visually distinct and separate from the row vectors for the other three variables.

While the iterative description of principal components above illustrates the properties of the components in terms of their variance, actual PCA is done by means of *eigen-decomposition*. It turns out that the solution to the maximization problem in Equations 8.1 and 8.2 are the principal components of the data correlation matrix. Each principal component is an *eigenvector* of the data correlation matrix such that:

$$V^{-1}X^T XV = V^{-1}CV = \Lambda$$

where V is the matrix whose columns are the *eigenvectors*, C is the data correlation matrix, and Λ is a diagonal matrix of *eigenvalues*.

The *proportion of variance explained* f_k by each PC k is proportional to the corresponding *eigenvalue* λ_k , that is, the k -th entry of Λ :

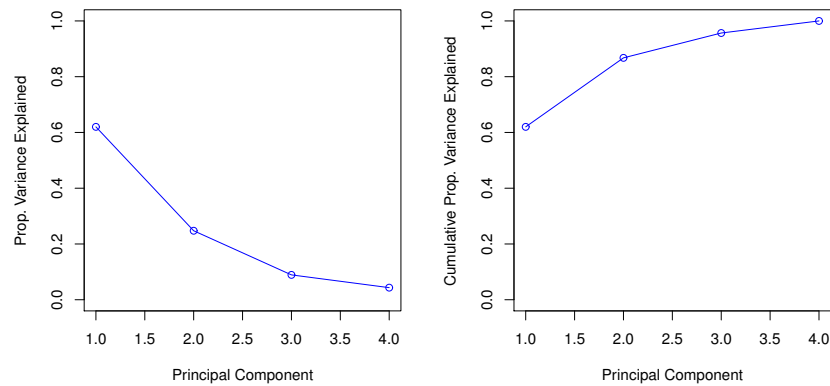
$$f_k = \frac{\lambda_k}{\sum_{j=1}^p \lambda_j}$$

The *cumulative proportion of variance* F_k explained by the first k PC is then:

$$F_k = \frac{\sum_{j=1}^k \lambda_j}{\sum_{j=1}^p \lambda_j}$$

There are different criteria for selecting the number of principal components to retain for further analyses:

- There may be a theoretical reason, especially in an explanation context, to retain a specific number of principal components
- The analyst retains those principal components that have an intuitive and relevant interpretation, as in the above example.
- The analyst retains those principal components whose eigenvalue $\lambda > 1$
- The analyst retains principal components as long as their eigenvalues are above the corresponding eigenvalues of random data ("parallel analysis")



Source: ISLR2 Figure 12.3

Figure 8.3: US arrests data example – Scree plot and cumulative variance explained

- The analyst retains principal components until the cumulative proportion of variance explained by the components surpasses a given threshold, e.g. 80%. For example, the right panel in Figure 8.3 shows a plot of the cumulative variance explained. The first two principal components are necessary to explain 80% or more of the total variance in the original data.
- When used in subsequent regression or classification models, cross-validation may be used to identify the optimal K that shows the lowest test error.
- The analyst examines the “*scree plot*”, that is, the plot of the eigenvalues or proportion of variance explained by each component. Oftentimes, there will be a clear point of inflection in this plot, indicating a useful cutoff. The left panel in Figure 8.3 shows such a scree plot. The proportion of variance explained diminishes for each additional principal component.

In practice, the number of principal components to retain is often subjective, and analysts use a combination of considerations and criteria to make their decision.

Hands-On Exercise 8.1

A dataset with 14 variables (Holzinger Swineford 1939) was input to a principal component analysis. The results are reported as follows:

Standard deviations:			Text
Comp.1	Comp.2	Comp.3	
105.4591293	3.4644213	2.0153651	
Comp.4	Comp.5	Comp.6	
1.4649669	1.3245455	0.9590910	
Comp.7	Comp.8	Comp.9	
0.9163258	0.8293599	0.7707158	
Comp.10	Comp.11	Comp.12	
0.7110467	0.6031490	0.5891680	
Comp.13	Comp.14		
0.4592334	0.3143720		

Sketch the screeplot, find the cumulative variance explained for each component, and explain how many components you would retain.

8.3 Clustering

Whereas PCA tried to simplify a data set "by column" through the identification of variables that can be summarized by principal components, cluster analysis tries to simplify a data set "by row" through the identification of observations that are similar and can be represented as a group, that is, a *cluster*. The aim is to form homogenous subgroups of observations and to discover "structure" in the data.

There are many different types of clustering. This chapter focuses on two simple and easy-to-understand methods. The *k-means clustering algorithm* is an example of centroid-based clustering, a method that assigns observations to clusters based on their distance from the cluster center ("centroid"), while *agglomerative clustering* is a form of hierarchical clustering which iteratively merges observations together to form larger and larger clusters.

8.3.1 K-Means Clustering

In k-means clustering, the number of clusters K is assumed given, determined by the analysts knowledge of the data or the requirements of the analysis. The aim of k-means clustering is to minimize the *within-cluster variation* $W(C_i)$ in each cluster C_i :

$$\min_{C_i} \left\{ \sum_{k=1}^K W(C_k) \right\}$$

This within-cluster variation is defined as the squared Euclidean distance between ev-

ery pair of observations in the cluster (Equation 8.3) or between every observation and the cluster *centroid* of the cluster it is assigned to, that is, its corresponding cluster mean $\bar{\mu}$ (Equation 8.4).

$$W(C_k) = \frac{1}{|C_k|} \sum_{i, i' \in C_k} \sum_{j=1}^p (x_{ij} - x_{i'j})^2 \quad (8.3)$$

$$= 2 \sum_{i \in C_k} \sum_{j=1}^p (x_{ij} - \bar{\mu}_{kj})^2 \quad (8.4)$$

Here, i, i' range over observations within cluster C_k , j ranges over the p different variables that make up an observation, and $\bar{\mu}_{kj}$ is the mean of variable j for cluster k .

Tip



This definition of distance means that k-means cluster analysis is only applicable to quantitative variables.

When variables are measured on different scales, e.g. one variables in the range of $[0, 1]$ while another is measured between $[0, 1000000]$ it is important to *standardize or scale the variables to have similar standard deviations* (typically, unit standard deviation, i.e. 1). Otherwise, the Euclidean distance between observations is dominated by the variable with the largest range.

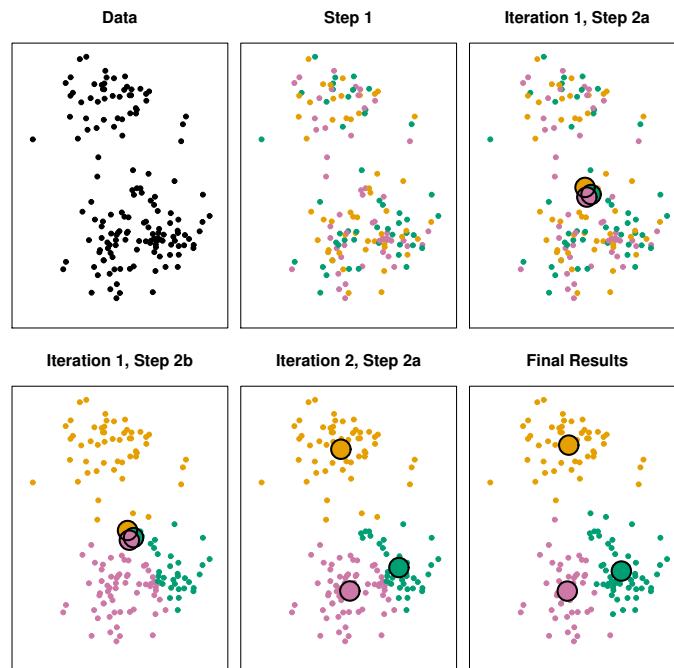
Important



Variables in the data set should be scaled to identical standard deviations prior to k-means clustering.

K-means clustering uses an iterative algorithm, beginning with the random assignment of each observation i to one of the k clusters. From these cluster assignments, the cluster means (centroids) can be computed ($\bar{\mu}_{kj}$ in Equation 8.4). Next, each observation is assigned to that cluster whose centroid is closest. The last two steps are repeated until the cluster assignments no longer change.

This process is illustrated in Figure 8.4. The top left panel shows observations on two variables. The panel labeled "Step 1" shows the initial random assignment of each observation to one of three clusters, indicated by the color. The top right panel, labelled "Iteration 1, Step 2a" shows the cluster means or centroids computed based on this assignment as large coloured circles. As one might imagine, random assignment leads to cluster means that are very similar. The bottom left panel, "Iteration 1, Step 2b" shows the cluster assignment of the observations based on the new cluster means. Each observation is assigned to that cluster whose mean is closest. The bottom middle panel, "Iteration 2, Step 2a" shows the new cluster means based on the new cluster assignment



Source: ISLR2 Figure 12.8

Figure 8.4: K-means iterative cluster assignment example

of observations. The bottom right panel shows the final, stable cluster assignment. Repeated calculation of cluster means and assigning observations to clusters does not change cluster membership for any observation. Note that the cluster membership in this final panel is slightly different than the one in the bottom middle panel, indicating at least one more iteration between the two panels.

It should be clear from this description that the random initial cluster assignment has a significant impact on the final result. As the number of observations grow, the random effects generally diminish, but different random initial cluster assignments may yield different final clustering solutions.

Important



The k-means algorithm should be run multiple times and the optimal solution, that is, the one with the lowest within-cluster variability, should be chosen for further analysis.

This effect is shown in Figure 8.5. The data from the previous example was clustered six different times with different random initial cluster assignments. Each final solution is different, and may also have a different *within-cluster variability* as shown at



Source: ISLR2 Figure 12.9

Figure 8.5: K-means clustering solutions from different initial cluster assignments

the top of each panel. Note that some solutions are identical but permute the cluster assignments/colours. For example, the top middle and top right panels in Figure 8.5 are identical and also identical with the bottom left and bottom middle solution, except for the permutation of cluster assignments, indicated by the colours.

Hands-On Exercise 8.2

Manually cluster the following three-dimensional dataset into three clusters. Show all work.

Income	Spending	Debt
1	1	1
2	-1	1
1	3	3
2	4	4
4	5	6
3	3	7

- Use Euclidean distances $d = \sqrt{(x_i - x_m)^2 + (y_i - y_m)^2 + (z_i - z_m)^2}$
- You do not need to standardize the data

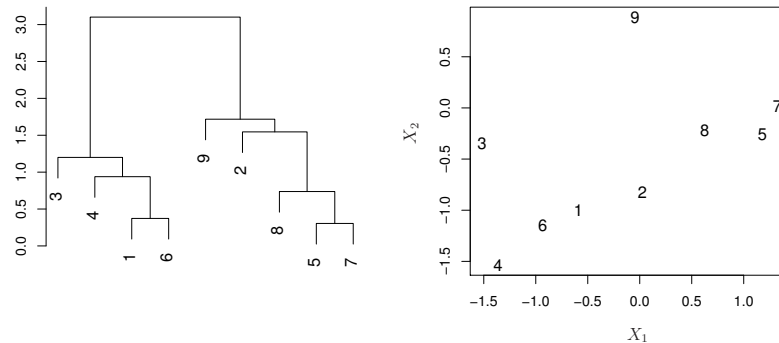
8.3.2 Hierarchical Clustering

Hierarchical clustering is either *agglomerative*, that is, it constructs clusters "bottom-up" by joining observations or small clusters to larger clusters, or it may be *divisive*, that is, in "top-down" fashion, starting from the whole set of observations, it iteratively divides the set into clusters. This section examines the use of agglomerative clustering, which is widely used because of its intuitive process and its flexibility.

Agglomerative clustering begins with n observations and a distance (or, alternatively, a similarity metric, which is just the inverse of distance – a large distance means a small similarity). The process is then as follows:

1. Treat each observation as its own cluster
2. Repeat the following steps $n - 2$ times:
 - (a) Calculate distances between all pairs of clusters
 - (b) Identify the pair of clusters that are least distant from each other
 - (c) "Fuse" or merge these two clusters

The process is usually visualized with a *dendrogram*, which literally means "tree graph", such as the one shown in the left panel of in Figure 8.6. A dendrogram is read bottom-up, showing which clusters are merged in which order. The vertical axis shows the distance between clusters as they are merged. Consider the observations on two variables shown in the right panel of Figure 8.6. In the example, clusters 5 and 7 are merged first, from a distance of ≈ 0.3 . This distance is the smallest distance between all clusters, indicated as the lowest merging point in the dendrogram in the left panel of Figure 8.6. Cluster 5 is just observation 5, and cluster 7 is just observation 7. The



Source: ISLR2 Figure 12.12

Figure 8.6: Example dendrogram and data for agglomerative clustering

two together form a new cluster. Next, clusters 1 and 6 are merged, from a distance of ≈ 0.4 , the second lowest merging point in the dendrogram. Then, cluster 8 (which is observation 8) is added to the cluster consisting of observations 5 and 7, at a distance of ≈ 0.8 . After this, observation 4 is added to the cluster consisting of observations 1 and 6, etc. The final two clusters are at a distance of ≈ 3 when they are merged into a single cluster.

The following key decisions need to be made by the analyst for agglomerative clustering:

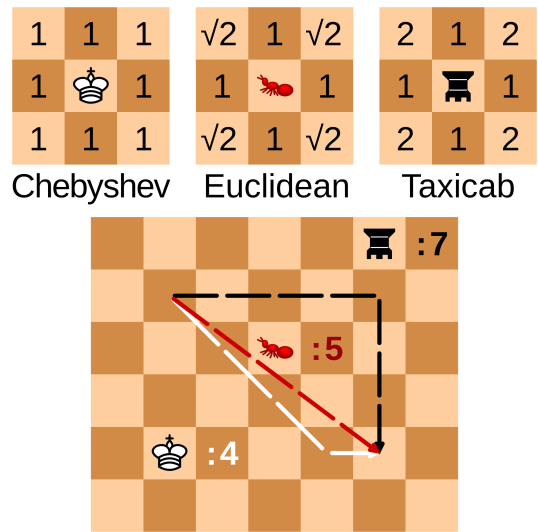
- How to measure similarity or distance between observations?
- How to measure distance between clusters (“linkage”)?
- How many clusters should there be?

Table 8.2 shows a set of common distance metrics or vector norms that are frequently used in agglomerative clustering. Figure 8.7 is a visualization of the intuition behind some of these distance metrics. For example, the Chebyshev distance allows diagonal “moves” to count as a single step with a distance of 1, whereas the taxicab metric counts a “move” in each direction as a single step, so that diagonal “moves” have a distance of 2. In principle, any of these distance metrics could also be used in k-means clustering, but this is rarely done.

Because the distance function is heavily influenced by the measurement scale of the variables, when these are not equal, it is possible for one variable to dominate others, simply because it is measured on a different scale. As with PCA and k-means clustering, it is therefore important to scale the variables in the data set to identical standard deviation (typically, unit standard deviation, i.e. 1).

Taxicab or Manhattan	$\ q - p\ _1$	$\sum_i q_i - p_i $
Euclidean	$\ q - p\ _2$	$\sqrt{\sum_i (q_i - p_i)^2}$
Minkowski	$\ q - p\ _p$	$\left(\sum_i q_i - p_i ^p \right)^{\frac{1}{p}}$
Chebyshev	$\ q - p\ _\infty$	$\lim_{p \rightarrow \infty} \left(\sum_i q_i - p_i ^p \right)^{\frac{1}{p}} = \max_i (q_i - p_i)$
	$\ q - p\ _{-\infty}$	$\lim_{p \rightarrow -\infty} \left(\sum_i q_i - p_i ^p \right)^{\frac{1}{p}} = \min_i (q_i - p_i)$

Table 8.2: Common distance metrics or "norms" in clustering



https://commons.wikimedia.org/wiki/File:Minkowski_distance_examples.svg

Figure 8.7: Different distance metrics and their intuition

Important

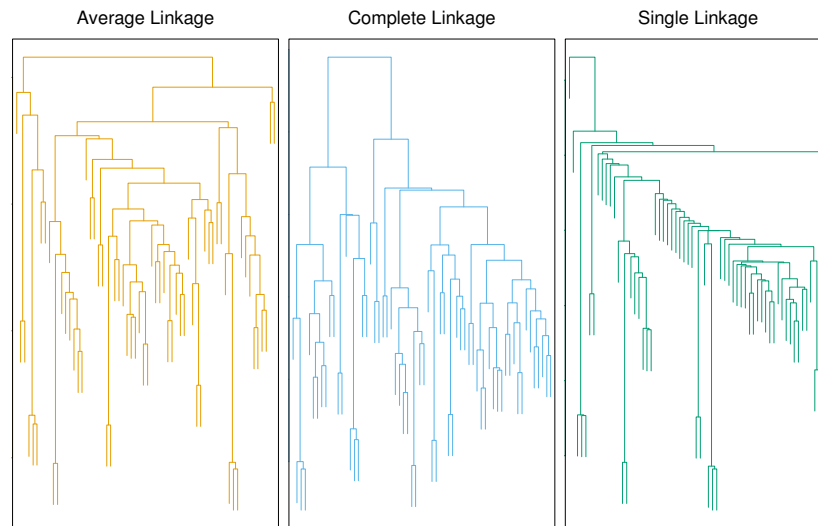


Variables in the data set should be scaled to identical standard deviations prior to hierarchical clustering.

Table 8.3 shows a set of the most commonly used *linkage functions*, that is, functions

Single	$d_{SL}(G, H) = \min_{i \in G, i' \in H} d_{i, i'}$
Complete	$d_{CL}(G, H) = \max_{i \in G, i' \in H} d_{i, i'}$
Average	$d_{AL}(G, H) = \text{mean}_{i \in G, i' \in H} d_{i, i'}$

Table 8.3: Commonly used linkage functions in hierarchical clustering



Source: ISLR2 Figure 12.14

Figure 8.8: The effect of different linkage functions in agglomerative clustering

that express the distance between two clusters G and H . The *single linkage* is based on the minimum distance of any pair of observations where one observation is in cluster G and the other in cluster H . In other words, the distance of two clusters is the distance between the two closest observations from each cluster. In contrast, *complete linkage* uses the maximum; the distance between clusters is the maximal distance between any of their member observations. Finally, *average linkage* uses the mean distance between all pairs of observations. There are many other, less commonly used linkage functions available¹.

The linkage function has a significant effect on the process of clustering a set of observations. Consider the three examples shown in the different panels of Figure 8.8. Merging two observations into a cluster is always done at the same distance, as this is determined purely by the distance metric, not the linkage function. However, the decision which clusters (of multiple observations) to combine is heavily influenced by the linkage function as can be seen in the very different dendrograms in Figure 8.8.

¹https://en.wikipedia.org/wiki/Hierarchical_clustering

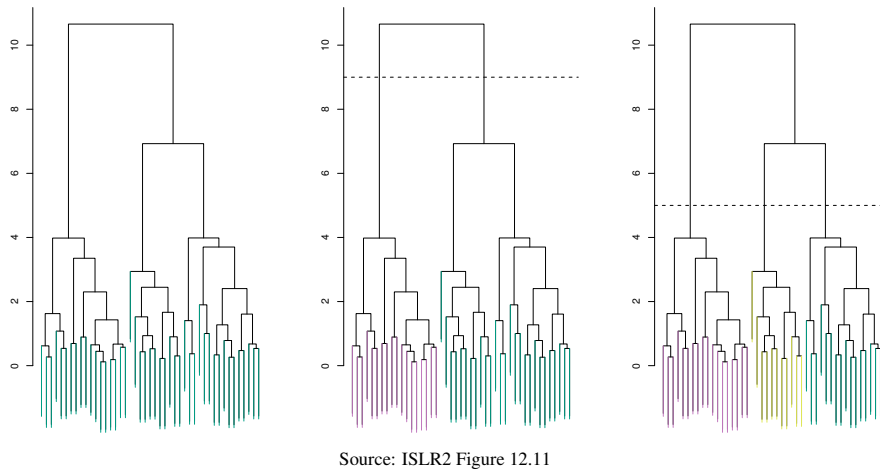


Figure 8.9: Cutting a dendrogram to determine the number of clusters

The final question concerns the choice of the number of clusters. The answer to this question may be driven by theory (typically in explanatory applications), by requirements of the subsequent data analysis or the subsequent use of the resulting clusters, or by examining the distances at which clusters are merged, that is, the height in the dendrogram. Choosing a number of clusters is called "cutting the dendrogram" at a specific point. Consider the example in Figure 8.9. The left panel shows the solution of the agglomerative clustering. In the end, a single cluster containing all the observations remains, with the last two clusters merged at a distance of ≈ 10.5 . The middle and right panel show two different "cuts" of the dendrogram, one resulting in two clusters and the other resulting in three clusters. The cuts may be determined by a desired number of clusters, by considerations of distance, or both. It should be clear that lowering the "cut" height further beyond what is shown in the right panel, that is reducing the distance between clusters, would result in many small clusters with a much smaller distance between them.

Hands-On Exercise 8.3

Use agglomerative hierarchical clustering on the following three-dimensional dataset. Include the dendrogram. Show all work.

Income	Spending	Debt
1	1	1
2	-1	1
1	3	3
2	4	4
4	5	6
3	3	7

- Use Euclidean distances $d = \sqrt{(x_i - x_m)^2 + (y_i - y_m)^2 + (z_i - z_m)^2}$.
- Use Complete linkage
- You do not need to standardize the data

8.4 Review Questions

Principal Components Analysis

1. Explain how unsupervised machine learning differs from supervised machine learning in terms of data requirements and outcomes.
2. What are the main goals of Principal Component Analysis (PCA) in data analysis?
3. Explain the concept of "variance" in the context of PCA. Why is maximizing variance an important objective?
4. How can PCA be used to simplify a complex dataset? Give an example based on a hypothetical dataset.
5. How can PCA contribute to improving the interpretability of complex models?
6. Describe the process of calculating the first principal component in PCA. What role do the loading vectors play? What optimization problem does PCA solve?
7. How does one interpret the loadings of a principal component and what do they signify about the variables involved?
8. Discuss the importance of scaling input variables before performing PCA. What could potentially happen if the variables are not scaled?
9. Describe the relationship between eigenvalues and the variance explained by the principal components. How does one interpret these eigenvalues in practical terms?
10. Provide several criteria that could be used to decide how many principal components to retain in an analysis.
11. Discuss the relevance of the "scree plot" in determining the number of principal

components to retain. What does an inflection point in the scree plot typically indicate?

12. Explain how the biplot can be used to visualize both the principal components and the original variables. What insights can one gain from such a visualization?
13. Explain how PCA can be used as a feature extraction technique in machine learning models.

K-Means Clustering

14. Define clustering in the context of unsupervised machine learning and explain its main purpose.
15. Compare and contrast the goals of principal component analysis (PCA) and clustering.
16. What are centroid-based clustering and hierarchical clustering? Provide examples of each.
17. Describe the k-means clustering algorithm. What objective does it aim to achieve?
18. Explain the concept of within-cluster variation in the context of k-means clustering.
19. What are the implications of variable scales on the performance of the k-means clustering algorithm? Why might scaling be necessary?
20. Illustrate the iterative process of the k-means clustering algorithm. What happens in each step?
21. Explain why the initial random assignment of observations to clusters can affect the final clustering solution in k-means.
22. Discuss the importance of running the k-means algorithm multiple times. How does this practice influence the reliability of the clustering results?
23. What are the computational complexities of k-means and hierarchical clustering? How do these affect their scalability to large datasets?
24. Discuss the limitations of k-means clustering and possible scenarios where it might not perform well.

Hierarchical Clustering

25. Describe a scenario in which hierarchical clustering would be more beneficial than k-means clustering. Consider aspects such as data structure and analysis goals.
26. Describe hierarchical clustering and differentiate between agglomerative and divisive clustering.
27. Explain the initial steps in an agglomerative clustering process. How does it begin, and what happens in the initial stages?
28. Define a dendrogram and explain how it is used in hierarchical clustering.
29. Discuss the significance of distance measures in hierarchical clustering. How do they affect the clustering process?
30. How might the concept of distance be adapted when clustering categorical data using hierarchical methods?

31. What are the different types of linkage methods in hierarchical clustering? Describe at least three and explain how they influence the clustering results.
32. Provide an overview of common distance metrics used in agglomerative clustering. How might the choice of distance metric influence the outcome of clustering?
33. Explain the process of creating a dendrogram and interpreting its structure in the context of hierarchical clustering.
34. Explore the relationship between the number of observations and the interpretability of the dendrogram in hierarchical clustering. How does increasing the number of observations affect the clarity and usefulness of the dendrogram?
35. Explain the concept of "cutting the tree" in hierarchical clustering. How does this process determine the number of clusters?
36. Discuss how the choice of linkage method might impact the sensitivity of hierarchical clustering to outliers and noise in the dataset.
37. How does the analyst decide on the number of clusters in hierarchical clustering? What factors might influence this decision?
38. Consider the distance metrics shown in Table 8.2. Which metric would be most appropriate for clustering data with extreme outliers and why?
39. Explain why it might be necessary to standardize variables before performing hierarchical clustering.
40. Evaluate the computational complexity of hierarchical clustering. How does this complexity influence the scalability of the method to large datasets?

Chapter 9

Introduction to Neural Networks and Deep Learning

Learning Goals

After reading this chapter, you should be able to:

- Explain the basic components of neural network, the importance of the activation function, and the behaviour of common activation functions.
- Explain gradient descent optimization and different methods to adjust the step sizes for parameter updates.
- Explain the problems of vanishing and exploding gradients and identify ways to address them.
- Explain the purpose of dropout in neural networks.

Sources and Further Reading

The material in this chapter is based on the following sources.

Resources



Gareth James, Daniel Witten, Trevor Hastie and Robert Tibshirani: *An Introduction to Statistical Learning with Applications in R*. 2nd edition, corrected printing, June 2023. (ISLR2)

<https://www.statlearning.com>

Chapter 10

While the James et al. book is otherwise very comprehensive, it only provides a single chapter on neural networks. The benefit here is that neural networks are discussed in context, as just one other regression or classification method. The downside is that it does not dive sufficiently deep into neural network architectures and fitting of neural network models that is at the heart of modern machine learning applications.

Resources



Kevin P. Murphy: *Probabilistic Machine Learning – An Introduction*. MIT Press 2022.

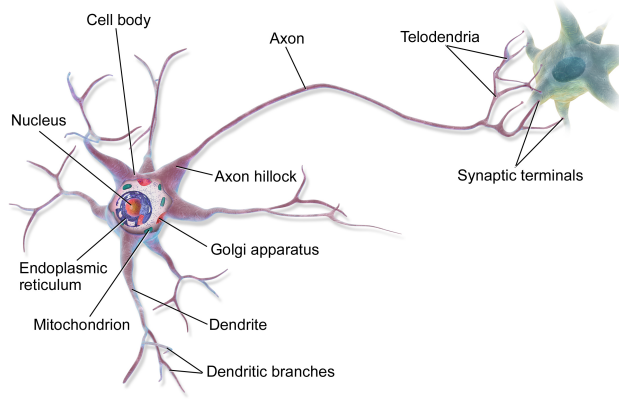
<https://probml.github.io/pml-book/book1.html>

Chapter 13, 14, 15

The book by Murphy is freely available under a Creative Commons license and provides three chapters on neural networks, one for structured data, one for images, and one for sequences. It provides significant depth on convolutional and recurrent network architectures, fitting the models, and problems the data analyst may encounter. However, it tends to focus on the mathematical background, rather than application or implementation.

9.1 Introduction

Artificial Neural Networks (“ANN”) are a type of non-linear statistical model for regression and classification. Their original motivation is the architecture of biological brains whose elementary unit is the *neuron*. Figure 9.1 shows an image of a biological neuron and its connections. Biological neurons in a brain are connected to many other neurons via *axons* that connect to other neurons at their *synapses*. Neurons receive electro-chemical inputs from other neurons through their axons. Once a certain threshold of input is reached, neurons themselves generate an electro-chemical potential that



https://commons.wikimedia.org/wiki/File:Blausen_0657_MultipolarNeuron.png

Figure 9.1: Image of a biological neuron and its connections

is transmitted to other neurons via their synapses. However, while this is the original motivation for ANNs, the architecture of modern ANNs is not modelled after biological brain architectures and ANNs are best understood as non-linear statistical models. From now on, the term "*neural network*" is used synonymously with "*artificial neural network*".

A basic neural network cell or unit is defined by a simple non-linear equation. *Inputs* x_i are weighted by *weights* w_i , then summed. A *bias* term b is added and the result is then transformed by a non-linear *activation function*.

$$y = \psi(b + \sum_i w_i x_i) \quad (9.1)$$

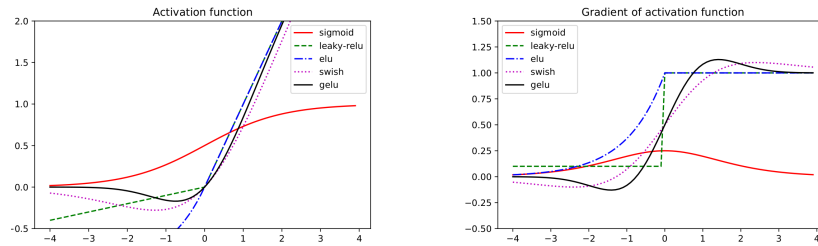
It is important that the activation function is non-linear. Otherwise, even a complex network of such units would be nothing but an elaborate linear system and therefore equivalent in capabilities to a linear regression model. In other words, it is the non-linear activation functions that make neural networks more capable or more powerful than simple linear models. In addition to allowing a neural network to fit complex functional forms, the activation functions also serve to normalize, clip, or otherwise constrain the outputs of the neural unit and the entire network.

A great many activation functions have been proposed and investigated over the years. Table 9.1 shows frequently used ones and Figure 9.2 shows a selection of these functions and their gradient, that is, their first derivative. The most frequently-used functions, and often the defaults in software implementations, are the ReLU, the tanh, and the sigmoid function. Note that a single neural unit with a sigmoid activation function is equivalent to a logistic regression model as seen in an earlier section.

The basic neural network units are typically arranged in *sequential layers*. The simplest

Sigmoid	$\sigma(z) = \frac{e^z}{1+e^z}$
Hyperbolic tangent	$\tanh(z) = \frac{\sinh(z)}{\cosh(z)} = \frac{e^z - e^{-z}}{e^z + e^{-z}} = 2\sigma(2z) - 1$
Softplus	$\sigma_+(z) = \log(1 + e^z)$
Rectified linear unit	$\text{ReLU}(z) = \max(z, 0)$
Leaky ReLU	$\text{LReLU}(z) = \max(z, 0) + \alpha \min(z, 0)$
Exponential linear unit	$\text{ELU}(z) = \max(z, 0) + \min(\alpha(e^z - 1), 0)$
Swish, Sigmoid linear unit	$\text{SiLU}(z) = z\sigma(z)$
Gaussian error linear unit	$\text{GeLU}(z) = z\Phi(z)$

Table 9.1: Selection of frequently-used activation functions

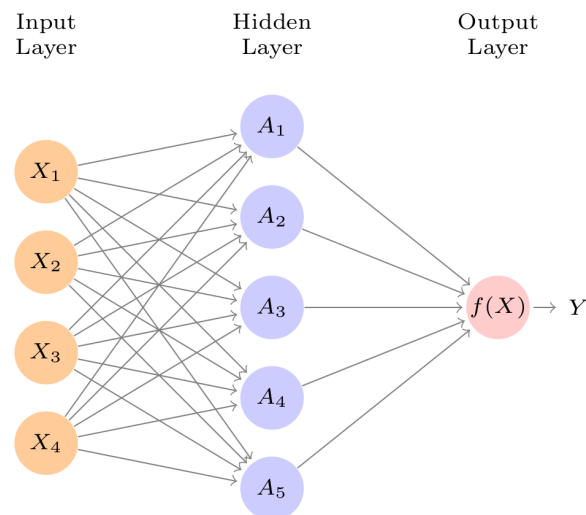


Source: Murphy, Fig. 13.14

Figure 9.2: Activation functions and their gradients

form of a neural network is one with a single, fully-connected, hidden layer, shown in Figure 9.3. The network in Figure 9.3 has four inputs in its input layer, labelled $X_1 \cdots X_4$ and has a single cell or unit in its output layer. The layer of cells shown in blue and labelled $A_1 \cdots A_5$ are called "*hidden*" because they are neither input to the network, nor observable output. The layer is called "*fully-connected*" because each of the units in the layer is connected to all units of the previous layer, in this case the input layer. These characteristics make the network suitable to model a non-linear regression of one output on four inputs.

Recall the definition of a neural network unit in terms of its weights and biases in Equation 9.1. In the model in Figure 9.3, each connection from an input to a neural unit receives a weight w , and each neural unit adds a bias term b to the sum of its inputs. Counting the arrows and the units in Figure 9.3, the network has 25 weights (20 in the fully-connected hidden layer and 5 in the output layer) and 6 biases (5 in the fully-connected hidden layer and 1 in the output layer) for a total of 31 trainable or learnable parameters.



Source: ISLR2 Figure 10.1

Figure 9.3: Neural network with a single fully-connected hidden layer

Hands-On Exercise 9.1

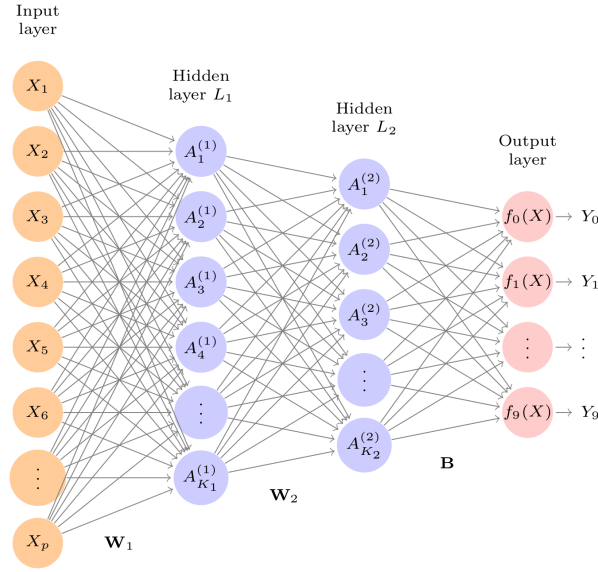
Consider the following network architecture for classification into 5 classes.

- Input layer with 10 inputs
- Fully-connected (dense) hidden layer with 20 units
- Fully-connected (dense) hidden layer with 10 units
- Fully-connected (dense) hidden layer with 5 units
- Fully-connected (dense) output layer

Calculate the total number of trainable parameters for this network.

The basic network architecture of Figure 9.3 can be readily extended to multiple hidden layers and multiple output units in the output layer, as shown in Figure 9.4. This network has p inputs, K_1 units in the first hidden layer, K_2 units in the second hidden layer, and 10 units in the output layer. Again counting the connections and the units, this network has $p \times K_1 + K_1 \times K_2 + K_2 \times 10$ weights and $K_1 + K_2 + 10$ biases as trainable or learnable parameters.

An output layer with more than one output unit, such as the one in Figure 9.3 can be used for *multi-objective regression* analysis where more than one value is to be predicted jointly from the inputs. Another use of multiple outputs is *multi-class classification*, where each output represents the probability for a particular class. This is very similar to the multinomial logistic regression discussed in an earlier chapter. For multi-class classification in neural networks, the final outputs ("logits") are transformed to class membership probabilities using a *softmax* activation function:



Source: ISLR2 Figure 10.4

Figure 9.4: Neural network with two fully-connected hidden layers and multiple outputs

$$\Pr(Y = m|X) = \frac{e^{Z_m}}{\sum_{l=0}^n e^{Z_l}}$$

where the Z_m are the logits, that is, the weighted sum of inputs plus the bias term, for class m of a total of n possible classes.

9.2 Parameter Estimation

In order to learn (estimate) the parameters of a neural network, that is, to train the neural network, a *loss function* must be defined. This is the function that serves as the minimization objective and defines the difference between the outputs of the neural network and the target values, that is the correct or observed values. Typical loss functions for a regression analysis are the MSE (mean squared error), MAE (mean absolute error), Huber loss (a combination of MSE and MAE), or the MAPE (mean absolute percentage error). Typical loss functions for a classification analysis are the cross-entropy or KL-divergence after a softmax activation on the multiple output units.

As discussed above, the trainable or learnable parameters are the weights w and biases b of the units in the network. Together, they form the parameter vector that is defined as $\phi = (w, b)$.

9.2.1 Gradient Descent

Unlike the simple case of linear regression, there are no closed-form algebraic optimal solutions for the parameters available for general neural networks. Therefore, optimization is performed numerically using *stochastic gradient descent* (SGD). We first explain the simple non-stochastic gradient descent process.

The *gradient* is simply the vector of partial first derivatives of a function with multiple inputs and is designated by the "nabla" symbol ∇ :

$$\nabla f(x_1, \dots, x_m) = \begin{pmatrix} \frac{\partial f}{\partial x_1} \\ \vdots \\ \frac{\partial f}{\partial x_m} \end{pmatrix}$$

For a simple function of one variable, like $f(x) = x^2$, the gradient is simply the first derivative:

$$\nabla f(x) = \frac{\partial f}{\partial x} = \frac{df}{dx} = 2x$$

As gradients are functions again, they can be evaluated for different inputs v , written as $\nabla f(x)|_v$. For example, the gradient of x^2 evaluated at $x = 2$ is $\nabla f(x)|_{x=2} = 4$ and the gradient of x^2 evaluated at 3 is $\nabla f(x)|_{x=3} = 6$.

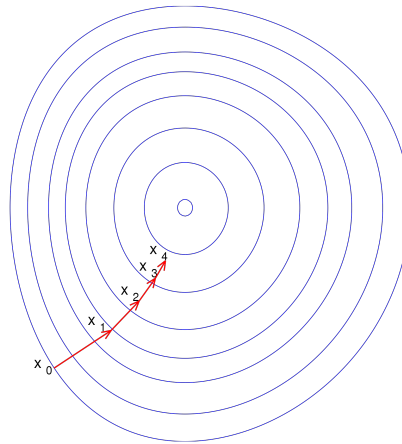
Gradient descent is an iterative method to find the minimum of a function of multiple inputs:

1. Begin with random initial parameter values
2. Repeat the following two steps until convergence:
 - (a) Find the direction of steepest descent. This is the largest decrease in loss function value and is given by the gradient vector ∇L of partial derivatives.
 - (b) Move a step in that direction by adjusting the parameters. The step size is determined by the *learning rate*

This procedure can be summarized as follows. Consider the loss L at a certain input X as a function of parameter values θ . Then, at each step t , update the parameters θ using learning rate γ until the parameter values do not change anymore (in practice: until the changes are smaller than a certain threshold):

$$\theta_{t+1} = \theta_t - \gamma \nabla L(\theta)|_{\theta_t, X} \quad (9.2)$$

Recall that the vertical bar notation in the final term means "evaluated at", that is, the gradient of $L(\theta)$ is evaluated at input values X and current parameter values θ_t .



https://commons.wikimedia.org/wiki/File:Gradient_descent.svg

Figure 9.5: Illustration of gradient descent

Figure 9.5 shows an image of such a process. Beginning with an initial solution, the process of gradient descent will eventually arrive at the optimal solution.

Hands-On Exercise 9.2

Assume optimizing your neural network for a single parameter θ and your loss function is of the form θ^2 (that means your gradient function is of the form 2θ).

1. Sketch your loss function and its gradient against θ
2. What is the optimal (minimal) loss?
3. Starting at $\theta = 2$ Using $\lambda = 0.25$, calculate successive values for θ . How many steps do you require to reach the optimal loss? What criterion have you used to stop?
4. Starting at $\theta = 2$ Using $\lambda = 0.1$, calculate successive values for θ . How many steps do you require to reach the optimal loss? What criterion have you used to stop?

Note: For this illustration exercise, assume that θ and its gradient are independent of data values x .

Numerical optimization via gradient descent is prone to a number of potential problems, among them slow convergence, no convergence (oscillations) and premature convergence to a local optimum rather than the global optimum. The first two are illustrated in Figure 9.6.

In the left panel of Figure 9.6, the gradient of a function of two parameters (vertical and horizontal axis) is very "shallow", that is, the function changes values slowly with

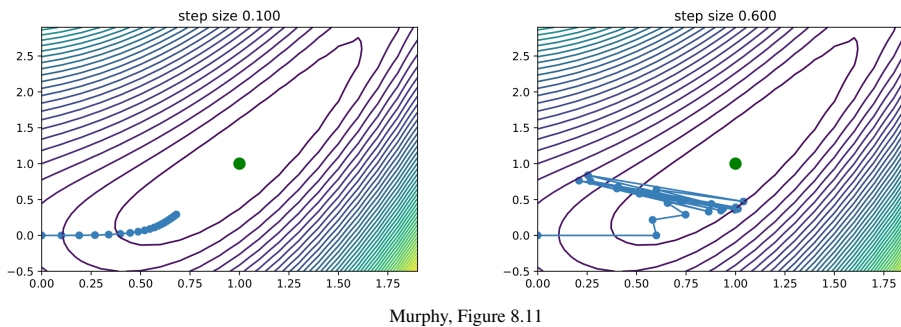


Figure 9.6: Slow convergence and no convergence in gradient descent

the parameters and the gradient is very small. When the step size λ is too small, it will take very many steps to reach the optimum.

One might imagine that the solution would be to simply increase the step size. However, the right panel of Figure 9.6 shows a lack of convergence that may be due to a large step size. Because the gradient is so shallow, the gradient is similar in multiple directions. Once a gradient descent step takes the parameter vector into a steeper region of the gradient, the next step is likely to “overshoot” the correction, leading to back-and-forth oscillations shown in the right panel of Figure 9.6. The gradient descent process will not converge to the optimum.

Finally, there may be functions not only with a global optimum but with multiple local optima. In those cases, it is possible that the gradient descent process will converge to a local optimum, that is, it will show premature convergence. Simply increasing the step size to get out of the local optimum is not a solution, as it is often unclear whether the optimum that is found is local or global and a larger step size can lead to the earlier oscillation problem.

9.2.2 Stochastic Gradient Descent

Note that in Equation 9.2 the gradient is evaluated at the current parameters θ_t and the inputs to the neural network X . In practice, this means that the gradient should be computed as the mean gradient over all training observations. With large training sets, this is computationally expensive and wasteful, as it is likely that a small sample of the input can already point the gradient descent process in the right direction.

This is the motivation behind *stochastic gradient descent*. Instead of computing the gradient and averaging over the entire input training set, gradient updates of the form in Equation 9.2 are done for “minibatches” that are randomly sampled from the training data set. The gradient is evaluated for each observation of the minibatch and then averaged over the minibatch. A typical minibatch size is anywhere between 16 and 256 observations. Minibatches should be randomly drawn and independent of each other.

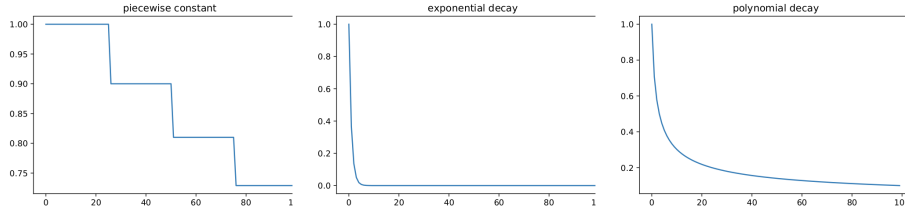
The processing of all minibatches in the training data set is called an "*epoch*". Typically, a neural network is trained for multiple epochs, until the parameters converge to their optimal values. To avoid repetition of inputs, the training data should be randomly shuffled between epochs.

The decision as to how many training epochs should be used can be made in different ways. The simplest is to use a fixed, large number of episodes with the hope that training will have converged to an optimum at the end of the procedure. However, this simple method may be computationally wasteful if training converges rapidly, and it may also lead to overfitting. *Early stopping* is typically used to prevent this. Here, the data set is split into training, validation, and test samples. The training samples are used for training. After each epoch, the validation set is used to assess the prediction error. When the prediction errors are stable, that is, the changes in validation errors after a number of successive epochs are smaller than a given threshold, training is stopped. The prediction error of the final model is then evaluated using the test data set. Early stopping thus serves as a *regularization method* that prevents overfitting, and also saves computational resources, but at the expense of reducing the size of the training and/or the test data set (because a separate validation sample is required).

Because each gradient update step (Equation 9.2) is evaluated at a different input X , the gradient can be different from update step to update step, even if the parameters are largely unchanged. Hence, especially with small minibatch sizes, the gradient can be highly unstable, and the gradient descent proceeds in more or less random directions, further adding to the potential convergence problems noted above.

9.2.3 Parameter Updates

In order to tackle the convergence issues in SGD, a number of solutions have been proposed. The simplest of these is to use an *adaptive learning rate*, where the learning rate is large in early training and then decreases. The idea is to accelerate early training and prevent oscillations or "overshooting" the optimum later in training. Figure 9.7 shows three examples of adaptive learning rates. The left panel shows a piece-wise constant learning rate that is periodically decreased, the center panel shows an exponential decay of the learning curve, and the right panel shows a polynomial decay in the learning curve. Which approach is best depends on the specifics of the problem. It is not unusual for a business analyst to use small subsamples of the training data to try different methods and evaluate their convergence behaviour before training on the full training data set.



Source: Murphy Figure 8.18

Figure 9.7: Adaptive learning rates

Hands-On Exercise 9.3

Assume optimizing your neural network for a single parameter θ and your loss function is of the form θ^2 (that means your gradient function is of the form 2θ).

1. Starting at $\theta = 2$ Using $\lambda = 0.25$, calculate successive values for θ . Reduce λ by half at every step.
2. How many steps do you require to reach the optimal loss? What criterion have you used to stop?

Note: For this illustration exercise, assume that θ and its gradient are independent of data values x .

A more sophisticated way is the *AdaGrad* method (“adaptive gradients”) that was originally developed for sparse gradient vectors, that is, gradients with many 0 components. This method scales the learning rate inversely to the square root of the sum of squared gradients of all previous steps (Equations 9.3 and 9.4). The intuition is that large gradients should lead to small updates, and vice versa. The overall learning rate can also be adjusted but is typically left constant ($\lambda_t = \lambda$). The term ϵ in Equation 9.3 is a very small value to prevent division by zero in case all the s_t are 0 (or close to it). Note that because the sum of previous squared gradients is monotonically increasing, the learning rate monotonically decreases — it can never increase.

$$\theta_{t+1} = \theta_t - \lambda_t \frac{1}{\sqrt{s_t + \epsilon}} \nabla L(\theta)|_{\theta_t, X} \quad (9.3)$$

$$s_t = \sum_{\tau=1}^t (\nabla L(\theta)|_{\theta_\tau, X})^2 \quad \text{Sum of all prior squared gradients} \quad (9.4)$$

Hands-On Exercise 9.4

Assume optimizing your neural network for a single parameter θ and your loss function is of the form θ^2 (that means your gradient function is of the form 2θ).

1. Starting at $\theta = 2$ Using a constant $\lambda = 0.1$ and $\epsilon = 0.1$, calculate successive values for θ and s .
2. How many steps do you require to reach the optimal loss? What criterion have you used to stop?

Note: For this illustration exercise, assume that θ and its gradient are independent of data values x .

The *RMSPprop* ("Root Mean Square Propagation") modifies AdaGrad to overcome its monotonically decreasing learning rate and to prevent a learning reduction that is too quick. Instead of accumulating all past squared gradients, RMSProp uses an exponential moving average that emphasizes recent gradients and makes it more robust to large changes in gradients. Note how the square of previous gradients is propagated by the term s_t on the right hand side of Equation 9.5. Equation 9.5 is used in place of Equation 9.4 in the update equation (Equation 9.3).

$$s_{t+1} = \beta s_t + (1 - \beta) (\nabla L(\theta)|_{\theta_t, X})^2 \quad (9.5)$$

Hands-On Exercise 9.5

Assume optimizing your neural network for a single parameter x and your loss function is of the form x^2 (that means your gradient function is of the form $2x$).

1. Starting at $x = 2$ Using a constant $\lambda = 0.1$ and $\beta = 0.75$, $\epsilon = 0.1$, calculate successive values for x and s .
2. How many steps do you require to reach the optimal loss? What criterion have you used to stop?

Note: For this illustration exercise, assume that θ and its gradient are independent of data values x .

The *AdaDelta* method is an extension of RMSProp that seeks to reduce its dependence on a global learning rate λ . Instead of using λ , AdaDelta uses the ratio of the root mean square of previous parameter updates to the root mean square of the current gradient. This method adapts learning rates based on parameter update history, represented by $\Delta\theta_t$ (Equation 9.6), providing a more stable and responsive adjustment mechanism. The term s_t in Equation 9.6 is that of Equation 9.5.

$$\begin{aligned}
\theta_{t+1} &= \theta_t + \Delta\theta_t \\
\Delta\theta_t &= -\lambda_t \frac{\sqrt{\delta_{t-1} + \epsilon}}{\sqrt{s_t + \epsilon}} \nabla L(\theta)|_{\theta_t, X} \\
\delta_t &= \beta\delta_{t-1} + (1 - \beta)(\Delta\theta_t)^2
\end{aligned} \tag{9.6}$$

While Adagrad, RMSProp, and AdaDelta method all modify the parameter update step sizes to allow a gradual reduction in learning rate in order to tackle problems of slow or premature convergence, another way to look at these methods is as variance reduction methods of the parameter or parameter updates between minibatches. In other words, the variability of the parameter updates (and therefore, the variability of the parameters) from training batch to training batch is reduced. This then tackles the problems of oscillations or rapid changes in the direction of parameter updates illustrated in the right panel of Figure 9.6.

Momentum methods for SGD are another way to address rapid changes in parameter updates. They are based on the intuition of physical momentum, that is, to keep going in the general direction of previous updates and any changes have only small effects on this direction, that is, to avoid "sharp turns" in the direction of the parameter changes. This is also intended to avoid the oscillations that can prevent convergence. The standard momentum method is defined as:

$$\begin{aligned}
m_{t+1} &= \beta m_t - \nabla L(\theta)|_{\theta_t, X} && \text{Momentum} \\
\theta_{t+1} &= \theta_t - \lambda m_{t+1} && \text{Parameter update}
\end{aligned}$$

Typical values for β are ≈ 0.9 and good values for β must again be found by experimenting with subsamples and observing convergence behaviour.

The *Nesterov momentum*, a variant of the standard momentum method, incorporates a look-ahead step to the parameter updates, making the convergence faster and more responsive to the loss surface. Note how the gradient gradient in Equation 9.7 is evaluated at $\theta_t + \beta m_t$ — it is evaluated not at the current parameter values but at those after the next update step, as defined in Equation 9.8.

$$m_{t+1} = \beta m_t - \lambda_t \nabla L(\theta)|_{\theta_t + \beta m_t, X} \tag{9.7}$$

$$\theta_{t+1} = \theta_t + m_{t+1} \tag{9.8}$$

Finally, the *AdaM* technique (Adaptive Moment Estimation) combines ideas from both AdaGrad and RMSProp, adjusting learning rates based on both the gradient and the squared gradient:

$$m_t = \beta_1 m_{t-1} + (1 - \beta_1) \nabla L(\theta)|_{\theta_t, X} \quad (9.9)$$

$$s_t = \beta_2 s_{t-1} + (1 - \beta_2) (\nabla L(\theta)|_{\theta_t, X})^2 \quad (9.10)$$

$$\theta_{t+1} = \theta_t - \lambda_t \frac{1}{\sqrt{s_t} + \epsilon} m_t \quad (9.11)$$

Hands-On Exercise 9.6

Assume optimizing your neural network for a single parameter x and your loss function is of the form x^2 (that means your gradient function is of the form $2x$).

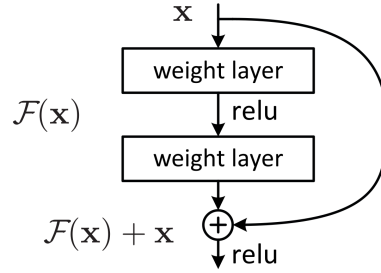
1. Starting at $x = 2$ Using a constant $\lambda = 0.1$ and $\beta_1 = 0.5, \beta_2 = 0.5, \epsilon = 0.1$, calculate successive values for x and s and m .
2. How many steps do you require to reach the optimal loss? What criterion have you used to stop?

Note: For this illustration exercise, assume that θ and its gradient are independent of data values x .

9.2.4 Gradient Problems

The issue of *vanishing gradients* arises when gradients of the network's weights become very small, effectively preventing weights from changing their values despite large step sizes. As gradients of the loss function are propagated backwards through the network to update weights, the gradient values diminish with each layer as small derivatives are multiplied with other small derivatives. The gradients can become so small that they have virtually no effect in updating some layers, especially those layers close to the input. This problem is increasingly likely to occur the more layers the network contains. Activation functions like the sigmoid or the tanh function contribute to this problem because they asymptotically restrict values between 0 and 1. The gradients at the left and right extremes are very small, the activation functions there are shallow as seen in Figure 9.2. There are a number of solutions to tackle this problem:

- Using non-saturating activation functions, that is, functions that do not asymptotically approach a fixed value, like ReLU (Rectified Linear Unit) or its variants (e.g., Leaky ReLU, ELU) is effective. The ReLU does not asymptotically approach a constant and its gradient therefore does not approach zero for large inputs.
- Architectures such as *Residual Networks* (ResNets) help mitigate the vanishing gradient problem by incorporating "skip connections" that allow gradients to flow through an alternate shortcut path, bypassing several layers at a time. Figure 9.8 shows an example of a ResNet architecture, where the $\oplus$ sign indicates addition of vectors.
- *Batch normalization* standardizes the inputs to a layer within a network. This helps maintain a mean output close to zero where the gradients of sigmoid and



Source: Murphy, Figure 13.15

Figure 9.8: ResNet architecture

tanh functions are largest, preventing the gradients from vanishing too quickly during training.

- Suitable initialization of weights can help in preventing the vanishing gradient issue at the start of training. Initial values for neural network parameters θ_0 are typically drawn randomly from a normal distribution:

$$\theta_0 \sim N(0, \sigma^2)$$

A number of different ways of setting the variance σ^2 of this distribution are used in practice. *Glorot initialization* (also called *Xavier initialization*) sets the variance as a function of the number of incoming connections n_{in} and the number of outgoing connections n_{out} is from each unit:

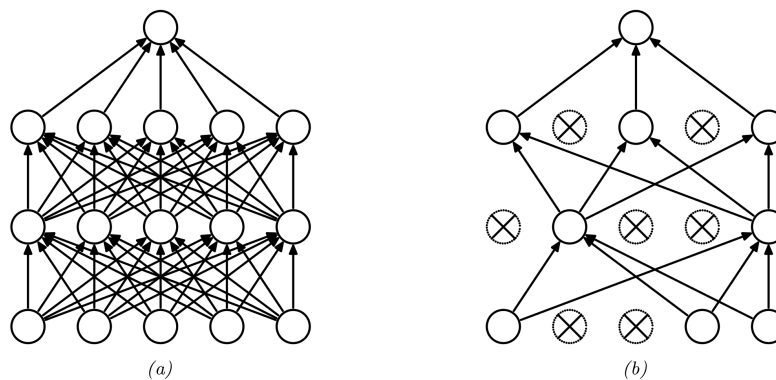
$$\sigma^2 = \frac{2}{n_{\text{in}} + n_{\text{out}}}$$

In contrast, LeCun initialization focuses only on the number of inputs to each unit:

$$\sigma^2 = \frac{1}{n_{\text{in}}}$$

and He initialization doubles the variance of the LeCun initialization:

$$\sigma^2 = \frac{2}{n_{\text{in}}}$$



Source: Murphy, Figure 1.318

Figure 9.9: Example of dropout regularization in neural networks

Which of these results in the best learning performance is problem-specific and depends on the type of neural network model, the loss function, and the data set. It is typically explored experimentally with small subsamples of the training data for which optimization progress is observed.

The opposite problem of vanishing gradients is that of *exploding gradients*. Gradients can grow exponentially across layers as they are propagated through the network due to the cumulative multiplication of large derivatives with other large derivatives. This often results in the model parameters being updated in ways that cause the learning process to diverge, leading to learning instability and oscillations of parameter estimates. *Gradient clipping* is the most direct method to combat exploding gradients. Gradient clipping involves setting a threshold value, and if the gradients exceed this value, they are simply limited or cut to that value.

9.2.5 Regularization with Dropout

In addition to early-stopping as a regularization method, using “*dropout*” has been shown to be effective in preventing overfitting a model. Dropout randomly, for each observation in a minibatch, removes a fraction of units in a layer, or, equivalently, randomly sets the output of a fraction of units to 0. The dropout effect mimics training a large ensemble of neural networks, each with a slightly different architecture, and each network trained on different subsets (minibatches) of data. Dropout is done for training only, not when evaluating the performance for the validation or test sample.

Figure 9.9 shows an example. In the right panel, the crossed-out units of the model in the right panel are dropped, that is, their output is set to 0. The intuition is that it prevents the model to use particular units or connections to represent specific observations in the training data. Dropout rates are commonly set to ≈ 0.25 of all units in a layer but is not uncommon to see rates as high as 0.50.

9.3 Software Frameworks for Neural Network Models

The landscape of neural network software frameworks has expanded significantly in recent years, driven by an increasing demand for more sophisticated machine learning solutions. These frameworks are designed to facilitate the design, training, and deployment of neural networks with high efficiency and flexibility. The choice of a neural network software framework depends largely on the specific needs of the project, including the ease-of-use, flexibility, and performance requirements, and the specific type of neural network being implemented. Each of the following frameworks offers unique strengths that cater to different aspects of neural network development and deployment. In the end, the choice of framework often comes down to developer familiarity and preference, and the need to fit into a larger software system and development team.

Tensorflow and Keras



TensorFlow, developed by the Google Brain team and released as version 1.0 in 2018, is an open-source framework designed for high-performance numerical computation, in particular for neural network applications. TensorFlow supports both CPU and GPU computing, and it can be scaled from single machines to large clusters, making it suitable for a wide range of applications, from developing simple models on a desktop to deploying complex systems in production environments. Tensorflow provides automatic differentiation and computation of gradients, supports distributed computing across clusters, and parallel computing on multiple GPUs per compute node. Tensorflow provides a wide range of loss functions, optimizers, activation functions and neural network architectures.

Keras is a high-level neural networks API, written in Python and originally developed for running on top of TensorFlow, Theano, or Microsoft Cognitive Toolkit (CNTK). Later releases of Keras focused on TensorFlow only. Keras aims to enable fast experimentation with deep neural networks, focusing on being user-friendly, modular, and extensible.



It provides simple and consistent high-level APIs (application programming interfaces) that make it easy to create deep learning models without getting bogged down in the details of the underlying algorithms. Keras handles the specifics of creating complex network layers, loss calculations, and optimization steps, allowing developers to focus on building the core parts of their models.

It provides a wide range of neural network layer types to support different architectures and offers simplified data management for training. Keras is officially integrated into TensorFlow as the `tf.keras` package, making it the default high-level framework for building and training machine learning models in TensorFlow.

PyTorch



prototyping.

Developed by Facebook's AI Research lab, PyTorch is known for its simplicity, ease of use, and dynamic computational graph that allows for mutable graph executions. This feature is particularly useful in research and development environments where iterative and explorative approaches are common. PyTorch also provides strong support for GPU acceleration and has gained a lot of popularity in the academic and research community for its ease in

Theano / PyTensor



Theano was originally at the University of Montreal. Although development has stopped, the project lives on as PyTensor and remains influential in the academic world. Theano or PyTensor are Python libraries that allows for defining, optimizing, and evaluating mathematical expressions involving multi-dimensional arrays efficiently. It is particularly well-known for its performance and precision in computations, which is why it was heavily used in academically oriented projects.

Microsoft Cognitive Toolkit (CNTK)



Also known as CNTK, this deep learning framework from Microsoft provides an efficient environment for training deep learning models at scale, across multiple GPUs and machines. CNTK supports both declarative and imperative programming languages and is known for its performance in handling large datasets.

9.4 Review Questions

Introduction

1. What is the original motivation behind the development of artificial neural networks (ANNs)?
2. Explain the role of biological neurons and their connections in the brain. How does this biological inspiration relate to ANNs?

Artificial Neural Networks

3. Describe the basic equation that defines a neural network unit or cell. Include the role of inputs, weights, bias, and the activation function.
4. Why is it important for the activation function to be non-linear in neural networks?
5. List at least three frequently-used activation functions and provide their mathematical definitions. Sketch them and their gradients.
6. What is the primary purpose of an activation function in a neural network?

7. Sketch and explain the architecture of a neural network with a single, fully-connected hidden layer.
8. Sketch a diagram of a non-trivial neural network and calculate the number of trainable parameters.
9. In the context of neural networks, what is the purpose of having an output layer with multiple output units?
10. How do neural networks handle multi-objective regression problems? Provide an example of a scenario where this might be useful.
11. Define multi-class classification in neural networks. How is the softmax activation function used in this context?
12. Write the mathematical expression for the softmax activation function and explain its components.
13. How does the architecture of a neural network influence its ability to learn from data? Consider the depth (number of layers) and width (number of units per layer) in your answer.

Parameter Estimation

14. What is the purpose of a loss function in training a neural network?
15. What loss functions are typically used for classification in neural networks?
16. Define the parameter vector ϕ of a neural network. What are its components?
17. How does the choice of loss function affect the training and performance of a neural network?
18. Compare and contrast the Mean Squared Error (MSE) and Mean Absolute Error (MAE) functions. When might you choose one over the other?

Gradient Descent

19. What is the gradient of a function and how is it used in gradient descent?
20. Explain the iterative process of gradient descent. What are the steps involved?
21. Describe the potential problems encountered during gradient descent.
22. Why is it important to choose an appropriate learning rate in gradient descent?

Stochastic Gradient Descent

23. How does stochastic gradient descent (SGD) differ from non-stochastic gradient descent? Why is it called "stochastic"?
24. What is a minibatch in the context of SGD, and why are minibatches used?
25. Define an epoch in the context of training neural networks.
26. Explain the concept of early stopping and its purpose in training neural networks.
27. How does the size of a minibatch affect the performance and stability of SGD?
28. What are the advantages and disadvantages of using large versus small minibatches in SGD?

Parameter Updates

29. What is an adaptive learning rate and why is it used?

30. Describe the AdaGrad method and its purpose.
31. How does RMSProp modify AdaGrad to improve its performance?
32. Explain the AdaDelta method and how it differs from RMSProp.
33. What are momentum methods in SGD and what problem do they address?
34. Describe the Nesterov momentum method and how it improves upon standard momentum.

Gradient Problems

35. What are vanishing gradients and why do they occur in neural networks?
36. List and explain three methods to address the vanishing gradient problem.
37. Describe the ResNet architecture and how it helps to address the vanishing gradients problem.
38. Explain the concept of gradient clipping and its purpose.
39. How does batch normalization help address the vanishing gradient problem?
40. Discuss the importance of proper weight initialization in preventing gradient problems.

Regularization with Dropout

41. What is dropout and how does it help to prevent overfitting in neural networks?
42. What are typical dropout rates used in practice?
43. Explain how dropout mimics the training of an ensemble of neural networks.
44. Discuss the impact of dropout on the training and evaluation phases of neural network training.
45. How does dropout act as a form of regularization in neural networks?

Chapter 10

Convolutional Neural Networks

Learning Goals

After reading this chapter, you should be able to:

- Explain and calculate basic one-dimensional and two-dimensional convolutions, including padding and striding.
- Explain the purpose of different pooling methods for convolutional networks and calculate basic pooling in one and two dimensions.
- Explain the building blocks of a ConvNet for classification, their purpose, and the concept of a feature map.

Sources and Further Reading

The material in this chapter is based on the following sources.

Resources

Kevin P. Murphy: *Probabilistic Machine Learning – An Introduction*. MIT Press 2022.



<https://probml.github.io/pml-book/book1.html>

Chapter 13, 14, 15

The book by Murphy is freely available and provides three chapters on neural networks, one for structured data, one for images, and one for sequences. It provides significant depth on convolutional and recurrent network architectures, fitting the models, and problems that the data analyst may encounter.

10.1 Introduction

Convolutional Neural Networks (CNNs) are a class of deep neural networks, most commonly applied to analyzing images. They are also known as *ConvNets* and are particularly powerful for tasks like image recognition and classification. CNNs have been successful in identifying faces, objects, and traffic signs as well as powering vision in robots and self driving cars. CNNs as they are known today were popularized in the 1990s by Yann LeCun and his colleagues, who used them for digit recognition in postal codes.

The primary motivation for convolutional networks stems from the limitations of fully connected networks in image processing. Fully connected networks that treat input pixels independently lack the spatial hierarchies of features in an image, which leads to inefficiencies and a loss of spatial relationships among pixels. CNNs address these issues by leveraging spatial hierarchies through localized receptive fields called *convolution filters*, shared weights, and pooling, which results in robustness to image transformations and significant reduction in the number of parameters needed.

At its core, a CNN automatically learns and identifies various features in images at multiple levels of abstraction. For example, the initial layers might detect edges and textures, intermediate layers learn to identify larger motifs, and deeper layers interpret these motifs as parts of familiar objects. CNNs have been successfully applied in a wide range of visual data applications, including:

- *Image and Video Recognition:* CNNs can classify images and videos into categories, often surpassing human performance in tasks such as facial recognition and object detection.
- *Medical Image Analysis:* In healthcare, CNNs are used for diagnosing diseases by analyzing medical scans to detect anomalies like tumors in MRI scans or X-rays.
- *Autonomous Vehicles:* They help in identifying obstacles, understanding traffic signs, and enabling vehicles to make informed decisions.
- *Augmented Reality:* CNNs can augment real-world environments by enhancing image and video feeds in real-time, providing a richer user experience.

CNNs represent a significant advancement in the ability to automatically interpret large sets of visual data, leading to improvements across various applications that require automatic visual recognition. Their ability to understand the complexity of images and videos with increasing accuracy has made them the backbone of modern artificial intelligence in the visual domain.

10.2 Convolutional Layers

A *convolutional layer* is a fundamental building block of a Convolutional Neural Network (ConvNet). It performs the primary operations that allow a ConvNet to capitalize

on the spatial structure of input data, such as images, by extracting features that become increasingly complex and high-level as data progresses through deeper layers of the network.

A convolutional layer applies a set of learnable *convolution filters* (also known as *convolution kernels*) to the input. Each filter is small spatially (along width and height), but extends through the full depth of the input volume.

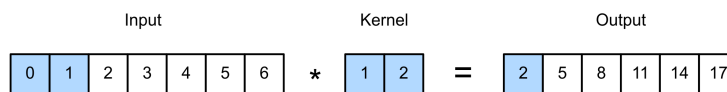
The convolution operation involves sliding each filter across the width and height of the input image and computing dot products between the filter and the local regions of the input image. As the filter slides over the input image, a 2-dimensional activation map (or feature map) is created as output that gives the responses of that filter at every spatial position. Intuitively, the network learns filters that activate when they see some specific type of feature at some spatial position in the input.

Figure 10.1 shows an example in one dimension. The kernel vector $[1, 2]$ is first multiplied element-wise with the first two elements of the input, yielding $[0, 1][1, 2] = [0, 2]$. The result is then summed, yielding 2. This is the first element of the output. The kernel is then moved one position to the right. Multiplication with that input portion yields $[1, 2][1, 2] = [1, 4]$ and summing yields 5, the second element of the output or activation/feature map. This is done until the kernel is multiplied with the two right-most elements of the input in Figure 10.1. Note that the kernel of length 2 can be applied 6 times to the input of length 7 in Figure 10.1, yielding an output of length 6.

Figure 10.2 shows an example in two dimensions. Here, the first multiplication and summing yields $0\hat{0} + 1\hat{1} + 3\hat{2} + 4\hat{3} = 19$, which is the top left element of the output in Figure 10.2. The kernel can then be moved once to the right, and once to the bottom. This yields an output shape of 2×2 .

Figure 10.3 shows a multi-channel 2D convolution. The kernel consists of two channels that are applied to two channels of the input. There are as many channels in the kernel as there are channels in the input. The two channels are then summed to produce a single output channel. As a realistic example, consider an RGB image with three "depth" channels, one each for the red, green, and blue color components. A kernel might then have a size of $3 \times 3 \times 3$ (3 width, 3 height, and 3 for the three color channels).

A single convolutional network layer may have *multiple filters*. Each filter will yield one output channel or activation/feature map. These output channels are in addition to the depth of each filter. For example, the $2 \times 2 \times 2$ filter applied to the $3 \times 3 \times 2$ input in Figure 10.3 yielded a single output channel of shape 2×2 . Applying 10 independent filters that are each of shape $2 \times 2 \times 2$ to the input yields an output of shape $2 \times 2 \times 10$.



Source: Murphy Fig. 14.4

Figure 10.1: 1-dimensional convolution filter

Input		Kernel		Output																	
<table border="1" style="border-collapse: collapse;"> <tr><td>0</td><td>1</td><td>2</td></tr> <tr><td>3</td><td>4</td><td>5</td></tr> <tr><td>6</td><td>7</td><td>8</td></tr> </table>	0	1	2	3	4	5	6	7	8	*	<table border="1" style="border-collapse: collapse;"> <tr><td>0</td><td>1</td></tr> <tr><td>2</td><td>3</td></tr> </table>	0	1	2	3	=	<table border="1" style="border-collapse: collapse;"> <tr><td>19</td><td>25</td></tr> <tr><td>37</td><td>43</td></tr> </table>	19	25	37	43
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3	4	5																			
6	7	8																			
0	1																				
2	3																				
19	25																				
37	43																				

Source: Murphy Fig. 14.5

Figure 10.2: 2-dimensional convolution filter

Consider another simple example in image processing, with an input image of size $32 \times 32 \times 3$ (width x height x channel (red, green, blue)). A convolutional layer might have 10 filters of size $5 \times 5 \times 3$. The output of applying these filters will result in an output of size $28 \times 28 \times 10$ (when using a stride of 1 and no padding, see below).

Important



While the examples show fixed numbers in the kernels, the kernel elements are actually trainable parameters.

Important



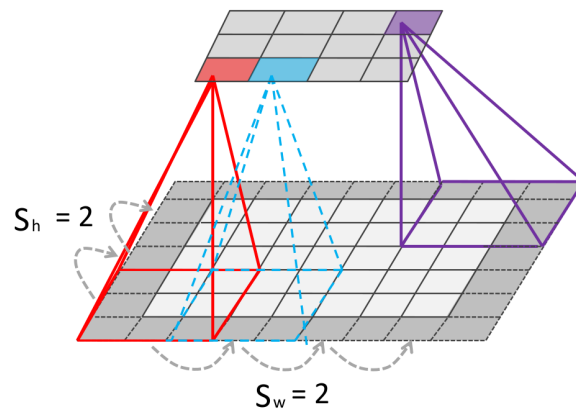
Verifying the shape/dimensions of inputs, kernels, and outputs, and understanding how they are related to each other is important to understand and to verify the correctness of the implemented model!

There are two key considerations when defining a convolutional network layer, *stride* and *padding*. When moving the kernel over the input, the *stride* controls the size of the steps in each direction. A stride of 1 means the kernel moves one column or row at a time. A larger stride results in downsizing of the feature map, in removing redundancy in the output feature map (it avoids an input element being processed multiple times by

Input		Kernel		Input		Kernel		Output																																				
<table border="1" style="border-collapse: collapse;"> <tr><td>0</td><td>1</td><td>2</td></tr> <tr><td>3</td><td>4</td><td>5</td></tr> <tr><td>6</td><td>7</td><td>8</td></tr> </table>	0	1	2	3	4	5	6	7	8	*	<table border="1" style="border-collapse: collapse;"> <tr><td>0</td><td>1</td></tr> <tr><td>2</td><td>3</td></tr> </table>	0	1	2	3	=	<table border="1" style="border-collapse: collapse;"> <tr><td>1</td><td>2</td><td>3</td></tr> <tr><td>4</td><td>5</td><td>6</td></tr> <tr><td>7</td><td>8</td><td>9</td></tr> </table>	1	2	3	4	5	6	7	8	9	*	<table border="1" style="border-collapse: collapse;"> <tr><td>1</td><td>2</td></tr> <tr><td>3</td><td>4</td></tr> </table>	1	2	3	4	+	<table border="1" style="border-collapse: collapse;"> <tr><td>0</td><td>1</td></tr> <tr><td>2</td><td>3</td></tr> </table>	0	1	2	3	=	<table border="1" style="border-collapse: collapse;"> <tr><td>56</td><td>72</td></tr> <tr><td>104</td><td>120</td></tr> </table>	56	72	104	120
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Source: Murphy Fig. 14.9

Figure 10.3: Multi-channel 2D convolution



Source: Murphy Fig. 14.8(b)

Figure 10.4: Striding and padding in a convolutional network

a filter) and in increasing the efficiency of the data representation in the neural network.

Second, the input is often *padded* with zeros around the edges ("zero-padding"). This allows control over the shape of the output feature map and it also increases the weight or emphasis given to edge values, which are otherwise captured only once by a filter, in contrast to interior values, which are captured multiple times as the kernel moves over the input. Inputs may be padded by one "frame" of zeros or by multiple zero-frames, limited only by the size of the convolution kernel.

Figure 10.4 shows an example of a zero padded input (bottom, dark gray squares surrounding the light gray squares indicate padding) and a striding of 2 in each direction. The output feature map is shown on top.

While the convolution layer may look complicated and complex, it essentially produces a weighted sum of inputs where the convolution kernel entries are the weights, very much like the general neural network unit definition in the previous chapter. A bias term is added to the weighted sum produced by the convolution, before the sum is transformed using a non-linear activation function. In many ConvNets, the activation function is the ReLU (Rectified Linear Unit). In other words, the CNN functions very much like the general neural networks introduced in the previous chapter, except that the connections between inputs and weights are more complex and focus on spatial relationships. As with fully connected networks, it is important to understand the number of parameters (weights and biases) in order to verify the correctness of the implemented model.

As with general neural networks, it is instructive to examine and verify the number of parameters for each CNN layer. Let the kernel be of size $k \times l$ and let the input have m channels. Then, there are $k \times l$ elements for each of the m input dimensions, i.e. a total of $m \times k \times l$ parameters. A CNN layer may produce n different output channels, requiring such a kernel of size $m \times k \times l$ for each of the n output channels, for a total

of $n \times m \times k \times l$ parameters. Additionally, there will be one bias term for each of the n output channels, for a total of $n \times m \times k \times l + n$ trainable parameters.

Example: Let the kernel size be 5×5 applied to an input with 3 channels and an output of 32 channels. Then, the CNN layer has $32 \times 3 \times 5 \times 5 + 32 = 2432$ parameters.

Hands-On Exercise 10.1

Calculate the number of trainable parameters for the following CNN layers:

1. A kernel of size 4×4 operating on an input with 3 channels and an output of 8 channels.
2. A kernel of size 2×2 operating on an input with 8 channels and an output of 16 channels.
3. A kernel of size 3×3 operating on an input with 16 channels and an output of 4 channels.
4. A kernel of size 5×5 operating on an input with 4 channels and an output with 4 channels.

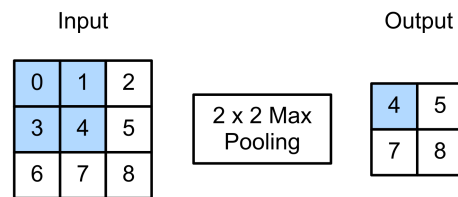
Assume the previous four layers are part of the same neural network, what is the total number of trainable parameters?

10.3 Pooling Layers

Pooling layers within ConvNets are used to reduce the spatial dimensions (width and height) of the convolution output for the next convolutional layers or for subsequent dense, fully-connected layers. This reduction in dimensions serves several purposes. It decreases the computational load and the memory usage, helps prevent overfitting by providing an abstracted form of the representation, and makes the network invariant to small transformations, distortions, and translations in the input. Pooling is applied separately to each output channel of a convolution. Note that pooling layers do not have trainable parameters.

The most common types of pooling include *max pooling* and *average pooling*. Max pooling partitions the convolution output into a set of overlapping or non-overlapping regions, and outputs the maximum value for each such region. For instance, a 2×2 max-pooling layer applied with a stride of 2 reduces the size of the input by a factor of four (halving the height and width separately). Instead of taking the maximum value from each distinct region, average pooling computes the average of the values in each patch on a feature map.

Figure 10.5 shows an example of 2×2 max pooling on a 3×3 input with stride 1. In this example, the pooling stride is less than the pooling filter size, so that the pooled regions are overlapping. Each convolution output may be captured multiple times in different pooling outputs. When the stride is chosen to the same size as the pooling filter, the regions are not overlapping. Overlapping regions retain more information but



Source: Murphy Fig. 14.12

Figure 10.5: Pooling in a ConvNet

are computationally more intensive and require additional memory, as the size of the pooling output and therefore the size of all subsequent layers is larger.

In image processing in particular, pooling helps the network become invariant to small translations, rotations, and scalings of an image. Max pooling in particular helps in detecting features like edges, textures, and shapes, even if they appear in different areas of the image in different instances. Although pooling reduces the resolution of the feature map, important features (like the presence of certain edges or textures) are retained due to the nature of max or average operations within localized regions of the input.

Hands-On Exercise 10.2

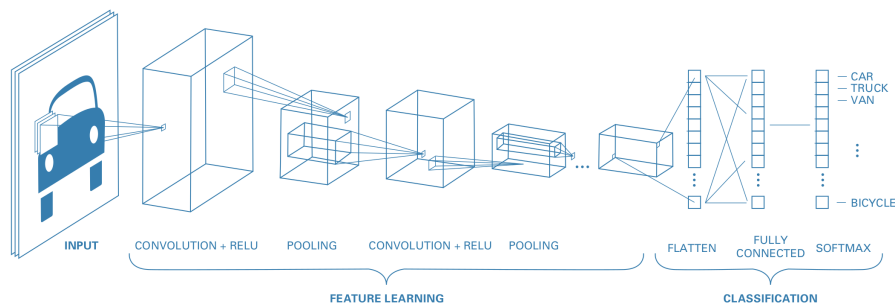
1. Assume the following 5×5 input matrix:

$$\begin{bmatrix} 1 & 2 & 3 & 2 & 1 \\ 2 & 3 & 2 & 1 & 3 \\ 3 & 2 & 1 & 3 & 2 \\ 2 & 1 & 3 & 2 & 1 \\ 1 & 3 & 2 & 1 & 3 \end{bmatrix}$$

- and the following 3×3 convolution kernel:

$$\begin{bmatrix} 1 & 2 & 1 \\ 2 & 4 & 2 \\ 1 & 2 & 1 \end{bmatrix}$$

2. Zero-pad the matrix with *two* zeros on all sides
3. Using stride 2, calculate the convolution result.
4. What are the dimensions of the convolution output?



Source: Murphy Fig. 14.13

Figure 10.6: Convolutional network for image classification

Hands-On Exercise 10.3

1. Assume the following 4×4 input matrix:

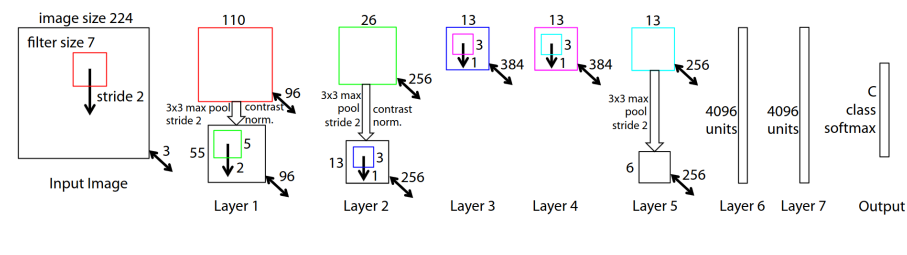
$$\begin{bmatrix} 1 & 8 & 8 & 1 \\ 8 & 36 & 31 & 8 \\ 8 & 31 & 32 & 7 \\ 1 & 9 & 7 & 3 \end{bmatrix}$$

2. Apply a 2×2 max pooling layer.
3. What are the dimensions of the pooling output?

10.4 Understanding ConvNets

The convolutional and pooling layers of a CNN are only part of the complete neural network. The purpose of these layers is essentially *feature extraction* or *feature learning*, that is, to identify or learn features in the input that might be useful for subsequent tasks like classification. For images processing tasks, the convolutional and pooling layers may detect features such as edges, textures, geometric shapes, etc. These features are useful in classifying the image content, e.g. does the image show a bee or a tiger.

Figure 10.6 shows an example of a complete network. Multiple convolutional and pooling layers are stacked in a sequential model. The output of the final pooling layer is then “flattened”, that is, the information in the two or three dimensional output (width $\times$ height $\times$ channels) is arranged linearly in a one-dimensional vector. This vector forms the input to a classification network, which typically consists of a sequence of dense, fully-connected layers and a final softmax output layer, as illustrated in the previous chapter. Thus, one can think of the convolutional part of the network as the feature extraction or feature learning part whose output are the features for the classification part of the network.



Source: Matthew D. Zeiler and Rob Fergus (2013) Visualizing and Understanding Convolutional Networks.
<https://doi.org/10.48550/arXiv.1311.2901>

Figure 10.7: Convolutional network for image classification, with dimensionality

Figure 10.7 shows another useful diagram. In addition to the general architecture it shows the dimensionality of the output at each stage, which is very helpful in understanding how convolution and pooling filters operate. For example, the input image is of shape $224 \times 224 \times 3$. There are 96 convolutional filters operating on this image, each with a kernel shape of $7 \times 7 \times 3$ and a stride of 2. This yields an output with shape $110 \times 110 \times 96$. The subsequent 3×3 pooling with stride 2 reduces this to $55 \times 55 \times 96$ for the final layer 1 output.

Important



Verifying the shape/dimensions of inputs, kernels, and outputs, and understanding how they are related to each other is important to understand and to verify the correctness of the implemented model!

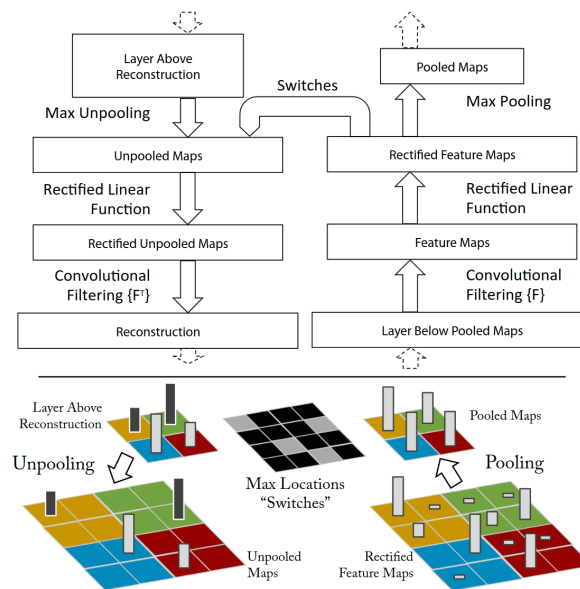
Tip



This term "feature map" may be used in various ways. Some authors use it to describe the convolution output before the application of activation function and pooling, some authors use it to describe the convolution output after application of the activation function but prior to pooling, some authors use it to describe the output after pooling and some authors use it to describe any of the three. Hence, when the term "feature map" is used, it is important to identify the precise meaning in a particular context.

To understand how convolutional networks perform feature extraction or feature learning, it is instructive to visualize the feature maps. There are multiple ways of doing this. One of the earliest techniques developed for this is the "*DeconvNet*"¹. The general architecture of a DeconvNet is shown in Figure 10.8. Using an unpooling operation, a

¹Matthew D. Zeiler and Rob Fergus (2013) Visualizing and Understanding Convolutional Networks.
<https://doi.org/10.48550/arXiv.1311.2901>



Source: Matthew D. Zeiler and Rob Fergus (2013) Visualizing and Understanding Convolutional Networks.
<https://doi.org/10.48550/arXiv.1311.2901>

Figure 10.8: DeconvNet architecture

DeconvNet successively reconstructs the image input for a feature map.

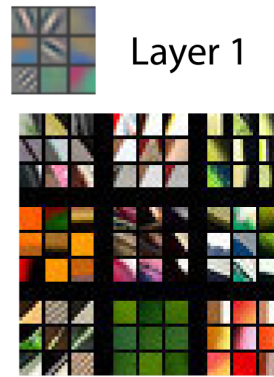
Figures 10.9 to 10.12 show reconstructed visualizations for a selection of feature maps in a 5-layer convolutional network. The feature maps on the left of each image give an indication of the type of feature they represent, and the corresponding visualization on the right of each figure gives examples of input images that correspond to the detected features. The images on the right of each figure are not training images, they are reconstructed by the DeconvNet.

Figure 10.9 indicates that the first layer appears to have learned to recognize basic features such as edges or image contrasts as well as colours of an image.

The second layer in Figure 10.10 appears to have learned to recognize geometric shapes such as lines, circles, squares, but also colors.

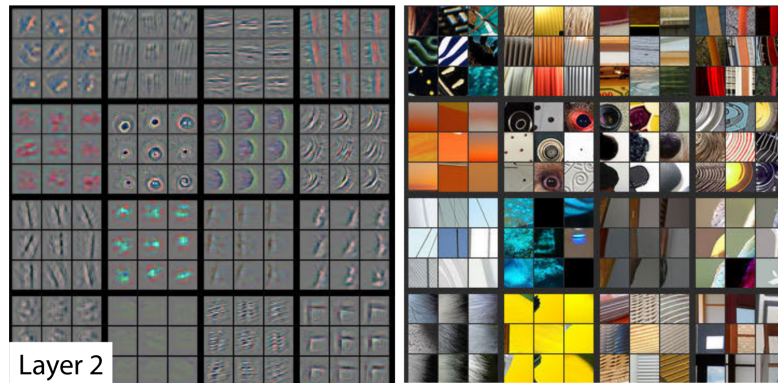
Layer 3, shown in Figure 10.11, has learned to recognize more complex features that resemble simple objects, such as wheels, fruits, people, but also complex geometric patterns.

Finally, layers 4 and 5 have learned to extract specific objects or object parts, such as dogs, birds, but also geometric shapes. The final layer shows a clear ability to extract the presence of specific object classes in an image.



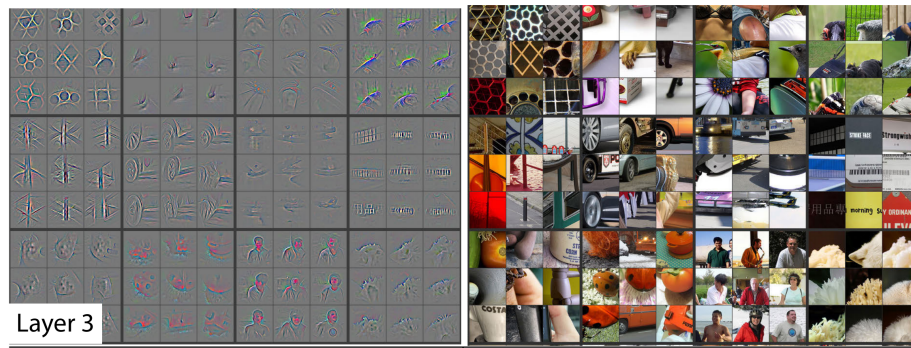
Source: Matthew D. Zeiler and Rob Fergus (2013) Visualizing and Understanding Convolutional Networks.
<https://doi.org/10.48550/arXiv.1311.2901>

Figure 10.9: Layer 1 feature map visualization by a DeconvNet



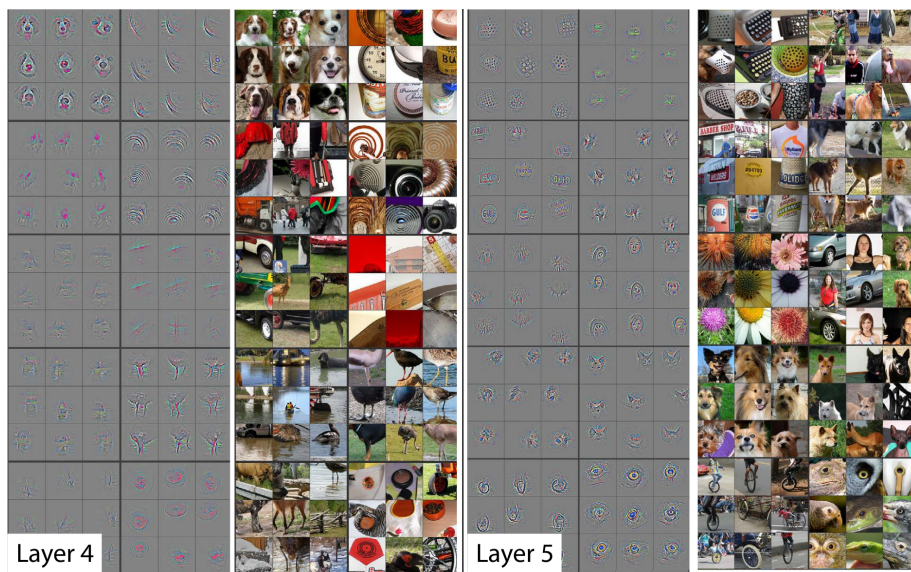
Source: Matthew D. Zeiler and Rob Fergus (2013) Visualizing and Understanding Convolutional Networks.
<https://doi.org/10.48550/arXiv.1311.2901>

Figure 10.10: Layer 2 feature map visualization by a DeconvNet



Source: Matthew D. Zeiler and Rob Fergus (2013) Visualizing and Understanding Convolutional Networks.
<https://doi.org/10.48550/arXiv.1311.2901>

Figure 10.11: Layer 3 feature map visualization by a DeconvNet



Source: Matthew D. Zeiler and Rob Fergus (2013) Visualizing and Understanding Convolutional Networks.
<https://doi.org/10.48550/arXiv.1311.2901>

Figure 10.12: Layers 4 and 5 feature map visualization by a DeconvNet

10.5 Example – Image Classification

This section illustrates how to implement convolutional neural networks in TensorFlow/Keras². This example uses the CIFAR10 data set, a standard data set used to benchmark image classification methods. The data set consists of 60,000 images with resolution of 32×32 pixels and 3 RGB channels. Figure 10.13 shows the first 25 training images. There are ten classes of images in this data set. The latest classification error rates on this data set are less than 0.5%, showing that it is no longer useful as a realistic or competitive benchmark — it is essentially a solved problem. However, due to the small image size and data set size, it is computationally easy to analyze and useful as an illustrative example.

Resources



Complete implementations for this and the other examples in this chapter are available in the following GitHub repo: <https://github.com/jeveermann/busi4720-ml>

The project can be cloned from this URL: <https://github.com/jeveermann/busi4720-ml.git>

10.6 Other Computer Vision Tasks for CNNs

Two additional tasks that CNNs are useful for are object detection and semantic segmentation. These two tasks are the basis of a wide array of applications including autonomous driving, medical image analysis, and surveillance.

²Python code for this example is taken from [TensorFlow.org](https://www.tensorflow.org/) that is made available under a [Apache 2.0 license](https://www.apache.org/licenses/LICENSE-2.0/).

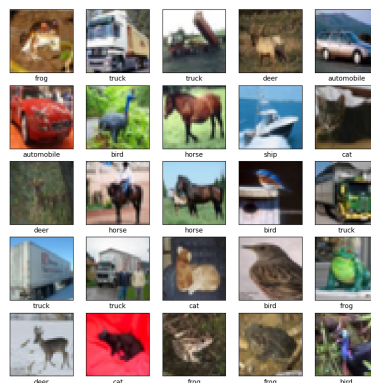


Figure 10.13: CIFAR-10 sample images



Source: Murphy Fig. 14.27

Figure 10.14: Object detection example input and bounding boxes

Object Detection is the task of identifying and localizing objects within an image or a video. The task is not just to classify whether certain objects are present (as in image classification) but also to find their boundaries or "bounding boxes" within the image. Object detection is crucial in scenarios where the context provided by the location of an object within a scene affects the decision-making process, such as in security for detecting suspicious activities or in retail for counting products.

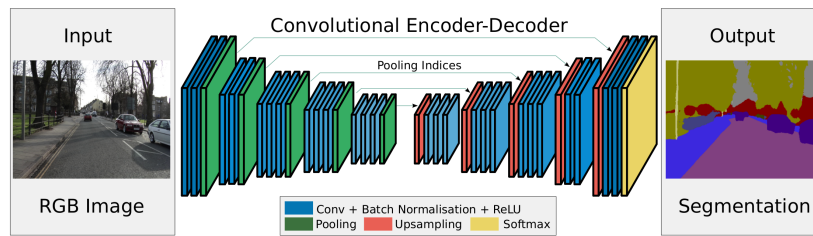
Figure 10.14 illustrates the problem for the input image in the left panel. The right panel overlays this input image with a set of potential bounding boxes or "anchor boxes". For each anchor box, the CNN must learn the object presence probability, the object category, and two offset vectors that to be added to the center of the box that shifts the position of the box and scales the size of the box. Formally, the problem is defined as function f_θ of some parameters θ such that:

$$f_\theta : R^{H \times W \times K} \rightarrow [0, 1]^{A \times A} \times \{1, \dots, C\}^{A \times A} \times (R^4)^{A \times A}$$

Early approaches like R-CNN (Regions with CNN features) generated potential bounding boxes in an image and then ran a classifier on these regions to detect objects. More advanced models like YOLO (You Only Look Once) and SSD (Single Shot Detector) view this as a single regression problem, straight from image pixels to bounding box coordinates and class probabilities.

Semantic Segmentation is the task of classifying each pixel of an image into a pre-defined category. This is more granular than object detection, which only discerns objects at the bounding box level. Semantic segmentation is used extensively in medical imaging (e.g., to delineate different types of tissue), road segmentation for autonomous vehicles, and landscape classification in geographic information systems.

Figure 10.15 shows an example input image on the left. The task is to identify the road surface, sidewalks, background objects, and the sky. An example output is shown on the right of that figure with different colors indicating the different classes of image pixels. One way to tackle the problem is with a convolutional encoder-decoder network as shown in the center of the figure.



Source: Murphy Fig. 14.29

Figure 10.15: Semantic segmentation example input, network architecture, and output



https://github.com/matterport/Mask_RCNN

Figure 10.16: Object detection and semantic segmentation for an autonomous driving task

For some applications, object detection and semantic segmentation must be combined. Consider as an example the input image for an autonomous vehicle task shown in Figure 10.16. Object detection delivers bounding boxes and image classes while subsequent semantic segmentation within each bounding box can provide the specific shapes of the objects.

10.7 Example – Text Classification

Convolutional neural networks, while originally developed and most widely used for image and video processing, have also been adapted to text classification tasks. This adaptation builds on the hierarchical structure of text, much like the hierarchical features in images, to effectively classify text into predefined categories. Common applications include sentiment analysis, topic labeling, spam detection, and others. CNNs have emerged as an alternative to RNNs (recurrent neural networks).

The first step in applying neural networks to text data is to pre-process and standardize the text representation itself. This includes at least the following activities:

- *Standardization* converts text to lower-case, repairs spelling errors, removes stop words (such as "if", "the" etc.), removes punctuation (commas, periods), HTML code, and other special characters, and stems words (for example, turning "programming" into "program")
- *Tokenization* splits character strings into separate tokens, for example splitting sentences into words on whitespace (spaces, tab characters, etc.), or splitting words into subwords (for example, "subword" is split to "sub" and "word").
- *Vectorization* converts tokens into numerical values for input to the neural network. It uses methods such as one-hot encoding, word embeddings, or relative word frequencies.

10.8 Review Questions

Introduction to CNNs

1. What are Convolutional Neural Networks (CNNs) commonly used for in the field of computer vision?
2. Explain the primary motivation for using convolutional networks over fully connected networks in image processing.
3. Explain why convolutional layers are more efficient than fully connected layers in the context of image data.
4. Describe the typical structure of a CNN in terms of how it processes features at different levels of abstraction.
5. Illustrate with examples how CNNs can be used in automated surveillance systems.
6. Discuss the role of CNNs in enhancing user experiences in augmented reality applications.
7. Explain the challenges and considerations in using CNNs for medical image analysis, particularly in ensuring reliability and accuracy.
8. How do advancements in CNN technologies potentially impact the development of autonomous driving technologies?

Convolutional Layers

9. Define a convolutional layer. What role do the filters (kernels) play within such a layer?
10. Explain the convolution operation in the context of a CNN. How does it differ from the operations performed by traditional neural networks?
11. What is meant by an 'activation map' or 'feature map' in the context of CNNs?
12. Discuss the purpose of striding and padding in convolution operations, providing examples of their effects on the output dimensions.
13. Given a CNN with an input size of $32 \times 32 \times 3$ (where 3 stands for RGB channels) and a convolutional layer with 10 filters of size $5 \times 5 \times 3$, calculate the output dimensions assuming a stride of 1 and no padding. Also, discuss how the output dimensions would change with a stride of 2 and padding size of 1.

14. Describe the roles of biases and activation functions in the context of convolutional layers. What is a commonly used activation function in CNNs?
15. Refer to Figure 10.1 and explain the process depicted in a 1-dimensional convolution example.
16. Analyze Figure 10.2 to describe how 2-dimensional convolution differs from 1-dimensional convolution.
17. Explain how padding can influence the learning process in CNNs, particularly in relation to border information in images.
18. Discuss the potential benefits and drawbacks of using large strides in convolutional layers.
19. What are the advantages of using small kernel sizes (e.g., 3×3) in CNN layers, and how might using such kernels affect the learning capacity of the network?

Pooling

20. Define pooling in the context of Convolutional Neural Networks. What is its main purpose?
21. Compare and contrast max pooling and average pooling. How does each affect the feature map it processes?
22. Explain how pooling layers contribute to the invariance of ConvNets to small transformations, distortions, and translations in the input.
23. Discuss the impact of pooling size and stride on the dimensionality of the output. How do these parameters influence the model's ability to detect fine-grained features versus more abstract features?
24. Discuss the advantages and potential drawbacks of using overlapping pooling regions in ConvNets.
25. Can pooling layers lead to loss of important information? Provide reasons for your answer and discuss how this might affect the overall performance of a CNN.
26. Explain why pooling might be useful in terms of computational efficiency and model generalization.

Object Detection

27. Explain how CNNs can be applied to the task of object detection. Include a discussion of how bounding or anchor boxes are used.
28. Compare and contrast the approaches of R-CNN and YOLO in object detection. How do they handle the detection task differently?
29. Discuss the significance of anchor boxes in modern object detection models like YOLO and SSD.

Semantic Segmentation

30. How does semantic segmentation differ from object detection in terms of output and application areas?
31. How does integrating object detection with semantic segmentation enhance the performance of a vision system in autonomous driving scenarios?

32. Evaluate the challenges in training CNNs for semantic segmentation of irregular objects, such as trees or clouds. What techniques can be used to address these challenges?
33. Evaluate the impact of image resolution on the performance of semantic segmentation. How does it affect the accuracy of pixel classification?
34. How can real-time constraints influence the design of CNN architectures for object detection and semantic segmentation in systems like autonomous vehicles?
35. Discuss the computational trade-offs involved in running both object detection and semantic segmentation in real-time applications such as video surveillance.
36. Consider the ethical implications of deploying CNN-based object detection and semantic segmentation technologies in public spaces. What privacy concerns arise, and how can they be mitigated?

Chapter 11

Recurrent Neural Networks

Learning Goals

After reading this chapter, you should be able to:

- Explain different types of neural network models for sequence data and identify an appropriate model type for a given classification or regression task.
- Explain the concept of unrolling or unfolding a recurrent neural network.
- Describe the functioning of an LSTM and GRU cell in a recurrent neural network and their main differences.
- Explain the concept of stateful recurrent neural networks and identify use cases when they are appropriate.

Sources and Further Reading

Resources

Kevin P. Murphy: *Probabilistic Machine Learning – An Introduction*. MIT Press 2022.



<https://probml.github.io/pml-book/book1.html>

Chapter 15

The book by Murphy is freely available and provides three chapters on neural networks, one for structured data, one for images, and one for sequences. It provides significant depth on convolutional and recurrent network architectures, fitting the models, and problems the data analyst may encounter.

Resources

**Introductory tutorials:**

Olah, Christopher (2015) [Understanding LSTM Networks](#)

Karpathy, Andrej (2015) [The Unreasonable Effectiveness of Recurrent Neural Networks](#)

Chris Olah has been lead researcher at OpenAI and Google Brain and co-founded Anthropic. Andrej Karpathy has been lead researcher at OpenAI and Tesla. Both tutorials are very useful and easy introductions to the topic of recurrent LSTM networks.

11.1 Introduction

Recurrent Neural Networks (RNNs) are a class of neural networks that are used for modeling sequence data such as time series, natural language, or audio. Characterized by their ability to maintain a "memory" of previous inputs while processing new ones, RNNs are particularly useful for tasks where historical context is important.

The development of RNNs can be traced back to the 1980s with the introduction of architectures that could use their internal state (memory) to process sequences of inputs. This concept was refined in the 1990s through the introduction of the Long Short-Term Memory (LSTM) network, which significantly improved the performance of RNNs on tasks requiring learning long-term dependencies.

RNNs are employed in a variety of applications, handling different types of data and tasks:

- *Natural Language Processing (NLP)*: RNNs are the basis for many NLP tasks such as machine translation, speech recognition, and text generation. Their ability to process sequences of words and maintain context helps in producing better translations and recognizing speech accurately.
- *Time Series Prediction*: RNNs are suitable for forecasting future events in financial markets, weather conditions, and other time-dependent phenomena due to their ability to remember past data.
- *Music and Video Generation*: By learning from sequences of musical notes or frames of videos, RNNs can generate new music pieces and video clips that are similar in style to their training data.
- *Audio Transcription and Video Captioning*: By examining sequences of audio or visual images, RNNs can generate text transcripts or captions of the video content.
- *Healthcare*: In medical diagnostics, RNNs can predict disease progression and patient outcomes by analyzing sequential data such as patient records and time-series observations from medical sensors.

- *Business Processes*: In business processes, RNNs can be used to predict the next activity, potential problems, time to completion, or other outcomes based on the series of actions already completed.

11.2 Sequence Models

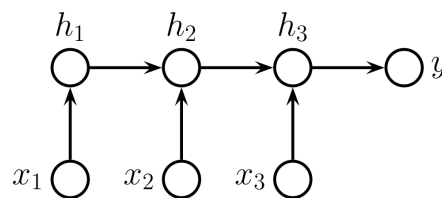
Recurrent Neural Networks (RNNs) are called "recurrent" because they perform the same task for every element of a sequence, with the output being dependent on the previous computations. RNNs can pass information from one (time or sequence) step of the network to the next. This mechanism is what makes RNNs "recurrent" – they recur or repeat the same process over each part of the input, while maintaining some memory of what has happened before. This memory is maintained through internal or "hidden" states of the network, which capture information about earlier elements in the sequence, thereby providing a form of memory. This allows RNNs to process not just individual data points, but entire sequences of data (such as a sentence or a time series), making them effective for tasks where context and order are important.

In using RNNs with sequence data, one can distinguish three types of general model architectures that are useful for different tasks.

Seq2Vec

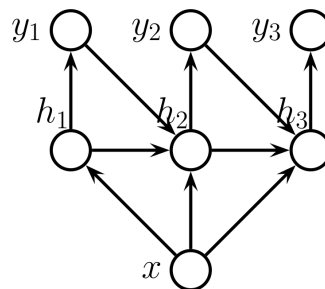
The sequence-to-vector ("Seq2Vec") model predicts a single outcome or target from a sequence of inputs. This type of model can be a regression or classification model. The general model architecture is shown in Figure 11.1. The hidden states h_i are connected to model the memory through time. The state of the network depends not only on the current input but also on the previous state, and therefore implicitly on all prior inputs. In practical applications, the inputs, outputs, and hidden state can be high-dimensional vectors or arrays.

This type of architecture is useful for example in sentiment analysis, where it can analyze sequences of text to determine the sentiment expressed, summarizing the overall sentiment in a single vector for classification.



Source: Murphy Fig. 15.4

Figure 11.1: Seq2Vec recurrent neural network architecture



Source: Murphy Fig. 15.1

Figure 11.2: Vec2Seq recurrent neural network architecture

Vec2Seq

The vector-to-sequence (“*Vec2Seq*”) models are designed to generate a sequence from a fixed-length input vector. This approach is commonly used in tasks where a sequence needs to be generated from a compact representation. Figure 11.2 shows an example of such an architecture. A single input x gives rise to multiple outputs y with the hidden states h maintaining information about the history. Here, the state of the network depends not only on the single input but also on the previous state and previous output.

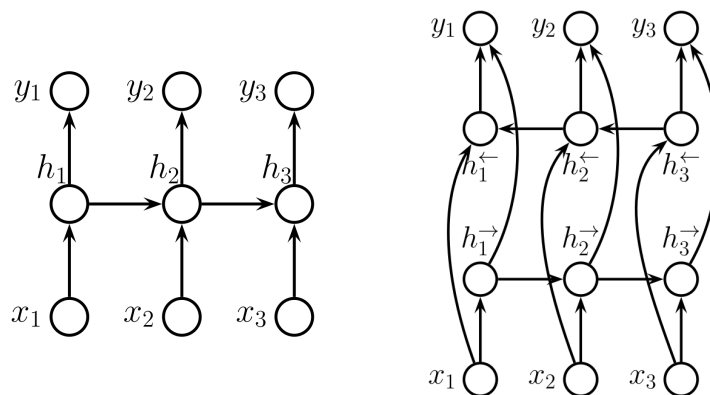
The Vec2Seq architecture is useful for example in image captioning, generating a sequence of words as descriptive text for a single input image (a vector of pixels). Another use case is music generation, creating a sequence of musical notes from an input vector that encodes a particular style or mood.

Seq2Seq

Sequence-to-sequence (“*Seq2Seq*”) models are designed to transform an input sequence into an output sequence. These models are useful for tasks that involve translation or conversion from one sequence to another, maintaining the context from the input to the output. The general architecture is shown in Figure 11.3. For each input x , one output y is generated and the hidden state h maintains information about the history. The state of the network depends not only on the current input, but also on the previous state. Depending on the application, Seq2Seq networks may also employ *bi-directional connections* between hidden layers, as shown in the right panel of Figure 11.3.

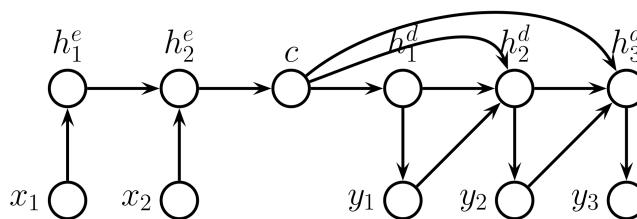
A typical use case for Seq2Seq models is machine translation from one language to another, where both the input and output are sequences of words. In speech recognition, spoken language is converted into written text, where the audio input is a sequence of phonetic features, and the output is a sequence of words. In video-to-text applications, textual descriptions are generated from video sequences, which involves interpreting sequences of images and producing corresponding sequences of descriptive text.

One complication in many seq2seq tasks is the fact that the input and output sequences have different lengths. For example, a translation from Innuktitut to English may re-



Source: Murphy Fig. 15.5

Figure 11.3: Seq2Seq recurrent neural network architecture



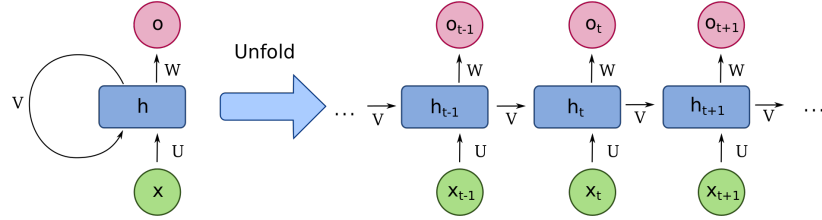
Source: Murphy Fig. 15.7

Figure 11.4: Sec2Seq recurrent neural network architecture (non-aligned)

quire fewer or more output tokens (English) than input tokens (Innuktitut). In these cases, the architecture in Figure 11.4 is used. The input sequence is ingested and a hidden state is computed based on this input. In essence, this part of the network forms an "encoder" that encodes the input into a state representation. The hidden state is then used as the start of the second "stage" of the network, the "decoder", that generates the output sequence. Each element of the output sequence is also fed into the subsequent stage as input (together with the encoded state).

11.3 Unrolling an RNN

The concept of "unfolding" or "unrolling" in recurrent neural networks (RNNs) is a fundamental technique used not only to visualize but more importantly, to implement these networks for sequence processing. Unrolling an RNN refers to the process of expanding the recurrent network through time, transforming it into an equivalent feed-forward neural network that represents each time or sequence step explicitly. This helps in understanding and analyzing the behavior of RNNs, especially in training.



https://commons.wikimedia.org/wiki/File:Recurrent_neural_network_unfold.svg

Figure 11.5: Unrolling a recurrent neural network

An RNN is designed to handle sequences by recursively processing each element of the sequence, maintaining a hidden state that captures information about the past elements of the sequence. When RNN is unrolled, each recurrence becomes a separate, but identical, unit of the network. Each unit corresponds to a time step in the input sequence.

Consider the example in Figure 11.5. The recurrent network on the left feeds back information to itself by vector v . This information updates the hidden layer's state h from one recurrence (time or sequence step) to the next. This recurrent network is unrolled to separate instances of input, hidden layers, and output for each sequence step or time step as shown in the right part of Figure 11.5. The hidden state h and output o in Figure 11.5 can be described using basic neural network units:

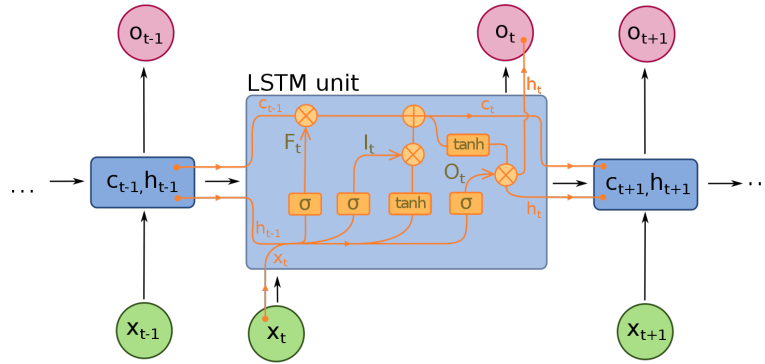
$$h_t = \sigma(W_x \cdot x_t + W_h \cdot h_{t-1} + B_h) \quad (11.1)$$

$$o_t = \sigma(W_o \cdot h_t + B_o) \quad (11.2)$$

For example, if the input are sequences of five words and an RNN is designed to process this sequence, unrolling this RNN would result in a chain of five identical neural network units (one for each word). Each unit takes as input the current word, however encoded, and the hidden state output by the previous unit. The first block receives an initial hidden state, often set to zero, which is a starting state.

Unrolling makes the sequence processing capabilities of RNNs explicit and easier to understand, showing how inputs are processed over time. In practice, unrolling an RNN simplifies its implementation, especially for training where gradients are computed across the unfolded network.

Unrolling an RNN over many time steps can lead to practical challenges. In particular, long unrolled networks with simple units as in Equations 11.1 and 11.2 often suffer from vanishing or exploding gradient problems during training, which makes learning unstable. The vanishing gradient problem in particular means that the network loses



https://en.wikipedia.org/wiki/File:Long_Short-Term_Memory.svg

Figure 11.6: Long Short-Term Memory Cell

its "memory" of inputs in the distant past. In other words, such a network is unable to have "long term" memory that is useful for many applications.

11.4 LSTM Cells

Long Short-Term Memory (LSTM) cells are a special kind of unit used in recurrent neural networks (RNNs) that are designed to address some of the limitations of traditional RNNs. In particular, they enable networks to learn long-term dependencies that are critical in many sequential tasks such as language modeling or time series prediction. LSTMs were introduced in 1997 as a solution to the vanishing gradient problem commonly encountered in traditional RNNs. Traditional RNNs could perform well on short sequences but struggled with longer ones.

An LSTM cell, shown schematically in Figure 11.6, is complex and contains multiple "gates" that regulate the flow of information. LSTM networks have two components to their state. The *cell memory* is represented by c_t and the hidden state is represented by h_t in Figure 11.6. Each LSTM cell consists of the following components/gates. Note that each gate functions the same way as all neural network layers: Inputs are weighted by weights, then summed, as bias term is added, and then passed through a non-linear activation function:

- *Forget Gate*: This gate decides which information is discarded from the cell memory c . It looks at the previous hidden state and the current input and passes its output through a sigmoid function, which outputs a number between 0 ("forget this vector element completely") and 1 ("keep this vector element entirely"). The forget gate is represented by F_t in Figure 11.6 and formally defined as:

$$F_t = \sigma(W_f \cdot [x_t, h_{t-1}] + b_f) \quad (11.3)$$

- *Input Gate*: This gate updates the cell memory c by adding new information. It

looks at the previous hidden state and the current input and includes a sigmoid layer which decides which values to update. It outputs a number between 0 ("do not update this vector element") and 1 ("update this vector element completely"). This input gate is represented by I_t in Figure 11.6 and formally defined as:

$$I_t = \sigma(W_i \cdot [x_t, h_{t-1}] + b_i) \quad (11.4)$$

- *Output Gate:* The output gate examines the prior hidden state and current input. It includes a sigmoid layer which decides which values of the new cell memory to output and pass on to the next cell as the new hidden state. It outputs a number between 0 ("do not include this vector element in the output") and 1 ("include this vector element in the output"). The output gate is shown as O_t in Figure 11.6 and formally defined as:

$$O_t = \sigma(W_o \cdot [x_t, h_{t-1}] + b_o) \quad (11.5)$$

The outputs of these three gates are used to manipulate the cell memory c_{t-1} that was received from the previous LSTM unit. First, a tanh unit creates a new candidate cell memory vector (not explicitly labeled in Figure 11.6), formally defined as:

$$\tilde{c}_t = \phi(W_c \cdot [x_t, h_{t-1}] + b_c) \quad (11.6)$$

The new cell memory c_t is created by first multiplying the old cell memory c_{t-1} with the output of the forget gate F_t (Eq. 11.3), thus removing some information. Second, information from the candidate cell memory (Eq. 11.6) is selected by multiplying it with the values of the input gate I_t (Eq. 11.4) and is then added to the new cell memory. Formally:

$$c_t = F_t \otimes c_{t-1} + I_t \otimes \tilde{c}_t \quad (11.7)$$

The output of the LSTM cell is also the new cell state h_t . It is formed by applying the output gate O_t (Eq. 11.5) to the cell memory. That is, it selectively outputs and passes on parts of the new cell memory as determined by the output gate. It is formally defined as:

$$h_t = O_t \otimes \phi(c_t) \quad (11.8)$$

In Equations 11.3 to 11.8, $\cdot$ denotes the dot-product (vector product), $\otimes$ denotes element-wise multiplication, and $[\cdot]$ denotes vector concatenation. σ is the sigmoid/logistic function and ϕ is the hyperbolic tangent (tanh).

The parameters in an LSTM layer are "re-used" for each time step. In other words, there is only one set of weights and biases that is applied recurrently for each time step. That means that the number of time steps has no effect on the number of parameters.

Examining the dimensionality of the inputs and outputs to an LSTM cell allows calculating the number of trainable parameters in an LSTM layer. As equations 11.3 to 11.6 are identical in form, it suffices to focus on one and multiply the resulting number of parameters by four.

Consider an LSTM cell with hidden state h_t and cell memory c_t sizes of $n = 16$ and an input size x_t of $m = 8$. This means that there must be $m + n = 24$ weights for the forget gate W_f in equation 11.3. That is, W_f is a $1 \times (m + n)$ row vector that is multiplied with the $(m + n) \times 1$ column vector $[x_t, h_{t-1}]$ to yield a single number (a 1×1 "vector"). The bias term is then added and the sigmoid function is applied to this sum. The total number of parameters is then of $m + n + 1 = 25$.

However, the output of the forget gate must be of the same dimensionality as the hidden state because of the element-wise multiplication and addition operations in Equations 11.7 and 11.8. This means that W_f must be a $n \times (n + m)$ matrix that is multiplied with the $(m + n) \times 1$ column vector $[x_t, h_{t-1}]$ to yield a $n \times 1$ column vector. As well, the bias is not simply a single number but an $n \times 1$ column vector. In other words, W_f contains $n \times (n + m)$ parameters and the bias term contains another n parameters for a total of $n + n \times (n + m)$ parameters. The sigmoid function (or the tanh function in Equation 11.6) are applied to each row.

Another way to grasp this intuitively is by recognizing that the simpler representation in terms of $(m + n)$ sized vectors determines the gate function (in this case, the forget function) for a single element in the hidden state. As the hidden state comprises n such elements, this formula must be "replicated" $n = 16$ times in this example, yielding again $n(m + n + 1)$ parameters.

For the total LSTM cell, the number of trainable parameters is therefore $4 \times (n + m + 1) \times n$.

Example: Let the unit size (state size) be 16 and the input size be 8. Then the total number of parameters for the LSTM cell is $4 \times (16 \times (8 + 16) + 16) = 1600$

Important



Verifying the shape/dimensions of inputs, cell memory and hidden state, and outputs, and understanding how they are related to each other is important to understand and to verify the correctness of the implemented model!

Hands-On Exercise 11.1

- Assume input $x_t = 1$, prior state $h_{t-1} = 0.5$ and cell memory $c_{t-1} = 0.7$
 - Assume weights and biases as follows:
 - **Forget gate:** $W_f = [0.5, 0.2]$, $b_f = 0.1$
 - **Input gate:** $W_i = [0.4, 0.3]$, $b_i = 0.2$
 - **Output gate:** $W_o = [0.6, 0.1]$, $b_o = 0$
 - **Candidate cell state:** $W_c = [0.7, 0.4]$, $b_c = 0$
1. Calculate F_t
 2. Calculate I_t
 3. Calculate $\tilde{c}_t$
 4. Calculate c_t
 5. Calculate O_t
 6. Calculate h_t

Recall: $\sigma(a) = \frac{1}{1 + e^{-a}}$

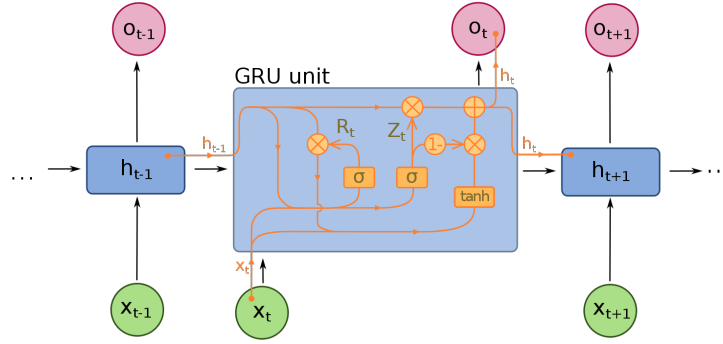
11.5 GRU Cells

Gated Recurrent Unit (GRU) cells are a type of recurrent neural network (RNN) architecture introduced as an alternative to Long Short-Term Memory (LSTM) cells. The motivation behind the development of GRUs was to simplify the LSTM architecture, which, although powerful, is also quite complex due to its multiple gates and states. By reducing the number of gates from three to two, GRUs aim to offer a model that can train faster and require fewer computational resources, while still capturing long-range dependencies within the data. GRUs also do not have an internal memory unit separate from the hidden state. While GRUs tend to train faster due to their simpler structure, in some cases LSTMs outperform GRUs in predictive performance, if the additional complexity of LSTMs are appropriate to the data set and task.

A GRU cell, schematically shown in Figure 11.7 consists of only two gates, the *reset gate* and the *update gate*. It also merges the cell memory and the hidden state. Again, as with the LSTM cell, each gate functions like all neural network layers by summing the weighted inputs, adding a bias term, and passing the result through a non-linear activation function:

- **Reset Gate:** This gate, represented as R_t in Figure 11.7, determines how much past information to forget, which is important for making the model more adaptable to changes in the data sequence. It examines the previous state and current input and applies a sigmoid function. It outputs value between 0 ("reset this vector element completely") and 1 ("retain this vector element completely").

$$R_t = \sigma(W_r \cdot [x_t, h_{t-1}] + b_r) \quad (11.9)$$



https://en.wikipedia.org/wiki/File:Gated_Recurrent_Unit.svg

Figure 11.7: Gated Recurrent Unit (GRU)

- *Update Gate*: This gate, represented as Z_t in Figure 11.7, decides how much of the past information (from previous time or sequence steps) needs to be passed along to the future. It is similar to the combination of the forget and input gates in an LSTM. It examines the previous state and current input, applies a sigmoid function and outputs a value between 0 ("do not update this vector element, retain the old state") and 1 ("update this vector element, discard the old state").

$$Z_t = \sigma(W_z \cdot [x_t, h_{t-1}] + b_z) \quad (11.10)$$

The candidate new hidden state is calculated by applying the reset gate to the prior hidden state and then combining the result with the current input and applying a tanh activation function. This "forgets" certain information from the prior state. Formally:

$$\hat{h}_t = \phi(W_h \cdot [x_t, R_t \otimes h_{t-1}] + b_h) \quad (11.11)$$

Finally, the actual new hidden state is calculated as a weighted sum of the past hidden state, weighted by $1 - Z_t$, and the candidate state, weighted by Z_t .

$$h_t = (1 - Z_t) \otimes h_{t-1} + Z_t \otimes \hat{h}_t \quad (11.12)$$

In Equations 11.9 to 11.12, $\cdot$ denotes the dot-product (vector product), $\otimes$ denotes element-wise multiplication, and $[.]$ denotes vector concatenation. σ is the sigmoid/logistic function and ϕ is the hyperbolic tangent.

The number of trainable parameters for a GRU layer is determined analogously to that for an LSTM layer, except by noting that there is one less gate to consider. In other words, for a hidden state h_t size n and input size m , the number of trainable parameters is $3 \times (n + m + 1) \times n$.

Important

Verifying the shape/dimensions of inputs, cell memory, and outputs, and understanding how they are related to each other is important to understand and to verify the correctness of the implemented model!

Hands-On Exercise 11.2

- Assume input $x_t = 1$ and prior state $h_{t-1} = 0.5$
- Assume weights and biases as follows:
 - **Update gate:** $W_z = [0.4, 0.2]$, $b_z = 0.1$
 - **Reset gate:** $W_r = [0.3, 0.4]$, $b_r = 0$
 - **Candidate cell state:** $W_h = [0.5, 0.3]$, $b_h = 0$
- 1. Calculate Z_t
- 2. Calculate R_t
- 3. Calculate $\hat{h}_t$
- 4. Calculate h_t

Recall:
$$\sigma(a) = \frac{1}{1 + e^{-a}}$$

Hands-On Exercise 11.3

Consider a Seq2Vec neural network model for regression with the following characteristics:

- **Layer 1: Embedding**
 - Number of tokens: 10000
 - Output embedding size: 10
- **Layer 2: LSTM (seq2seq)**
 - Hidden state and cell memory size: 24
 - Number of unrolled steps: 10
- **Layer 3: GRU (seq2vec)**
 - Hidden state size: 16
- **Layer 4: Dense layer**

Calculate the number of trainable parameters for each layer and for the whole network.

11.6 Statefulness

Recurrent Neural Networks (RNNs) are designed to handle sequence data. One of the key decisions in designing RNNs is whether to use a stateful or stateless configuration. This choice affects how the network processes sequences and learns from data, influencing both the training process and application effectiveness.

In *stateless RNNs*, the internal state is reset for each batch of training data. This means that the learning and predictions are independent of the previous batch. The network starts with a clean slate for every input sequence, making no assumptions based on past data points within the same batch. Since stateless RNNs treat each input sequence as independent, training can be simpler and faster. There is no need to maintain and manage state continuity across batches, and batches can be assembled from the input sequences in arbitrary order and randomly shuffled. Stateless RNNs are typically used when sequences are short enough to fit within the number of unrolled RNN steps and the context within a single sequence is sufficient for the prediction task.

Stateful RNNs maintain the internal state between batches, allowing the network to retain information across different input batches. This is useful when sequences are longer than the number of unrolled steps. Training stateful RNNs requires careful management of the state so that it is carried over appropriately across batches. Batches cannot be randomly drawn and cannot be shuffled. The state must be reset manually at the start of each epoch or when starting a new sequence. Stateful RNNs are advantageous for tasks involving long sequences where the context needs to be maintained over long periods, such as in time-series analysis or long-form text processing.

11.7 Example – Stock Market Prediction

This example uses historic stock market data to predict future performance. In particular, it uses data for the Dow Jones Industrial Average (DJIA) that was exported from the `quarks` library for R. The data set encompasses opening closing, low, and high values, as well as trading volume for every day between the years 2000 and 2021 (converted to Euros). This is a regression problem with the targets being the difference in closing prices to the next day.

Resources



Complete implementations for this and the other examples in this chapter are available in the following GitHub repo:
<https://github.com/jevermann/busi4720-ml>

The project can be cloned from this URL: <https://github.com/jevermann/busi4720-ml.git>

11.8 Example – Next Activity Prediction in Business Processes

As another example of a sequence data problem, consider predicting the next activity in a running instance of a business process. In particular, train a model to predict the next activity from a prefix sequence of 5 activities that have already occurred. This is a classification problem, where the class of the next activity is to be predicted.

Resources

Complete implementations for this and the other examples in this chapter are available in the following GitHub repo: <https://github.com/jeveermann/busi4720-ml>

The project can be cloned from this URL: <https://github.com/jeveermann/busi4720-ml.git>

Download the example event log here^a: https://evermann.ca/busi4720/BPI_Challenge_2012.xes.gz

^aThe example log file is taken from the [4TU repository](#) where it has been published under the [4TU general terms of use](#).

11.9 Review Questions

Introduction

1. What are Recurrent Neural Networks (RNNs) and what type of data are they particularly suited for?
2. Explain how RNNs maintain a "memory" of previous inputs. What is the role of the internal state in this process?
3. Describe at least two applications of RNNs in natural language processing and explain why RNNs are well-suited for these tasks.
4. Discuss the use of RNNs in business processes. How can they predict outcomes based on previous sequences of actions?
5. Explain the concept of "vanishing gradients" and how it impacts the training of traditional RNNs.
6. Compare and contrast the capabilities of RNNs with those of other types of neural networks, such as convolutional neural networks, in handling sequential data.
7. Analyze how RNNs can be utilized for forecasting in financial markets. What makes RNNs suitable for this type of prediction?

Sequence Models

8. What does it mean to say that RNNs are "recurrent"? How does this characteristic affect their architecture and functionality?
9. Define the following terms and explain their significance in the context of RNNs: Seq2Vec, Vec2Seq, and Seq2Seq.
10. Provide a detailed use case for each of the model types mentioned above (Seq2Vec, Vec2Seq, Seq2Seq), explaining how each model processes data and the type of outputs they generate.
11. What challenges might arise when using the Seq2Seq model for machine translation? Consider both the input and output sequences in your response.

12. How does the architecture of a Seq2Vec model assist in tasks like sentiment analysis from text sequences? Describe the process from input to output.
13. In the context of an RNN, what is the significance of the initial state, and how does it affect the outcome of the sequence processing?
14. Discuss the advantages and potential drawbacks of using a Vec2Seq model for music generation from a fixed-length input vector.
15. What are the challenges associated with training Seq2Seq models, especially when dealing with very long input sequences?

LSTM Cells

16. What are Long Short-Term Memory (LSTM) cells, and why were they developed for use in recurrent neural networks?
17. Provide an example scenario where the unique features of LSTM would be particularly advantageous over standard RNNs.
18. How do LSTMs address the vanishing gradient problem encountered in traditional RNNs?
19. Describe the function of the forget gate in an LSTM cell. How does it affect the cell memory?
20. What impact does the forget gate have on the long-term memory capabilities of the LSTM?
21. Explain the roles of the input and output gates within an LSTM cell. How do they interact with each other to determine the cell's output?
22. What is the significance of the cell memory c_t in LSTMs? How is it different from the hidden state h_t ?
23. Detail the process of updating the cell memory in an LSTM. What equations are involved, and how do they function together to update the memory?
24. Discuss how the output of an LSTM cell is calculated and what role the output gate plays in this process.

GRU Cells

25. What are Gated Recurrent Units (GRU) and how do they simplify the architecture of traditional LSTMs?
26. Describe the two gates used in GRUs and their functions. How do they compare to the three gates in LSTMs?
27. Explain how the update and reset gates in a GRU work together to determine the hidden state of the cell.
28. How do the reset and update gates in a GRU influence the final output of the cell?
29. How does the GRU model decide how much of the past information to forget and how much of the new information to add?
30. Explain the concept of a candidate state in GRUs and how it is integrated into the overall state update.
31. Discuss the potential advantages and limitations of GRUs compared to LSTMs in terms of training efficiency and performance.

Statefulness in RNNs

32. Explain the difference between stateful and stateless RNNs. How does each approach handle the internal state during training?
33. What are the advantages of using a stateful RNN? In what scenarios might it be preferable to a stateless RNN?
34. Give an example of a real-world application where stateful RNNs could provide significant benefits over stateless configurations.
35. How does batch processing differ in stateful vs. stateless RNNs?

Chapter 12

Intepretable Machine Learning

Learning Goals

After reading this chapter, you should be able to:

- Explain the importance of interpretable machine learning models.
- Differentiate between intrinsic and post-hoc interpretability and the advantages and disadvantages of each.
- Differentiate between global and local interpretability and identify uses cases when each one is appropriate.
- Create simple decision tree models as an intrinsically interpretable method, fit them to data, prevent overfitting and ensure they remain interpretable.
- Explain the relative advantages and disadvantages of different global, model-agnostic interpretation methods and apply each one to a given classification or regression model and interpret their results.
- Explain the main principles behind LIME and apply it to a classification or regression model and interpret the results.
- Explain the game-theoretic background of Shapley Values and its application to interpretable machine learning.

Sources and Further Reading

The material in this chapter is based on the following sources.

Resources



Molnar, Christoph: *Interpretable Machine Learning* (2023)

<https://christophm.github.io/interpretable-ml-book/>

(CC BY-NC-SA License)

Christoph Molnar's book is a very readable and fairly comprehensive introduction to interpretable machine learning or explainable artificial intelligence (XAI). It provides only a few mathematical formulas for illustration and explanation and otherwise relies on intuitive and easy-to-understand descriptions and explanations. It points to and uses software for R and Python, but is not focused on code.

12.1 Introduction

Many machine learning models, in particular non-linear, deep neural network models, are too complex for humans to comprehend or grasp. Such models can have millions or even billions of trainable parameters in complex architectures that may include convolutions, LSTM cells, and other complex elements. These kinds of models are known as "black box" models, because their inner workings are essentially inscrutable.

Interpretable machine learning refers to the techniques and models where the processes and results they produce can be understood by human beings. The aim of interpretable machine learning is to ensure human understanding of how the machine learning models work and how they arrive at their results, that is, their decisions or predictions. In other words, it is about *why* a decision or prediction is made, in understandable terms.

Motivation

This interpretability is crucial for various aspects from debugging models to compliance with legal standards. Interpretable machine learning is important for a number of reasons:

- *Curiosity*: Interpretable models satisfy human curiosity about how decisions are made, especially in systems affecting our daily lives. Understanding the decision process can foster deeper insights and innovations.
- *Human Learning*: By interpreting machine learning models, humans can learn new patterns and knowledge about the data and the phenomena they model, potentially leading to academic advancements and practical applications.
- *Human Sensemaking of Events and Phenomena*: Interpretability helps users make sense of automated decisions and the events or actions that are consequences of such decisions, ensuring that outcomes are understandable in human terms.

- *Knowledge Extraction for Scientific Progress:* Interpretable models allow scientists and researchers to extract and verify new knowledge from complex datasets, advancing scientific understanding.
- *Safety and Compliance Assessment:* Ensuring that machine learning systems operate safely and within regulatory frameworks is easier when these systems are interpretable. Stakeholders can verify compliance through understandable model outputs.
- *Reliability and Robustness Evaluation:* Interpretable models facilitate the evaluation of system reliability and robustness by making it possible to assess how decisions are made under various conditions.
- *Identify Knowledge Limits:* Interpretable models help identify the limits of the knowledge embedded in the models, including areas where the model may lack information or where it is unreliable.
- *Auditability:* Being able to audit machine learning processes transparently helps in maintaining accountability, particularly in sectors like finance and healthcare.
- *Bias Detection & Ensuring Fairness:* Interpretability is key in detecting biases in model predictions and ensuring that machine learning applications are fair and do not perpetuate or exacerbate existing inequalities.
- *Trust and Acceptance:* Users are more likely to trust and accept machine learning solutions that they can understand and feel confident that they are fair and effective.
- *Debugging & Failure Analysis:* When a model's decisions can be traced and understood, identifying errors and the reasons for failures becomes feasible, allowing for more effective debugging and correction.
- *Legal Obligations ("Right to Explanation"):* In many jurisdictions, regulations such as GDPR mandate that decisions made by automated systems be explainable to affected individuals, fulfilling legal obligations.

Intrinsic and Post-Hoc Interpretability

Interpretability in machine learning can be broadly classified into two categories: intrinsic interpretability and post-hoc interpretability. These two types represent different approaches and philosophies in making machine learning models understandable to humans.

Intrinsic interpretability refers to the use of machine learning models that are naturally understandable due to their simple structure and the simplicity of their decision-making process. These models are known as "white box" models and are designed to be interpretable from the ground up, with the following important characteristics:

- *Simplicity:* Models such as linear regression, decision trees, or logistic regression are considered intrinsically interpretable because their decisions can be easily

traced to their input features and understood without requiring additional tools or techniques.

- *Transparency*: The model's workings are transparent, meaning that each step of the decision process is visible and comprehensible to users.
- *Limited Complexity*: These models typically involve fewer parameters and simpler relationships, which aids in direct human comprehension.

Post-hoc interpretability involves techniques and methods applied after model training to explain or clarify how a model makes decisions. This is often necessary for complex models like neural networks or ensemble methods that combine multiple classifiers, where intrinsic interpretability is not feasible. Methods such as LIME (Local Interpretable Model-agnostic Explanations), SHAP (SHapley Additive exPlanations), or feature importance metrics are commonly used to provide insights into model decisions. These methods do not depend on the model type; they can be applied to any model type. Post-hoc methods are designed to be used externally to the original black box model, making them versatile in application and providing flexibility in model choice and deployment.

The choice between intrinsic and post-hoc interpretability depends on the balance between the need for prediction accuracy and the requirement for transparency or understandability. While intrinsic interpretability is preferable for clarity and ease of understanding, the simplicity and limited complexity often (but not always) means that these models have lower predictive performance. Post-hoc interpretability provides critical insights into complex models, ensuring that even the most sophisticated algorithms can be scrutinized and understood. However, the understanding is often limited to the output only, rather than the method by which a model generates output. That is, the interpreted model remains a somewhat opaque black-box model.

Local and Global Interpretation

Interpretation methods are often categorized into local and global methods. Each type provides different insights into the functioning of machine learning models, tailored to specific needs and scenarios.

Local interpretation methods focus on explaining individual predictions made by a machine learning model. These methods aim to clarify why a model made a specific classification decision or regression prediction for a particular instance. These methods provide explanations for individual data points, helping to understand the model's behavior at a granular level. Examples include LIME (Local Interpretable Model-agnostic Explanations) and counterfactual explanations, which explain how changes in input features could alter the prediction. Local interpretations are particularly useful in applications like healthcare or finance, where understanding specific decisions is crucial for trust and verification. Typically, local methods focus on the impact of specific feature values.

Global interpretation methods seek to explain the overall behavior or logic of a model across all instances. They provide a holistic view of how the model operates in gen-

eral. These methods explain the model's general decision-making process rather than focusing on individual predictions. Examples include feature importance and partial dependence plots, which show the effect of each feature on the model's predictions across the entire dataset. Global interpretations are beneficial when stakeholders need to validate the model's overall logic and ensure it aligns with domain knowledge and objectives. In contrast to local methods, global methods focus on the impact of features, not the impact of specific feature values.

The choice between local and global interpretation methods depends on the specific needs for transparency in a given application. Local methods are best suited for cases requiring detailed explanations of individual decisions, while global methods are ideal for understanding and validating the overall behavior of a model.

12.2 Intrinsically Interpretable Models

Intrinsically interpretable machine learning models often leverage characteristics such as linearity, monotonicity, and interactions to ensure that their workings are transparent and understandable.

Linearity in machine learning models means that the output is a linear combination of the input features. Models like linear regression are classic examples where each predictor has a constant effect on the outcome. Linear models are straightforward, making them easy to understand and explain. The impact of each feature on the prediction is clear and quantifiable. The effects of changes in input features are predictable, aiding in scenario analysis and planning.

Monotonicity in a model ensures that the relationship between any given input and the output is either always non-decreasing or always non-increasing. Linear regression models and decision trees that split based on a single feature at a time can exhibit this property. Monotonic models are consistent in their behavior, enhancing trust as increases (or decreases) in input variables lead to predictable changes in outputs. These models are easier to validate against domain knowledge, where certain inputs are expected to have a direct and consistent influence on the output.

Interactions in machine learning refer to the scenario where the effect of one feature on the response variable depends on the value of another feature. By modeling the interdependencies between features, interaction-enabled models can often achieve higher predictive accuracy while still maintaining a degree of interpretability. Many phenomena involve interdependent factors; accurately modeling these interactions can make the model outputs more applicable and relevant in real-world scenarios.

Linearity, monotonicity, and interactions each play crucial roles in ensuring that intrinsically interpretable machine learning models are both effective and transparent. While linearity and monotonicity contribute to simplicity and predictability, interactions allow for a nuanced understanding of complex dynamics within the data. Table 12.1 shows a list of intrinsically interpretable models. This section examines the emphasized entries in the table, linear regression and decision trees, while others, such as logistic regres-

Algorithm	Linear	Monotone	Interaction
Linear regression	Yes	Yes	No
Logistic regression	No	Yes	No
Decision trees	No	Some	Yes
RuleFit	Yes	No	Yes
Naive Bayes	No	Yes	No
k-NN	No	No	No

Source: <https://christophm.github.io/interpretable-ml-book/simple.html>

Table 12.1: Intrinsically Interpretable Models

sion, naive Bayes, and k-NN, have been presented and discussed in previous sections.

12.2.1 Linear Regression

Linear regression is one of the simplest prediction methods available and is intrinsically interpretable. Consider the following example linear regression model for predicting bicycle rental count .

The abbreviated output below is easy to interpret and demonstrates linearity and monotonicity. For example, the coefficient for temperature of 132.79 means that, all other variables remaining the same ("ceteris paribus"), a change of one degree of temperature will change the predicted bicycle rental count by 132.79, no matter what the original temperature is (linearity) and always in the same direction as the temperature change (monotonicity).

The coefficients for the categorical season variable are also easy to interpret. They represent the predicted change in bicycle rental count from the reference category (in this case, FALL), assuming all other variables remain the same ("ceteris paribus"). For example, the prediction for the winter is 1342.87 lower than for the fall.

The intercept is easy to interpret as that prediction when all other variables are 0, or the reference category for categorical variables. In this example, for a temperature of 0 degrees and in the fall season, the model predicts a rental count of 3151.02.

```

2                                     Text
3 Coefficients:
4      Estimate Std. Error t value Pr(>|t|)
5 (Intercept)  3151.02    169.35   18.606 < 2e-16 ***
6 seasonSPRING  -494.15    163.28   -3.026  0.00256 **
7 seasonSUMMER  -852.68    209.82   -4.064  5.35e-05 ***
8 seasonWINTER -1342.87    164.59   -8.159  1.49e-15 ***
9 temp          132.79     11.02    12.046 < 2e-16 ***
10 ---
11 Residual standard error: 1433 on 726 degrees of freedom
12 Multiple R-squared:  0.4558, Adjusted R-squared:  0.4528

```

The R^2 is an easily understood metric to assess the quality of the model. It explains the proportion of variance in the target variable that is explained by the predictors. A good model has an R^2 close to 1, while an R^2 close to 0 indicates a poor model.

Finally, the *relative feature importance* is given by the $t = \frac{\hat{\beta}}{SE(\hat{\beta})}$ value. Because it divides the coefficient estimate by its standard error, the t-value is scale invariant and can be used to compare the importance of features on different scales. In the above example, it is clear that temperature is the most important features.

In summary, it is easy to understand which features are most or least important in making a prediction and how features interact or do not interact (consider what "ceteris paribus" implies for interactions).

Linear regression also has high local interpretability; predictions for individual observations are also easy to understand. For example, to predict the bicycle rental count in summer when the temperature is 20 degrees, one uses the following regression equation, with parameter values from the output above:

$$\hat{c} = 3151.02 - 852.68 + 20 \times 132.79 = 4954.14$$

Finally, the ordinary least squares algorithm that is used to compute the model parameters is simple and well-understood and is proven to produce optimal parameter values. This means that linear regression has high *algorithmic transparency*. In other words, it is clear what the optimization objective is, and how it is achieved.

To further improve the interpretability of linear regression models, one may try to reduce the number of features or input dimensions, using methods such as:

- *Manual feature selection*: The analyst may successively omit less important features, or may include features based on the strength of their correlation with the target variable.
- *Automatic feature selection*: While an exhaustive search of all possible feature combinations is typically not feasible, automated heuristics are able to arrive at a reasonably good subset of features that still provides good prediction capability with a small number of features.
- *Regression with PCA components*: PCA produces linear combinations of variables with maximal variance. Retaining a few of such components instead of the full set of features may make the model more interpretable. However, the components themselves must also be interpreted, based on their loadings or correlations with the original features.
- *Penalized regression*: The LASSO is a penalized regression that automatically removes features (sets their coefficient to 0) as a function of the penalty parameter λ .

In general, the analyst must consider the bias and variance implications of these dimensionality reduction methods: Simpler models will generally have a higher bias and lower variance than more complex models.

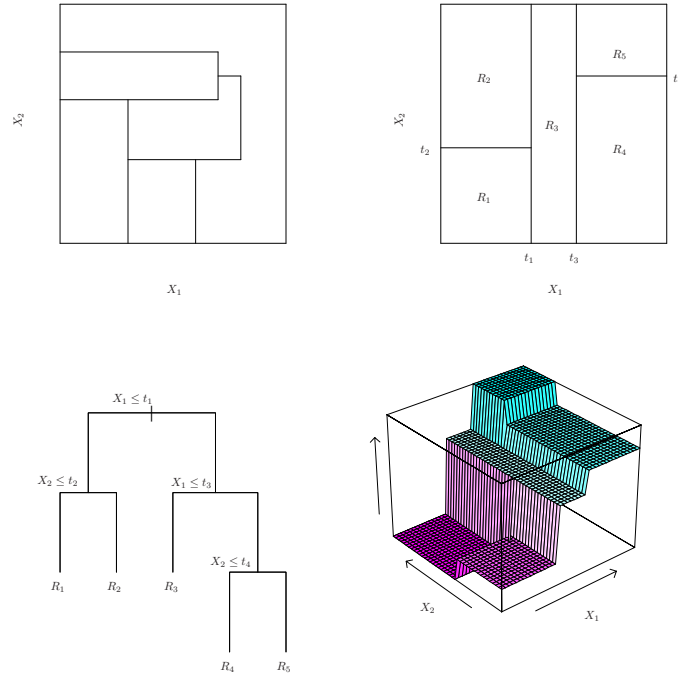
12.2.2 Decision Trees

Decision trees are another relatively simple and easy to understand predictive machine learning technique. Decision trees can be used both for regression ("regression trees") and for classification ("classification trees"). Decision trees are a popular choice in interpretable machine learning due to their strengths:

- *Algorithmic Transparency:* The procedure to construct a decision tree and the optimization criteria are easy to understand and verify. The optimization criterion to derive the decision rules is simple and intuitive.
- *Simplicity:* The structure of a decision tree is simple and intuitive, which allows non-experts to understand the model's reasoning easily. This simplicity also facilitates easier communication about the model's decision-making process.
- *Visualization:* Decision trees offer a clear visualization of how decisions are made, with each node representing a decision rule and each path a decision process. This makes them highly interpretable and easy to follow.
- *No Need for Feature Scaling:* Unlike some other machine learning models, decision trees do not require input features to be scaled or normalized. This avoids potential distortions in interpretation due to preprocessing.
- *Handling of Non-linear Relationships:* Decision trees can handle complex, non-linear relationships between features without needing any transformation of data, capturing interactions between the variables naturally.
- *Capability to Handle Both Numerical and Categorical Data:* Trees can process datasets that have a mix of numerical and categorical variables without the need for extensive preprocessing.

However, decision trees have a number of weaknesses that may limit their usefulness or applicability to certain problems.

- *Overfitting:* Decision trees are prone to overfitting, especially for very deep trees. Without aggressive tree "pruning", they can create overly complex trees that do not generalize well.
- *Instability:* Small changes in the data can result in a completely different tree being generated. In other words, they have high variance.
- *Bias Towards Certain Structures:* Decision trees tend to favor splits on features having a larger number of levels. This can bias the model's decision-making process, especially if the feature's relevance is artificially inflated by its structure.
- *Greedy Nature:* Standard algorithms for decision tree construction, such as CART (Classification and Regression Trees, discussed below), are greedy because they



Source: ISLR2 Figure 8.3

Figure 12.1: Decision tree for two numerical features

make the best split at a given node without considering future impacts. This might lead to suboptimal trees.

- *Piecewise Constant Predictions:* Decision trees make piecewise constant decisions, that is, they predict the same values or classes within small regions of the feature space. This means that the predictions within these spaces have zero variance, which may be problematic for subsequent analytics.

Figure 12.1 shows the intuition behind binary decision trees. The top left panel in the figure shows a feature space spanned by two numerical features, x_1 and x_2 . The space is subdivided into regions where predictions on the target variable are similar. Unfortunately, an optimal sub-dividing of the feature space is difficult to achieve when the regions are irregularly shaped. Instead, binary decision trees are created by making a binary split of the feature space along one feature/dimension, yielding two smaller regions. Each region may then be split again, recursively, until a stopping criterion is reached.

Consider the top right panel in Figure 12.1 as an example. Here, the feature space is first split on feature x_1 at value t_1 creating two rectangular regions, one to the left of t_1 where $x_1 \leq t_1$ and the other to the right where $x_1 > t_1$. The left region is then split on feature x_2 at value t_2 creating the regions labelled R_1 where $x_1 \leq t_1 \wedge x_2 \leq t_2$ and R_2

where $x_1 \leq t_1 \wedge x_2 > t_2$. These two regions are not split any further, and are called the "leaves" or "leaf nodes" of the tree. The region to the right of t_1 , that is the region where $x_1 > t_1$, is split again on feature x_1 at value t_3 , yielding the region R_3 where $x_1 > t_1 \wedge x_1 \leq t_3$ and the region where $x_1 > t_1 \wedge x_1 > t_3$. The latter region is split on feature x_2 at value t_4 , yielding regions R_4 and R_5 .

The bottom left panel in Figure 12.1 shows how these split or divisions of the feature space form a (upside down) decision tree with root, decision nodes, and the resulting leaf nodes. The bottom right panel in Figure 12.1 shows what a prediction of a target variable (here, a numerical target), might look like. For a regression tree, the predicted value for each region is simply the average of the observed target values in each region, leading to the flat plateaus shown in the bottom right panel, that is, piece-wise constant predictions for small regions of the feature space. For a classification tree, the predicted class for a leaf node is simply the majority class of observations in each region.

The feature space is recursively split or divided, resulting in a tree that is growing new leaf nodes and gaining depth. Without any stopping, the tree will grow, that is, nodes will be split, until every leaf node contains only a single observations. It is clear that such a fully-grown tree is overfitted to the training data set, and not easily interpretable.

Hands-On Exercise 12.1

Consider the following data of customer spend (predictor) and customer value (target):

ID	Spend	Value
A	1	50
B	2	65
C	3	65
D	4	70
E	5	85
F	6	90

Build a regression tree by successively splitting the regions based on the Sum of Variance criterion. At every step:

1. Identify possible split points
2. Calculate the variance for each candidate region and the total variance
3. Identify the split with the minimum total variance
4. Repeat to a depth of two, that is, the root split and one more split for each region
5. What is the prediction for each leaf node?

In practice, to prevent overfitting and ensure the tree remains interpretable, the splitting process is stopped using one many options for *stopping criteria*:

- *Maximum tree depth*: The splitting of the feature space stops when a specified tree depth is reached. All branches of the tree have the same depth/length.
- *Maximum leaf node count*: Splitting of the feature space stops when a certain number of leaf nodes have been created. Not all branches of the tree need to have the same length/depth. This limits the number of decisions in the decision tree and the number of unique predicted values for regression trees.
- *Minimum Leaf node sample size*: Leaf nodes must have a minimum number of observations. This makes the predictions for each feature space region more representative as they are based on a minimum sample size.
- *Maximum leaf node variance*: Splitting continues until the variance of observations in a regression tree regions is below a certain threshold.
- *Minimum leaf node purity*: Regions are split while they contain a mixture of target observations; splitting stops only when a node contains a certain proportion of a majority class for classification trees or when the entropy is below a certain threshold. This criterion prevents unnecessary splitting which may result in two sub-regions yielding the same predicted class.
- *Minimum change in node impurity or information gain*: Regions are split while the improvement in purity or reduction of entropy are above a certain threshold. This criterion prevents unnecessary splits that do not significantly improve the predictive power of the model.

12.3 Global Model-Agnostic Methods

Global model-agnostic interpretation methods focus on the understanding the overall impact of features in determining the prediction. They are applicable to different models and focus only on the input features and predictions, while ignoring the specific model or algorithm. This section presents a few of the many methods that have been proposed and developed in recent years.

12.3.1 Partial Dependence Plots (PDP)

Partial Dependence Plots (PDPs) provide insights into the relationship between a feature and the predicted outcome, averaged over the distribution of values of the other features in the dataset (Figure 12.2). By isolating the effect of one or two features, PDPs can show how changes in these features impact the predicted outcome, irrespective of the values of other variables, offering a global view of the model's mechanics.

Formally, a PDP shows the marginal effect of one or a few features X_S on the predicted output, marginalized over all other ("complement") features X_C . Recall that marginalization is the summing, or integration for continuous features, weighted by probabilities:

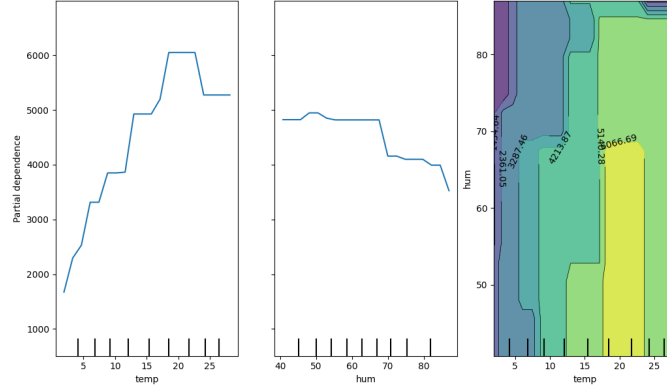


Figure 12.2: Example PDP for a regression tree

$$\begin{aligned}\hat{f}_S(X_S) &= \mathbb{E}_{X_C} [\hat{f}(X_S, X_C)] \\ &= \int \hat{f}(X_S, X_C) p(X_C) dX_C\end{aligned}$$

When estimated from sample data, this becomes:

$$\hat{f}_S(X_S) = \frac{1}{n} \sum_{i=1}^n \hat{f}(X_S, X_C^{(i)}) \quad (12.1)$$

where the sum in Equation 12.1 is over all observations and $X_C^{(i)}$ are the complement feature values of the i -th observations. The integrals or sums are computed for all possible values of X_S to generate the PDP curves. Essentially, the PDP shows how the *average* prediction changes when the focal predictor X_S is changed. *Importantly, PDPs assume feature independence.*

Importantly, the PDP removes the "ceteris paribus" assumption that linear regression models make. Instead of assuming that all other values remain unchanged, the PDP marginalizes ("averages") over the values of other features.

12.3.2 Individual Conditional Expectation (ICE) Curves

Individual Conditional Expectation (ICE) curves extend the idea of PDPs by disaggregating the effects for individual observations. Instead of an average effect over all observations or feature values, an ICE plot displays one curve per instance in the dataset, showing how predictions change for that instance if the feature of interest is varied (Figure 12.3). This essentially means that no summation in Equation 12.1 takes

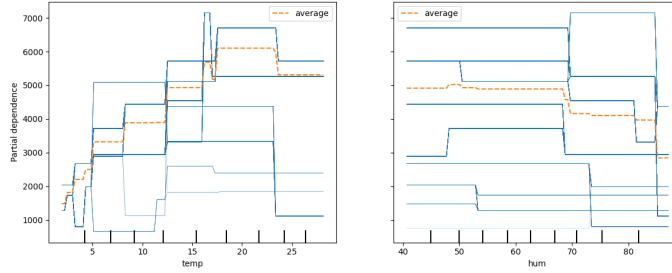


Figure 12.3: Example ICE plot for a regression tree

place; the ICE curves are simply the individual summands of that sum. Thus, averaging all ICE curves yields the PDP curve. This allows identification of outlier cases or heterogeneous data.

12.3.3 Accumulated Local Effects (ALE) Plot

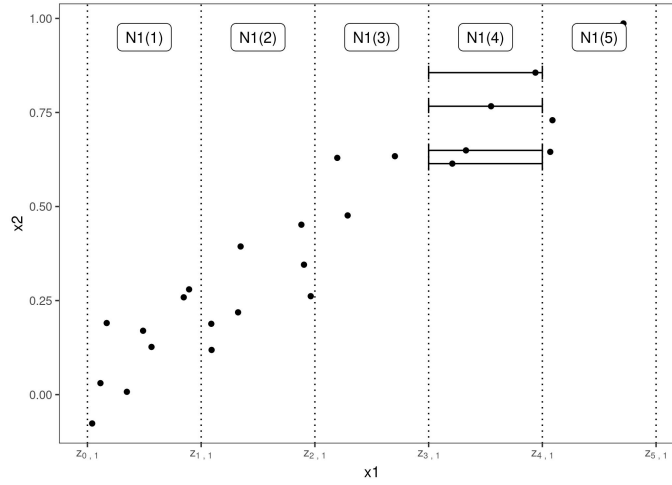
Accumulated Local Effects (ALE) plots address some limitations of PDPs by focusing on local rather than global average effects of features. ALE plots calculate the contributions of features to predictions by accumulating localized average partial effects, helping to avoid misleading interpretations in the presence of correlated features.

Specifically, ALE plots do not construct unrealistic feature combinations as they average over the complement feature values. For example, the temperature and humidity features are mildly correlated in the running example, and not all combinations are realistic. Instead, effects are computed for a grid of intervals, that is, a "local window", instead of the entire domain of a features, as in PDPDs.

Formally, the ALE is defined as:

$$\hat{f}_{j,ALE}(X) = \sum_{k=1}^{k_j(x)} \frac{1}{n_j(k)} \sum_{i: x_j^{(i)} \in N_j(k)} \left[\hat{f}(z_{k,j}, x_j^{(i)}) - \hat{f}(z_{k-1,j}, x_j^{(i)}) \right] \quad (12.2)$$

The range of values for feature j is divided into k equal size intervals. $N_j(k)$ is the k -th such local neighbourhood for a feature j with $Z_{k,j}$ being the lower boundary of that interval. The summands in the inner sum of Equation 12.2 are differences in prediction between the lower and upper boundary of a local neighbourhood (specifically, between the lower bound of interval $k-1$ and that of the next interval k). The inner sum is taken over all observations in the neighbourhood. This is termed the "local effect". The outer sum in Equation 12.2 is taken over all local neighbourhoods k , each one weighed by the number of observations $n_j(k)$ in that neighbourhood. In other words, the outer sum *accumulates* the local effects, leading to the ALE.



Source: Molnar, Fig. 8.7

Figure 12.4: Illustrative example of ALE computation

Consider the illustrative example in Figure 12.4. It shows five neighbourhoods defined for feature x_1 . The four horizontal lines represent the differences in prediction for four observations when the value of x_1 changes from $Z_{3,1}$ to $Z_{4,1}$. The value of x_2 is held constant. The four differences are summed to yield the local effect. Local effects are calculated in the same way for the other four intervals in Figure 12.4 and then summed.

12.3.4 Permutation Feature Importance

Permutation feature importance assesses the importance of each feature by observing the effect on predictive accuracy when the values of that feature are randomly shuffled (Figure 12.5). This disrupts the relationship between the feature and the outcome, and a significant drop in model performance indicates that the feature is important for model predictions. The intuition is simple: A feature that has no effect on the prediction outcome can be randomly reshuffled without consequence for the predictive performance of the model.

Permutation feature importance begins by estimating the prediction error (loss function) for the model L on the original data X . Permutation feature importance should be calculated on test data, not training data.

$$e^{\text{orig}} = L(y, \hat{f}(X))$$

Next, the feature importance is calculated for each feature j , using K multiple random shuffles ("permutations") k of each feature's values:

- For each feature j :

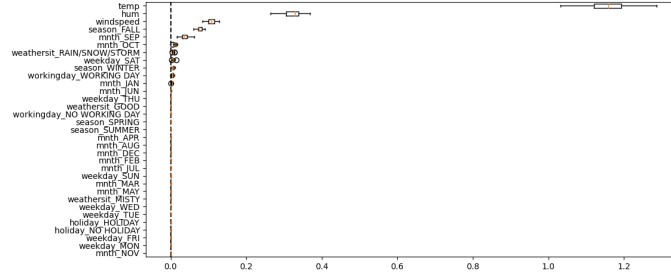


Figure 12.5: Permutation feature importance plot. Uncertainty represents variation of multiple permutations

- For each repetition k in $1 \cdots K$:
 - * Generate permuted data $X_{j,k}^{\text{perm}}$ by permuting (“shuffling”) values of feature j
 - * Estimate prediction error of model L for permuted data:

$$e_{j,k}^{\text{perm}} = L(y, \hat{f}(X_{j,k}^{\text{perm}}))$$

- Calculate permutation feature importance:

$$i_j = e^{\text{orig}} - \frac{1}{K} \sum_k^K e_{j,k}^{\text{perm}}$$

12.3.5 Global Surrogate Models

Global surrogate interpretation models are interpretable models that are trained to approximate the predictions of a complex model. By training a simpler model (like a decision tree or linear regression model) to mimic the behavior of a more complex model, insights can be gained into how the complex model makes decisions, providing an interpretable approximation of its decision-making process. Intuitively, the predictions of the complex model are the prediction targets of the simpler surrogate model, that is, the simple surrogate model should predict the predictions (rather than the original target values).

Table 12.2 summarizes the strengths and weaknesses of the different global model-agnostic methods for interpretable machine learning discussed in this section.

12.4 Local Model-Agnostic Interpretation Methods

Local model-agnostic interpretable methods aim to provide explanations for individual predictions or cases, regardless of the overall model’s complexity or opacity, offering

PDP/ICE	
Intuitive	Limited number of features
Clear interpretation	Assumes feature independence
Easy to implement	
ALE	
Unbiased for correlated features	Local interpretation only
Clear interpretation	ALE may differ from linear coefficients
Faster to compute than PDP	No ICE curves
	Unstable for large number of intervals
PFI	
Clear interpretation	Linked to model error
Concise, global measure	Requires access to true targets
Does not require retraining	May be biased for correlated features
Takes into account all interactions	
Global Surrogate Models	
Flexible	Conclusions about model, not data
Intuitive	Unclear cut-off for goodness of fit
R-squared measure for fit	

Table 12.2: Strengths and weaknesses of different global model-agnostic methods

insights into specific decision points rather than a model's global behavior. This section presents two widely-used methods that each address the challenge of interpretability from a different perspective.

12.4.1 Local Interpretable Model-agnostic Explanations (LIME)

The intuition behind LIME is that while it may be difficult or impossible to explain an entire complex model globally, it is possible to approximate and explain its behavior locally. LIME generates these local explanations by perturbing ("shuffling") the feature values of the input observations to create a new dataset consisting of "synthetic" observations around an observation of interest. The responses of the complex model to these synthetic observations are then used to train a simpler, interpretable model, such as a linear regression or decision tree. This local surrogate model aims to capture how the original complex model behaves in the vicinity of the specified observation, providing insights into which features significantly influence the output and how they do so. LIME can be applied to any model type without any changes to the underlying algorithms.

LIME follows these steps:

1. Fit the complex model f
2. Choose an instance x of interest for which the prediction is to be explained
3. Transform the instance into a binary vector indicating the presence or absence of "interpretable components". Interpretable components are feature values, not features themselves.
4. Create a neighbourhood of n observations around x by perturbing interpretable components (sampling presence or absence of interpretable components randomly from $[0,1]$).
5. Use the fitted complex model f to create predictions for the generated neighbourhood of observations.
6. Weight the generated observations around x by a weight kernel π_g based on their distance to the instance x .
7. Sample a number of observations according to their weight.
8. Fit a local surrogate, interpretable model g to the sampled observations, using a set of k features, that minimizes the discrepancy $\mathcal{L}$ between g and the complex original model f .
 - The usual local surrogate model is a ridge regression model.
 - The k features are identified by forward selection, by LASSO, or simply by selecting k features with the highest regression weights.

In principle, LIME aims to identify the explanation model as that local surrogate model g that minimizes the sum of the discrepancy between surrogate and original model plus a complexity penalty $\Omega(g)$ for the surrogate model:

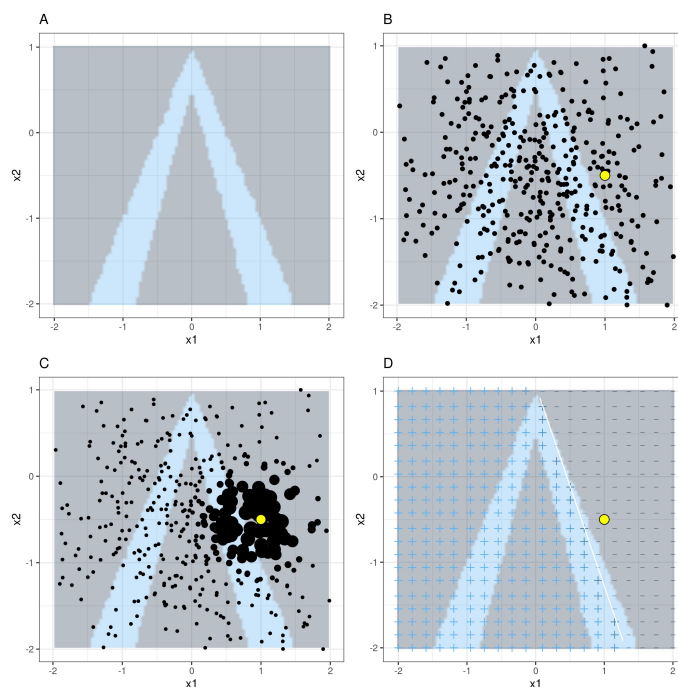
$$\xi(x) = \operatorname{argmin}_{g \in G} \mathcal{L}(f, g, \pi_x) + \Omega(g)$$

However, in practice, as noted in the LIME procedure steps, the analyst must select the number of features and the type of local surrogate model.

Figure 12.6 illustrates the principles behind LIME. The top left panel shows a classification problem with two predictors x_1 and x_2 and a somewhat complicated decision boundary.

The top right panel highlights the target observation x in yellow and shows the observations created by perturbing the feature values as black dots.

The bottom left panel indicates the weighting of observations in the neighbourhood, bigger dots indicate higher weights. This weighting is induced by the distance function and the weight kernel. The distance function specifies how distances in the feature space are measured, for example Euclidean, Chebyshev or other metrics. The weight kernel uses the distances to assign weights. For example, a Gaussian kernel will assign



Source: Molnar Figure 9.5

Figure 12.6: Illustration of LIME

weights according to a normal distribution density function, and an exponential kernel will assign weights according to the exponential of the distance, with higher weights for smaller distances and lower weights for larger distances.

The bottom right panel shows the class predictions of the simple surrogate model that has been fitted to the weighted samples. The white line shows the linear decision boundary of the surrogate model, the superimposed plus and minus signs the predictions of the surrogate model. The local surrogate model is quite accurate for values in the vicinity of the focal observation, but not very good for points far away from it.

LIME can also be used on other models such as image or text classification models. For example, Figure 12.7 shows the contributions of individual pixels of an image to the classification of that image. The left panel shows the original image, the middle panel the contributions for the label "bagel" and the right panel the contributions for the label "strawberries".



Molnar, Figure 9.8

Figure 12.7: LIME explanations for image classification

Resources



Further information on LIME, including many examples, can be found at the website for the Python package^a. More details on the theoretical foundation and principles of LIME can be found in the original paper^b.

^a<https://github.com/marcotcr/lime>

^b<https://arxiv.org/abs/1602.04938>

12.4.2 Shapley Additive eXplanations (SHAP)

Developed from the Shapley value – a concept from cooperative game theory originally used to determine the fair distribution of payoffs among players – SHAP applies this framework to the domain of machine learning, offering a theoretically sound approach to understanding model behavior. SHAP treats each feature value as a “player” in a game where the “payout” is the prediction itself. The Shapley value calculates the average contribution of each feature value across all possible combinations of feature values, providing a detailed view of how features interact and influence the model’s output. This approach not only yields a measure of global feature importance and local feature value importance, but also provides a way to understand the direction and magnitude of each feature’s impact on the prediction. SHAP is model-agnostic and can be applied to any machine learning model, from simple linear regressors to deep neural networks.

The main motivation in SHAP is the question of how much does a specific value x_j of feature j contribute to the overall prediction, when compared to the average prediction. As in LIME, the focus is on values of features, not the features themselves. In cooperative game theory, players cooperate in a coalition with other players and receive a certain profit from this cooperation. Shapley values are named after Lloyd Shapley who developed this concept in 1951 and received the Nobel prize in Economics for his work in 2012. Shapley values are a method for assigning fair payouts to the coalition’s players depending on their contribution to the total payout.

Formally, the Shapley value ϕ_i of player i is defined as:

$$\phi_i(v) = \frac{1}{n} \sum_{S \subseteq N \setminus \{i\}} \binom{n-1}{|S|}^{-1} [v(S \cup \{i\}) - v(S)]$$

where $v(\cdot)$ is the value function that describes the payout received in a game. The term $v(S \cup \{i\}) - v(S)$ is the marginal contribution of player i to a coalition of players S , that is, the difference in payout received by the coalition S plus the player i and the payout received only by the coalition S , without player i .

The binomial coefficient $\binom{n-1}{|S|}$ represents the number of possible ways to form a coalition of size $|S|$ of the set $N \setminus \{i\}$ of $n-1$ players (set N without player i). The marginal contribution is divided by this term.

The sum is taken over all all possible coalitions of the set N of players minus the player i . The sum is then divided by the number of players n .

Hands-On Exercise 12.2

A company has three departments Marketing (A), Engineering (B), Design (C) that can work together on a project:

$$N = \{A, B, C\}$$

The value created by each possible coalition is given by:

Coalition S	$v(S)$
$\emptyset$	0
$\{A\}$	10
$\{B\}$	20
$\{C\}$	15
$\{A, B\}$	50
$\{A, C\}$	35
$\{B, C\}$	45
$\{A, B, C\}$	90

1. Compute the Shapley values ϕ_A, ϕ_B, ϕ_C for each department:

$$\phi_i = \sum_{S \subseteq N \setminus \{i\}} \frac{|S|!(n-|S|-1)!}{n!} [v(S \cup \{i\}) - v(S)]$$

Write out each coalition S in the sum!

2. Verify that the Shapley values satisfy the efficiency property:

$$\phi_A + \phi_B + \phi_C = v(\{A, B, C\})$$

Shapley values have some key theoretical properties that together ensure they describe a fair allocation of value or contribution to each player:

- *Efficiency*: The efficiency property states that all gains from cooperation are distributed among the players. Mathematically, this means the sum of the Shapley values for all players equals the total value (or payoff) that the coalition of all players achieves together. This ensures that the Shapley value captures the entire surplus generated by the group, leaving no residual value unallocated.
- *Symmetry*: The symmetry property ensures that if two players contribute equally to any coalition they are both members of, they receive the same proportion of the payoff. In other words, the Shapley value is identical for symmetric players, reflecting the principle of fairness in that contributions are rewarded equally without bias to factors unrelated to the contribution.
- *Additivity (or Linearity)*: Additivity is a property where the Shapley value of a game can be derived by summing the Shapley values of two separate games if a player's value in a combined game is the sum of their values in these separate games. This property allows for straightforward aggregation of separate contributions, simplifying the analysis and computation in more complex scenarios.
- *Dummy (or Null Player)*: A dummy (or null) player does not contribute to any coalition, i.e., the addition of this player does not change the value of any coalition. The dummy player property ensures that such a player receives a Shapley value of zero. This ensures that only contributors to a game's outcome are rewarded, maintaining the integrity of the allocation process.

In the context of interpretable machine learning, the players in a coalition are specific values of features (*not the feature themselves*). A coalition is a combination of different feature values. The presence of a feature value in a coalition means that the value of that feature is known and fixed. When a feature is not present in a coalition with a specific value, its value is unknown. Determining the payout requires integrating or marginalizing over all values of those features $1 \dots p$ that are not in a coalition S .

$$v_x(S) = \int \cdots \int_{\mathbb{R}} \hat{f}(x_1, \dots, x_p) d\mathbb{P}_{x \notin S} - E_x(\hat{f}(X))$$

This is clearly expensive to compute in practice and is therefore generally approximated by randomly permuting values (similar to how LIME constructs its local neighbourhood of observations) and then sampling the different possible coalitions from these permuted values.



Shapley Additive eXplanations (SHAP) is a Python package developed by authors of the paper that introduced Shapley values to interpretable machine learning¹. A thorough documentation, in-

¹<https://arxiv.org/abs/1705.07874>

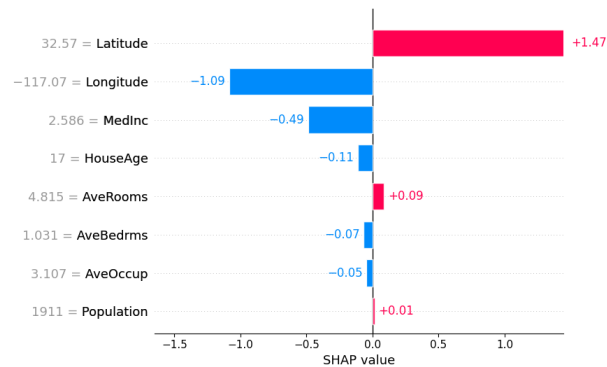


Figure 12.8: SHAP barplot for an individual prediction

cluding an easy to read introduction and many examples are available², as well as the Python code for the implementation and multiple tutorial³. The remainder of this section illustrates the basic usage of SHAP.

This example uses a data set on California house prices that is part of the SHAP package. The target variable are house values in various districts, and predictors include median income, number of rooms, population, and similar variables. To illustrate the basic use of SHAP, this example fits a simple linear regression model to the data.

The SHAP package provides different ways to visualize individual predictions. The *barplot* in Figure 12.8 shows the importance of feature values (*not the importance of features!*) for an individual prediction, generated from the running example using the following Python code:

```
Python
shap.plots.bar(shap_values[20])
```

For example, the fact that the house age is 17 contributes negatively to the prediction, whereas the fact that the average number of rooms of houses in the district is 4.815 contributes positively.

By averaging over all instances and their feature values, SHAP values can be aggregated to show the importance of the features themselves, shown in the bar plot in Figure 12.9, generated from the running example using the following Python code:

```
Python
shap.plots.bar(shap_values)
```

The graph shows that latitude and longitude are the most important features, that is, their values on average contribute positively to the prediction.

²<https://shap.readthedocs.io/en/latest/index.html>

³<https://github.com/shap/shap>

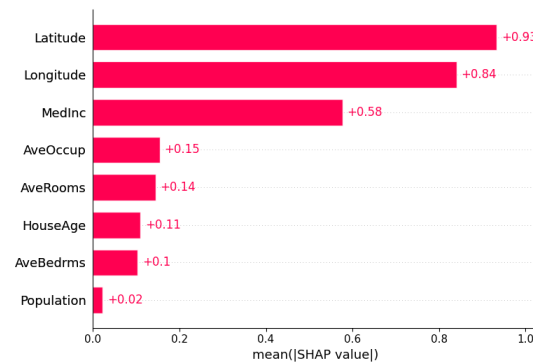


Figure 12.9: SHAP barplot of mean SHAP values for feature importance

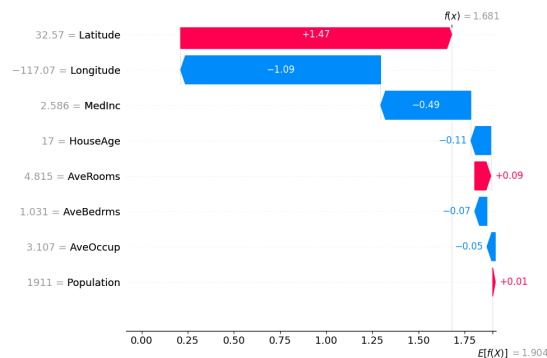


Figure 12.10: SHAP waterfall plot for an individual prediction

Waterfall plots such as the one in Figure 12.10 explain how feature values combine to produce an individual prediction. In that figure, latitude being 32.57 contributes positively to the house price prediction, whereas longitude being -117.07 contributes negatively, etc. The total sum of contributions is the expected house price, shown at the very bottom of the waterfall plot. The waterfall plot was generated by the following Python code:

```
Python
sha.plots.waterfall(shap_values[20])
```

Beeswarm plots, such as the one in Figure 12.11 explain all feature values for all instances (represented by a dot). Each dot is particular feature value that occurs in the data. Dots are colour-coded to indicate whether that feature value makes a positive or negative contribution. Figure 12.11 shows that the median district income feature has a lot of feature values in the data set that contribute negatively, and a few values that

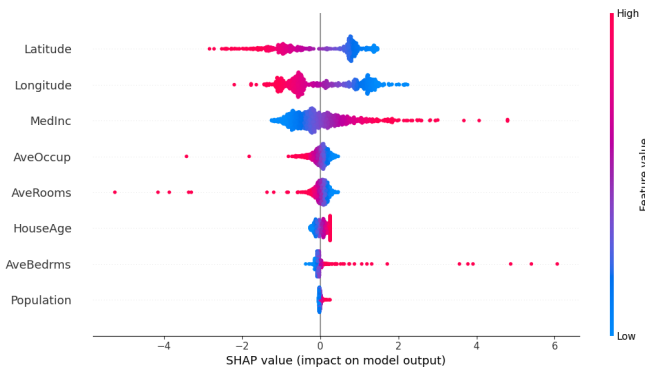


Figure 12.11: SHAP beeswarm plot

make a highly positive contribution. Figure 12.11 was generated using the following Python code.

```
Python
shap.plots.beeswarm(shap_values)
```

The *heatmap plot* in Figure 12.12 shows the SHAP values of feature values for all instances, and shows model prediction and global feature importance in the top and right rugs of the figure. Observations are ordered left to right. The bar plot in the right rug is the same as the feature importance bar plot in Figure 12.9. The figure shows clearly how some values of median district income contribute highly positively to predicted house prices, whereas some values of latitude appear to contribute negatively the predicted house price. Figure 12.12 was generated using the following Python code:

```
Python
shap.plots.heatmap(shap_values)
```

As noted earlier, SHAP is model agnostic and can be applied to problems such as image classification and text classification as well. The SHAP package provides intuitive visualizations for the SHAP values in these cases. For example, Figure 12.13 shows the contribution of different image elements (groups of pixels) to classification probabilities for different target classes. In this case, the absence of a feature value is created by masking a group of pixels. Consider the top image in Figure 12.13. The overlaid SHAP values show that it is mostly the body or neck shape of the bird that contributes positively to a classification as an American egret, while the eye contributes negatively. Figure 12.14 shows SHAP applied to text classification. Each token/word in a text is a feature that contributes to class membership probabilities.

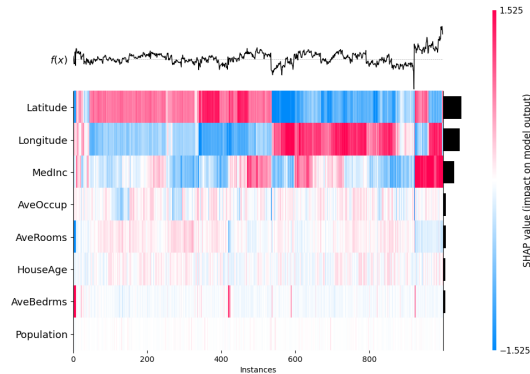


Figure 12.12: SHAP heatmap plot

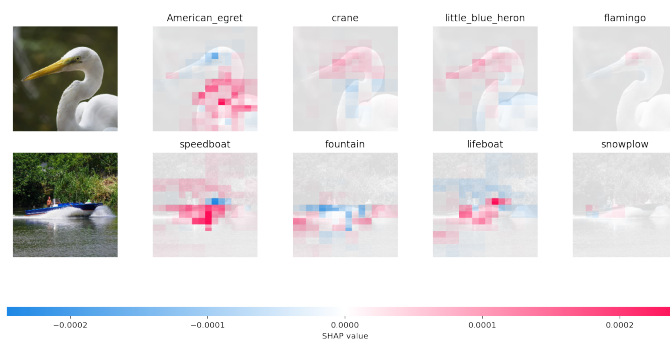
Source: <https://github.com/shap> (MIT License)

Figure 12.13: SHAP for image classification

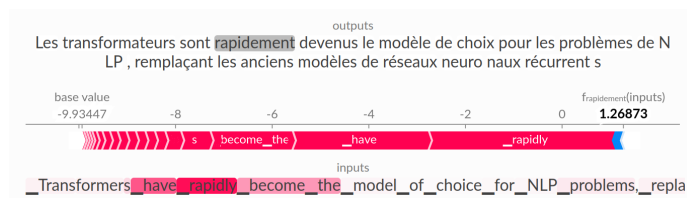
Source: https://shap.readthedocs.io/en/latest/text_examples.html (MIT License)

Figure 12.14: SHAP for text classification

12.5 Review Questions

Introduction to Interpretable Machine Learning

1. List at least three reasons why interpretable machine learning is crucial in modern AI applications.
2. What does it mean for a machine learning model to be "interpretable"? Give examples of features that contribute to a model's interpretability.
3. Discuss the trade-offs between model complexity and interpretability. Why might a more complex model be chosen over a simpler, more interpretable model?
4. Provide examples of how interpretable machine learning can lead to innovations and improvements in AI systems.
5. Why is the understanding of automated decisions particularly crucial in sectors like healthcare and finance?
6. Discuss the relationship between interpretable machine learning and the ethical responsibilities of AI developers.
7. Discuss the role of interpretable machine learning in ensuring safety, compliance, and reliability of AI systems.
8. What is the importance of interpretable machine learning in detecting biases and ensuring fairness in model predictions?
9. What factors should be considered when deciding between intrinsic and post-hoc interpretability methods in a given application?
10. Compare and contrast local and global interpretation methods in terms of their applications and benefits.
11. How do local and global interpretation methods complement each other in providing a comprehensive understanding of machine learning models?
12. How do intrinsic and post-hoc methods affect the user's trust and acceptance of machine learning models?

Intrinsically Interpretable Models

13. How do t-values contribute to understanding the relative importance of features in a linear regression model?
14. What are decision trees, and how are they used in both regression and classification contexts in machine learning?
15. Describe the structure of a typical decision tree and explain how decisions are represented within this structure.
16. Explain why decision trees do not require normalization or scaling of data before analysis. What advantages does this present in terms of data preprocessing?
17. Discuss the advantages of using decision trees in terms of algorithmic transparency. How does this feature contribute to their interpretability?
18. Explain how decision trees handle non-linear relationships and the significance of this capability.
19. Discuss how decision trees manage to capture interactions between variables without explicit programming for these interactions.
20. What is overfitting in the context of decision trees, and why are decision trees

particularly susceptible to it?

21. Explain the process of making binary splits in decision trees, particularly how regions and leaf nodes are determined.
22. Explain the various stopping criteria used in the construction of decision trees. Compare them in terms of their impact on tree complexity and performance.
23. Discuss the implications of high variance in decision trees. What techniques can be used to mitigate this issue?

Global Model-Agnostic Methods

24. What are Partial Dependence Plots (PDPs) and what do they show in a machine learning model?
25. Explain the assumption of feature independence in PDPs and its implications.
26. Describe a scenario where the assumption of feature independence in PDPs might lead to incorrect conclusions about feature importance.
27. How can ICE plots help in identifying outlier effects or heterogeneity in data predictions?
28. Describe how ALE plots differ from PDPs in their approach to understanding feature effects.
29. Explain the computation process of ALE plots and how it differs fundamentally from PDPs in handling data within local windows.
30. Discuss how ALE plots handle correlated features and why this is beneficial.
31. What is Permutation Feature Importance and how is it calculated?
32. Explain global surrogate models in interpretable machine learning.
33. Discuss the potential risks or drawbacks of using global surrogate models as a tool for interpretability. What should practitioners be wary of?
34. Compare and discuss the strengths and weaknesses of the global model-agnostic methods covered (PDP, ICE, ALE, PFI, and global surrogate models).

Local Interpretable Model-agnostic Explanations (LIME)

35. What are local model-agnostic interpretative methods, and how do they differ from global interpretative methods?
36. Outline the step-by-step process of generating a LIME explanation for a given data instance.
37. Explain the purpose of transforming an instance into a binary vector in the LIME process. What does this achieve in terms of interpretability?
38. Discuss the role of perturbing input data points in the LIME process. What is the purpose of creating "synthetic" samples?
39. How does LIME ensure that the local surrogate model accurately reflects the behavior of the complex model in the vicinity of a specified data point?
40. Identify potential pitfalls when applying LIME to a dataset with highly correlated features. How does this correlation affect the integrity of the explanations provided?
41. Provide a critical analysis of how LIME handles cases where the local decision boundary is highly non-linear. What are the challenges and how might LIME

overcome them?

42. Reflect on the dependency of LIME's explanations on the kernel function. How can different kernels alter the interpretation of feature contributions?

Shapley Additive eXplanations (SHAP)

43. Explain the concept of Shapley values in the context of cooperative game theory.
44. Discuss the significance of treating each feature as a "player" in the context of SHAP. How does this perspective aid in understanding model predictions?
45. Describe the four key theoretical properties of the Shapley value and explain how each contributes to fairness and accuracy in SHAP.
46. Outline the steps to compute SHAP values for a machine learning model.
47. Describe how SHAP values are visualized and interpret such a visualization.
48. What insights can be gained from SHAP waterfall and beeswarm plots?
49. How can SHAP be integrated into the model development process to improve model design and feature engineering?
50. Discuss the potential for SHAP to be used in regulatory compliance, specifically in industries like finance and healthcare. What advantages does SHAP offer in explaining model decisions to regulators?

Chapter 13

Analytics at Industrial Scale

Learning Goals

After reading this chapter, you should be able to:

- Explain the characteristics of big data and the need for specialized tools for big data analytics.
- Explain the operation of a distributed HDFS file system and the functions played by name nodes and data nodes.
- Use basic file and folder operations to organize data on HDFS.
- Explain the map and reduce functions in a MapReduce algorithm, including their inputs and outputs.

Sources and Further Reading

The material in this chapter is based on the following sources.

Resources



Tom White (2012) *Hadoop – The Definitive Guide*. 3rd edition. O'Reilly Media. Sebastopol, California, US.

This book introduces in great detail the main concepts of Apache Hadoop and provides step-by-step introduction to setting up a Hadoop cluster, using the Map-Reduce API, submitting and managing jobs. The book also provides a chapter on related projects, such as Hive and Pig. It was written for Hadoop 2.3, which introduced the Map-Reduce 2.0 API and YARN. While older, it can still serve as a comprehensive reference also to more recent Hadoop versions.

Resources



Hrishikesh V. Karambelkar (2018) *Apache Hadoop 3 Quick Start Guide*. Packt Publishing. Birmingham, UK.

This quick start guide is more recent and written for Hadoop 3.0. It provides only a brief overview of the Hadoop system, focusing on cluster installation, configuration, and management, rather than Map-Reduce or data management.

Resources



Bill Chambers and Matei Zaharia (2018) *Spark – The Definitive Guide*. O'Reilly Media. Sebastopol, California, US.

This is a very comprehensive book, written for Spark 2.0. Matei Zaharia is the original designer and lead developer of the Spark project. The book covers all aspects of Spark. All examples are provided both in Scala and in Python. While a little older at this point, it is very instructive and easy to follow with many practical points of how to get the most out of Spark.

Resources



Jules Damji et al. (2020) *Learning Spark – Lightning-Fast Data Analytics*. 2nd edition. O'Reilly Media. Sebastopol, California, US.

This book, while not quite as comprehensive as the one by Chambers & Zaharia, is newer and targets Spark 3.0. It also covers all aspects of Spark, from installation and configuration, to programming the SQL, streaming, and machine learning components of Spark. The book provides most examples in both Scala and Python.

13.1 Introduction

Big data analytics refers to the process of examining large and varied data sets – *big data* – to uncover hidden patterns, unknown correlations, market trends, customer preferences, and other useful information that can help organizations make better-informed business decisions. Driven by specialized analytics systems and software, big data analytics can lead to more effective marketing, new revenue opportunities, better customer service, improved operational efficiency, competitive advantages over rival organizations, and other business benefits.

The term "big data" is typically associated with three key concepts: data volume, data variety, and data velocity. Together, these three Vs define the challenges and opportunities that organizations face when managing and analyzing massive data sets. The emergence of the fourth and fifth Vs, data veracity and data value, reflect the increasing

need to ensure the reliability of data and the importance of deriving meaningful insight from it.

Volume represents the quantity of data that is generated and stored. It is one of the primary characteristics of big data. Organizations collect data from a variety of sources, including business transactions, smart (IoT, Internet-of-Things) devices, industrial equipment, videos, social media, and more. As data volume increases, the value and potential insights also increase, but it requires more effective data management and processing technologies. The challenge lies not only in the storage but also in dynamically scaling resources to process this vast amount of data efficiently.

Variety refers to the different types of data that are available, both structured and unstructured. Traditional data types were structured and fit neatly in a relational database. However, with the advent of big data, data comes in new unstructured forms such as text, images, videos, and social media posts. The variety in data types frequently requires additional preprocessing to derive meaning and supports analytics that can lead to enhanced business insights.

Velocity is the speed at which the data is generated, collected, and processed. High velocity of big data comes from connected sensors, smart devices, web page streaming, and other live feeds. Managing the velocity of data entails not only processing these streams effectively but also ensuring that data analysis and decision making are conducted in a timely manner.

Veracity refers to the accuracy of data. Big data veracity deals with the assurance of quality and accuracy of data considering its volume, variety, and velocity. This characteristic is crucial as it affects every decision made based on big data. Poor data quality can lead to incorrect conclusions. Therefore, organizations must invest in analytic processes that validate and cleanse data to ensure accuracy and usefulness.

Value value is about turning big data into business value. This is the most important V of all, as it determines whether the data collected and analyzed are of any use to the organization. The main challenge is to sift through vast lakes of data and find what is relevant and can be turned into actionable insights that can lead to cost reductions, improved efficiency, or new revenue opportunities.

An example of a big data use case is the Conseil Européenne pour la Recherche Nucléaire (CERN). CERN is the world's largest physics laboratory, an international cooperation that researches high-energy particle physics located in Switzerland and France. When physics experiments are running, the CERN data center processes about one petabyte (one million gigabyte) of data per day¹. Preparations are under way for new physics experiments that require storage and analysis of 600 petabytes of data. Table 13.1 provides an overview over the CERN data centre infrastructure to manage this volume and this velocity of data.

¹<https://www.home.cern/science/computing/storage>, last accessed June 10, 2024

Servers	≈ 12000	
CPU Cores	≈ 350000	
Disks	≈ 220000	
Total Disk Space	≈ 950000	TB
DB Transactions per second	≈ 20000	
File Transfer Throughput	≈ 100	Gb/s

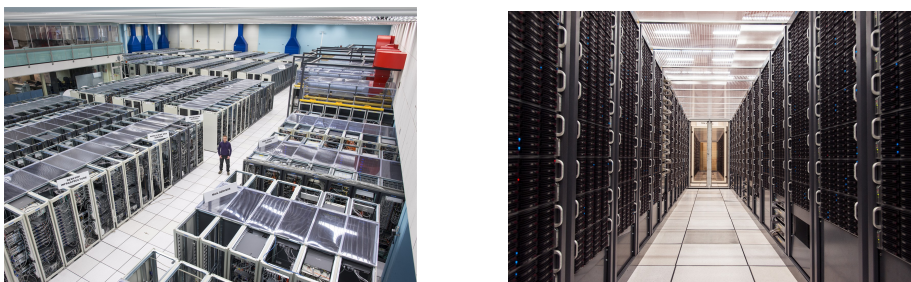
Table 13.1: Data management infrastructure at CERN²Source: CERN.org with [permission](#)

Figure 13.1: CERN data centre images

Figure 13.1 shows images of the CERN data centre infrastructure. Racks are filled with multiple computer servers, each with their own attached data storage, and multiple racks are lined up in rows. Computers are networked, first within a rack, then between racks, and the data center is connected to the larger internet. Network connections are fastest between computers within the same rack, then between computers in different racks, and are slowest across the internet.

Clearly, the volume of data being stored, and the velocity with which it is generated requires analytics techniques and software tools that go beyond those of single-machine or desktop solutions examined so far, like R, Numpy or Pandas, and that are suitable to efficiently use infrastructure like the one shown in Figure 13.1. The following sections introduce big data analytics, or data analytics at industrial scales.

13.2 Hadoop



Apache Hadoop is an open-source system for distributed data storage and distribute computation on data. Initially released in 2006, it is maintained by the Apache Foundation. It was originally inspired by the

https://commons.wikimedia.org/wiki/File:Apache_Hadoop.png

²<https://www.cern.org/science/computing/data-centre>, last accessed June 10, 2024

Google File System (GFS) that Google used to manage its web search data³, and the Google MapReduce technique for computations on distributed data⁴. Early successful uses cases at Yahoo in 2009 and at Facebook in 2012 drove industry adoption and further research interest. Hadoop relies on a distributed file system called HDFS ("Hadoop Distributed File System") that distributes data storage across a cluster of computers. In contrast to other solutions at the time, the clusters did not require specialized hardware or software, which made the system very attractive to organizations.

The main principle of data processing with Hadoop is *data locality*: Instead of moving data across network connections to the computer where computation takes place, which is expensive and slow, computation is moved to where the data is stored. In other words, data is processed where it is stored, in a distributed fashion.

The benefits that make Hadoop attractive are its reliability, scalability, cost effectiveness and cloud support.

Reliability Hadoop is highly reliable. It stores multiple copies of data across different computer nodes in a network, ensuring that the system can tolerate the failure of any network node without data loss. This redundancy provides fault tolerance, as data is automatically re-replicated from the remaining copies when a network node fails, allowing data processing to continue uninterrupted.

Scalability Scalability is one of Hadoop's core strengths. It can store and distribute very large data sets across hundreds to thousands of inexpensive servers that operate in parallel. This distributed computing model allows businesses to scale up or down efficiently without downtime. As more servers are added, Hadoop continues to increase its storage capacity, processing power, and throughput performance proportionally.

Cost Effectiveness Hadoop is cost-effective. As open-source software, combined with the use of commodity hardware, it significantly reduces the cost of a system capable of storing and processing enormous amounts of data. The cost savings are not just in terms of hardware but also in scalability. Businesses can start with what they need and increase their system size as they grow while maintaining a low cost per terabyte. Hadoop 3 provides support clusters with more than 10,000 computers.

Cloud Support Finally, Hadoop supports cloud-based services, which allows businesses to deploy Hadoop clusters in cloud environments. This capability means that organizations can benefit from cloud computing features, such as massive scalability, on-demand resource allocation, and utility-based cost structures. Most major cloud

³Ghemawat, S., Gobioff, H., & Leung, S. T. (2003, October). The Google file system. In Proceedings of the nineteenth ACM symposium on Operating systems principles (pp. 29-43).

⁴Dean, J., & Ghemawat, S. (2008). MapReduce: simplified data processing on large clusters. Communications of the ACM, 51(1), 107-113.

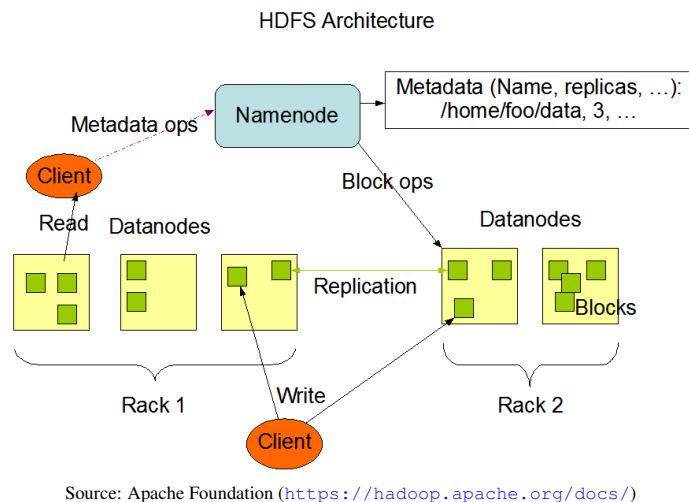


Figure 13.2: HDFS architecture

vendors, such as Amazon Web Services (AWS), Google Cloud Platform (GCP), and Microsoft Azure offer Hadoop or equivalent services to their customers.

Hadoop consists of three main components. HDFS is the storage layer of Hadoop. It is a distributed file system designed to run on commodity hardware. MapReduce is a programming model and implementation for processing large data sets with a parallel, distributed algorithm, and YARN is the resource management layer of Hadoop.

13.2.1 HDFS

HDFS is designed and optimized for storing very large datasets, ranging from a few gigabytes to hundreds of terabytes in size. HDFS is designed based on a number of fundamental principles: (1) Data in HDFS is written and read linearly, and must be processed one item at a time. For analytics applications, this means that applications cannot read arbitrary data or move back and forth in the data set. (2) Once a file is written and closed, it cannot be changed, other than by appending data or truncating the file. This means that existing data in the file cannot be overwritten. If necessary, a new file must be created. (3) HDFS is built around the idea of streaming data access, that means it emphasizes high throughput over low latency. In other words, opening a file to read information may take some time, but once opened, reading information from a file is very fast. This means that accessing the same amount of data from one continuous file is much faster than accessing the same amount of data from multiple separate files.

Figure 13.2 shows the architecture of HDFS. An HDFS cluster consists of a single NameNode (optionally a secondary/backup NameNode for fault tolerance), which is a server that runs software to manage the file system namespace and regulates access to files by client applications. The NameNode keeps the directory of all files in the file

system, and tracks where on the cluster the file data is kept. The Namenode does not store actual data. Instead, it stores metadata, such as the location of blocks stored on the Datanodes, access permissions, and other information. It provides file operations such as opening, closing, renaming of files. Client applications communicate with the Namenode whenever they wish to locate a file, or when they want to add/copy/-move/delete/... a file. The Namenode responds to the requests by returning a list of relevant DataNode servers where the data lives.

Datanodes manage the storage attached to the computers they run on and serve read-/write requests from the file system's client applications. HDFS splits large files into blocks (the default block size is 128MB) and distributes them across nodes in a cluster to enable high throughput access to data. The file system also replicates each data block multiple times (by default 3 times) across different nodes to ensure reliability and fault tolerance. Datanodes store and retrieve blocks when they are told to (by client applications or the NameNode), and they report back to the Namenode periodically with a list of blocks that they are storing.

13.2.2 Map-Reduce

MapReduce is a programming model and a software implementation for processing large data sets with a parallel, distributed algorithm. The main idea is to use the distributed data storage of HDFS also for computation, that is, computation is performed on the nodes where the data is stored. This means that each block of a file or data set is initially processed independently of all other blocks.

MapReduce is designed with two main functions: *Map* and *Reduce*. Blocks of a file are independently processed by the Map function in a completely parallel manner, each on the computer where it is stored. The MapReduce framework then sorts the outputs of all the Map functions, which are then input to the Reduce function. Typically both the input and the output of the MapReduce application are stored in HDFS. MapReduce allows for massive scalability across hundreds or thousands of servers in a Hadoop cluster.

Not only are input data and results stored on HDFS but intermediate results (between Map and Reduce) are stored on HDFS as well. For some applications, the size of this intermediate data may be larger than that of the input data. The lack of in-memory storage or data streams means that the performance of MapReduce is sometimes limited by disk performance. Moreover, because data must be read and processed linearly, the Map and Reduce functions are necessarily stateless, that is, they are limited in how much of a "memory" they can maintain. Finally, MapReduce supports only non-iterative, acyclic data flows. While multiple Map-Reduce phases can be executed in sequence, it is not possible for data to be processed multiple times, in a cycle.

The basic steps of MapReduce are the following:

1. Map

- The Map function reads key–value pairs of input data⁵
- For each input key and value, the Map function outputs a list of key–value pairs:

$$\text{Map} : (key1, value1) \rightarrow list(key2, value2)$$

- Multiple instances of Map operate in parallel, one on each block of data

2. Shuffle

- The shuffle stage distributes the output of the Map function based on keys produced by *Map*
- All values for the same key are sent to the same instance of the Reduce function.

3. Reduce

- The Reduce function processes all values for a given key
- There are as many instances of Reduce as there are unique values for input key *key2*
- For each input key and its values, the Reduce function outputs a list of key–value pairs

$$\text{Reduce} : (key2, list(value2)) \rightarrow list(key3, value3)$$

⁵By default, for text input, each line is a key–value pair, separated by the first tab character

Hands-On Exercise 13.1

A company's sales data are stored distributed in each branch. They use Map-Reduce to find totals by product category.

Transaction	Store	Category	Amount (\$)
1	Store_A	Electronics	500
2	Store_B	Clothing	200
3	Store_A	Electronics	300
4	Store_C	Grocery	150
5	Store_B	Clothing	400

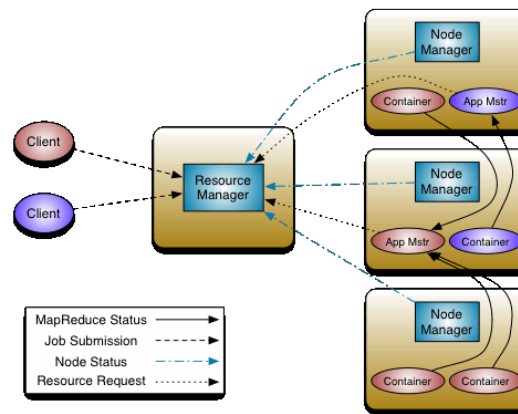
Define Map and Reduce phases to calculate how much total revenue each product category generated across all stores.

1. What are the inputs and the output keys and values of the Map phase?
2. What are the keys and values of the output of the Shuffle phase?
3. What does the Reduce phase do? What are the keys and values of its output?

YARN is the resource management layer of Hadoop. YARN consists of a central Resource Manager, which manages the use of resources across the cluster, and NodeManager agents, which monitor the processing of operations on individual cluster nodes.

Running a MapReduce application on a Hadoop cluster involves submitting the application to the YARN resource manager. The YARN resource manager creates an application master process for each MapReduce application that is submitted to it. The application master process tracks the status of the tasks, that is, the Map and Reduce instances, within an application. The application master requests resources from the resource manager and then distributes task to nodes in the cluster. The node managers manage the local resources and report their status to the resource manager. They execute the tasks assigned by the application master in containers on each node. Figure 13.3 shows the interplay between these components.

For a typical MapReduce application, the user specifies an input directory, possibly with multiple data files, to be processed. Recall that data files are distributed in blocks across the cluster node. A separate Map instance is executed for each input data block, on the node where the input data block is located. This means that any necessary program files are sent to a node as required. The shuffle phase sorts the output by key and moves data with the same key to the same node. While every instance of Reduce "sees" all values for the same key, a Reduce instance may process the values for multiple keys, depending on the number of unique key values and the number of nodes available in the cluster.

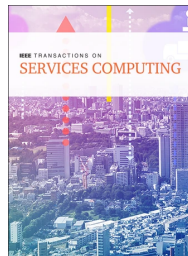


https://hadoop.apache.org/docs/current/hadoop-yarn/hadoop-yarn-site/yarn_architecture.gif

Figure 13.3: Executing MapReduce job on YARN cluster manager

Case Study

This case study illustrates the scalability of Hadoop in real business use case⁶. One aspect of business process mining is the discovery of process models from event logs. Event logs are generated by process-aware information systems and can grow to significant size. Event logs may be stored in a distributed way, either on those systems where they are generated, or in a dedicated business analytics Hadoop cluster. This suggests that a distributed implementation of process discovery algorithms using the MapReduce framework could provide significant scalability and performance advantages.

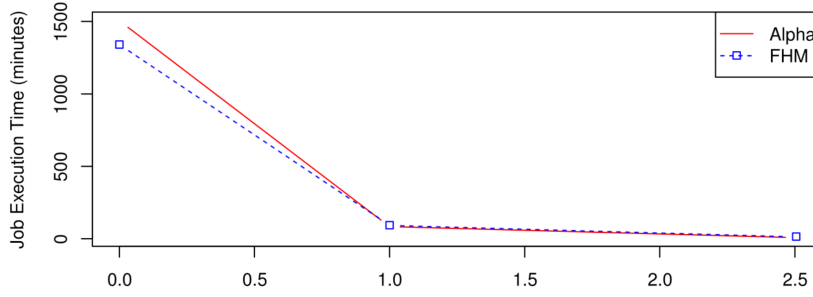


Source: IEEE

The α miner and the Flexible Heuristics Minder (FHM) were implemented in MapReduce, the α miner requiring 2 Map-Reduce phases, while the FHM required 5 Map-Reduce phases. Experiments were conducted on a randomly generated process with 47 different types of activities. From this process, 5 million traces were simulated, yielding an event log of 80GB. To examine the effect of cluster size on performance, a single node cluster with 2 CPUs was chosen as a baseline and compared to a 10-node cluster with 2 CPUs on each node, and a 10-node cluster with 10 CPUs on each node.

While the above word count example used simple data types for the keys and values, the data can be arbitrarily complex, as long as a function to compare keys is provided so that the shuffle phase can decide when two keys are the same and send values to the same Reduce instance. For example, the MapReduce implementation of the FHM used tuples of two elements for some keys and sets of multiple elements

⁶Source: Evermann, J. (2016) Scalable Process Discovery using Map-Reduce. *IEEE TSC*, 9 (3), 469-481. <https://doi.org/10.1109/TSC.2014.2367525>



Source: Evermann, J. (2016) Scalable Process Discovery using Map-Reduce. *IEEE TSC*, 9 (3), 469-481.
<https://doi.org/10.1109/TSC.2014.2367525>

Figure 13.4: Total elapsed time for completion of MapReduce jobs for process discovery

for some values:

```

map1:(Int, Text) → set(CaseID, (Event, TimeStamp))
shuffle1:set(caseID, (Event, TimeStamp)) → (CaseID, set(Event, TimeStamp))
reduce1:(CaseID, set(Event, TimeStamp)) → set((Event, Event), (Int, Bool, Int))
combine2:set((Event, Event), (Int, Bool, Int)) → set((Event, Event, (Int, Bool, Int))
reduce2:((Event, Event), set(Int, Bool, Int)) → set(c, (Event, Event, Int, Float))
reduce3:set(c, (Event, Event), set(Int, Float)) → set(c, (Event, Event))
map4:(Int, Text) → set(CaseID, (Event, TimeStamp))
shuffle4:set(CaseID, (Event, TimeStamp)) → (CaseID, set(Event, TimeStamp))
reduce4:(CaseID, set(Event, TimeStamp)) → set((Event, set(Event), Bool), Int)
reduce5:((Event, set(Event), Bool), set(Int)) → ((Event, set(Event), Bool), Int)

```

The experimental results, shown in Figure 13.4 and Table 13.2, show the performance advantages delivered by parallel processing using multiple compute nodes with multiple CPUs each. Job completion time was reduced from days to minutes.

α Algorithm	
Single node	25:00 hours
Medium cluster	1:24 hours
Large cluster	0:08 hours
FHM	
Single node	22:21 hours
Medium cluster	2:01 hours
Large cluster	0:17 hours

Source: Evermann, J. (2016) Scalable Process Discovery using Map-Reduce. *IEEE TSC*, 9 (3), 469-481.
<https://doi.org/10.1109/TSC.2014.2367525>

Table 13.2: Total elapsed time for completion of MapReduce jobs for process discovery

Apache Pig



https://en.wikipedia.org/wiki/File:Apache_Pig_Logo.svg

Apache Pig

Apache Pig⁷ is a high-level platform for creating programs that run on Apache Hadoop. It is designed to simplify the complexities of writing low-level MapReduce programs, providing a simpler scripting language called Pig Latin, which abstracts the details of programming from the underlying MapReduce framework. Apache Pig was originally developed at Yahoo to allow analysts using Hadoop to focus more on analyzing large data sets and spend less time having to write Map and Reduce functions. Although it operates at a higher level of abstraction than MapReduce, under the hood, Pig converts these scripts into MapReduce jobs.

Pig Latin is designed to handle all kinds of data, particularly semi-structured data or datasets that do not conform to a fixed schema. Pig Latin supports operations like join, sort, filter, and combine but is tailored to handle complex nested data structures typical in big data applications. Users can extend the language with their own functions written in Java, JavaScript, Python, etc., to handle custom processing. Typically, Pig Latin programs are about 5-20 times shorter than equivalent Java MapReduce programs. However, Pig Latin remains a procedural language, focusing on how to retrieve or process data, rather than a declarative language like SQL that focuses on what data to retrieve. Table 13.3 shows the core relational operations available in Pig Latin.

To give an impression of Pig Latin, consider the following script⁸ that performs the same word count as the MapReduce example above.

⁷<https://pig.apache.org/docs/latest/basic.html>

⁸Source: https://en.wikipedia.org/wiki/Apache_Pig

LOAD	STORE	DUMP	FILTER	DISTINCT
FOREACH ... GENERATE	UNION	SAMPLE	JOIN	GROUP
CROSS	ORDER	LIMIT	SPLIT	

Table 13.3: Core Pig Latin operations

```

-- SQL --
input_lines = LOAD 'hamlet.txt' AS (line:chararray);
2  -- Extract words from each line and put them into
  -- a pig bag datatype, then flatten the bag to get
  -- one word on each row
words = FOREACH input_lines \
6    GENERATE FLATTEN(TOKENIZE(line)) AS word;
  -- create a group for each word
word_groups = GROUP words BY word;
8  -- count the entries in each group
word_count = FOREACH word_groups \
10   GENERATE COUNT(words) AS count, group AS word;
  -- order the records by count
ordered_word_count = ORDER word_count BY count DESC;
12 STORE ordered_word_count INTO 'hamlet.out';
14

```

Apache Hive



https://commons.wikimedia.org/wiki/File:Apache_Hive_logo.svg

Apache Hive is a data warehousing software and SQL-like query language for data stored on Hadoop's HDFS. Hive is designed to make Hadoop accessible to business analysts familiar with SQL, the standard language for relational databases. However, Hive is not a full database. The main focus is to provide data summarization, query, and analysis. While it has similar properties to a database, such as indexing, transactions, and queries, it does not offer real-time queries and row-level updates.

HiveQL⁹ is the SQL-like language that Hive uses. HiveQL includes extensions that allow traditional MapReduce programmers to plug in their custom Map and Reduce functions when it is inconvenient or inefficient to express this logic in HiveQL. Hive reduces the complexity of writing MapReduce jobs by automatically translating HiveSQL queries into MapReduce jobs, allowing users to focus on query statements rather than the complexities of the underlying execution engines.

Consider the following example HiveQL query¹⁰. It implements the same word count as the above Pig Latin script and the earlier MapReduce example. Note the similarities

⁹<https://cwiki.apache.org/confluence/display/Hive/LanguageManual>

¹⁰Source: https://en.wikipedia.org/wiki/Apache_Hive

to SQL and the declarative nature. The HiveQL query does not specify what actions to perform, but simply specifies what result to retrieve or select from the data set.

```
SQL
DROP TABLE IF EXISTS docs;
CREATE TABLE docs (line STRING);
LOAD DATA INPATH 'hamlet.txt'
OVERWRITE INTO TABLE docs;

CREATE TABLE word_counts AS
SELECT word, count(1) AS count FROM
(SELECT explode(split(line, '\s'))
AS word FROM docs) temp
GROUP BY word
ORDER BY word;
```

13.3 Stream Analytics

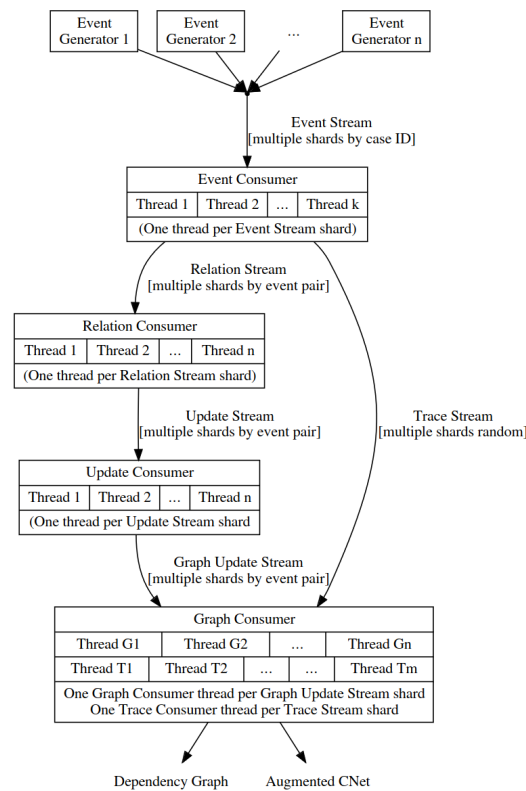
So far, this section has focused on what is known as batch processing or batch analytics. This involves collecting data over a period of time, working with a finite, but possibly large data set, and processing it in large batches at a scheduled time, e.g. daily, weekly, or monthly.

Stream analytics on the other hand focuses on data that cannot be, or does not need to be stored permanently, typically due to high data volume and high data velocity. For example, many industrial systems are extensively instrumented with sensors that provide readings every millisecond. Storing terabytes or petabytes worth of low-level detailed data every day is infeasible. Moreover, decision making based on the data may need to happen continuously and in real-time. Stream analytics focuses on processing such data "on-the-fly", as it is flowing through the analytics application, without being able to store it, and without being able to recall it – once it's passed through, it's gone. Data is continuously processed in real-time and there may be perpetual stream of input data that needs to be processed.

Example use cases in business analytics are customer click-stream analysis for real-time pricing on web sites, machine sensor data processing for failure warnings or alarms, financial transaction fraud monitoring, financial market data and financial news analysis, or business process compliance monitoring. All these applications have the same characteristics: Analysis must happen in real time, as the data is ingested; the flow of incoming data never stops; and there is too much data to be stored for batch analytics.

Stream analytics applications are often conceptualized as a network of processing nodes, each node ingests a data stream, performs fast, low-latency processing, and emits another data stream that is sent or piped to another set of nodes as input.

To illustrate this, consider the use case of continuous business process discovery for

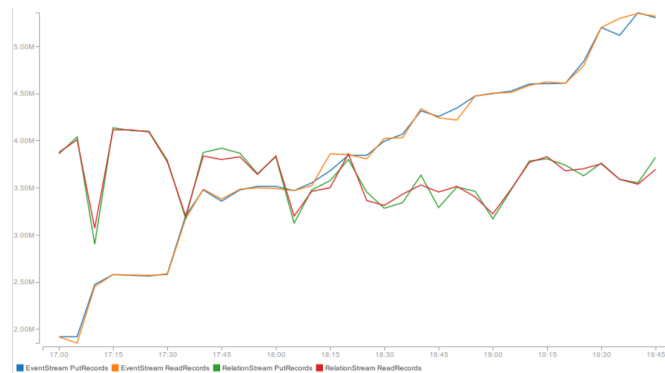


Source: Evermann, Rehse, Fettke (2016)

Figure 13.5: Flexible Heuristics Miner implemented on AWS Kinesis, system architecture

streaming data¹¹. The flexible heuristics miner is implemented for streaming data as a network of processing nodes. The system ingests activity completion events from process-aware information systems and, as each event is ingested, continuously updates the discovered business process model in real-time. The system was implemented on Amazon Web Services Kinesis. It uses multiple data streams between processing nodes. Each data stream is essentially a queue into which data is put at one end and read in the same order from the other end, but data is never stored. The data processing nodes perform the various computations required to construct the process model and, for They are implemented using multiplied threads/executors for performance. Figure 13.5 shows the system architecture.

¹¹Source: Evermann, J., Rehse, J.-R., and Fettke, P. (2016) Process Discovery from Event Stream Data in the Cloud - A Scalable, Distributed Implementation of the Flexible Heuristics Miner on the Amazon Kinesis Cloud Infrastructure. *CloudBPM Workshop on Business Process Monitoring and Performance Analysis in the Cloud at the 8th IEEE International Conference on Cloud Computing Technologies and Science (Cloud-Com 2016)*



Source: Evermann, Rehse, Fettke (2016)

Figure 13.6: Flexible Heuristics Miner implemented on AWS Kinesis, data throughput

Running on 5 compute nodes, the system is able to process over 5 million events per minute, or over 150,000 complete process traces per minute and continuously updates the discovered process model. Figure 13.6 shows the data throughput for each of the data streams in the system during a 3-hour period; the vertical axis is in millions of records processed.

13.4 Review Questions

Introduction

1. Define big data analytics and discuss its significance to business practices.
2. What are the three main "V"s of big data? Explain how they characterize big data challenges and opportunities.
3. The text mentions two additional Vs, veracity and value. Describe these concepts and explain their importance in the context of big data.
4. Why is timely data processing important in scenarios involving high-velocity data? Provide an example where delay in data processing could be detrimental.
5. What are the implications of poor data veracity? How can organizations ensure the accuracy and reliability of their data?
6. Discuss the concept of value in big data. What steps must organizations take to transform big data into actionable insights?
7. What are some challenges organizations face when scaling from desktop data analysis tools to industrial-scale big data analytics platforms?

Apache Hadoop

8. Describe the primary function of Apache Hadoop and its origins.
9. Explain the concept of 'data locality' in the context of Hadoop. Why is it beneficial to process data where it is stored?

10. What are the three main components of Hadoop? Briefly describe the role of each component.
11. Discuss the reliability features of Hadoop. How does Hadoop ensure data is not lost in case of a node failure?
12. Describe the process of data replication in HDFS. Why is data replicated across different nodes, and how does this impact system performance?
13. Explain the architecture of HDFS. What are the roles of the NameNode and DataNodes?
14. What are the limitations of the Hadoop ecosystem, and how have new developments or additional tools addressed these challenges?
15. Reflect on how the principles of Hadoop (for example, data locality and redundancy) apply to practical scenarios such as disaster recovery and data processing efficiency.
16. Discuss the impact of Hadoop's 'write once, read many times' model on data analysis tasks. What types of applications are best suited for this model?

MapReduce

17. Define the MapReduce programming model and explain its primary purpose in handling large data sets.
18. Describe the roles of the Map and Reduce functions in a MapReduce job. What types of operations might each perform?
19. Explain the process of data flow from input to output in a MapReduce job, including the stages of Map, Shuffle, and Reduce.
20. Discuss how MapReduce utilizes the distributed storage provided by HDFS for both computation and storage of intermediate results.
21. What are the limitations of the MapReduce model regarding the types of data flows it supports? Why does it struggle with iterative or cyclic data flows?
22. Describe the roles of the Resource Manager and NodeManager in the YARN architecture. How do they interact during the execution of a MapReduce job?
23. What happens during the shuffle phase of a MapReduce job? Explain how data is distributed and prepared for the Reduce phase.
24. Explain the role of the Application Master in a MapReduce job executed on a YARN cluster. How does it manage job execution and resource allocation?
25. How does the number of Reduce instances relate to the number of unique key values in the input data? What determines the number of Reduce tasks in a job?
26. What is the purpose of the Map function in the MapReduce model? Provide an example of a simple Map function.
27. Explain the concept of key-value pairs in the context of MapReduce. How are these used throughout the MapReduce process?
28. Discuss how the Reduce function aggregates the outputs from the Map function. Provide an example where this aggregation is critical to the outcome of the MapReduce job.
29. Why might intermediate data in a MapReduce job be larger than the input data? What challenges does this present?

Apache Pig

30. What is Apache Pig?
31. Explain the main features of Pig Latin and how it simplifies writing data analysis programs compared to MapReduce.
32. What are some of the core operations in Pig Latin? Provide examples of how two of these operations can be used in data processing.
33. Compare and contrast the procedural nature of Pig Latin with the declarative nature of SQL. What are the implications of each approach for data analysis?

Apache Hive

34. What is Apache Hive and what need does it fill within the Hadoop ecosystem?
35. What are the benefits of Hive transforming HiveQL queries into MapReduce jobs?
36. How do Hive and Pig differ in terms of their approach to handling data on Hadoop? Consider aspects such as ease of use, flexibility, and the type of abstraction they provide.

Chapter 14

Reinforcement Learning – Tabular Methods

Learning Goals

After reading this chapter, you should be able to:

- Define and explain basic concepts of reinforcement learning, including policy, environment, action, state, reward, return, value functions and model.
- Build a basic k-armed bandit agent and environment in pseudocode or in Python.
- Explain the trade-off between exploration and exploitation and how an ϵ -greedy or ϵ -soft policy can be used in this context.
- Explain the principles behind iterative policy evaluation and policy improvement for solving Markov decision processes using dynamic programming.
- Explain the principles behind MC control, including random starts.
- Explain the principles behind TD control as a bootstrapping method and the differences to MC control.
- Differentiate off-policy learning from on-policy learning.

Sources and Further Reading

The material in this chapter is based on the following sources.

Resources



Richard S. Sutton and Andrew G. Barto (2018) *Reinforcement Learning – An Introduction*. 2nd edition, The MIT Press, Cambridge, MA. (SB)

<http://incompleteideas.net/book/the-book.html>

Chapters 2–7

(CC BY-NC-ND License)

The Sutton & Barto book is a standard introductory textbook on reinforcement learning and widely used. It is very approachable, but at the same time also detailed and thorough in its exposition. Its focus is on RL prior to the use of neural networks for function approximation, so up to about 2015. While it does not provide Python code itself, the pseudo-code in the book is easily implemented.

14.1 Introduction

Reinforcement learning (RL) is a type of machine learning in which learning *agents* operate in an *environment* by taking *actions* and receiving *rewards*. The aim is to learn *optimal policies*, that is, those actions for each state that will *maximize* the sum of future rewards. The agent discovers which actions to take and how useful or valuable they are in each state by trying them and observing the reward and the new state.

Initially, agents have little or no knowledge of their environment, so most of the actions will be random exploratory actions. As agents learn more about their environment, they will want to exploit this knowledge by taking the valuable actions, rather than exploring randomly. On the other hand, less exploration may also mean that better actions will not be discovered. In other words, an agent is faced with a trade-off between exploration and exploitation.

What makes RL challenging is both the incomplete knowledge of the environment as well as the stochastic nature of the environment. Taking the same action in the same state will not always yield the same reward, and will not always put the agent in the same new state. The lack of complete knowledge of the environment also means that typical RL problems cannot be solved by optimization; optimization requires full knowledge of the environment, which for stochastic environments, includes knowledge of any probability distributions. This requirement is not fulfilled in RL problem settings.

The core elements of an RL problem are the following:

- **Policy π :** A deterministic policy π specifies for each state s the action to take, whereas a stochastic policy π specifies for each state s a probability distribution over the possible actions a in state s .
- **Reward R :** The reward is received from the environment after each action. The reward may be positive, negative, or zero. In designing RL problems, the reward



https://commons.wikimedia.org/wiki/File:Tic_tac_toe.svg

Figure 14.1: The game of Tic-Tac-Toe

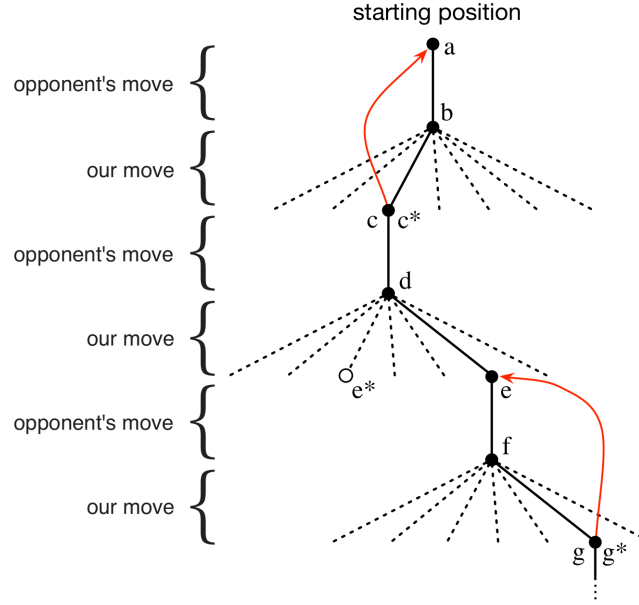
function is critical to inducing the correct learning behaviour and having the RL agent solve the right problem.

- **Return G :** The return is the possibly discounted sum of future rewards. The discount factor $0 < \gamma \leq 1$ expresses the fact that immediate rewards are worth more than future rewards. This is due to the uncertain nature of future rewards. In a stochastic environment of which the agent has incomplete knowledge, future rewards may or may not accrue as expected.
- **State value function v :** This function expresses how valuable it is for an agent to be in any particular state s . It is defined as the expected return for each state.
- **Action value function q :** This function expresses how valuable it is for an agent in a particular state s to take a specific action a . It is defined as the expected return for each state and action taken in that state.
- **Model p :** This is a set of probability distributions over rewards and new states for every pair of current state s and action a . It expresses the stochastic behaviour of the environment. If an RL agent had such a model of the environment, an optimal policy can be found using dynamic programming, a type of optimization. RL agents typically do not try to build such a model, but instead focus on learning the state value function, the action value function, or the policy directly.

Introductory Example

Consider an RL agent learning the game of Tic-Tac-Toe ("naughts-and-crosses"), as shown in Figure 14.1. A state is defined as the position of all the X and O on the board; the possible actions in each state are to place an X in a free space (assume the agent plays X). The reward at each step is 0 except it is +1 when the game is won. Clearly, the value of any state with a row of X-X-X is 1 because the reward in this case is 1. The value of any state with a row of O-O-O or a full board is 0 because no future reward can occur.

Figure 14.2 indicates a sequence of moves by the RL agent and the opponent where a starred state (e.g. c^*) indicates an optimal state. Beginning from state a , the opponent makes the first move and brings the agent to state b . The agent then exploits the knowledge about the environment that is reflected in its policy or state value function



Source: SB Figure 1.1

Figure 14.2: Exploration and exploitation in an RL environment

and chooses the optimal action to move to state c^* . The opponent's move leads to state d . Now the agent makes an exploratory move and rather than moving to optimal state e^* it moves to state e . The opponent moves the state to f and the following action of the agent is exploiting behaviour again.

Behaviour that exploits knowledge about the environment, that is, the current action value function and policy, is called *greedy* behaviour as it seeks to maximize the value of the next state. In contrast, exploratory behaviour is typically *random* behaviour.

After each greedy action from state s_t , the RL agent updates its value function for the state s_t based on the value of the new state s_{t+1} . The intuition is that if the optimal action from an initial state of low value results in a new state of high value then the value of the initial state should reflect this. In other words, the updated value of the initial state should be closer to that of the final state. This leads to the central *update rule* in *temporal-difference learning*:

$$V(S_t) \leftarrow V(S_t) + \alpha [V(S_{t+1}) - V(S_t)] \quad (14.1)$$

Here, V is the value function, and α is a *step size* that determines the rate of update or learning. The term $V(S_{t+1}) - V(S_t)$ is called the *error* and the term $V(S_{t+1})$ is called the *update target*.

Applications in Business and Management

There are many applications for reinforcement learning in business and management. Consider the following examples:

- *Dynamic Pricing*: Dynamic pricing involves setting flexible prices for products or services based on current market demands. RL algorithms can help businesses optimize pricing strategies in real-time by learning from consumer behavior and competitor actions, maximizing revenue or market share.
- *Supply Chain Optimization*: In supply chain management, RL can optimize inventory levels, improve logistics, and manage the supply chain network's dynamic environment. By learning from historical data and ongoing operations, RL algorithms can make adjustments to inventory and shipping strategies, reducing costs and improving service levels.
- *Customer Interaction Management*: Reinforcement learning can enhance customer relationship management systems by learning to tailor interactions based on customer behavior. This includes optimizing marketing strategies, personalizing recommendations, and improving customer service, all aimed at enhancing customer satisfaction and loyalty.
- *Financial Portfolio Management*: In finance, RL can be used for portfolio management, where the goal is to optimize the allocation of assets in a portfolio over time. RL algorithms can adapt to changes in market conditions, learning to maximize returns or minimize risk based on the investment strategy.
- *Manufacturing Process Optimization*: RL algorithms can be applied to control and optimize manufacturing processes by continuously learning and adapting to new data. This can include adjustments to machine settings, production schedules, and maintenance plans to optimize efficiency and reduce operational costs.

14.2 K-Armed Bandits

To introduce RL learning, consider the k -armed bandit problem. It is named after the nickname of early slot machines (Figure 14.3). The RL agent is faced with k such slot machines that give different stochastic rewards. The rewards given by each of the k bandits are initially unknown to the agent. The goal of the agent is to find a policy of which bandit to play in order to maximize the return, that is, the sum of future rewards.

The k -armed bandit problem is a very simple RL problem because it is *stateless*. That is, the agent is only ever in one state and the state does not change. This means that the action value function depends only on the action, not the state-action pair.

Formally, there are k possible actions A_t at time t with stochastic reward R_t . The action value for each action can be defined as the average reward for that action:



https://commons.wikimedia.org/wiki/File:Antique_one-armed_bandit,_Ventnor,_Isle_of_Wight,_UK.jpg

Figure 14.3: An "one-armed bandit" slot machine

$$Q_t(a) = \frac{\sum_{i=1}^{t-1} R_i \times \mathbb{1}_a}{\sum_{i=1}^{t-1} \mathbb{1}_a} \quad (\text{average reward})$$

Here $\mathbb{1}_a$ is 1 when action a has been taken and 0 when another action has been taken.

A suitable policy that balances exploitation of existing knowledge and exploration for gathering new knowledge is the ϵ -greedy policy. An ϵ -greedy policy is one that with probability ϵ takes a random action and with probability $1 - \epsilon$ takes the optimal action:

$$A_t = \operatorname{argmax}_a Q_t(a)$$

An incremental implementation of the action value function simply updates the running average when a new reward is received, as follows:

$$Q_{t+1}(a) = Q_t(a) + \frac{1}{t} [R_t(a) - Q_t(a)] \quad (14.2)$$

Note how the form of Equations 14.1 and 14.2 is similar. They represent different cases of the general *update rule for estimates*:

$$\text{NewEstimate} \leftarrow \text{OldEstimate} + \text{StepSize} [\text{Target} - \text{OldEstimate}]$$

Where $[\text{Target} - \text{OldEstimate}]$ is the *error* in the estimate.

A complete k-armed bandit algorithm is shown in pseudocode in Figure 14.4.

```

Initialize, for  $a = 1$  to  $k$ :
     $Q(a) \leftarrow 0$ 
     $N(a) \leftarrow 0$ 
Loop forever:
     $A \leftarrow \begin{cases} \operatorname{argmax}_a Q(a) & \text{with probability } 1 - \epsilon \\ \text{a random action} & \text{with probability } \epsilon \end{cases}$ 
     $R \leftarrow \text{bandit}(A)$ 
     $N(A) \leftarrow N(A) + 1$ 
     $Q(A) \leftarrow Q(A) + \frac{1}{N(A)} [R - Q(A)]$ 

```

Figure 14.4: A simple bandit algorithm (Source: SB)

Figure 14.5 shows a comparison of learning behaviour for agents with different parameters ϵ . The horizontal axis shows the index of 1000 steps in the environment and the vertical axis shows the reward received at each step (mean over 1000 runs of the algorithm). The agent with $\epsilon = 0$ (blue line) shows the worst learning behaviour. That agent only exploits and never explores. In other words, it never finds any better or more valuable actions to take, once it has found a good action. In contrast, the agent with $\epsilon = 0.01$ (red line) learns slower in the beginning as it explores more but after 1000 steps has achieved a better mean reward. Finally, the purple line represents an agent with $\epsilon = 0$ but whose action value function has been "optimistically" initialized with values of 5 instead of 0, that is, above the expected reward. This prevents it from assuming the first good action is the best one, which leads to high initial learning. However, with an ϵ of 0, that agent is not capable of further learning later in the sequence of actions taken.

14.3 Markov Decision Processes and Dynamic Programming

This section introduces the concept of *Markov decision processes*, that is, a sequence of decisions or actions and states that has the Markov property: the reward and next state depend only on the current state and action, not on the state history.

One can think of RL learning as a Markov decision process. Figure 14.6 shows the RL agent and the environment it is situated in. The environment is at time t in state S_t . The agent takes action A_t in the environment and receives reward R_t . As a result, the environment's state changes to the new state S_{t+1} . This leads to the concept of a *trajectory* as a sequence of states, actions, and rewards:

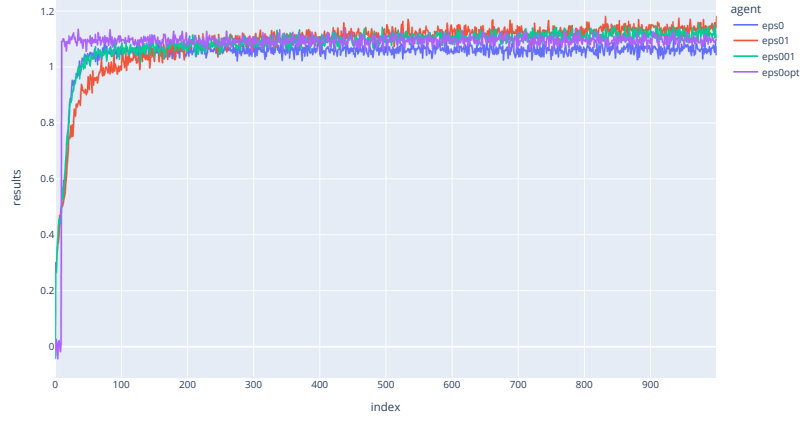
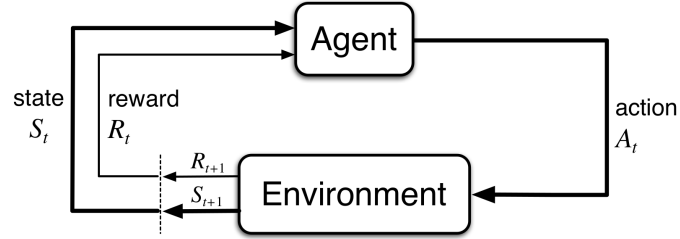


Figure 14.5: Learning performance for k-armed bandit agents for different ϵ and initial action-values



Source: SB Figure 3.1

Figure 14.6: RL agent and environment

$$S_0, A_0, R_1, S_1, A_1, R_2, \dots$$

14.3.1 Definitions

The behaviour of the environment is stochastic and can be described through the “p-function” which expresses the state transition and reward probabilities. This is known as the *dynamics* of the environment:

$$p(s', r | s, a) = \Pr\{S_t = s', R_t = r | S_{t-1} = s, A_{t-1} = a\} \quad (14.3)$$

The *return* is formally defined as the possibly discounted sum of future rewards:

$$\begin{aligned}
G_t &= R_{t+1} + \gamma R_{t+2} + \gamma^2 R_{t+3} + \cdots = \sum_{k=0}^{\infty} \gamma^k R_{t+k+1} \\
&= R_{t+1} + \gamma G_{t+1}
\end{aligned} \tag{14.4}$$

The *state value function* of state s under a policy π is defined as the expected value of the return in that state where $\mathbb{E}_\pi$ is the expectation when acting according to policy π :

$$\begin{aligned}
v_\pi(s) &= \mathbb{E}_\pi[G_t | S_t = s] \\
&= \mathbb{E}_\pi \left[\sum_{k=0}^{\infty} \gamma^k R_{t+k+1} | S_t = s \right]
\end{aligned} \tag{14.5}$$

Similarly, the *action value function* of state s and action a for policy π is defined as the expected return of being in state s and taking action a :

$$\begin{aligned}
q_\pi(s, a) &= \mathbb{E}_\pi[G_t | S_t = s, A_t = a] \\
&= \mathbb{E}_\pi \left[\sum_{k=0}^{\infty} \gamma^k R_{t+k+1} | S_t = s, A_t = a \right]
\end{aligned} \tag{14.6}$$

14.3.2 Bellman Equations and Iterative Policy Evaluation

Starting with Equation 14.5 and substituting Equation 14.4 into it yields:

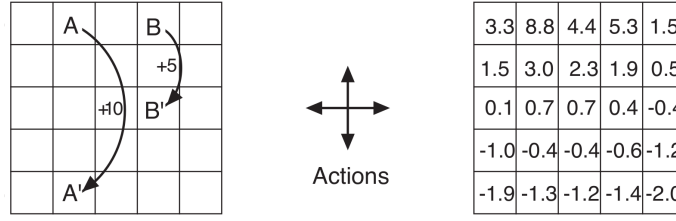
$$\begin{aligned}
v_\pi(s) &= \mathbb{E}_\pi[G_t | S_t = s] \\
&= \mathbb{E}_\pi[R_{t+1} + \gamma G_{t+1} | S_t = s]
\end{aligned}$$

An expectation is the sum of values weighted by their probability. Summing over all possible combinations of action a , next state s' and rewards r and using the dynamics of the environment (Equation 14.3) and the stochastic policy $\pi(a|s)$ for probabilities of taking action a in state s , then yields:

$$v_\pi(s) = \sum_a \sum_{s'} \sum_r [r + \gamma \mathbb{E}_\pi[G_{t+1} | S_{t+1} = s']] p(s', r | s, a) \pi(a | s)$$

Note that the expectation of G_{t+1} is not replaced by this sum and remains an expectation. Rearranging this slightly:

$$v_\pi(s) = \sum_a \pi(a | s) \sum_{s'} \sum_r p(s', r | s, a) [r + \gamma \mathbb{E}_\pi[G_{t+1} | S_{t+1} = s']]$$



Source: SB Figure 3.2

Figure 14.7: Gridworld example and optimal state value function

Recognizing that the expectation in the final term on the right is just the state value function (Equation 14.5) for state s' yields:

$$v_{\pi}(s) = \sum_a \pi(a|s) \sum_{s',r} p(s',r|s,a) [r + \gamma v_{\pi}(s')] \quad \text{for all } s \in \mathcal{S} \quad (14.7)$$

Equation 14.7 is called the *Bellman equation* for the state value function. A similar equation can be derived for the action value function, beginning with Equation 14.6 and following the same steps.

To illustrate the concept of the state value function, consider the gridworld example in Figure 14.7. An agent is placed on the grid in the left panel of the figure. The agent can take four possible actions; it can move up, down, left or right. Moving off the grid, for example taking action "up" when in the top row, results in a reward of -1 and the state is unchanged. All other actions yield a reward of 0 with state changes as indicated by the action, except when states A or B are reached. When reaching state A , the agent receives a reward of $+10$ and the next state is A' . When reaching state B , the agent receives a reward of $+5$ and the next state is B' .

The policy π in this example is a random policy; independent of its state, the agent takes each action with equal probability. The discount rate is set at $\gamma = 0.9$, favouring immediate rewards over future ones.

The state values for this problem under the random policy are shown in the right panel of Figure 14.7. It is clear that being in states A and B is most valuable, as the immediate reward is great. However, the state values are not $+10$ or $+5$ because the agent is likely to incur some negative future rewards. In particular, the state values of the edge states are low or negative because of the probability of falling off the world and incurring a reward of -1 .

The Bellman equation (Equation 14.7 and its equivalent for the action value function) express the fact that the value of a state (or state-action pair) is a function of the values of all other states (or state-action pairs). This suggests an intuitive way to compute the state values iteratively. Beginning with random values for each state, calculate updated values for all states using Equation 14.7. Then, consider the updated values as the

```

Loop:
   $\Delta \leftarrow 0$ 
  Loop for each  $s \in \mathcal{S}$  :
     $v \leftarrow V(s)$ 
     $V(s) \leftarrow \sum_a \pi(a|s) \sum_{s',r} p(s',r|s,a)[r + \gamma V(s')]$ 
     $\Delta \leftarrow \max(\Delta, |v - V(s)|)$ 
  until  $\Delta < \theta$ 

```

Figure 14.8: Iterative Policy Evaluation (Source: SB)

current values, and calculate updated values based on these¹. Iterate like this until the values do not change any more. It can be proven that this procedure converges to the correct solution and terminates.

This process is called *iterative policy evaluation*.

Hands-On Exercise 14.1

States: A , B , and T . T is a terminal state

Policy: If in A , always move to B ; if in B , always move to T

Discount factor: $\gamma = 0.9$

Initial values: $V(A) = V(B) = V(T) = 0$

State transition and reward model:



Current State S	Next State S'	Reward R	Probability p
A	B	+4	1.0
B	T	+2	0.8
B	A	-1	0.2

Find the state values $V(A)$ and $V(B)$.

14.3.3 Bellman Optimality and Iterative Policy Improvement

Maximizing the state value function v or action value function q is finding an optimal policy π , that is, that policy that when following it yields the maximum state value or

¹In fact, it is not even necessary to wait until all states have been iterated over and updated before using updated state values as current ones.

action value:

$$\begin{aligned} v_*(s) &= \max_{\pi} v_{\pi}(s) \\ q_*(s, a) &= \max_{\pi} q_{\pi}(s, a) \end{aligned}$$

Intuitively, the value of a state under an optimal policy π_* is equal to the expected return for the the best action from that state:

$$v_*(s) = \max_{a \in \mathcal{A}(s)} q_{\pi_*}(s, a)$$

Substituting the definition of the action value function (Equation 14.6):

$$= \max_a \mathbb{E}_{\pi_*} [G_t | S_t = s, A_t = a]$$

Substituting the recursive definition of the return (Equation 14.4):

$$= \max_a \mathbb{E}_{\pi_*} [R_{t+1} + \gamma G_{t+1} | S_t = s, A_t = a]$$

Noting that the expected future return is just the value of the next state, that is, using Equation 14.5:

$$= \max_a \mathbb{E} [R_{t+1} + \gamma v_*(S_{t+1}) | S_t = s, A_t = a]$$

The expectation is the sum over all following states s' and rewards r weighted by their probabilities. Using the dynamics of the environment (Equation 14.3) that describe the probabilities yields:

$$v_*(s) = \max_a \sum_{s', r} p(s', r | s, a) [r + \gamma v_*(s')]$$

Similarly, the action value under an optimal policy π_* can be derived as:

$$\begin{aligned} q_*(s, a) &= \mathbb{E} \left[R_{t+1} + \gamma \max_{a'} q_*(S_{t+1}, a') | S_t = s, A_t = a \right] \\ &= \sum_{s', r} p(s', r | s, a) [r + \gamma \max_{a'} q_*(s', a')] \end{aligned}$$

These final expressions are known as the *Bellman optimality* equations for the state and action value functions.

A simple, intuitive way of finding the optimal policy is to find the optimal state value function. The optimal policy is then to take that action that will yield the best following state. However, changing the policy will change the state value function. This intuitive procedure shows that state value function calculation and policy updates should happen alternatingly, until the policy no longer changes.

```

Loop:
   $stable \leftarrow true$ 
  For each  $s \in \mathcal{S}$  :
     $old\_action \leftarrow \pi(s)$ 
     $\pi(s) \leftarrow \operatorname{argmax}_a \sum_{s',r} p(s',r|s,a)[r + \gamma V(s')]$ 
    If  $old\_action \neq \pi(s)$  then  $stable \leftarrow false$ 
  If  $stable$  then
    return  $V \approx v_*$  and  $\pi \approx \pi_*$ 
  else
    go to policy evaluation

```

Figure 14.9: Iterative Policy Improvement (Source: SB)

Because the state value computation was already demonstrated using iterative policy evaluation above, the procedure for *iterative policy improvement* is simple, expressed in Figure 14.9.

The procedures of *iterative policy evaluation* and *iterative policy improvement* are an example of the more general approach to optimization called *dynamic programming*.

Consider the example of "Jack's Car Rental" (example 4.2 in SB). Jack rents cars at 2 locations. Each location can store 20 cars. The number of daily rental requests and rental returns are Poisson distributed. Jack can move a maximum of 5 cars between the two locations overnight. Each move incurs a reward (cost) of -2 and each satisfied rental request receives a reward of $+10$. Jack is looking for the optimal policy that specifies how many cars to move from location 1 to location 2 every night.

The states in this problem are defined as the number of cars in location 1 and 2, for a total of $20 \times 20 = 400$ possible states and 2 actions².

Figure 14.10 shows the policies after each iteration of the iterative policy improvement algorithm in Figure 14.9, beginning with the random policy in the top left panel of Figure 14.10. Positive values for the policy indicate cars to move from location 2 to location 1, negative values indicate cars to move from location 1 to location 2. The policy improvement converges to the optimal policy after 4 iterations, with the final state value function shown in the bottom right panel of Figure 14.10.

²Complete implementation available at <https://github.com/jeveermann/busi4720-rl/blob/main/jacks.py>

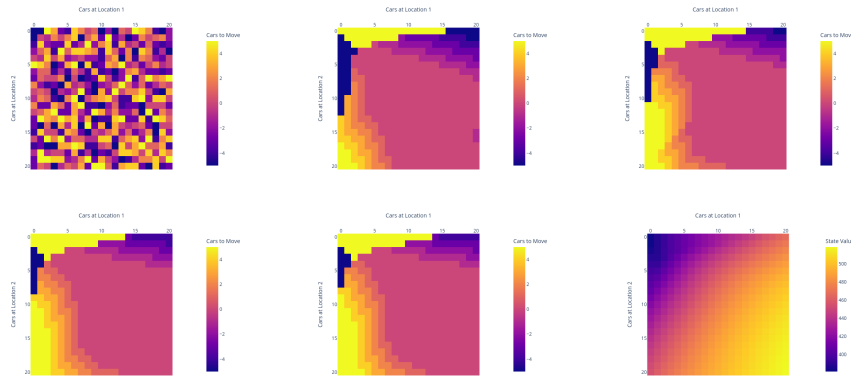


Figure 14.10: Iterative policy improvement example (exercise 4.2 in SB). Policies and final state value function.

14.4 Monte Carlo (MC) Learning

The previous section illustrates how optimal policies and their state value and action value function can be computed *under the assumption that the dynamics of the environment, that is Equation 14.3, are known*. In practice, this is not the case — the $p(s', r|s, a)$ are unknown, there is no model of the environment. The RL agent must learn V and Q from *experience*, that is, it must act in an environment and generate trajectories (sequences of states, actions, and rewards).

This section assumes *episodic tasks*, that is, problems with a terminal state, a finite trajectory, and finite returns. The agent acts in an environment according to a policy π until it arrives in a terminal state and the episode ends. At that point, the entire sequence of states, actions, and rewards is known and state value functions can be estimated or approximated. Recall that the value of a state is the expected return, that is the expected sum of discounted future rewards. State values can then be approximated as the average of the returns in that state.

A problem arises because the agent can be in the same state multiple times before the episode terminates. Different assumptions can be made. For example, one can assume that it is the first visit of a state that is most influential in determining the outcome of the episode and therefore the state value should be updated with the return at the time of the first visit of a state. Alternatively, one could assume that the last visit of a state is most important, and the value function is updated with the returns at the last time that the state is visited. Yet another alternative is to update the value function for all visits of a state. Figure 14.11 shows the pseudocode for this process when the state value function is updated only for the first visit of a state, known as *First-Visit Monte Carlo Prediction*.

Note the computation of the return G backwards from the end of the episode. The line “unless S_t appears in $S_0, S_1, \dots, S_{t-1}$ ” ensures the first-visit property and the final

```

Input: a policy  $\pi$  to be evaluated
Initialize:
   $V(s) \in \mathbb{R}$ , arbitrarily, for all  $s \in \mathcal{S}$ 
   $Returns(s) \leftarrow$  an empty list, for all  $s \in \mathcal{S}$ 
Loop forever (for each episode):
  Generate an episode following  $\pi : S_0, A_0, R_1, S_1, A_1, R_2, \dots, S_{T-1}, A_{T-1}, R_T$ 
   $G \leftarrow 0$ 
  Loop for each step of episode,  $t = T - 1, T - 2, \dots, 0$  :
     $G \leftarrow \gamma G + R_{t+1}$ 
    Unless  $S_t$  appears in  $S_0, S_1, \dots, S_{t-1}$  :
      Append  $G$  to  $Returns(S_t)$ 
       $V(S_t) \leftarrow \text{average}(Returns(S_t))$ 

```

Figure 14.11: First-visit MC prediction (Source: SB)

two lines approximate the state value by the average of the returns for that state.

Monte Carlo Control

While Monte Carlo prediction is useful in approximating the state value function, obtaining the optimal policy is done with *Monte Carlo control*. Instead of approximating $V(S)$ from the returns of an episode, MC control approximates $Q(S, A)$. Figure 14.12 shows the first-visit MC control algorithm as pseudocode. It is very similar to the first-visit MC prediction algorithm in Figure 14.11. Consider the final three lines: The main change is that returns are assigned not to states, but to pairs of states and actions. The action value function for a state-action pair is approximated as the average over all the returns assigned to it. The optimal policy in some state is that action for which the action value is maximal.

There is one additional difference between Figures 14.11 and 14.12 in that the initial states and actions of each episode are chosen randomly. This is necessary because the policy π in Figure 14.12 is deterministic and greedy. Without any random influence, there would be no exploration. Forcing episodes to begin with random states and actions is called *exploring starts* and it ensures that every state-action pair is visited at least once (assuming sufficiently many episodes are generated).

```

Initialize for all  $s \in \mathcal{S}, a \in \mathcal{A}$ 
   $\pi(s) \in \mathcal{A}(s)$  (arbitrarily)
   $Q(s, a) \in \mathbb{R}$  (arbitrarily)
   $Returns(s, a) \leftarrow$  empty list
Loop forever (for each episode):
  Choose  $S_0 \in \mathcal{S}, A_0 \in \mathcal{A}(S_0)$  randomly
  Generate an episode following  $\pi : S_0, A_0, R_1, S_1, A_1, R_2, \dots, S_{T-1}, A_{T-1}, R_T$ 
   $G \leftarrow 0$ 
  Loop for each step of episode,  $t = T - 1, T - 2, \dots, 0$  :
     $G \leftarrow \gamma G + R_{t+1}$ 
    Unless the pair  $S_t, A_t$  appears in  $S_0, A_0, S_1, A_1, \dots, S_{t-1}, A_{t-1}$  :
      Append  $G$  to  $Returns(S_t, A_t)$ 
       $Q(S_t, A_t) \leftarrow \text{average}(Returns(S_t, A_t))$ 
       $\pi(S_t) \leftarrow \underset{a}{\operatorname{argmax}} Q(S_t, a)$ 

```

Figure 14.12: First visit MC control with exploring starts (Source: SB)

Hands-On Exercise 14.2

Consider the following MC control problem. Note the exploring starts (i.e. different start states) for each episode.

- **States:** A, B , and T . (T is a terminal state)
- **Actions:** Left, Right
- **Discount:** $\gamma = 1$

Episode 1

Time	State	Action	Reward
0	A	R	3
1	B	L	2
2	A	L	5
3	T	-	-

Episode 2

Time	State	Action	Reward
0	B	R	4
1	A	R	1
2	T	-	-

1. Find G_t for every step in episode 1
2. Update $Returns(S_t, R_t)$ and $Q(S_t, A_t)$ for each step of episode 1. Be careful to only update first occurrences. You may assume that initially $Q(S, A) = 0$.
3. Find G_t for every step in episode 2
4. Update $Returns(S_t, R_t)$ and $Q(S_t, A_t)$ for each step of episode 2. Be careful to only update first occurrences.
5. Specify the final optimal greedy policy

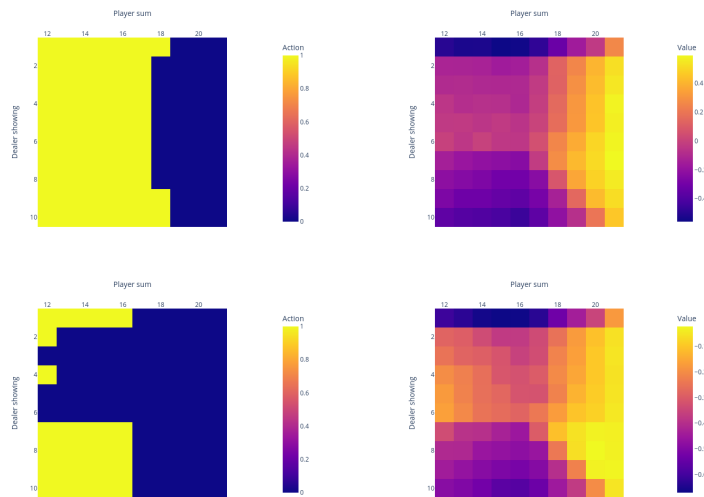


Figure 14.13: Policies and state value function for the Blackjack example after 1,000,000 episodes. Usable ace on top, no usable ace at bottom

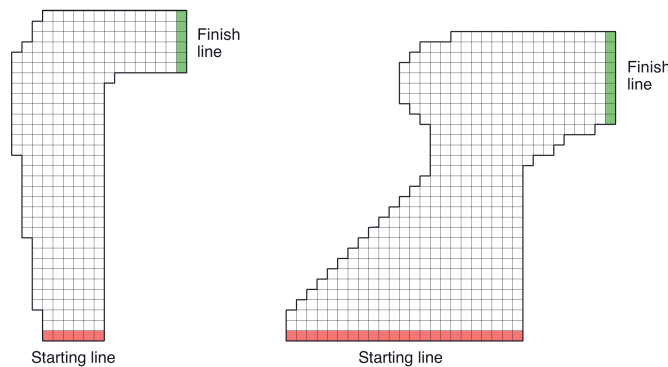
As an example of an episodic RL problem that can be usefully learned with MC methods, consider the game of Blackjack (example 5.3 in SB)³. In this game, cards have values A, 2, 3, ..., 10 where A is the ace and 10 includes face cards. An ace can count as 1 point or 11 points. An ace that is counted as 11 is called a "usable ace". The dealer's initial card is shown. The player can take two possible actions: take another card ("hit") or do not take a card ("stick"). Once the player sticks, the dealer takes cards. The dealer sticks on a sum of 17 or more. When the player's or the dealer's sum of cards is over 21 they are "bust", that is, they lose the game. The dealer's policy is deterministic, they stick on 17 points or more.

For Blackjack, the states are defined as a combination of the player's current sum of cards, the initial card the dealer is showing, and whether the player has a usable ace (one that can be converted from an 11 to a 1). Actions are to hit or stick.

Figure 14.13 shows the resulting policy (left panels) and state value function (right panels) after 1,000,000 learning episodes. The top two plots in Figure 14.13 are with a usable ace, the bottom two plots without a usable ace. An action of 1 means to hit, and action 0 is to stand.

For the game of Blackjack, exploring starts with a deterministic policy is a good way to ensure exploration. However, exploring starts are not always possible or realistic. Instead of using a greedy policy, in those cases an ϵ -soft policy can be used to ensure exploration. The policy π now represents not the action to be taken (greedily, determin-

³A complete implementation is available at https://github.com/jeveermann/busi4720-rl/blob/main/blackjack_es.py



Source: SB Figure 5.5

Figure 14.14: Racetrack example

istically) but the probability with which each action should be chosen. Consequently, π is updated with ϵ -soft probabilities.

An example where exploring starts are not realistic is the Racetrack problem (exercise 5.12 in SB). Cars have to follow the right curve of a racetrack, from the starting line to the finish line, as shown in two examples in Figure 14.14.

The states are defined by the car's position and velocity on the race track, each in two dimensions, horizontally and vertically. The possible actions are to accelerate, coast, or brake in each direction. The rewards are -1 for each step taken and +1 for crossing the finish line, when the episode terminates. When a car moves off the racetrack, it is reset to a random position on the starting line and the episode continues. The environment is stochastic: With a small probability, the actions of the agents are ignored, that is, they have no effect.

Figure 14.15 shows visualizations of the trajectory of a car (green line) on the racetrack after 0, 100, 200, and 10,000 episodes. It is clear from these trajectories that the number of steps is reduced as training progresses.

14.5 Off-Policy MC Learning

In the MC methods described above, the policy used to generate behaviour ("*behaviour policy*"), and the policy that is learned ("*target policy*") are the same. However, the need to keep exploring, that is, to behave sub-optimally, when a better, greedy policy could be available, means that the agent's performance is reduced. *Off-policy learning* is motivated by the need for efficiency and flexibility in learning optimal policies. The main motivation is the ability to learn about the optimal policy independently of the agent's actions. This is useful in environments where exploring all actions is either potentially damaging or costly.

In on-policy methods, the agent learns from the actions it evaluates and takes, meaning

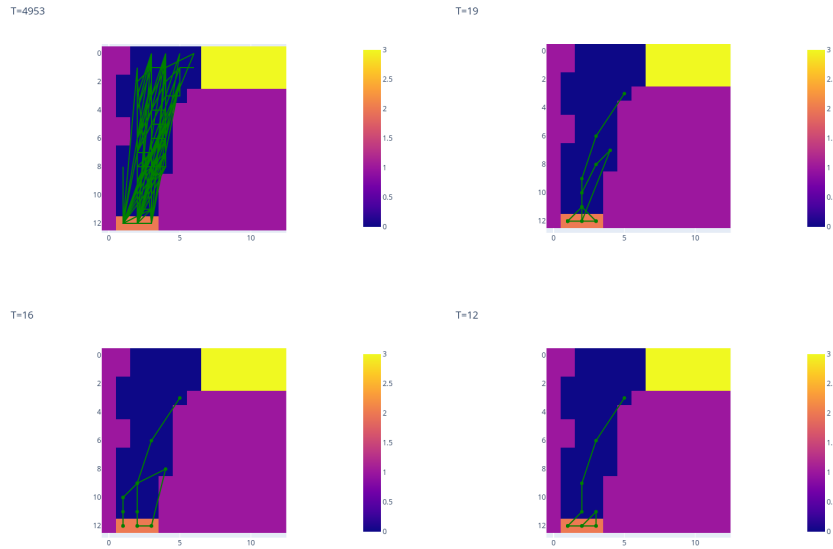


Figure 14.15: Racetrack trajectory after 0, 100, 200, and 10000 learning episodes:

the behaviour policy is the same as the target policy. In contrast, off-policy methods allow the agent to learn a policy different from the one it follows. This is beneficial as it permits the use of historical data from other policies, or data generated from exploratory or less optimal policies, to improve a potentially different and more optimal target policy.

One important requirement in off-policy learning is that the behaviour policy must *cover* the target policy. That is, all behaviour possible under the target policy must be (eventually) generated by the behaviour policy. This requirement is intuitive, as the target policy cannot learn about behaviour, that is, the effects of actions in states, that is never encountered in a generated episode.

Figure 14.16 shows pseudocode for off-policy MC control. In this learning method, the behaviour policy b is typically an ϵ -soft policy, as presented above, that allows exploratory behaviour. The target policy π is a deterministic, greedy policy, as can be seen in the third-to-last line of Figure 14.16.

14.6 Temporal-Difference (TD) Learning

Temporal Difference (TD) learning is an RL approach that combines ideas from both Monte Carlo (MC) methods and dynamic programming. The primary motivation for temporal difference learning stems from its ability to learn predictions based on other learned predictions, a concept referred to as bootstrapping. Unlike Monte Carlo meth-

```

Initialize for all  $s \in \mathcal{S}, a \in \mathcal{A}(s)$  :
   $Q(s, a) \in \mathbb{R}$  (arbitrarily)
   $C(s, a) \leftarrow 0$ 
   $\pi(s) \leftarrow \operatorname{argmax}_a Q(s, a)$ 
Loop forever (for each episode):
  Generate an episode following  $b : S_0, A_0, R_1, S_1, A_1, R_2, \dots, S_{T-1}, A_{T-1}, R_T$ 
   $G \leftarrow 0; W \leftarrow 1$ 
  Loop for each step of episode,  $t = T - 1, T - 2, \dots, 0$  :
     $G \leftarrow \gamma G + R_{t+1}$ 
     $C(S_t, A_t) \leftarrow C(S_t, A_t) + W$ 
     $Q(S_t, A_t) \leftarrow Q(S_t, A_t) + \frac{W}{C(S_t, A_t)} [G - Q(S_t, A_t)]$ 
     $\pi(S_t) \leftarrow \operatorname{argmax}_a Q(S_t, a)$ 
    If  $A_t \neq \pi(S_t)$  then proceed to next episode
     $W \leftarrow W/b(A_t|S_t)$ 

```

Figure 14.16: Off-Policy MC Control (Source: SB)

ods, which wait until the completion of an episode to update the value estimates based on actual returns, TD learning updates estimates based on estimate returns, thus not requiring the episode to terminate before updates can be made. This allows TD learning to make more frequent updates, which can accelerate learning, and to be applied in continuing (non-episodic) environments.

Recall that in MC control, the updates to the action value function use the actual return G_t at time t as the target, which can only be computed at the end of an episode:

$$Q(S_t, a) \leftarrow Q(S_t, a) + \alpha [G_t - Q(S_t, a)]$$

Substituting the recursive definition of the return (Equation 14.4) yields:

$$Q(S_t, a) \leftarrow Q(S_t, a) + \alpha [R_{t+1} + \gamma G_{t+1} - Q(S_t, a)]$$

Recognizing that the expected value of G_{t+1} is approximated by the Q value of the optimal action in the next state (Equation 14.6) yields the TD update:

$$Q(S_t, a) \leftarrow Q(S_t, a) + \alpha [R_{t+1} + \gamma Q(S_{t+1}, a_{t+1}^*) - Q(S_t, a)] \quad (14.8)$$

In other words, there is no need to wait until the actual return G_t is known at the end of an episode, as TD learning uses the current approximation or estimate of G_t as the

```
Initialize  $Q(s, a)$  for all  $s \in \mathcal{S}^+$ , arbitrarily
Loop for each episode:
  Initialize  $S$ 
  Choose  $A$  from  $S$  using policy derived from  $Q$ 
  Loop for each step of episode:
    Take action  $A$ , observe  $R, S'$ 
    Choose  $A'$  from  $S'$  using policy derived from  $Q$ 
     $Q(S, A) \leftarrow Q(S, A) + \alpha [R + \gamma Q(S', A') - Q(S, A)]$ 
     $S \leftarrow S'; A \leftarrow A'$ 
  until  $S$  is terminal
```

Figure 14.17: TD-control with the SARSA method (Source: SB)

update target. This idea of using estimates to update or compute better estimates is called *bootstrapping*.

Figure 14.17 shows the pseudocode of a method called "SARSA", so-called because it uses information of the current state S , current action A , reward R , next state S' and next action A' in its update. SARSA uses the update function defined in Equation 14.8. SARSA is an on-policy method, typically using an ϵ -greedy policy based on Q to generate behaviour and ensure exploration.

Hands-On Exercise 14.3

Consider the following TD learning agent.

- **States:** A , B , and T . (T is a terminal state)
- **Actions:** Left, Right
- **Discount:** $\gamma = 1$
- **Learning Rate:** $\alpha = 0.5$

Episode 1:

State	Action	Reward	Next State	Next Action
A	R	3	B	L
B	L	2	A	L
A	L	5	T	-

Episode 2:

State	Action	Reward	Next State	Next Action
B	R	4	A	R
A	R	1	T	-

1. From initial $Q(s, a) = 0$ update $Q(S_t, A_t)$ for every step of every episode
2. What is the final optimal greedy policy?

In summary, Temporal Difference learning and Monte Carlo methods differ primarily in when and how the updates to value estimates are made:

- *Update Timing:* TD learning updates values at every time step using current estimates, which means it can start learning from incomplete sequences, making it suitable for non-episodic environments. Monte Carlo methods update only at the end of each episode, using the total accumulated return from the episode.
- *Sampling vs. Bootstrapping:* Monte Carlo methods rely solely on actual returns (full sampling), and do not bootstrap. In contrast, TD methods bootstrap, using existing value estimates to update new estimates.
- *Convergence Properties:* Due to its incremental nature and frequent updates, TD learning can converge faster in practical applications than Monte Carlo methods, which require longer trajectories and may suffer from higher variance in their estimates due to the complete reliance on actual returns.

14.7 Off-Policy TD Learning

Temporal Difference learning can be combined with off-policy learning as well. A popular method for this is Q-learning. Q-learning updates the action values in a greedy way, that is, of a greedy policy, regardless of the action taken by the policy being

followed (the behavior policy). The differences between SARSA and Q-learning are minor. Importantly, it is not necessary to explicitly encode the behaviour and target policies.

Consider the following aspects of SARSA. The next action A' that is carried out is determined using a (behaviour) policy based on Q and Q is being learned (updated) based on the actually taken action A' (target policy). This makes SARSA an on-policy method.

SARSA (on-policy):

Take action A , observe R, S'

Choose A' from S' using policy derived from Q

$$Q(S, A) \leftarrow Q(S, A) + \alpha [R + \gamma Q(S', A') - Q(S, A)]$$

$$S \leftarrow S'; A \leftarrow A'$$

A minor change is sufficient to change on-policy SARSA to off-policy Q-learning, shown in the box below. Here, the next action A that is carried out is also determined using a (behaviour) policy based on Q , but Q is updated not based on the actually taken action A , but based on the optimal action A' , that is, the action with the maximum Q value in the following state S' . This difference means that the policy that governs behaviour ("behaviour policy") is different than the policy that is updated or learned ("target policy"), making Q-learning an off-policy method.

Q-learning (off-policy):

Choose A from S using policy derived from Q

Take action A , observe R, S'

$$Q(S, A) \leftarrow Q(S, A) + \alpha [R + \gamma \max_a Q(S', A') - Q(S, A)]$$

$$S \leftarrow S'$$

14.8 Review Questions

Introduction

1. What is reinforcement learning and how does it differ from other types of machine learning?
2. What is meant by the term "model" in the context of reinforcement learning?
3. Discuss the challenges associated with the stochastic nature of the environment in reinforcement learning.
4. Define the following terms and explain their significance in reinforcement learning:
 - Policy (π)

- Reward (R)
 - Return (G)
 - State value function (v)
 - Action value function (q)
 - Model (p)
5. Explain the difference between a deterministic policy and a stochastic policy. Provide an example of each from any real-world scenario.
 6. Describe the general process of updating the value function. Include the update rule equation and explain each component.
 7. Explain the significance of the action value function in the reinforcement learning framework. How does it differ from the state value function in terms of utility and information provided to the agent?
 8. Discuss how reinforcement learning can be applied to customer interaction management and financial portfolio management. What are the potential benefits and challenges?
 9. Consider the manufacturing process optimization application of reinforcement learning. Describe how an RL algorithm could continuously improve the process and what metrics it might focus on.
 10. Discuss the implications of the exploration-exploitation trade-off in a non-gaming business scenario. How might a company balance these two aspects effectively?
 11. Reflect on the potential impacts of reinforcement learning on customer satisfaction in a service-oriented business. What are the risks and rewards?
 12. What role does the discount factor γ play in calculating the return in a reinforcement learning problem? Why might one use a smaller or larger value of γ ?

Questions on K-Armed Bandits

13. Why is the k-armed bandit problem considered to be a "stateless" problem in reinforcement learning?
14. Describe the action value function $Q_t(a)$ in the k-armed bandit problem. What does it represent?
15. Explain the concept of the ϵ -greedy policy. How does it balance the exploration-exploitation trade-off?
16. Consider the incremental update formula used in the k-armed bandit problem and explain each term: $Q_{t+1}(a) = Q_t(a) + \frac{1}{t}[R_t(a) - Q_t(a)]$. How does this formula ensure that the estimate becomes more accurate over time?
17. What are the implications of setting a higher or lower ϵ value in terms of long-term gains vs. short-term exploration?
18. Discuss the rationale behind using an "optimistic" initial value for the action-value estimates. How does this approach influence the agent's behavior?

Questions on Markov Decision Processes and Dynamic Programming

19. Define a Markov Decision Process (MDP) and explain the Markov property in this context.

20. Draw a figure of an RL agent and environment interaction; describe the roles of S_t , A_t , and R_t .
21. Explain what is meant by a *trajectory* in the context of reinforcement learning.
22. Define the environment's dynamics using the *p-function* and discuss its importance in MDPs.
23. Define the *state value function* $v_\pi(s)$ and explain how it is used to evaluate a policy π .
24. Similarly, define the *action value function* $q_\pi(s, a)$ and explain its relevance in policy evaluation.
25. Detail how the Bellman equation provides a recursive way to compute the value of a state under a specific policy.
26. Describe how iterative policy evaluation can be used to approximate the state value function before performing policy improvement.
27. Explain the process of *iterative policy improvement* and how it leads to finding an optimal policy.

Questions on Monte Carlo (MC) Learning

28. Explain the fundamental concept of Monte Carlo (MC) learning in the context of reinforcement learning.
29. Define and distinguish between episodic tasks and continuous tasks in reinforcement learning.
30. Explain the difference between first-visit and every-visit MC methods. What are the implications of each approach on the learning process?
31. Describe the process of First-Visit Monte Carlo prediction as pseudocode. How does it update the state value function?
32. What is the purpose of the backward computation of the return G in the first-visit MC prediction algorithm?
33. Explain the concept of "exploring starts" in the context of MC control and why it is necessary.
34. How do Monte Carlo methods handle the trade-off between exploration and exploitation, especially in environments where exploring starts are not feasible?
35. How does the game of Blackjack illustrate the application of Monte Carlo methods in episodic RL problems?
36. Analyze the potential impact of episodic task length on the effectiveness of Monte Carlo methods. What happens as the length of episodes increases?
37. How do Monte Carlo methods adapt when the environment's dynamics change over time?
38. Reflect on how Monte Carlo methods might perform in real-world scenarios such as financial markets or automated driving systems.

Questions on Off-Policy Monte Carlo (MC) Learning

39. Explain the difference between on-policy and off-policy learning methods in the context of Monte Carlo (MC) methods.

40. How does off-policy learning address the exploration-exploitation dilemma differently than on-policy learning?
41. Discuss why it is important for the behavior policy to cover the target policy in off-policy MC learning.
42. How does the update formula in off-policy MC control differ from the one used in on-policy MC control?
43. In the pseudocode for off-policy MC control, why is the episode terminated early if the action taken does not match the action recommended by the target policy?
44. Explain the potential impacts of the choice of behavior policy on the efficiency and effectiveness of off-policy learning.
45. Discuss how off-policy learning can be applied to complex environments where safety or cost constraints limit exploration.
46. Describe a scenario in which off-policy learning would be particularly advantageous over on-policy learning.
47. How can off-policy MC control be adapted to environments where the behavior policy cannot sufficiently cover the target policy?

Questions on Temporal-Difference (TD) Learning

48. What is temporal-difference (TD) learning and how does it differ from MC?
49. Explain the concept of bootstrapping in the context of TD learning.
50. Discuss the advantages of TD learning in terms of update frequency and applicability to different types of environments.
51. Describe the SARSA algorithm and explain how it uses the TD update formula.
52. How can the SARSA algorithm be adjusted to improve its performance in highly dynamic environments?
53. Discuss how TD learning methods can be adapted to continuous (non-episodic) environments. What are the implications for learning in such environments?
54. Compare the convergence properties of TD learning and Monte Carlo methods. Why might TD learning converge faster in practical applications?
55. Explain the concept of "n-step TD learning." How does it extend the basic idea of TD learning?
56. What are the implications of using different "n" values in n-step TD learning on the performance and speed of learning?
57. Explain how n-step TD learning might provide a more stable learning update compared to one-step TD updates.
58. Provide an example scenario where TD learning might significantly outperform Monte Carlo methods in terms of learning efficiency and accuracy.

Questions on Off-Policy Temporal-Difference (TD) Learning

59. Describe the main difference between the update rules of SARSA and Q-learning. How does this difference define each as either on-policy or off-policy?
60. Explain how the Q-learning update rule ensures that the learning is directed towards the optimal policy.

61. What are the implications of using the $\max_a Q(S', A')$ term in the Q-learning update rule? Discuss how this term influences the policy improvement process.
62. How does Q-learning handle the exploration-exploitation trade-off differently compared to SARSA?

Chapter 15

Managing Machine Learning Operations (MLOps)

Learning Goals

After reading this chapter, you should be able to:

- Explain the MLOps lifecycle and its different phases.
- Identify the different roles in MLOps and their requirements.
- Describe different types of software tools to support MLOPs.
- Manage the lifecycle phases of model development, preparing for production, deployment, and monitoring and feedback, including identifying the required roles and tools, and appropriate policies for each phase.
- Identify, evaluate, and mitigate potential risks throughout the MLOps lifecycle, including model and data risks, as well as infrastructure risks.
- Select an appropriate runtime environment and deployment strategy for a model.
- Identify the need for retraining a deployed model.
- Create policies to govern the MLOps lifecycle and manage and mitigate risk.

Sources and Further Reading

The material in this chapter is based on the following sources.

Resources



Treveil, M. and the Dataiku Team (2020) *Introducing MLOps*, O'Reilly Media, Sebastopol, CA (T)

The book by Mark Treveil and others is a good, short introduction to the principles and ideas of machine learning operations. It provides guidance on the process, the management, and the governance of MLOps. Given its focus on high-level introduction, it provides few technical details, but this also means that this book will likely stay relevant longer.

Resources



Gift, N. and Deza, Al. (2021) *Practical MLOps*, O'Reilly Media, Sebastopol, CA (GD)

The book by Noah Gift and Alfredo Deza provides a more "hands-on" introduction to machine learning operations. While also touching on the principles and processes, it goes in-depth and offers specific technical illustrations of good MLOps practices. The book uses both on-premises technology and cloud-based technologies, but focuses most heavily on MLOps on the AWS cloud.

Resources



Complete implementations of all examples in this chapter are available on the following GitHub repo:

<https://github.com/jevermann/busi4720-mlops>

The project can be cloned from this URL:

<https://github.com/jevermann/busi4720-mlops.git>

15.1 Introduction

Many introductions to machine learning, and to predictive models in particular, focus on the different types of statistical models, their properties and relative advantages, and challenges and best-practices for feature engineering and model training. Using the R or Python environment, the focus is often on the business analytics team that identifies features and creates the model. A frequent implicit assumption is that this happens in isolation, on relatively small data sets, and on desktop computers. Often, such an introduction fails to examine not only infrastructure challenges but, more importantly,

also neglects to examine how the created models are managed and used productively. The latter is arguably most important from a business perspective.

As an example, consider a dynamic pricing model that predicts what customers are willing to spend on a particular product based on their previous purchase history and other features. It is relatively easy to collect a small data set and train a few different models. However, ultimately, the chosen model must be integrated with the web-based store front of the organization and will be used to show different prices to different customers. It is a long way from a small model on the desktop to a model that is in production use within an organization's larger set of software applications. Besides problems of efficiently moving models to production, that is, "*deploying*" them, models in production also pose certain risks to an organization and these risks must be managed.

Purpose

Machine Learning Operations, or MLOps, therefore has three main purposes. First, it seeks to improve operational efficiency in model management and deployment. It does this through formalized and automated processes to achieve reliability and repeatability in deployment.

The second purpose is to manage and mitigate risk. Different types of risks arise, such as availability of service. What happens when the dynamic pricing model in the example becomes unavailable due to a computer outage or a software misconfiguration? Will the organization lose money? Will it lose customers? Another type of risk stems from the model quality and the impacts of model predictions. For example, how large are the prediction errors of the dynamic pricing model, and how much potential revenue could the organization lose by overpricing items and causing the customers not to purchase something? How much potential revenue remains unrealized because items are offered at a lower price than a customer would be willing to pay? A third type of risk arises from prediction fairness. For example if the pricing model includes features such as gender so that different prices are offered to men and women, would customers consider this to be fair (and is it even legally allowed)? If this were to become widely known to customers, would customers defect from the business? Finally, there is the risk of skill loss. What happens when the business analysts who developed the model leave the organization? Does the organization have sufficient documentation for auditability and risk management? Can the model be recreated by a new team? How easily can a replacement team member become familiar with a model and its history, rationale, and current uses?

The third purpose of MLOps is to establish accountability, auditability, and traceability. Accountability is concerned with decisions made about models, their acceptance, and their deployment into production. It requires formalized testing and acceptance procedures for the model as it moves from data extraction to deployment. This begins with questions whether there is legal or ethical clearance to use a particular data set, to the decision as to when a new model replaces an existing model in a production environment, e.g. in the web-based store front of the dynamic pricing example. Au-

ditability and traceability have two aspects. First, they refer to internal processes and procedures and concern the ability to answer questions about the origins of the training data, of the model parameters, the production environment, and related decisions, for example about feature inclusion or risk assessment. A second aspect is the auditability and traceability of model output and/or decisions made based on the model output. In the dynamic pricing model example, the organization must maintain a record of why a certain price was offered to a particular customer, what the relevant features were that led to the decision, and be able to trace these features back through the model all the way to the training data.

Challenges

As business analytics, machine learning, and predictive models have become popular, organizations face a number of challenges. First, the popularity and the competitive necessity for organizations to engage in this area often leads to a proliferation of separate business analytics teams in different organizational units that produce a multitude of models from a wide variety of data for a large number of potential use cases. In many organizations, machine learning is not well organized and managed, leading to conflicting goals, unanticipated model interactions, lack of traceability and auditability, lack of compliance, lack of knowledge of model performance, lack of accountability and, in the worst case, customer-facing problems where the organization's customers that are affected by a predictive model's decisions become aware of its poor quality.

A second challenge is the fact that data is constantly changing. After a model has been trained, the organization continues to receive or collect data that can and should be used for model training. If nothing else, additional training data can reduce the prediction error of the model. However, the main challenge is that data may change over time. For example, the business may attract customers with different characteristics and needs, or the industry competitive position of a business may change so that customers have different preferences, or the macro-economic conditions may change to make customers more risk averse or less willing to spend money. These challenges can lead to models that perform poorly, and require a systematic approach to model performance monitoring, model retraining, and tracking the relative performance of different models and different model versions.

As a third challenge, the needs of the business or organization can change over time, making predictive models irrelevant or ill-suited for their purpose. Organizations may shift their strategies, enter or exit specific markets, adapt their marketing strategies and tactics, change their business processes and operations and many other aspects. Such changes will affect the usefulness of predictive models that are deployed in the organization and may require replacing or retraining models, perhaps with new input features, different targets, and with trained with loss functions more appropriate to the changed business goals and objectives.

A fourth challenge is the mixed composition of business analytics teams. Such teams are often comprised of business professionals as subject matter experts, data scientists that focus on data quality, data provenance, and model development, software

engineers that must take a trained model and embed it into an organization's software applications, for example, into their web-based sales tool or their mobile app. Finally, IT staff participate on teams to provision appropriate infrastructure and manage IT related risk. The problem with such interdisciplinary teams is often that people may be unaware of the roles or the importance of others on the team, they may be focused on optimizing their particular aspect of model development to the detriment of the overall effort, they may use different terminology (for example, what precisely does the term "model" mean to each of them?), and they may not have developed effective management processes or means of communication.

Finally, data scientists tend to have little expertise in software engineering and software deployment. Traditionally, this role has focused on the specific details of the statistical models without any reference to established practices that makes software products reliable, robust, scalable, easily maintainable, auditable, fault and failure tolerant, safe, or a variety of other desirable properties. However, when machine learning models or predictive or prescriptive models and algorithms are to be deployed within an organization or even facing an organization's customers, the models become part of an organization's software and therefore such software properties become very important, possibly more important than the predictive accuracy of a machine learning model.

Principles

MLOps is a set of practices based on a few main principles. The first principle is that of reliability and reproducibility of operations. This requires standardized and structured processes that are made explicit, either in the form of documentation or, if they are automated, in the form of programming code. Such a process typically includes the steps beginning with data extraction from operational systems, data preprocessing and cleaning, feature extraction and feature engineering, training and evaluation of multiple models, hyper-parameter search, automated model testing, automated software building, and ending with automated deployment. Each process step must be documented and the results archived for auditability purposes.

It is clear that describing the process with executable code, e.g. in the form of Python scripts or using a variety of open-source or cloud-based MLOps products, is preferable to simply writing out a procedure manual. This preference for code illustrates the second main principle of MLOps, that of robust automation. Together, the first two principles ensure that every model in production can be easily re-created in identical form when needed. More importantly, for audit purposes, these principles ensure that the model and data provenance are captured and documented, that decisions and actions as to which model to move into production are documented, and that the organization knows which models are currently in production and what their properties (e.g. error rate, cost, resource consumption, risk assessment results, etc.) are.

A frequently used term related to robust automation is that of "infrastructure as code". Modern development, testing, and production environments are often provisioned automatically. That is, computer servers, software, databases, and file storage are provided automatically as needed. To enable this, the requirements for a particular model and

how to provide or create them must be described. To take one example, building and deploying a predictive model as a micro-service requires instructions on how to build the software that serves the model predictions (e.g. a Makefile¹), instructions on how to build the container that the software will run in (e.g. a Dockerfile²), instructions on what type of machine to run the container on, etc. These instructions are themselves computer code and they must be managed, versioned and tested as computer code.

The third principle is that all versions of both the training data and the models must be maintained and managed. Models in this context mean more than just the final parameter values but includes evaluation results, hyper-parameter settings, training and testing history, model explainability results, model rationale, versions of all software packages that were used, and any other documentation. A variety of open-source and commercial on-premises and cloud-based tools are available for this, ranging from software code versioning tools like git and GitHub to model registries on Amazon Web Services or Microsoft Azure. Versioning of the training data is more problematic, as training data sets can be very large. It is often simply not feasible to keep copies of different versions and more intelligent approaches are being developed. Managing and versioning data and models are useful both for automating model deployment and for ensuring auditability and through this, for ensuring compliance with internal or external requirements. For example, model versioning and management allows an organization to say precisely what features and input data was used to train a model, and what features and their relative importance are being used to make decisions.

The fourth principle of MLOps is continuous delivery to production. The idea is that rather than treating model development and deployment as a single or one-off project, models should be continuously improved and the improved models should be continuously moved into production. That is, as new training data becomes available, model training continues or the existing model can be fine-tuned with the new data. Of course, continuous delivery does not mean to do this whenever a single new training observation becomes available, but to have an established frequency, depending on model size and required training time, of doing continuous delivery daily, weekly, monthly, quarterly or annually. Importantly, training or fine-tuning the model is just the initial step that kicks off the delivery process. Activities like testing, risk assessment, documentation, performance comparison, software integration, etc. need to follow for each newly created model.

Finally, to ensure traceability, auditability, risk management and to identify when models should be replaced, retrained or fine-tuned, continuous monitoring of a model in production is required. This means that all inputs and all outputs to the model must be

¹A Makefile contains computer readable instructions in a standardized format that allows the "make" software tool to automatically build and test a software application. For more details, see this page: [https://en.wikipedia.org/wiki/Make_\(software\)](https://en.wikipedia.org/wiki/Make_(software)).

²Containers are "light-weight" virtual machines with their own operating system, databases, and other software installed in them. Docker is one particular container technology. A Dockerfile defines how to build a docker container, that is, what operating system to use, which software packages to install and how to configure the software in the container for use. For details on containerization see this page: [https://en.wikipedia.org/wiki/Containerization_\(computing\)](https://en.wikipedia.org/wiki/Containerization_(computing)) and for detail on Docker, see this page: [https://en.wikipedia.org/wiki/Docker_\(software\)](https://en.wikipedia.org/wiki/Docker_(software)).

logged and analyzed. In the dynamic pricing model example, this means that whenever a customer is offered a price for an item that is determined by the predictive model, all relevant input features and the model prediction must be logged, as well as the actual purchase decision or other resulting action by the customer. It is obvious that such log data can grow quickly in size and appropriate infrastructure needs to be in place to store and manage the data. More importantly, procedures and processes need to be in place to actively monitor and analyze this data to detect changes in customer features over time or changes in model accuracy over time.

Relationship to Other Disciplines

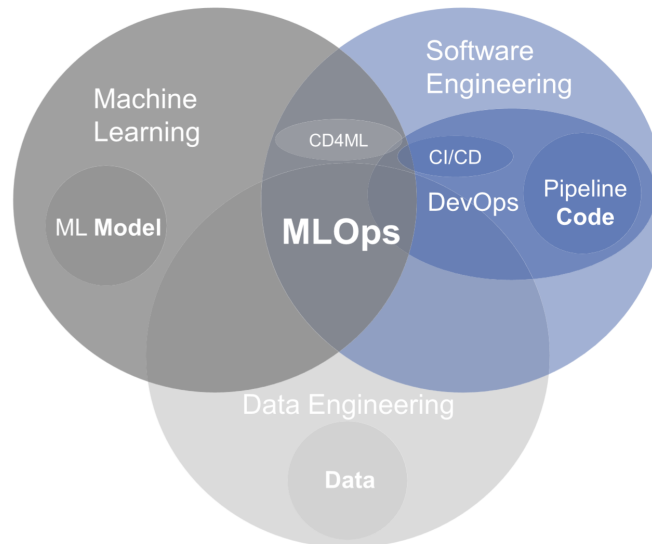
Machine learning operations (MLOps) is at the intersection of a number of related disciplines, as shown in Figure 15.1. It overlaps with machine learning where model building, training, evaluation, etc. are located ("ML Model" in Figure 15.1). Specifically, MLOps focuses on that part of machine learning that is sometimes called "CD4ML" (continuous delivery for machine learning), that is, the software engineering principles of continuous delivery as applied to machine learning models. MLOps overlaps with software engineering, which focuses on continuous integration and continuous delivery ("CI/CD" in Figure 15.1, "DevOps" (unified or integrated development and operations), and automation of software delivery pipelines. Finally, MLOps overlaps with data engineering, which focuses on collecting, managing, and providing data for organizational purposes, including but not only to machine learning applications. Other uses of data in business analytics may be databases for descriptive analytics or visualizations.

15.2 MLOps Lifecycle Overview

The MLOps lifecycle is a combination of the machine learning model lifecycle, shown in Figure 15.2, and the software development "DevOps" lifecycle in Figure 15.3. The resulting combination is shown in Figure 15.4.

The model development lifecycle in Figure 15.2 contains activities to manage the data and to develop a machine learning or prediction model. Data collection can include activities such as ETL ("extraction, transformation, loading") data from source systems, acquisition from external data brokers or vendors, scraping data from web sites or news sites, or any number of other data collection means. The data must be curated. For example, its provenance must be established and recorded, its quality must be assessed, legal or licensing issues must be resolved, etc. The data can then be transformed. This includes both pre-processing for data cleaning as well as engineering new features or combining multiple data sets. Data validation then ensures that the data is of high quality, relevant to the problem, fit for purpose, and can legally be used.

The model part of the model development lifecycle begins with data exploration, that is, gaining an understanding of the various features, their interactions, summary statistics, etc. This leads to defining and training one or more models on the data set. This step can also include model search (for example, varying the architecture of a neural



Source: Kreuzberger, D., Kühl, N., & Hirschl, S. (2023). Machine learning operations (mlops): Overview, definition, and architecture. IEEE access, 11, 31866-31879.

Figure 15.1: MLOps – Relationship to other disciplines

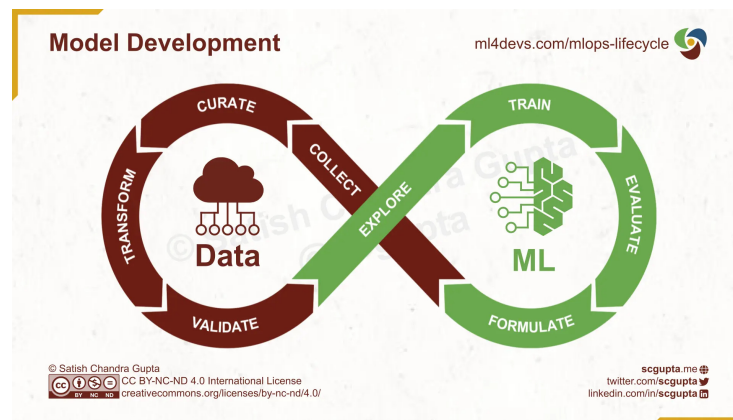


Figure 15.2: Model Development Lifecycle

network model) or hyper-parameter search (for example, finding the optimal depth of a decision tree). The models are then evaluated and compared on suitable metrics, using hold-out samples or cross-validation. Finally, the evaluation results can be used to inform additional data collection or additional features to be used in a better model leading to another iteration of lifecycle.

DevOps (that is, integrated development and operations) is an approach to software development that focuses on continuous integration and continuous deployment. In

early software development, a software application was created by developers, typically as a one-off project, and then turned over to the IT operations department to put it into production. Having separate teams for development and operations leads to problems and frictions. For example, the development team might not be concerned with how much resources their application will require or what operational or security risks an application poses. This puts significant pressure on the operations team. The DevOps approach to software development focuses on an integrated process and integrated teams. Rather than developing software in large one-off projects, DevOps encourages continuous integration of small improvements and continuous deployment of the software into production.

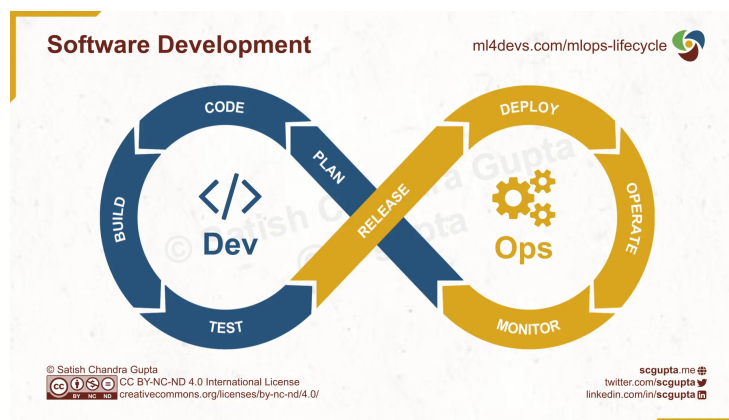


Figure 15.3: Software Development Lifecycle

The lifecycle in Figure 15.3 begins with planning the software application, defining what the application is required to do, its users, its business objective, etc. Software developers then produce programming code. The build phase integrates the separate code pieces from all developers into a complete application, and from this builds the actual software application in the development environment. The test phase moves the software application to a testing environment. It conducts functional tests to ensure the application works correctly, but also performs security tests and performance tests to ensure it poses acceptable risk and consumes reasonable resources. An application is then formally released into production. Resources such as hardware, databases, file storage space, network connections, etc. are provisioned, forming the production environment. The application is then deployed into its production environment, integrated with other software applications and operated. Continuous monitoring ensures the software applications continues to work, to work correctly, and to consume only the anticipated resources. The analysis of monitoring data will lead into a new iteration of the DevOps lifecycle where the next version of the application is planned, developed, and operated.

The combined lifecycle model in Figure 15.4 recognizes the fact that machine learning models are just one part of a complex software application. Consider the example of the dynamic pricing web-store application. The actual prediction model, while central

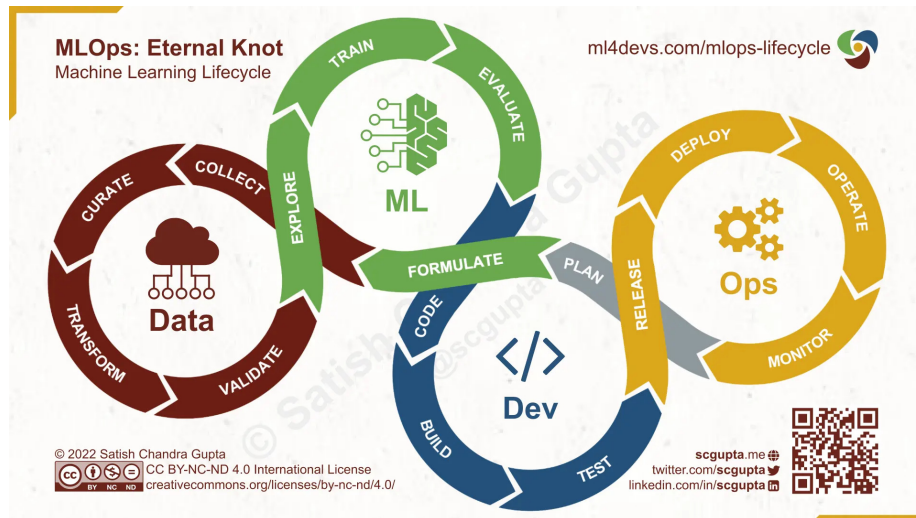


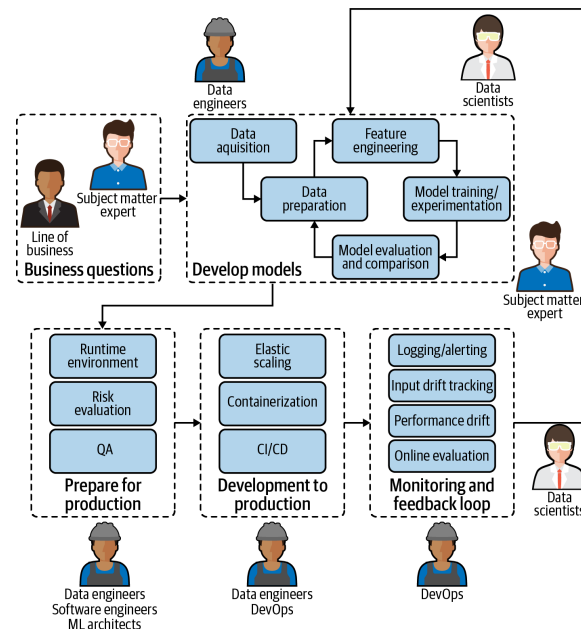
Figure 15.4: MLOps Lifecycle

and important, is but a small part of it that must integrated into the web-store application. When the available training data changes (in the "collect" phase), all phases of the lifecycle may need to be performed again to create a new model, develop or adapt the software application and move it to operations. Given the number of steps involved and their complexity, it becomes clear that managing this lifecycle efficiently, and managing it at scale for multiple models, requires formalized and automated processes.

15.3 MLOps Roles and Requirements

Many people participate in different roles in MLOps processes. They participate in or take responsibility in different phases of the overall MLOps lifecycle, as shown in Figure 15.5. This figure shows a simplified representation of the MLOps lifecycle in just 4 phases that are further explained in Section 15.5 below. Each role in the MLOps lifecycle also has certain requirements in order to perform the role efficiently.

Subject matter experts are business stakeholders that provide the business problems, questions, or goals for a machine learning project. They also define how the success of a project will be measured in business terms by defining the relevant KPIs (key performance indicators). In a dynamic pricing example, a business KPI might be to improve the acceptance rate of customized product offers by 5 percent. These KPIs inform the choice of model and of model evaluation metrics. Once the model is in production, subject matter experts evaluate the performance against the business needs, that is, the KPIs. This evaluation cannot be done by the MLOps team, because it concerns the business goals, not the predictive performance of a model: The model may perform well in predicting the price customers are willing to pay, but customers



Source: Treveil et al. (2020), Figure 1-3

Figure 15.5: Roles in the MLOps lifecycle

for other reasons choose not to accept product offers.

Subject matter experts require understandability and interpretability of models if they are to assess them in business terms. Moreover, they require a responsive feedback mechanism so that their evaluations and assessments can inform the next iteration of the MLOps lifecycle.

Data scientists use available data sets to develop, train, and evaluate different machine learning models, based on the goals defined by the subject matter experts. Their tasks also include related activities such as data preprocessing and feature engineering that are necessary for training and evaluation.

Data Engineers work with data scientists to acquire or collect, manage, clean, maintain, and provide data. They build the data infrastructure necessary for data scientists to efficiently access the data during model training and evaluation. This includes providing file storage space or databases or data warehouses. Data engineers are also involved in data acquisition from internal or external sources, in evaluating and maintaining data quality and in maintaining data provenance.

To perform their tasks efficiently, data scientists and data engineers require automated model packaging and delivery tool. That is, once a model has been developed and found to have acceptable performance, packaging the model (that is, the trained pa-

parameter values, hyper-parameter values, model architecture, training data provenance and description, required software packages, etc.) so that it can be moved to production deployment should be automatic. Data scientists and data engineers also require automatic testing for models. That is, once a model has been trained, it should automatically be subjected to a variety of tests, from simple predictive performance testing on a range of metrics, through sensitivity testing for a range of normal and abnormal inputs, to interpretability testing.

Data scientists and data engineers require visibility into model performance as the model moves across the development, staging or preparation, and deployment or production phases. That is, they require access to raw performance data but better still, access to online visual dashboards for each model or a set of models. They also require visibility into the data pipeline that is used for each model.

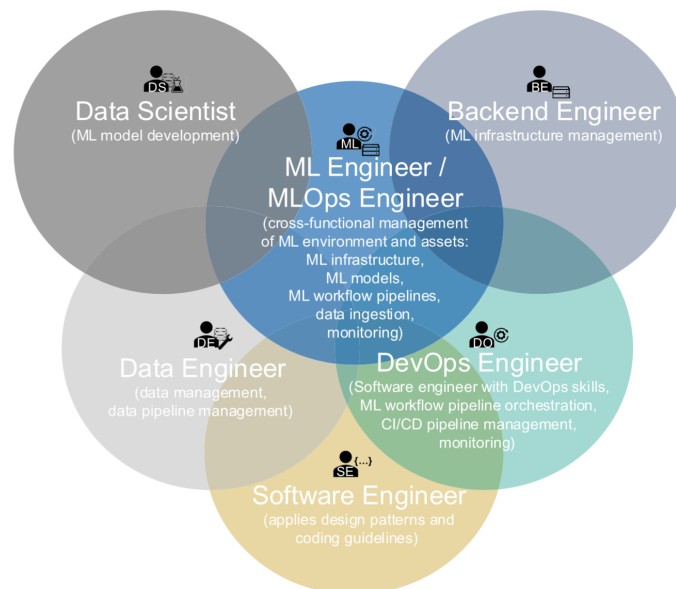
Software Engineers integrate trained and operationalized models into the software applications of an organization. This can take different forms depending on the nature of the software application. For example, a trained model could be integrated into a mobile application, or it could be accessed as a separate service from the organization's web-based store front. They are supported and advised by data engineers and ML engineers or architects in identifying the most efficient way to deploy and deliver the model within the organization's software applications.

Software engineers require programming code versioning systems (such as git or GitHub) to collaborate and track the changes that each member of a team makes to the application's code. They also require automatic testing tools for the software application so that, as they make changes to an application's programming code, their changes can be automatically tested locally for correctness and functionality (unit tests) and in the large for compatibility with other changes made by the team (integration tests).

DevOps Engineers are responsible for building the system developed by the software engineers and testing them for security, performance, resource use, failure and fault tolerance, and for availability. DevOps engineers perform the CI/CD processes for continuous integration and continuous delivery of software applications through programming code integration, software building, software testing, to software deployment.

DevOps engineers require seamless and automatic deployment pipelines, from software code integration, to final testing, infrastructure provisioning (for example, virtual machines, servers, containers, etc.) to deployment into production. In particular, the MLOps lifecycle should integrate at this point with DevOps lifecycle that may already exist in the IT department of an organization and leverage existing processes and tools.

Model risk managers and model auditors are responsible for assessing all types of model risks and ensuring compliance with internal or external regulations and requirements. They assess the models that are developed by data scientists before they move into production. They also monitor the performance of models that are in production to identify relevant changes to the model risk.



Source: Kreuzberger, D., Kühl, N., & Hirschl, S. (2023). Machine learning operations (mlops): Overview, definition, and architecture. *IEEE access*, 11, 31866-31879.

Figure 15.6: Overlapping MLOps Roles

Model risk managers require automated reporting on all models (past and present), including data provenance and all model test results.

ML Engineers and ML Architects provide advice on how best to deploy a set of models, the infrastructure required, and the implications of the types of model deployment to software applications. They work closely with data scientists and data engineers who provide knowledge of the model and its data requirements. They make large-scale architectural decisions, such as whether to deploy the model in cloud-based environments like Amazon Web Services or Microsoft Azure, or on-premises, for example using a Kubernetes cluster, or in a web browser or mobile application. They determine scalability and infrastructure requirements.

ML engineers require the ability to easily assess and to quickly adjust infrastructure capacities. For example, if an ML engineer realizes that a ML prediction service performs slowly, the engineer must be able to quickly allocate more servers, deploy additional copies of the ML model, and make them available to the organization's software applications that use that prediction model.

Backend Engineers provide and manage the computational infrastructure. They create and maintain on-premises or cloud-based computer clusters and distributed storage systems. They design and manage fast and efficient network connections between all components, provide backup and restore functionality, and are responsible for high

availability of all infrastructure components. Backend engineers are not included in Figure 15.5 but are shown in Figure 15.6 which is taken from a different source.

Hands-On Exercise 15.1

Match each responsibility with the most appropriate MLOps participant.

Participants:	Responsibilities
- Subject Matter Expert - Data Scientist - Data Engineer - Software Engineer - DevOps Engineer - Model Risk Manager - ML Engineer	- Defines business KPIs for the mode - Builds data pipelines - Integrates the model into a web application - Designs automated deployment pipelines - Evaluates fairness and regulatory compliance - Develops predictive models - Ensures infrastructure can scale with demand

15.4 MLOps Tooling

Because of its heavy focus on automation, MLOps requires a variety of software tools to support it. This section describes important types of software tool and provides references to some popular examples.

Source Code Management (SCM), Code Versioning and Code Repositories are tools that are used by software engineers to collaborate on the creation of a large software application. These tools keep track of all changes and ensure that developers do not overwrite each other's work. The most popular cloud-based tool GitHub³ is based on the open-source git system⁴, but many others exist, both open-source and commercial, cloud-based or on-premises.

CI/CD tools are used to integrate software application programming code, automatically build the software system, test it in a test environment, and then deploy it into a production environments. Popular tools of this type are the open-source Jenkins system⁵ and GitHub actions⁶ on the popular GitHub cloud-based platform.

Workflow Orchestration tools define the usage of data, model, software and configuration artifacts through the development, test, and deployment cycle. They coordinate

³<https://github.com>

⁴<https://git-scm.com/>

⁵<https://www.jenkins.io/>

⁶<https://github.com/features/actions>

data extraction, model training, model inference/prediction, and model or software deployment. A popular open-source on-premises system is Apache Airflow⁷, while AWS SageMaker⁸ and Azure Pipelines⁹ are popular cloud-based tools.

Feature Stores offer centralized storage and management of data and any engineered features for ML models. They track feature updates and changes, assess and monitor data quality, and quickly provide data at training or at prediction time. Popular tools are the open source system Feast¹⁰, the AWS SageMaker Feature Store¹¹ or Tecton¹²

Model Training tools support the definition, training, evaluation and comparison of ML models. They are open-source tools like R, Scikit-Learn, TensorFlow, or Spark, or integrated cloud-based offerings such as AWS SageMaker¹³ or Azure Machine Learning¹⁴.

Model Registries provide storage for trained models and their meta-data. This includes the model itself, evaluation results, hyper-parameters, training history, data provenance, documentation, and many other artifacts. These tools provide centralized storage, secure access, version management, and other features. They allow model versions to be tracked and to be quickly deployed in the MLOps lifecycle. A popular open-source model registry is MLFlow¹⁵ while the major cloud platforms also provide model registries, for example the AWS SageMaker Model Registry¹⁶ or the Azure ML Model Registry¹⁷.

ML Metadata Stores store meta data about MLOps pipeline executions, model training, model lineage, etc. For example, they track when a model was trained, evaluated, packaged for production, moved into deployment, etc. These tools support the auditability and traceability of models and their deployment, in turn supporting risk management and compliance assurance.

Model Serving tools execute the model in its production environment and provide access to model predictions or model explanations for the organization's software applications. Popular tools are WSGI¹⁸ servers such as Flask¹⁹, that are often deployed

⁷<https://airflow.apache.org/>

⁸<https://aws.amazon.com/sagemaker/>

⁹<https://azure.microsoft.com/en-us/products/devops/pipelines>

¹⁰<https://feast.dev/>

¹¹<https://aws.amazon.com/sagemaker/feature-store/>

¹²<https://www.tecton.ai/>

¹³<https://aws.amazon.com/sagemaker/>

¹⁴<https://azure.microsoft.com/en-ca/products/machine-learning>

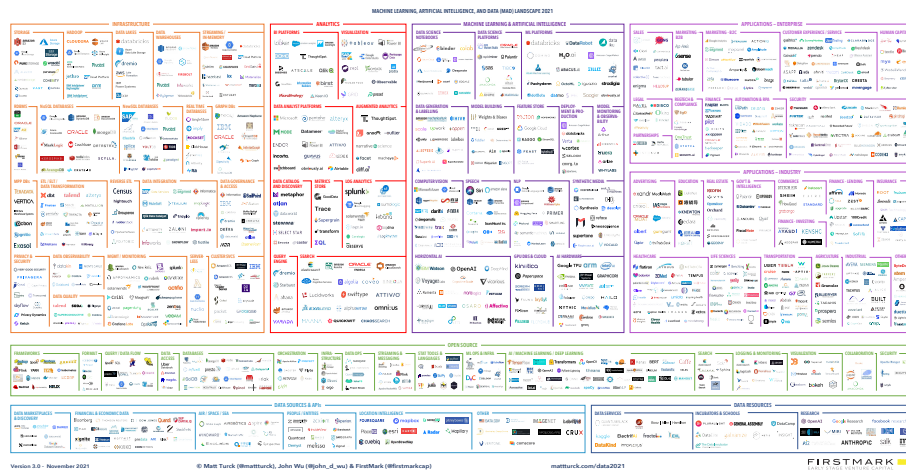
¹⁵<https://mlflow.org/>

¹⁶<https://docs.aws.amazon.com/sagemaker/latest/dg/model-registry.html>

¹⁷<https://learn.microsoft.com/en-us/azure/machine-learning/how-to-manage-models>

¹⁸https://en.wikipedia.org/wiki/Web_Server_Gateway_Interface

¹⁹<https://flask.palletsprojects.com/en/3.0.x/>



Source: Turck, Matt. *Red Hot – The 2021 Machine Learning, AI and Data (MAD) Landscape*. September 28, 2021. <https://mattturck.com/data2021/> (last accessed July 22, 2024)

Figure 15.7: Commercial Offerings in the ML Landscape

in containers, TensorFlow Serving²⁰, TensorFlow Lite²¹ or TensorFlowJS²² for TensorFlow models, or AWS SageMaker Endpoints²³ for the AWS cloud platform.

Model Monitoring tools can monitor both the computational performance as well as the prediction inputs and outputs of deployed models. Cloud-based examples are the AWS SageMaker model monitor²⁴ on the AWS platform or the Azure ML model monitor²⁵.

As MLOps is a relatively young discipline, tool support, both open-source, commercial, and cloud-based, is still evolving rapidly. Figure 15.7 shows a (partial) overview of companies that offer products and services in this space. Because of the rapid evolution of offerings in MLOps it is simply not possible to provide a detailed description or even a meaningful introduction to these software tools that would remain relevant for more than a few months.

²⁰<https://www.tensorflow.org/tfx/guide/serving>

²¹<https://www.tensorflow.org/lite>

²²<https://www.tensorflow.org/js>

²³<https://docs.aws.amazon.com/sagemaker/latest/dg/realtime-endpoints.html>

²⁴<https://docs.aws.amazon.com/sagemaker/latest/dg/model-monitor.html>

²⁵<https://learn.microsoft.com/en-us/azure/machine-learning/concept-model-monitoring>

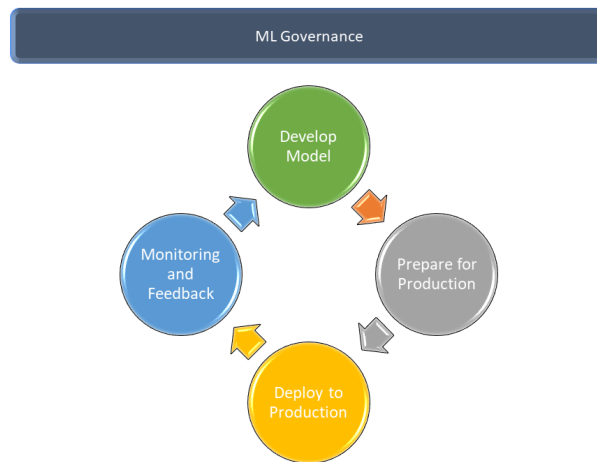


Figure 15.8: Simplified MLOps Lifecycle and ML Governance

15.5 MLOps Lifecycle Phases

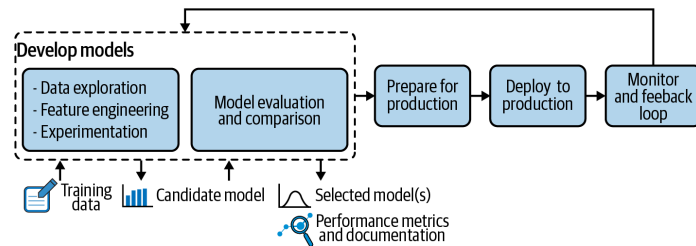
Figure 15.8 shows a simplified MLOps lifecycle together with ML governance. While the MLOps lifecycle concerns operations and management, ML governance refers to the oversight and risk management of the MLOps lifecycle and its processes, participants, and tools. The lifecycle in Figure 15.8 is an abstracted version of the lifecycle underlying Figure 15.5 above. This section provides brief additional comments on each phase in this simplified lifecycle.

15.5.1 Develop Models

The first phase of the simplified lifecycle, develop models, is highlighted in Figure 15.9. It comprises data and feature engineering, as well as model building, training, evaluation, and comparison. The inputs are training data and other models for comparison (e.g. alternative model types, alternative architecture, the current production model, etc.). The output of this phase are a selected model and its performance metrics and associated documentation.

From the data management perspective, important questions to ask and answer in this phase are about data permission or licenses, access requirements, and legal or regulatory obligations or constraints. These are questions that help assess the risk and to assure compliance. Specific example questions are:

- What data are available? What is the quality of that data?
- Can the data legally be used for this purpose? What are the terms of use of the data? What licenses are available or in place for using the data? What is the cost of any required licenses?



Source: Treveil et al. (2020), Figure 4-1

Figure 15.9: Model development in the MLOps lifecycle

- How can the data be accessed? Is it available via an external service or does it exist on-premises? What is the technical access mechanism?
- What features can be created by combining multiple data sets?
- Must the data be redacted or anonymized? Does it include personally identifiable data, such as names or addresses? Does it include sensitive data, such as medical or financial information?
- Are there features that cannot be used legally (age, gender, race, etc.) for some purposes? For example, while age and gender could be used in a dynamic pricing application, they are not legally useable in many jurisdictions for evaluating job applications or making hiring decisions.
- Is the data representative of minority classes/populations? When the data set is biased towards a large majority class or only covers part of the target population, a predictive model built from it will not perform well for minority classes. At best, this increases the risk due to poor predictions, at worst, this precludes the use of the model in some jurisdictions as it may not exhibit fairness towards all classes or sub-populations.

Tool support for data management in this phase includes ETL pipelines to extract data from source systems, transform it, and load it into a central data or feature store. It also includes centralized data storage, feature storage, and feature engineering tools.

From the model management perspective, important questions also address bias and fairness of model predictions or outcomes. Again, this is to assess and mitigate model risk and to ensure compliance with regulatory and legal obligations. Specific questions to ask include the following:

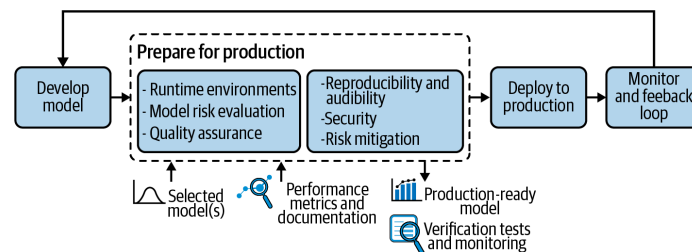
- What are appropriate evaluation metrics? How do these metrics relate to the business KPIs and the goals of the model?
- Is the model performance acceptable globally and for different sub-populations? How are different performance metrics, such as precision and recall, combined into an overall model performance assessment?

- Does the model need to be interpretable or explainable? What type of explanations, for example global or local, should be provided to the model user?
- Are the model outcomes fair to all possible users? How is fairness defined? Are there conflicting definitions or requirements for fairness and how are they combined and reconciled?

Tool support for model definition and management include model registries and repositories that can keep track of and store the models themselves (trained parameters), but also the hyper-parameters, random seeds, software versions, train and test histories and results, associated documentation, etc. Feature stores are used at this stage to provide the data for model training, and container makefiles and container registries are often used to provide fixed and reproducible training environments, including all required software packages in their specific versions.

15.5.2 Prepare for Production

Preparing a model for production, highlighted in Figure 15.10, includes selection of the runtime environment and deployment mode (e.g. as a micro-service, as a model embedded in a mobile app, etc.). This decision is made by ML engineers in collaboration with data engineers and data scientists. Preparing for production involves risk assessment and quality assurance of the model by model risk managers and model auditors. Risk mitigation measures are put into place (e.g. an automatic fail-safe when out-of-scope inputs are detected), the model security is tested and improved if necessary, and reproducibility and auditability of the model are confirmed.



Source: Treveil et al. (2020), Figure 5-1

Figure 15.10: Prepare for Production in the MLOps Lifecycle

The input to this phase are the selected model together with its performance metrics and associated documentation. The output is a production ready model with the results of the verification tests performed during this phase.

Technical questions to ask and answer and decisions about the runtime environment to be made during this phase include the following:

- What is the runtime environment and deployment mode? Example options are WSGI services in containers deployed on clusters (on-premises or cloud-based),

TensorFlow Serving deployment (again, either on-premises or cloud-based), so-called "edge-devices" such as mobile phones, embedded systems or IoT devices (internet-of-things), or in a web-based application as a JavaScript model.

- Does the model need to be adapted for production? For example, quantization can increase the performance of model predictions significantly by replacing large floating point numbers with smaller ones. Often, models are trained with 32 bit floating point numbers, but then deployed with 8 bit numbers. The loss in precision may be negligible while the performance benefits can be significant. Another example of model adaptation is additional pruning of decision trees. Again, careful pruning may have a negligible impact on prediction accuracy but a significant impact on prediction performance.
- How are data features accessed or provided? For example, a prediction model that includes as a feature the customer's driving distance to the business location requires a service that can calculate this distance from a given address at the time of prediction (at "inference" time or at "run" time). A prediction model that includes the weather or temperature of a given day requires access to a service that can provide this information at run time. Such services need to be internally or externally provisioned, licensed and potentially paid for.

To assess model risk, relevant questions to ask by the model risk manager include the following:

- What can happen if the model acts in the worst possible way? What is the worst possible error of the model and what are the financial, business, legal or reputational impacts when the model behaves in such a way? What is the legal liability for decisions that are made based on such model behaviour?
- What if a client extracts training data or model details? For example, consider a KNN model where k is very small, e.g. 2 or 3. With just a few observations, and the prediction of the model, other observations in the training set could be identified or deduced.
- What are financial, business, legal, and reputational risks? Who assumes liability for model errors and can the liability be reduced? Are there legal implications for model errors? Are there reputational risks? The extent of such risks and the impact of model prediction error differs from use case to use case. For example, in large-scale medical diagnostics, the impacts may be much more severe than in a small pilot implementation of a dynamic pricing application.

Sources of risk that a model risk manager or model auditor should consider include the following:

- *Errors in model design or training:* Is the appropriate model type chosen? Is the model architecture appropriate to the problem and are the hyper-parameters chosen well? Did model training use the data correctly and use the correct data?
- *Errors in the runtime environment:* Are there security flaws or security "holes" in any of the software packages that are used in the runtime environment? Are

there known limitations of the packages for certain situations and do they affect the deployed model?

- *Data quality problems*: Was the training data of sufficient quality? Were data transformations and data pre-processing carried out correctly and verified?
- *Differences between training & production data ("input drift")*: Over time, the characteristics of the input data may change. For example, future customers may be different from past customers as the business's products, services, competitive position, and strategy evolve. A model that was built based on past customers' training data may no longer provide good predictive performance for current or future customers.
- *Abuse of model or misuse of outputs*: Is the model used only for the purpose it was designed for, or are its outputs also used in other ways? For example, the output of a dynamic pricing model that predicts the maximum amount a customer is willing to pay for product could also be used to offer short-term consumer credit to the customer for that product. However, the willingness to pay a particular price for an item is not the same as the ability to afford to pay a particular price or loan.
- *Adversarial attacks*: For example, consider again the dynamic pricing example. Can the system be tricked into offering products for free when a particular input is provided?
- *Legal risk from training data use or model results*: What are the implications of using training data for which permission to use was not obtained? Can the model be easily retrained when customers or third parties withhold or retract permission to use their data.
- *Reputational risk*: Some ML model errors are high profile and covered by national and international news outlets. This can have serious implications for the reputation of a company and its relationship with its customers.

Detailed and up-to-date documentation can help the risk manager in objectively evaluating the probability and potential impact when these risks are realized. A number of risk mitigation procedures are available to mitigate the risks, including:

- *Shadow testing* of a new model is to deploy both the old and new replacement model at the same time. Both models receive the same inputs but only the old model's predictions are used or served to the client application. This allows testing of a candidate new model on actual production data to ensure it will only go live when it is confirmed to be no worse than the existing old model. Because the new model is already deployed, switching the input and output traffic is then a simple matter.
- *Progressive rollout* (sometimes called "canary deployment") also uses both an old and a new replacement model. However, rather than shifting input and output entirely from the old to the new model, this is done progressively for increasing proportions of traffic. For example, initially, only 10% of customer input is

routed to the new model. Then, after the model behaviour has been assessed, this is increased to 20%, etc.

- *Continuous logging and monitoring* is important to detect abnormal inputs which can signal an adversarial attack or a software malfunction. Alarms are raised and the model can be taken offline or replaced with a simpler model. Logging and monitoring is also important to detect gradual input drift, that is, changing characteristics of the input data, which indicates that the model is no longer appropriate and should be retrained.
- *Input and output checks* are quick, simple checks that ensure that input values fall within an acceptable range, are of an appropriate data type, etc. For example, a dynamic pricing model may check inputs to ensure that customer addresses are valid and in the business' geographic market. Output checks are common-sense checks that ensure the model predictions are at least sensible. For example, in a dynamic pricing application, the predicted price should be positive and within a range appropriate to the product category that is being priced.
- *Fail-over to simpler model* is the degradation of a model to a simple backup when a model failure occurs. For example, the complex neural network model in a dynamic pricing application may be unavailable because of software errors, adversarial attacks, or invalid input or invalid output. In its place, a simpler linear regression model may be used.
- *Periodic retraining* should occur whenever an input drift has been detected or a significant amount of new training data is available. This ensures that the model remains appropriate and useful for its intended purpose.

Automation tools used during the preparation for production include continuous integration and automated testing tools for quality assurance and model risk evaluation. Model registries are used during this phase to document all information about a model and document the findings of its quality assurance and risk evaluation, including input data sources and data provenance, model assumptions, required software packages, test results including explanations and bias or fairness evaluations, training and test logs, security test results, etc.

Hands-On Exercise 15.2

A hospital plans to deploy an ML model that predicts whether patients should receive additional medical screening. For each risk, write one appropriate mitigation strategy.

Risks:

- Training data no longer represents current patients
- Model unexpectedly stops responding
- Incorrect predictions affect many patients
- An attacker attempts to manipulate model inputs

Possible mitigations:

- Shadow testing
- Progressive rollout
- Continuous monitoring
- Periodic retraining
- Failover to a simpler model
- Input validation

Hands-On Exercise 15.3

Scenario: Imagine a new machine learning model is being deployed to automate credit approval decisions at a Canadian financial institution.

Question Research the typical responsibilities and concerns of a Model Risk Manager or Model Auditor specifically within the financial services industry in Canada. Based on your research, list two specific concerns such a professional would likely have regarding the deployment of this credit approval model before it goes live.

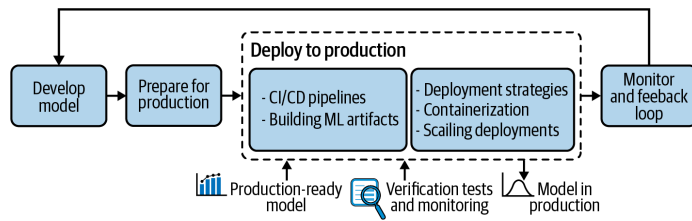
Hands-On Exercise 15.4

Scenario An online Canadian retailer is enhancing its website with a machine learning model to provide highly personalized product recommendations to individual shoppers.

Question Research the ethical risks and challenges associated with personalized recommendation systems in e-commerce. Based on your findings, identify and briefly describe two distinct ethical risks that this Canadian retailer should consider regarding its new recommendation model.

15.5.3 Deploy to Production

Deploying a model to production includes both the CI/CD (continuous integration/continuous deployment) pipelines for deploying the software that uses the model as well as building the ML model and related artifacts. The deploy to production phase is highlighted in Figure 15.11. Inputs are a production ready model and completed verification tests. The output is a model in its production environment.



Source: Treveil et al. (2020), Figure 6-1

Figure 15.11: Deploy to Production in the MLOps Lifecycle

A typical, automated CI/CD pipelines comprises at least the following steps²⁶:

1. Build model
 - (a) Build model artifacts (model code, configuration, data, trained model, environment, documentation, test code and test data)
 - (b) Archive model on model store and register model with model registry
 - (c) Basic checks for model
 - (d) Evaluate bias and interpretability
2. Deploy to test environment
 - (a) Evaluate predictive performance
 - (b) Evaluate computational performance
3. Deploy to production environment
 - (a) Limited deployment (shadow, progressive ("canary") deployment)
 - (b) Full deployment

Deployment includes considering the scalability and reliability of the model at inference time. Deployment targets (that is, server types and numbers) must be chosen that are appropriate to the expected workload. For example, an ML architect must determine which servers should serve the model predictions, where in the world they should be located, how many there should be, and other technical considerations. Workload balancing for multiple servers must be defined and set up, for example, based on input features, request characteristics such as geographic location, or randomly. Automatic fail-over to replacement servers must be defined. This includes the ability to automatically detect server failure and to automatically re-provision replace servers. This phase must also consider how model upgrades are performed (e.g. shadow deployment, progressive deployment).

Deployment to production also includes defining and provisioning infrastructure for continuous monitoring. Three aspects should be monitored regularly. Resource mon-

²⁶Adapted from Treveil et al. (2020) (pg. 74f)

itoring measures the infrastructure resources consumed by the model in production. This includes CPU computation time, network traffic, database and file storage space, and many related metrics. Abnormally high or low values can indicate operational problems and must be investigated. Model health checking involves assuring that the model serving software does actually accept prediction requests and provides model predictions. That is, it ensures the software works. This is different from resource monitoring which can only measure whether the server computer is busy. Finally, ML metrics monitoring focuses on prediction metrics, such as input and output characteristics or their distributions, or prediction error rates or accuracy (if ground truth is available at that time or shortly after).

Automation tools required and used during this phase of the MLOps lifecycle include source code repositories such as GitHub and software integration tools such as Jenkins to build and test the model and related software applications. Also required are model registries such as MLFlow and model serving tools such as TensorFlow Serving or Flask. Finally, log data storage and log analysis software is required for monitoring.

Hands-On Exercise 15.5

The following steps of the CI/CD pipeline are out of order. Number them from **1 (first)** to **8 (last)**.



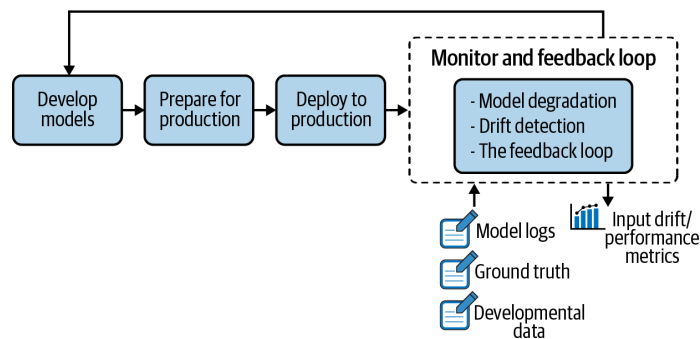
Pipeline Step	Order
Evaluate predictive performance	
Register model	
Full deployment	
Build model artifacts	
Basic automated checks	
Limited (canary) deployment	
Deploy to test environment	
Evaluate bias and interpretability	

Hands-On Exercise 15.6

Scenario Consider deploying a machine learning model to a cloud platform like Amazon Web Services (AWS) or Microsoft Azure.

Question Using internet resources (e.g., documentation, blog posts, articles related to MLOps on AWS or Azure), research the typical tasks and responsibilities of an ML Engineer or ML Architect during the deployment of a model to such a cloud environment. Describe one specific technical responsibility that an ML Engineer/Architect would likely have in ensuring the successful deployment and scalability of the model on the chosen cloud platform.





Source: Treveil et al. (2020), Figure 7-1

Figure 15.12: Monitoring and Feedback in the MLOps Lifecycle

15.5.4 Monitoring and Feedback

The monitoring and feedback phase of the MLOps lifecycle, highlighted in Figure 15.12, is important to ensure that the model performance does not diminish or degrade over time. It also detects any input drift, that is, systematic changes in the characteristics or frequency distributions of the input values, and provides a feedback loop for subject matter experts.

Inputs to this phase are the model logs, the ground truth, and developmental data for the deployed model. Ground truth denotes the actual, true value for the predicted target. Output of this phase are metrics that quantify input drift and model performance.

The feedback loop is important in that it triggers model retraining when required. The input drift and performance metrics are evaluated and assessed by the subject matter expert with reference to the relevant business key performance indicators. However, model retraining is not automatically triggered but depends on a number of considerations, for example:

- *Domain changes*: This indicates a shift or change in business requirements. For example, rather than extracting the maximum price for each item from a customer in a dynamic pricing model, the business is now also interested in maximizing the purchase of related products. Therefore, the existing prediction model may no longer be suitable or useful.
- *Training cost*: Model training, especially for complex models or large training data sets, is time consuming and computationally costly. Organizations must consider these costs and the potential benefits of a more accurate prediction.
- *Model performance*: Not every change in prediction accuracy or prediction error translates into a significant negative business impact. Some changes may be tolerable, in particular in light of the potential training time and costs for a new model version.

- *Ground truth availability*: While continuous monitoring and logging can provide additional input data for training, it does not also provide the true target values. For example, while a dynamic pricing prediction service captures the input feature values, and whether a customer purchases a product offered at the predicted price, the true maximum price that a customer is willing to pay is not known.

Ground truth availability is a significant problem in many ML applications for at least the following three reasons:

- *Ground truth is not immediately or imminently available*. Consider the example of the dynamic pricing service that predicts the maximum amount a customer is willing to pay. The true maximum will never be known. Proxy variables can be used, for example whether a customer purchases a product at a given price, but these remain approximations. An example where ground truth is available late is loan application prediction, where the model predicts loan repayment or default of a customer. Loan repayment can only be fully captured at the conclusion of the loan duration, which may be months or even years after the prediction was made.
- *Ground truth and prediction are decoupled*. Difficulties in capturing the ground truth can arise when different software applications are involved. For example, the dynamic pricing prediction model may not include a customer's identification as an input so that this information is not logged. This makes it difficult to later identify whether a purchase occurred for a particular price prediction.
- *Ground truth not available for all classes*. Consider a fraud detection or prediction service. Predicted instances of fraud ("positive predictions") may be investigated and be shown to be either true or false. That is, true and false positives will be known. However, not all negative predictions can or will be investigated because of their large number. Therefore, true negatives and false negatives will not be identified.

Input drift, that is, systematic changes to the frequency distributions of input values, may be caused by a non-stationary environment, for example, customers or markets changing over time, or by selection bias induced by the model itself. For example, a dynamic pricing application may drive away price conscious customers from the web store, changing the characteristics of the input values.

There are two main methods for input drift detection. The first method uses univariate statistical tests, for example, the χ^2 or Kolmogorov-Smirnov tests^{27 28} to test whether two samples of input values are drawn from the same probability distribution. While these tests are simple and quickly carried out, they neglect the multi-variate distribution characteristics of the input data.

The second approach is called the "*domain classifier approach*". Conceptually, the old and new input values are considered as two classes ("domains"), and a classifier is trained on the input values themselves to predict whether an input observation belongs

²⁷https://en.wikipedia.org/wiki/Chi-squared_test

²⁸https://en.wikipedia.org/wiki/Kolmogorov-Smirnov_test

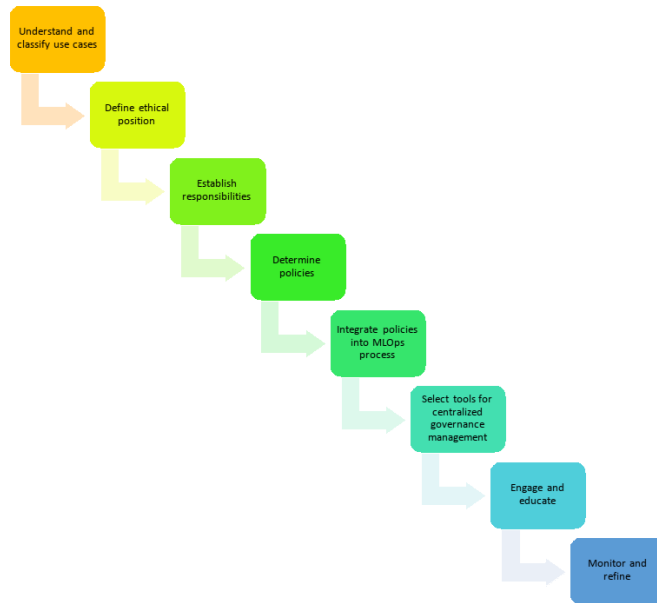


Figure 15.13: ML Governance Phases (after Treveil et al. (2020), Chapter 8)

to the old class or the new class. If such a classifier can be trained to yield a classification accuracy better than chance, the old and new input data sets can be distinguished and must be considered different.

The monitoring and feedback phase of the MLOps lifecycle requires software tools for logging of inputs, predictions, model explanations, and actions taken by the consumer of the prediction (e.g. the customer). This phase also requires access to model stores and online evaluation support. The latter tools allow for A/B testing or shadow testing, that is, to have two or more models in production and learn which one performs better based on live data.

15.6 ML Governance

In general, governance provides control, oversight, guidance, and makes strategically important decisions. ML governance in particular provides oversight, control, and directions to ML operations, and makes important strategic decisions around ML use in an organization. Governance often asks critical questions of management and operations to ensure that risks are appropriately managed and business value is realized or organizational goals are achieved. Figure 15.13 shows an 8-step process model for ML governance²⁹.

²⁹The figure and the material in this section are adapted from Treveil et al. (2020).

1. *Understand ML Use Cases.* This step prompts the organization to understand the extent to which it uses ML models and for what purposes. Typical questions to ask (and to answer!) are the following:

- Who are the consumers of the model outputs? Some models may be developed for internal consumption and decision making, while others may be customer facing.
- What regulations and legal constraints apply to each use case or model? Different industries and geographic or jurisdictional areas have different constraints. Organizations must identify the users of their models and the laws and regulations that apply.
- What are the legal, financial, reputational risks of prediction errors? Answering this question ensures that effective model risk management is in place, as described above.
- What is need for explainability or interpretability? Not all models need to be interpretable, and different models or model use cases may require different types of interpretability.
- What are the availability requirements for the various models? Not every model must provide 5-nines uptime, that is, be available 99.999% of the time. Ensuring high availability is generally costly.
- What are the model lifetimes and likely rates of model deterioration? Knowing even approximate answers to this question can inform how fast or responsive the MLOps processes need to be.

2. *Define the Ethical Position.* This step guides how ML models will be used (or not used) by an organization. It examines the following questions:

- How important are aspects like equality, privacy, human rights, democracy, and bias? Answers to this question can, for example, inform the features that are used or excluded from prediction models, or what data is stored and logged from models in production.
- How transparent should decision making be to the customers of the prediction models? Answers can inform the use of interpretable ML methods or the type of models deployed by the organization.
- What level of responsibility for errors will or should the business assume? For some errors, the business or organization may accept financial responsibilities, for others it may try to deflect this responsibility by appropriate legal instruments (e.g. terms-of-service or licenses to use).
- What is the potential for deception, manipulation, exploitation of model users? For example, a recommendation system that is used to increase sales may lead some users to purchase products or services they cannot afford, leading to financial hardship. As another example, consider recommendation systems for news articles that may lead users to biased or limited

Tasks	Business stakeholders	Business analysis/citizen DS	Data scientists	Risk/audit	Data ops	Production/exploitation	Resources admin/architect
Identification	A/R	C		I			
Data preparation	C	A/R	C				
Data modeling	C	A	R				
Model acceptance	I	C	C	A/R			
Productionalization		C	A/R	I	C		
Capitalization			R		R		A
Integration to external systems					A/R		
Global orchestration		C			R	A	
User acceptance tests	A/R	R	C		I		
Deployments					R	A	I
Monitoring	I	C				A/R	I

A: accountable R: responsible C: consulted I: informed

Source: Treveil et al. (2020), Figure 8-4

Figure 15.14: RACI Matrix for ML Governance

coverage.

3. *Establish Responsibilities.* This step essentially defines "who will do what?". A frequently used way to define responsibilities is through the use of a "RACI" matrix as in Figure 15.14. RACI stands for "responsible", "accountable", "consulted", and "informed". This step of ML governance covers the following points:
 - Responsibilities must be defined at the strategic, tactical, and operational level. For example, who must be involved in model training (operational), who is allowed to sign-off on model risk (tactical) and who determines business goals or KPIs for a model (strategic)?
 - Senior management sponsorship is important for the MLOps lifecycle. Without senior management recognizing the importance of ML models to the organization, and providing adequate resources and guidance for their development and use, ML and MLOps cannot function.
 - ML governance should be integrated into existing governance mechanisms. For example, organizations typically have IT governance mechanisms and a set of IT related policies and procedures. ML governance can extend these and define whether and how they apply to the MLOps lifecycle.
4. *Define Policies.* This step answers the question "how will we do that?". Policies are formal and explicit rules that govern the details of what acceptable performance of the following issues means and how acceptable performance levels are achieved and documented. The following are the major MLOps aspects that

require policies and some example questions to be answered by such policies:

- Reproducibility and traceability: How is this achieved, measured, and verified? What are acceptable levels?
- Auditability and documentation: How much documentation and in what format is required? Where is the documentation maintained and who can access it?
- Sign-off between stages: Who has authority to, for example, select a model and move it to testing or deployment?
- Model verification: What verification tests must be performed? What are acceptable results? Who determines acceptable results? How are verification results documented?
- Model explainability: What types of explainability are required for each model? Who is allowed to define such requirements? How can they be tested and documented?
- Model bias and bias testing: When and how must model bias be tested? What are acceptable levels of bias or fairness? Who determines them? How is bias testing documented?
- Model deployment mechanisms: Who has the authority to decide the choice of deployment mechanism and how are the resulting infrastructure requirements and model risk determined? How are decisions and their rationale to be documented?
- Model monitoring: At what intervals is model performance monitored? Which metrics are recorded? How long are such records kept and maintained? Who has access to such records for analysis? What alarms are defined to identify model problems? Who must react how quickly to such alarms?
- Data quality and data compliance: What are acceptable levels of data quality? How is it ensured, tested, and documented? Who is responsible for data compliance with legal and regulatory constraints? How is compliance demonstrated?

As noted, existing governance mechanisms, such as an IT use policy or an IT development or DevOps policy, should be applied when relevant.

5. *Integrate Policies into MLOps Process.* This step ensures that the relevant policies are actually applied and followed throughout the phases of the MLOps life-cycle. In particular, integration involves the following steps:

- Formalize and automate MLOps processes: Automation of processes can ensure that the actions and decisions specified in policies are applied reliably and consistently. As far as possible, the activities required by a policy should be tool supported or automated.

- **Define controls:** This step translates policy requirements into actionable or specific constraints and determines how control effectiveness can be measured. For example, if a policy specifies that a model must be globally explainable in terms of feature importance, an automated tool should prevent a model being deployed to production that does not have associated explanation test results in the model repository. A control for this may specify exactly what the model repository must contain. This also indicates how control effectiveness can be tested: All models in production should have the required explanation test results.
- **Define monitoring of controls:** When and how frequently is control effectiveness monitored? Who performs such monitoring and who is responsible for actions in case of violations?

6. *Implement Governance Tools.* As one of the core principles of MLOps is automation, it is unsurprising that ML governance mechanisms should also be automated and supported by appropriate software tools. This involves the following aspects:

- **Automate controls:** As indicated above, controls should be automated in the software tools that form part of the MLOps tooling, such as model repositories, ML pipelines and ML workflow orchestration tools.
- **Logging of control violations:** Once controls are defined, violations should be monitored and logged. This ensures accountability and auditability but is also useful for determining how MLOps processes or policies can be improved in the future.
- **Auditing of control effectiveness:** Policy compliance and control effectiveness should be periodically audited by an independent auditor, that is, staff outside the MLOps process. Examples might be staff of the chief risk officer (CRO) or of the chief information officer (CIO) of the organization.
- **Policy and procedure maintenance:** Policy repositories can support periodic policy and procedure evaluation, assessment and updates when required. They support policy dissemination and version management.

7. *Engage and Educate.* Policies and procedures are only effective if they are known and followed by those who they apply to. This step in the governance process includes the following aspects:

- **Communicate:** Organizations have many different formal, semi-formal, and informal ways to communicate policies and procedures.
- **Awareness:** While communication makes policies and procedures available, awareness requires that MLOps participants consider the applicable policies throughout their daily work.
- **Training:** Different training methods, online or in-person, individual or in groups, must be made available that cover both technical MLOps aspects

as well as applicable policies, and how to best implement or comply with policies.

- Buy-in & commitment: Successful MLOps and ML governance requires the buy-in and commitment to ML governance and efficient MLOps of all stakeholders and participants, at all levels of the organizations.
- Culture: Successful MLOps is a cultural issue as much or even more so than a technical one.

8. *Monitor and Refine.* Just like deployed models must be continually monitored in the MLOps lifecycle, so must deployed policies and controls be continually monitored in ML governance. This includes:

- Evaluating risk exposure: Governance, through the deployed policies, is designed to manage risk. An organization must periodically assess the actual risk exposure versus acceptable levels of risk and must, if necessary, adapt its governance mechanisms such as responsibilities, policies, or specific controls.
- Evaluating policy adequacy: This examines whether policies are appropriate to control risk and ensure efficiency of the MLOps process.
- Evaluating control effectiveness: As noted above, control effectiveness must be continually monitored and evaluated. If necessary, controls must be strengthened.
- Evaluating MLOps process performance: The overall efficiency and effectiveness of the MLOps process must be evaluated. This asks question such as: "how long does it take to move a new model to production?", "how long does it take to recover from a production model problem?", "how often are there significant problems when moving a candidate model through testing?". Recall that governance mechanisms are not only intended to manage risk but also to ensure efficiency. When process performance does not meet expectations, processes and policies may need to be adapted.

Hands-On Exercise 15.7

A city government plans to deploy an AI system to prioritize road maintenance projects. For each of the following statements answer: "YES", "NO", or "NEED MORE INFORMATION"

1. Are citizens affected by the model's decisions?
2. Should the decisions be explainable?
3. Is bias testing appropriate?
4. Should predictions be monitored after deployment?
5. Should the organization document the training data?
6. Is governance unnecessary because the model only makes recommendations?



15.7 Review Questions

Introduction

1. Why is the integration of a trained model into a production environment important, and what challenges can arise during this process?
2. Provide an example of how a predictive model might be used in a business context and the potential risks involved.
3. What are the three main purposes of MLOps?
4. Why is the constant change in data a significant challenge for organizations using predictive models?
5. Describe the composition of business analytics teams and the issues that may arise within such teams.
6. What are the main principles around moving predictive analytics models into production according to MLOps?
7. Define "infrastructure as code" and its importance in MLOps.
8. Describe how MLOps intersects with machine learning, software engineering, and data engineering.

MLOps Lifecycle Overview

9. Describe the two lifecycles that are combined in the MLOps lifecycle.
10. How does the DevOps approach address the issues found in early software development practices?
11. Explain the rationale behind combining the model development lifecycle and the DevOps lifecycle.
12. How does the combined MLOps lifecycle address the integration of machine learning models into complex software applications?
13. Using the example of a dynamic pricing web-store application, illustrate the steps involved in the MLOps lifecycle.
14. Discuss the importance of formalized and automated processes in managing the MLOps lifecycle efficiently.

MLOps Roles and Requirements

15. Describe the role of subject matter experts in the MLOps lifecycle. What are the requirements for subject matter experts to perform their role efficiently?
16. Explain the responsibilities of data scientists in the MLOps process.
17. How do data engineers support data scientists, and what are their main responsibilities?
18. What automated tools do data scientists and data engineers require to perform their tasks efficiently?
19. Discuss the role of data engineers in the MLOps lifecycle.
20. Define the role of software engineers in integrating machine learning models. Describe the requirements of software engineers for effective collaboration and code management.
21. What are the responsibilities of DevOps engineers in the MLOps lifecycle?

22. Who are model risk managers and model auditors, and what are their primary responsibilities? What tools do model risk managers require?
23. Describe the roles of ML engineers and ML architects in the MLOps lifecycle. Why is it important for ML engineers to quickly assess and adjust infrastructure capacities?

MLOps Tooling

24. What are CI/CD tools, and how do they support the MLOps lifecycle?
25. Define feature stores and their importance in managing data for ML models.
26. Discuss the role of model registries in the MLOps lifecycle.
27. What is the purpose of ML metadata stores, and how do they support MLOps?
28. Explain the importance of model monitoring tools for deployed models.

MLOps Lifecycle Phases

29. Describe the main phases of the simplified MLOps lifecycle.
30. What are the main activities in and the outputs of the model development phase of the MLOps lifecycle?
31. List some important questions related to data management that should be addressed during the model development phase.
32. What are some key considerations for ensuring model fairness and mitigating bias during model development?
33. What are the main tasks in and the inputs and outputs of the phase of preparing a model for production?
34. What are the key considerations when selecting a runtime environment for a model?
35. What are some key technical questions to consider when preparing a model for production?
36. Describe the potential risks associated with deploying a machine learning model and how these risks can be assessed.
37. List and explain some risk mitigation procedures that can be employed during the preparation for production phase.
38. What are the main steps in and the inputs to deploying a model to production?
39. Describe the components of a typical automated CI/CD pipeline for deploying machine learning models.
40. What are the key considerations for ensuring scalability and reliability of model inference during deployment?
41. Explain the importance of continuous monitoring in the deployment phase and what aspects should be monitored.
42. Explain how a Flask microservice can be used to deploy a trained model.
43. How can a neural network model be deployed in a browser-based web application using TensorFlowJS?
44. Explain the concept of input drift and its potential impact on model performance.
45. What are some aspects to consider when triggering model retraining?

46. Discuss the challenges associated with ground truth availability and how they impact the monitoring and feedback phase.
47. Describe two main methods for detecting input drift.

ML Governance

48. What is the role of ML governance in the context of ML operations?
49. Why is it important for an organization to understand its ML use cases?
50. What are some critical questions to ask when understanding ML use cases?
51. What are the potential consequences of not identifying the legal and regulatory constraints for ML models?
52. Discuss some ethical considerations that organizations must address when using ML models.
53. How can transparency in decision-making affect the deployment of ML models?
54. Why is it important for an organization to consider the potential for deception or manipulation by ML models?
55. Explain the concept of a RACI matrix and its role in ML governance.
56. Why is senior management sponsorship important for the MLOps lifecycle?
57. What are the key aspects of MLOps that require defined policies?
58. Give examples of questions that need to be answered by policies related to model verification and monitoring.
59. Provide examples of questions that policies should answer for reproducibility and traceability.
60. Why is it important to formalize and automate MLOps processes?
61. How can governance tools automate controls in the MLOps process?
62. Explain the importance of logging control violations and auditing control effectiveness.
63. List the aspects involved in engaging and educating MLOps participants.
64. What is the importance of monitoring and refining policies and controls in ML governance?
65. How can policy repositories support policy and procedure maintenance?

Chapter 16

Legal Issues in Business Analytics

Learning Goals

After reading this chapter, you should be able to:

- Identify potential risks with respect to Canadian tort law contract law that can arise in the context of business analytics.
- Identify copyright protection of data for business analytics and manage licenses that govern the use of such material.
- Understand the limitations of web site data for business analytics.
- Create and manage an accountability program for an organization to ensure compliance with PIPEDA.
- Understand the legal responsibilities with respect to AI in different jurisdictions and implement compliance programs.

16.1 Introduction

This chapter provides a brief introduction to legal issues in business analytics. The chapter begins with an introduction to tort law, contracts, licenses, and copyrights, but focuses on data protection and privacy regulation. It concludes with a brief view to AI-specific regulations that are proposed (in Canada) or have already taken effect (in the European Union).

The chapter takes a Canadian perspective. Canadian tort law is based on common law in the English tradition. As such, some of the concepts and issues discussed in this chapter may be applicable to other common law jurisdictions in the English tradition.

On the other hand, the law of the province of Quebec has a different tradition and not all common law concepts apply there. Similarly, the section on copyright law focuses on Canada, although copyright law is internationally relatively harmonized, beginning with the Berne convention of 1886 and through the ongoing activities of the WIPO¹ (World Intellectual Property Organization), such as the WIPO copyright treaty (1996), to which most countries are signatories. The section on information protection and privacy focuses on Canadian federal regulation that applies to commercial activity within Canada. A different set of regulations apply to Canadian federal and provincial governments. Many other jurisdictions around the world also have information protection and/or privacy regulation that may apply to Canadian businesses operating in those jurisdictions, but that may be significantly different from the Canadian regulations. The final two sections discuss Canadian and European Union (EU) legislation around the use of artificial intelligence systems. The Canadian legislation is proposed and, at the time of writing (Sep 2024), is working its way through parliament, while the EU legislation is in force.

16.2 Tort Law

A tort is a civil wrong that causes harm to an individual. Tort law governs such civil wrongs or injuries, other than breach of contract, and the remedies for such wrongs and injuries. Torts are typically categorized into torts against the person, property torts, economic torts, dignitary torts, and negligent torts. This section does not provide a comprehensive discussion of tort law but only briefly discusses some torts that may arise in the context of business analytics.

An important general concept in tort law is that of vicarious liability. In particular, employers may be liable for the negligent behaviour, actions, and omissions of their employees. This liability hinges on the definition of an employee versus an independent contract, which has become somewhat blurred in the so-called "gig economy". Various tests of employment relationships have been devised and applied by the courts, typically focusing on the exclusivity of the relationship and the level of control exerted by the employer over the employee.

An example in the context of business analytics may be large scale data collection efforts, for example [Google's Street View](#) program, may use a fleet of car or bicycle drivers, that may through their actions cause significant harm. Whether the drivers are employees or independent contractors is of importance in assessing the risk. Moreover, the potential harm is not only associated with the risk of traffic accidents, but also potentially other torts such as intentional trespassing or invasion of privacy (intrusion on seclusion). In these cases, the employer may be vicariously liable for the injuries caused by their drivers.

Damages that can be awarded in tort law are compensatory, which compensate the injured party financially, and punitive, which are intended to punish the injuring party

¹<https://www.wipo.int/portal/en/index.html>

and deter similar future actions or omissions. The difference is important in that compensatory damages may sometimes be so small as to be considered the normal “cost of doing business” by the injuring party. Hence, punitive damages may be awarded that amount to a significant cost to the injuring party in order to form an effective deterrent. Courts may also order an injunction, that is, they prohibit a party from engaging in certain behaviour.

Intentional Torts

Among the intentional torts, invasion of privacy (intrusion on seclusion) may be the most relevant to business analytics endeavours, especially with respect to permissible modes of data collection. Intrusion on seclusion requires intent to intrude, judged subjectively based on the knowledge of the intruder. The tort also requires the intrusion to be highly offensive, judged objectively from the perspective of a “reasonable person”. Finally, the tort requires actual harm, e.g. in the form of anguish or emotional suffering. Intrusion on seclusion can be physical, for example, drone-based video collection over private spaces, or virtual, e.g. data scraping off web-sites or illegally accessing databases. Another example is that of employees inappropriately accessing private information held by their own organization (“employee snooping”). However, the standards for offensiveness and actual harm are often difficult to meet, and other privacy laws (cf. Section 16.6) may be more applicable in typical cases.

Breach of confidence is the tort of disclosing information that is secret, confidential, or private and that was communicated in a situation that implies or imports an expectation of privacy and confidence. The tort requires this information to be of some value or importance and the disclosure to third parties must have caused actual harm. Here too, the standard of actual harm may be difficult to demonstrate and other privacy laws may be more applicable in cases of unauthorized information disclosure. An example in the area of business analytics could be the disclosure of confidential personal information by a data processor to a competitor, with reputational harm to the data owner due to customer complaints, or economic harm due to increased competition.

A related tort that has recently been recognized by the Alberta Court of Queen’s Bench and the Saskatchewan Court of King’s Bench in 2021 and 2022 respectively. The public disclosure of private facts involves publishing an aspect of private life in some form that is highly offensive and is not a legitimate concern to the public. Importantly, both courts determined that the tort is actionable per se, that is, without showing actual damages. As an example in the context of business analytics this tort may arise by publishing a person’s medical information with the intent to embarrass or cause reputational damage.

Trespass to land is the interference with another’s right in real property. An example in the business analytics context may occur through video or other sensor data collection. For example, the property rights above land typically extend to some portion of the lower airspace above it. Modern drones commonly use such heights in overflight and may cause “interference”. However, this tort requires direct and physical interference, a standard that routine data collection behaviour may not rise to. Indirect interference

is covered by the tort of nuisance.

Important defenses against these torts are consent, assumption of risk, or contributory negligence. Both consent and assumption of risk can be expressed or implied. Express assumptions of risk or consent typically take the form of a waiver of liability. However, liability waivers must describe specific risks and can absolve a defendant only of liability for negligent, but not reckless conduct. Implied consent is given when a specific harm may be ordinarily or reasonably expected and a person continues to engage in a particular activity. For example, implied consent to data collection may be provided by an online retailer clearly describing the data collection that occurs and a clear statement that continued use of the service implies consent to that data collection. Contributory negligence is the concept that negligence, i.e. failure to take reasonable care, by the injured party contributed to the injury or harm. This typically leads to some apportionment of loss when both parties contributed to the harm.

To summarize, the torts described here are intentional torts; an organization or individual must demonstrate intent to harm or injure another party. Additionally, most of these torts are actionable only when harm or injury has actually occurred.

Negligent Torts and Liability

Negligence is the failure to exercise appropriate care, that is, the breach of the duty of care. A duty of care typically exists where harm or injury is reasonably foreseeable and where there is a required degree of "proximity" between the injured party and the defendant. Typical situations in which a duty of care exists are employer-to-employee, manufacturer-to-consumer, provider-to-customer, etc. Throughout the common law countries and jurisdictions, a number of specific tests for the existence of a duty to care have been developed and applied. Negligence requires a breach of the duty to care and a causal proximity to the incurred loss, injury or harm. Causal proximity means that the particular action or omission was the direct or indirect cause of the injury, but at the same time, was not too causally remote or the causal chain interrupted by another event.

An example of negligence in the context of business analytics may be injury caused by decisions or actions from a predictive model if the development or operation of such a decision tool was negligent. For example, the organization failed to examine training data for bias, or failed to appropriately test the finished model. Another example is a data breach by a company that fails to apply security patches or updates to its software, or fails to follow industry security guidelines, and as a result suffers a data loss with consequent injuries or harms to its customers.

Product liability is a subset of strict liability in Canadian tort law, which holds manufacturers, distributors, or retailers liable for harm caused by defective or dangerous products, regardless of fault or negligence. With strict liability, the focus is on whether the product was defective or unsafe rather than on the conduct of the defendant and whether the duty of care was breached. In Canadian law, a product is considered defective if there is a design flaw, manufacturing defect, or insufficient warning about its

potential risks. In such cases, strict liability allows an injured party to recover damages without needing to prove that the manufacturer was negligent.

In the context of data analytics, strict liability can apply to software products or platforms that handle sensitive data, where defects in the software lead to harm. For example, data analytics software tools should meet high standards for security, reliability, and accuracy. A defective product in this area could lead to data breaches, financial loss, or reputational harm. Consider a retail company that purchases data analytics services from another company to predict customer behaviour. A design flaw in the prediction algorithm means that the retailer consistently misses out on sales as it overprices its products.

Defences against claims of negligence are assumption of risk and contributory negligence, as discussed above.

16.3 Contracts

Contracts are important in many areas of business analytics as they govern the purchase or sale of data, the licensing of data, the collection or creation of data, data processing and data manipulation, the provision of access to or use of analytics services, etc. While the foundations of contract law are important to business analytics, they are not specific or unique to this area. Contract creation in the English law tradition concerns concepts such as offers (willingness to contract with the intent to become binding), invitation to treat (a pre-offer communication), firm offers (valid for a particular time), counteroffers, battle of the form (conflicting terms in offer and acceptance), revocation of offers (prior to acceptance) and acceptance. Contract law introduces the concepts of consideration (the objects or services being exchanged; contracts must involve mutual consideration), privity (being party to a contract; contracts cannot confer rights or obligations on third parties), and assignment (of rights or benefits by one party to another). The law clarifies what form an offer or acceptance must take, how offers, revocations, and acceptance must be communicated, when and whether an offer is deemed to be accepted, etc. For electronic commerce in Canada, the Uniform Electronic Commerce Act (UECA) provides legal recognition of electronic documents, ensures that electronic contracts are enforceable, clarifies electronic communication modalities in contract formation (sending and receiving of electronic documents), and addresses the use of electronic or digital signatures.

Specific issues in business analytics sometimes arise in the description of what is being purchased or sold. In particular, data can be sold (that is, the copyright can be assigned to another party), or it can be licensed for use, typically with limitations and restrictions. Data sets may be provided in their entirety as copies, or data may be accessed as needed through electronic means, for example on a subscription basis. In the former case, the contract may specify the rights that are transferred and any limitations on use of the data; in the latter case, the contract may specify the access modalities and rights and obligations of each partner in making available the service and responsible use of the service. Often, data contains personal or protected private information and

contracts should contain clauses that specify whether and how such data must be protected. These contract clauses may specify technical or administrative measures, audit and oversight rights, or prescribe employee training and education.

In business analytics, processing services may be offered and contracted, e.g. for data cleaning, data preprocessing, format shifting, etc. Analytic prediction models may be sold and purchased. For example, trained models are copyrighted and this copyright could be assigned, or a license could be issued, or the model may be accessed to make predictions. For example, when real-time access to a predictive service is purchased in a contract, the buyer should include a liability and indemnification clause that holds the provider liable for wrong or misleading predictions and any injuries suffered because of it. Contracts for accessing services may also specify service levels and performance standards. As an example, a contract may specify the required availability and response time for a real-time prediction service to ensure the service provider maintains appropriate service level. A contract may also impose rate limits for the number of requests per time unit on the part of the service consumer.

In all these cases, the issue of quality, of data or of a service, is important but often difficult to specify in contract terms. For example, how should the quality of a data set be defined so that it can be objectively measured by all parties to the contract? How should thresholds for acceptable quality be set that are unambiguous and understandable by all parties? How should the quality of a trained predictive model be defined? Are there considerations beyond the validation or test error? Who provides the validation or test data to assess the quality? These questions show that considerable effort must be expended on defining appropriate contract clauses.

16.4 Licenses

A license is the permission to use or do something that would otherwise not be permissible. Licenses are transferred as part of a contractual agreement between the rights holder (licensor) and the licensee. A typical use of licenses in business analytics concerns the use of copyrighted material, such as data sets, trained prediction models, or software applications. Licenses can be exclusive, sole, or non-exclusive (ordinary). An exclusive license differs from a sole license in that an exclusive license also prohibits the licensor (rights holder) from engaging in the licensed activity, while a sole license means that only a single license is issued but the rights owner can also engage in the licensed activity.

Contractual agreements may specify the license to be revocable by the licensor, or to be irrevocable. Licenses may also be time-bound, that is, they have an expiration date, or they can be in perpetuity. Time-boundedness is independent of revocability. For example, a license in perpetuity may be revocable, and an irrevocable license may be bounded in time.

Licenses may be transferable by the licensee to another party, or non-transferable. Licenses may also provide a (limited) option to sub-license to a third party. When a license is transferred, the original licensee is no longer permitted to engage in the li-

censed activity, that is, they no longer hold a license, while in the case of sub-licensing, the original licensee retains a license.

Licenses may grant specific rights or may permit all uses that are normally the right of the author or copyright holder. Licenses may also provide conditions or restrictions for engaging in the licensed activity, and termination of the license when the licensee fails to meet such conditions or violates the restrictions. Finally, licenses may provide or explicitly exclude warranties or provide indemnification clauses.

16.5 Copyright

Copyright law governs the rights of authors of an original work, in the sense that the work originated with the author. The scope of what is copyrightable is rather broad, but importantly it does not cover ideas but must involve a "fixed," tangible form. Copyright in Canada includes the rights to reproduce (copy), distribute, publish, and to translate or adapt a work.

In the context of business analytics, questions may arise with respect to what is copyrightable and whether an activity is reserved for the rights holder. For example, a fact itself is not eligible for copyright protection as it is not an original work, and neither is the simple collection of facts. However, once a collection is curated (that is, some items are removed while others are retained), transformed, or otherwise processed in a manner that involves skill, judgment, or creativity of an individual, the result does constitute an original work eligible for copyright protection. For example, data that is indiscriminately and automatically compiled, e.g. a recording of raw sensor data or the raw text collected by an automated web crawler bot, may not be afforded copyright, but subsequent data cleaning, preprocessing or feature engineering may make the data set eligible for copyright protection.

A particular issue where copyright law may be unclear is the use of data for the training of predictive models. In particular, the question of whether the ingestion of data into model training without making a local copy of that data constitutes reproduction, adaptation, or translation is not yet settled in Canada. Consider text data that is immediately submitted to a tokenizer, converted to integers, and then processed by an embedding layer, all without a copy of the original text being retained. Moreover, the copyright act allows temporary reproductions for technological processes, given that "the reproduction's only purpose is to facilitate a use that is not an infringement of copyright, and the reproduction exists only for the duration of the technological process" (Canada Copyright Act, 30.71).

16.6 Information Protection and Privacy Legislation in Canada

This section presents an overview over the information protection and privacy legislation in Canada. The section focuses on the Personal Information Protection and

Electronic Documents Act (PIPEDA).

Resources

Information in this section is based on and adapted from that provided by the Office of the Privacy Commissioner of Canada on the [PIPEDA web page](#) and related pages. In particular, the following web pages are useful introductory resources:

- [10 Tips for avoiding complaints](#) is a short list of recommendations for businesses.
- [Privacy Guide for Businesses](#) is a concise guide to responsibilities under PIPEDA.
- [PIPEDA Interpretation Bulletins](#) provide commentary based on legal precedents and interpretations by courts of the PIPEDA legislation.
- [Issue specific guidance for businesses](#) provides guidance on a number of specific issues, ranging from e-marketing to manufacturing internet-of-things devices.
- [Getting accountability right](#) provides a guide for businesses to design and implement an "accountable organization".



PIPEDA is a federal legislation that applies to commercial activity in all Canadian provinces, unless the activity takes place solely within a province that has passed substantially similar provincial legislation. At the time of writing (Sep 2024), this is only applies to British Columbia and Ontario. Importantly, PIPEDA does not apply to the Canadian federal government or the provincial governments. Information protection for the former is subject to the Privacy Act and the Access to Information Act, while information protection for provincial governments is regulated by specific provincial acts, for example, the Access to Information and Protection of Privacy Act (ATIPPA) in Newfoundland and Labrador.

PIPEDA establishes the Office of the Privacy Commissioner of Canada (OPC) that is responsible for overseeing compliance with both the Privacy Act and PIPEDA. In particular, the OPC has the power to investigate complaints about compliance, but has no enforcement power. Upon investigation of a complaint, the OPC issues a report that makes non-binding recommendations. This report also provides leave for the complainant to take their case to federal court.

Personal Information

Personal information in PIPEDA means information about an identifiable individual. This definition is very broad and covers a range of data. However, specifically exempt is contact information that an organization uses solely for communication with employees. Examples of personal information are:

- Name, age, weight, height

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- Address and communication info, for example email addresses and phone numbers.
- Medical information, such as medical records, clinical notes, and prescriptions for medication.
- Financial information, for example income, purchases, financial transactions, debt and credit information.
- Race and ethnicity, marital status and religion.
- Biometrics, such as DNA, voice-prints, and fingerprints.
- Location information, for example GPS or RFID based location information (if linked to an individual), an IP address (if linked to an individual).
- Education information, such as transcripts, grades, scholarship applications, scholarships.
- Employment information, such as employment records, performance evaluations and appraisals, salary and benefits information.
- Opinions held and comments expressed by an individual.

Importantly, anonymous information is also considered personal if there is a serious possibility that an individual could be identified, based on that information alone or in combination with other information. This interpretation presents a serious challenge for anonymizing information when large data sets with multiple variables are stored.

Hands-On Exercise 16.1

For each information item, indicate whether it is personal information:

- | | |
|-----------------------------|----------------------|
| • Employee ID number | • Handwriting sample |
| • Company annual revenue | • Company logo |
| • Business email address | • Home address |
| • Anonymous survey results | • Job title only |
| • IP address | • Salary information |
| • Customer purchase history | • Medical diagnosis |
| • Weather report | • Voice recording |
| • Vehicle license plate | |

1. Which items were the most difficult to classify?
2. Why does context affect whether information is personal?

Fair Information Principles

PIPEDA is structured around ten "Fair Information Principles" that govern the collection, use, disclosure, and retention of personal information, as well as the rights of individuals with respect to the organizations holding that data.

1. Accountability
2. Identify the purpose
3. Consent
4. Limit collection
5. Limit use, disclosure and retention
6. Accuracy
7. Safeguards
8. Openness
9. Individual access
10. Challenging compliance

Additionally, PIPEDA provides for mandatory breach reporting by organizations, a process for individuals to complain about compliance to the OPC, and the authority of the OPC to audit organizations for PIPEDA compliance. The remainder of this section will examine each fair information principle in more detail.

PIPEDA Fair Information Principle 1: Accountability

The accountability principle is an overarching principle that requires organizations to be compliant with PIPEDA and all ten fair information principles². Specifically, organizations are required to appoint a person responsible and accountable for compliance with PIPEDA. This person or office is responsible for protecting personal information, including any information that is transferred to third parties and agents, e.g. for processing or for other purposes. In larger companies, this may take the form of a dedicated privacy officer, possibly with an office and staff. This person or office must have the support of the senior management, must be appropriately resourced, and must have the authority to take action on privacy issues. The reporting lines, both from this person, e.g. to the CEO or board of directors, but also to this person, e.g. from other employees or managers of the organization, should be explicitly defined.

The OPC recommends that organizations develop and implement a comprehensive privacy management program to demonstrate accountability³. A key element of such a program is an information inventory that identifies all personal information held or controlled by the organization, including its sensitivity, when and why it was collected, when and how consent for the collection was obtained, how and where it is stored, who uses or accesses it, and who it is shared with or disclosed to.

A second element is a set of policies that govern how an organization engages in the collection, use and disclosure of personal information, organizational rules on gaining consent and notifying individuals about their information. A policy should also define

²PIPEDA Fair Information Principle 1 – Accountability (OPC)

³Getting accountability right with a privacy management program (OPC)

how individuals can exercise their rights under PIPEDA to access and correct their information. The policy might specify how the organization determines the identity of the requesting individual, how it identifies and locates the requested information, how it redacts information about other individuals, and how it deals with correction requests. A policy should define the retention and disposal of information, for example, how long information is retained, and when the retention period may be extended. Disposal is more than the deletion of a data file and policies should specify disposal mechanisms for different types of information and different media. An information security policy specifies administrative, physical, and technological security controls, such as physical access to the computer room, encryption of data at rest and in transit, required or acceptable authentication and authorization mechanism, and role-based access privileges to the data. Individuals have the right under PIPEDA to challenge organizations to demonstrate compliance. Policies should be in place how such challenges are managed and processed.

A third element of a privacy management program is a set of risk and threat assessments tools and mechanisms for all business operations. New initiatives, new products, or new business processes should routinely undergo a risk or threat assessment with respect to personal information protection and privacy in the normal course of their development. This includes information system development, business process redesigns, product design, outsourcing agreements, new venture creation, new market development, etc.

Employee training and education are another element of a comprehensive privacy management program. These should foster an organizational culture of privacy awareness and also convey knowledge about the specific policies and procedures. One important way in which PIPEDA may be violated is by "employee snooping", that is, unauthorized access by employees to and use or disclosure of such information for purposes for which it was not collected. Training should be provided when employees first enter an organization as well as on a recurring schedule, and in particular when the organization makes significant changes to its policies or procedures.

Because PIPEDA requires organizations to report privacy breaches to the OPC in certain situations, breach and incident management procedures must be in place that govern who reports a breach, when a breach is reported, when and how affected individuals are notified, etc.

An important element of a privacy management program is the management of external service providers, agents, or other third parties that data is shared with or disclosed to. While transfer of data for processing constitutes use of data, rather than disclosure, the organization owning the data remains accountable for its protection and privacy. Therefore, data transfer for processing requires contractual agreements to be in place that provide an equivalent protection of information at third parties. This ranges from specifying permitted uses to required technological security measures, and may include required employee training and specific administrative responsibilities. Such contracts must be managed and third party compliance with such contracts should be ensured by regular audits. Of particular importance in trans-border data sharing arrangements are

the legal protections of information⁴. Foreign governments may have rights to access information that make it difficult to comply with PIPEDA, for example through financial disclosure regulations, or access to information for police and national security purposes.

Finally, a privacy management program should have procedures for handling external communication that specify how policies are communicated, how individuals can contact the organization, when and how individuals are notified of transfer or disclosure of their information, etc.

With these elements in place, accountable privacy management requires periodic assessment of the effectiveness of these elements and controls and document compliance by the organization with their policies through audits and documentation of audit findings. Important in this context is the authority of the OPC to audit organizations for PIPEDA compliance. This means that, for example, it is insufficient to offer training to employees; training participation and outcomes must be evaluated and recorded to demonstrate effectiveness. Similarly, it is insufficient to merely put in place an information access policy; access to information should be monitored and relevant documentation should be retained to demonstrate compliance.

Policies and procedures should be periodically assessed as to whether they reflect the latest OPC guidelines and industry best practices. As noted above, the OPC may make recommendations as the result of a complaint, and individuals may bring cases to federal court. Both mechanisms should lead organizations to adopt any resulting best practices or requirements.

PIPEDA Fair Information Principle 2: Identifying Purpose

PIPEDA requires organizations to identify and document the purpose for which information is collected⁵. The purpose for collection must be communicated to individuals when requesting consent for collection. The purpose for collection must be specific and considered appropriate by a "reasonable person", that is, not overly broad and must be related to the business activities of the organization. Importantly, when information that is already collected is to be used for a different purpose, renewed consent must be obtained.

PIPEDA Fair Information Principle 3: Obtaining Consent

Obtaining consent for collection, use, and disclosure of information is the aspect of PIPEDA that has drawn the most attention by consumers, the OPC, and the courts. Consent must be meaningful and valid⁶. This requires that individuals understand what they are consenting to, that is, what information is collected, for what purpose, who it is shared with or disclosed to, and what are the potential risks or harms that arise from the collection, use, and disclosure. Since PIPEDA came into force, the requirements

⁴Guidelines for processing personal data across borders (OPC)

⁵PIPEDA Fair Information Principle 2 – Identifying purposes (OPC)

⁶PIPEDA Fair Information Principle 3 – Consent (OPC)

for meaningful and valid consent have been clarified by the OPC and the courts⁷. In particular, the information about collection, use, and disclosure of information must be clearly and explicitly communicated in understandable form. Individuals must be presented with a clear choice to provide or withhold consent, and the consent process must be user-friendly. Organizations are required to provide a way for individuals to withdraw or revoke their consent, and must act as soon as feasible on such a revocation or withdrawal. Organizations must also re-obtain consent if information is to be used for a different purpose, or if the organization makes significant changes to its privacy practices, e.g. sharing information with different third parties, or with third parties located in different jurisdictions, etc. Finally, organizations are required to retain appropriate records to demonstrate compliance with the PIPEDA consent requirement.

Importantly, the OPC and the court has held that consent is necessary but not sufficient for data collection. In combination with principle 2 (identifying purpose), the information collection must also serve a real and genuine business interest, and the loss of privacy must be proportional to the benefits gained by individual.

The OPC considers certain types of data collection to be "no-go zones", that is, they are considered inappropriate even with consent⁸:

- Collection, use, or disclosure that would be illegal
- Profiling or categorization that leads to unfair, unethical, or discriminatory treatment
- Collection, use, or disclosure that is likely to cause significant harm
- Publishing information with intent to charge for removal
- Requiring social media passwords for employee screening
- Surveillance through an individual's own devices

Consent may be provided explicitly or implicitly but the collection, use, and disclosure of sensitive information requires explicit consent. Health or medical information and financial information is considered sensitive, but the sensitivity of information also depends on the purpose for which it is collected and the context in which it is used. The following examples are based on OPC recommendations and court decisions⁹:

- The number of weekly gym visits may not require explicit consent, but disclosure to work team members may make this information sensible, therefore requiring explicit consent.
- The viewing of health-related websites is sensitive information.
- While an email address is not normally considered sensitive information, it may be sensitive when it indicates a social connection between individuals.

⁷Guidance on inappropriate data practices: Interpretation and application of subsection 5(3) (OPC)

⁸Guidance on inappropriate data practices: Interpretation and application of subsection 5(3) (OPC)

⁹Interpretation Bulletin: Form of Consent (OPC)

- Palm-vein scanning in the context of authentication to a computer system or for physical access control is not sensitive if the scan is not stored and is immediately transformed.
- Disclosure of sensitive financial information requires explicit consent, while disclosure only of customer contact information for financial marketing is not considered sensitive and may only require opt-out consent.
- Purchasing habits and transaction records are sensitive information, whose collection, use, and disclosure requires explicit consent.
- Voice prints collected for purposes of authentication to a computer system are not considered sensitive information.
- Non-users of social networking sites would not reasonably expect the use of their email addresses for creating links. Hence, this use requires explicit consent.
- In initiating a complaint procedure, medical information may be disclosed to the defendant in order to defend themselves through implied consent.
- GPS location data may be collected by implied consent for the purposes of improving productivity, or protecting and managing company assets, but not for employee evaluation.

Organizations may collect information by offering opt-out consent whereby consent is assumed until and unless an individual withdraws that consent. Opt-out consent is acceptable only under specific conditions¹⁰:

- The information is non-sensitive in nature and in context, and
- Sharing of information is limited and well-defined, and
- The organization's purposes are limited and well-defined and clearly stated at time of collection, and
- An opportunity for opt-out is offered as soon as possible, and
- The procedure for opting out must be convenient, and
- The opt-out takes effect immediately, and
- The opt-out must be communicated to related businesses, subsidiaries, or third parties that use the collected data.

¹⁰[Interpretation Bulletin: Form of Consent \(OPC\)](#)

Hands-On Exercise 16.2

For each scenario, determine whether consent is:

Valid Consent Invalid Consent More Info Needed

1. A retailer explains that an email address will only be used for receipts. The customer voluntarily provides the address.
2. A website hides consent inside a 40-page Terms of Service agreement.
3. A bank requests Social Insurance Number information when opening an account.
4. A company uses customer emails collected for shipping notifications to send advertising without informing customers.
5. A mobile application requests access to contacts but does not explain why.



Hands-On Exercise 16.3

Consider your bank or communications provider or other large organization you regularly deal with. Research the following questions:

- What information have they collected and for what purpose?
- How have you provided meaningful consent? Did you have a clear choice?
- What is process for withdrawing or revoking consent?



PIPEDA Fair Information Principle 4: Limiting Collection

As noted above, the information collected about individuals must fulfill a legitimate and identified purpose¹¹ and it must be fair and lawful. Organizations should identify the information they collect in information management policies. In general, limiting the amount of collected information also reduces the risk to an organization from accidental disclosure or inappropriate use.

Video data collection may play an important role in the context of business analytics, whether it is for automatic event detection or to serve as training data for prediction models. The OPC provides a number of guidelines¹² for PIPEDA compliant video data collection.

- Organizations should evaluate whether less privacy-intensive alternatives can achieve the same purpose. For example, organizations may consider infrared cameras, LIDAR or radar sensors to record the movement of individuals, but these do not normally allow identifying individuals.

¹¹PIPEDA Fair Information Principle 4 – Limiting Collection (OPC)

¹²Guidelines for Overt Video Surveillance in the Private Sector (OPC)

- Organizations must establish a clear business purpose and use video data collection only for that purpose.
- Organizations should develop a policy for the use of video data that limits how and when such data can be accessed, viewed, and processed.
- Organizations should limit the viewing angle and viewing range of cameras as far as possible and not record audio unless necessary. In particular, video data collection is not permissible in areas where individuals have heightened expectations of privacy.
- Organizations must inform the public that surveillance is taking place using clear and understandable notices before individuals enter an area that is under video surveillance.
- The collected video data must be stored securely and destroyed when it is no longer required for the purpose for which it was collected.
- Organizations must allow individuals access to their video data. At the same time, individuals must not be able to view information about others. This may require organizations to technologically blur or otherwise make unrecognizable third parties in video data.
- While video data is often collected and processed automatically and without human involvement, organizations should train and educate any human camera operators and third party data processors on privacy obligations.
- Organizations should periodically evaluate the need for continued video surveillance.

Hands-On Exercise 16.4

A gym creates a membership form. Decide whether each item is:

Necessary Optional Not Appropriate

- | | |
|---------------------------|---------------------------|
| • Name | • Emergency contact |
| • Home address | • Occupation |
| • Date of birth | • Health conditions |
| • Social Insurance Number | • Driver's licence number |
| • Credit card number | • Favourite colour |

PIPEDA Fair Information Principle 5: Limiting Use, Disclosure, and Retention

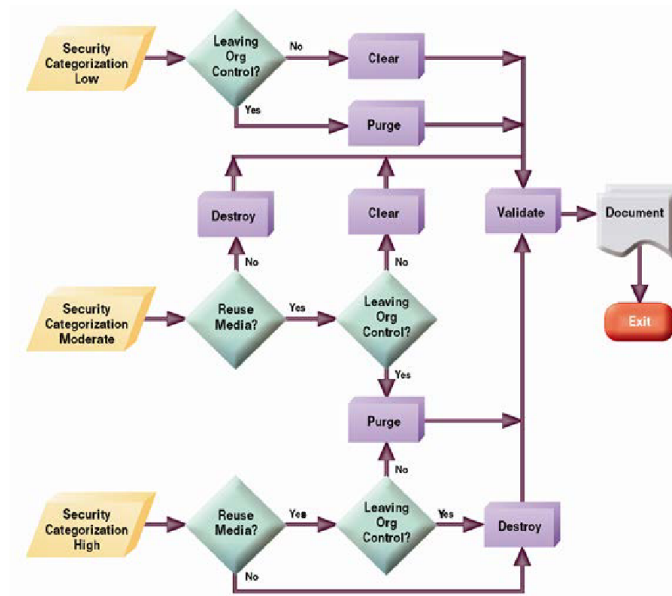
Organizations must limit the use, disclosure, and retention of data to identified purposes for which it has obtained consent from the individual¹³. Renewed consent is

¹³PIPEDA Fair Information Principle 5 – Limiting use, Disclosure, and Retention (OPC)

required when the data is to be used for a new purpose or is disclosed to a different set of third parties. Organizations should also identify the normal retention period for data and the circumstances that require an extension of the retention period. For example, financial regulations may specify minimum retention periods; when an individual has filed a complaint, information must be retained until resolution of the complaint. Organizations must also restrict access to only those employees that require access to fulfill the purpose for which the information is to be used. Organizations should have in place administrative, technological, and physical measures to authenticate and authorize individuals to access personal information.

Disposal of information should be governed by a policy and follow a process that is appropriate to the sensitivity of the information and to the medium on which it is stored. Disposal must include any back-ups and copies of the information, including those at third party service providers and other parties to which it has been disclosed. Contractual agreements should be in place to govern information disposal by third parties and contractual compliance should be regularly audited. Importantly, information to be disposed of must be maintained securely until disposal is complete and verified.

Figure 16.1 shows guidelines for media sanitization by the United States National Institute for Standards and Technology (NIST). Depending on the sensitivity of the information and whether the medium leaves organizational control, three different types of disposal are used. "Clearing" information is the simple deletion of information. How-



Source: NIST SP 800-88R1 — Guidelines for Media Sanitization, National Institute of Standards and Technology, US

Figure 16.1: US NIST guidelines for media sanitization

ever, on most computer systems this means that the information remains on the storage medium, e.g. the hard drive, but the space is marked as available for overwriting with new data. In other words, the information can easily be recovered. "Purging" of information explicitly overwrites deleted information with zeros or random information or exposes magnetic storage media to strong magnets, so that the deleted information cannot normally be recovered. However, forensic laboratories with the right equipment may even in these circumstances be able to recover at least some of the information. "Destroying" storage media means physical destruction so that even forensic recovery techniques are unable to restore the information. This typically involves finely shredding hard drives or vaporizing them using extremely high temperatures. Important in the process shown in Figure 16.1 is the need to validate and document the disposal of information in all cases.

Hands-On Exercise 16.5

For each of the following records choose whether to:

Keep Archive Securely Destroy

1. Customer who closed account 12 years ago
2. Active employee file
3. Duplicate printed report
4. Outdated mailing list
5. Tax records
6. Expired job applicant resumes
7. Temporary meeting notes

PIPEDA Fair Information Principle 6: Ensure Accuracy

PIPEDA requires organizations to ensure the accuracy, completeness and currency of information about individuals¹⁴. This means that collection dates for all information should be recorded and information should be updated if necessary. Organizations should define policies and procedures for ensuring accuracy, e.g. by regularly verifying information with the individual about which it is held, and communicate and follow those procedures.

Over the years, the OPC and courts have interpreted and clarified this principle¹⁵:

- Information need only be as accurate as is necessary for the purpose for which the information is collected.
- Industry standards for data accuracy are not always an appropriate reference, as these standards may be too low to satisfy the PIPEDA requirements.
- The responsibility for ensuring information accuracy rests with the organization

¹⁴PIPEDA Fair Information Principle 6 – Accuracy (OPC)

¹⁵Interpretation Bulletin: Accuracy (OPC)

that holds the data, not the individual. That is, the organization must be proactive in verifying the data it holds.

- Any updates to data must also be communicated in a timely manner to any third parties that hold copies of the data for processing.

PIPEDA Fair Information Principle 7: Information Safeguards

Organizations need to safeguard the information they collect through measures that are commensurate with and appropriate for the sensitivity of the information¹⁶. Such measures can be administrative, technological, or physical in nature. PIPEDA does not specify particular safeguard mechanisms. Instead, organizations must continually ensure they adequately protect the information and evolve their safeguards as technology evolves. An example of administrative safeguards are role-based access permission and employee training. Encryption and password-based access restrictions are examples of technological safeguards.

Since PIPEDA was enacted, the interpretation of the requirement to safeguard information has evolved and been interpreted in light of complaints¹⁷ brought before the OPC:

- Safeguards must be commensurate with the sensitivity of information. For example, highly sensitive financial or health information requires stronger safeguards than low sensitivity information such as addresses or telephone numbers.
- Policies for safeguarding information are important but not sufficient. To be effective, they must be consistently followed and diligently applied in practice.
- Safeguarding of information also extends to the disposal of information. Until disposal is verified, information safeguards must remain in place. In particular, accidentally collected or received personal information must also be safeguarded until disposal.
- Employee training and education with respect to safeguarding information is required, and its effectiveness must be demonstrated.
- Organizations must ensure that third parties that use or process the data have appropriate safeguards in place. Accountability for PIPEDA compliance rests with the organization that controls the information.
- Before information is disclosed as a response to an access request, organizations need to establish the identity and the authority of the requesting individual.
- Information stored on portable devices must be encrypted and password protected at all times.
- Information stored online must be encrypted and password protected at all times.

¹⁶PIPEDA Fair Information Principle 7 – Safeguards (OPC)

¹⁷Interpretation Bulletin: Safeguards (OPC)

- Organizations must ensure that their technological safeguards, including encryption standards, remain up-to-date.

One particular aspect of safeguarding information is the prevention of unauthorized access by employees, that is "employee snooping"¹⁸. An organizational culture that holds information privacy important, employee training and regular reminders, as well as policies for granting and revoking access permission are important mechanisms for preventing employee snooping. For example, the procedures for employees joining or leaving an organization, transferring them between departments or assigning employees new roles should include an assessment and if necessary an update to their access permissions. Organizations need to ensure that access to information is restricted as narrowly as possible by role, geography, time, etc. Organizations should routinely monitor and record information access in order to identify anomalies and inappropriate access.

PIPEDA Fair Information Principle 8: Openness

Openness means that individuals and employees must be informed about policies that govern the collection, use, and disclosure of personal information¹⁹. In particular, policies must be easily available to all relevant individuals, they must be easy to understand, they must provide sufficient information about collection, use, and disclosure of information, they must provide information on how to access and update or amend personal information, and they should specify how to complain to the organization about PIPEDA violations. Even when consent for information transfer to third party for processing is not required, individuals must be informed about such transfer, especially when information is transferred outside of Canada.

Hands-On Exercise 16.6



Consider your bank or communications provider or other large organization you regularly deal with. Research the following questions:

- What policies or procedures do they communicate?
- Where can you find them? Are they easy to find? Are they easy to understand?

PIPEDA Fair Information Principle 9: Access

PIPEDA compliance requires that individuals can access the information that an organization holds about them²⁰. Moreover, individuals have the right to challenge the accuracy and completeness of their data, and the right to have their information corrected or amended. Therefore, organizations must implement a process to manage such access and correction of information. An important step of this process is the verification of the identify of the requester and their authority to access and update the

¹⁸Ten tips for addressing employee snooping (OPC)

¹⁹PIPEDA Fair Information Principle 8 – Openness (OPC)

²⁰Responding to access to information requests under PIPEDA (OPC)

information. Providing access to information must be free for individuals, or at very low cost. If organization choose to charge a fee to provide access, the requester must be informed of the expected fee and must explicitly agree to the fee.

PIPEDA requires organizations to respond substantively to a request for access within 30 days of receiving the request. Specifically, organizations cannot simply respond with an acknowledgment of receipt within 30 days and take additional time to satisfy the request; partial responses are insufficient to comply with the 30 day time limit. In exceptional circumstances, organizations may extend the response time by another 30 days after notifying the requester. Examples of such exceptional circumstances are access requests that require a legal consultation, extensive format shifting, or the removal of information about other individuals (e.g. blurring of a video recording).

Requests for information must be made by individuals in writing, e.g. by email or through a web form. Organizations should document all requests as well as the dates they are received, and should also update the information retention period for the requested information to ensure that it remains available to satisfy the request and for any potential subsequent investigation or legal dispute.

Organizations must respond to access requests by providing information in a format that is generally understandable. For example, organizations may need to provide additional explanations to ensure the requester can understand the data that is held by the organization. When responding to a request, organizations must also inform requesters about their rights to complain to the OPC, irrespective of whether the organization satisfied the request or refused the request.

Refusing a request for access to information may be done only for a very limited set of reasons²¹:

- Information may be refused if disclosure would reveal personal information about third parties. However, organizations have the responsibility of separating the personal information of third parties, whenever possible, to satisfy a request for information.
- Information that is subject to solicitor-client privilege or subject to litigation or anticipated litigation is exempt from disclosure under the access to information principle.
- Confidential commercial information is exempt, but the OPC and federal court have set high standards for this exemption and the onus is on the organization to demonstrate the need for confidentiality.
- Information whose disclosure would threaten the security of others is exempt from disclosure under this access to information principle.

Importantly, when individuals request correction or amendment of information, the individual must demonstrate the inaccuracy of the presently held information. Organizations may satisfy such a request by maintaining both versions of the information.

²¹ [Responding to access to information requests under PIPEDA \(OPC\)](#)

Finally, organizations must transmit any amendments or updates to all third parties that have access to that information.

Because of the complexity of handling a request for access to information and updating of information, organizations should have a policy and process in place and must provide employees with specific training with respect to this process²².

Hands-On Exercise 16.7

A customer states:

"I want to know everything your company has about me."

As Privacy Officer you must answer these questions:

- What information should be searched?
- What timelines apply?
- What information may be withheld?
- How should the response be communicated?

Hands-On Exercise 16.8

Consider your bank or communications provider or other large organization you regularly deal with. Research the following questions:

- What is the process to access the information held about you? Who do you contact?
- Is access free or does it have an associated cost?
- What is the process to update your information? Who do you contact?

PIPEDA Fair Information Principle 10: Challenging Compliance

PIPEDA requires organizations to provide individuals with an ability to challenge the organization's PIPEDA compliance²³. Organizations must provide a simple complaint handling and investigation process, must inform complainants about their procedures for handling complaints, and must inform complainants about the complaints processes offered by industry associations, regulators, and the OPC. Organizations need to record and acknowledge complaints, investigate in a timely manner, and record the outcome of investigations, such as decisions and actions taken in response, as they notify the complainant.

²²Interpretation Bulletin: Access to Personal Information (OPC)

²³PIPEDA Fair Information Principle 10 – Challenging Compliance (OPC)

Hands-On Exercise 16.9

Consider your bank or communications provider or other large organization you regularly deal with. Research the following questions:

- How do you initiate a complaint about lack of compliance?
- Who do you contact?

Hands-On Exercise 16.10

A marketing company stores customer files in unlocked filing cabinets. Employees share passwords. Old customer records from ten years ago are never deleted. Staff discuss customer complaints in public areas. Visitors can see computer screens displaying customer information.

1. Identify 5 privacy issues and the PIPEDA principles that are involved.
2. Briefly describe recommendation for improvements for each issue.

Mandatory Breach Reporting

Privacy breaches, that is, unauthorized disclosure of information to third parties, must be reported to the OPC when there is a "real risk of significant harm", independent of the number of individuals affected²⁴. The OPC defines significant harm to include "bodily harm, humiliation, damage to reputation or relationships, loss of employment, business or professional opportunities, financial loss, identity theft, negative effects on the credit record and damage to or loss of property." In determining the risk, organizations should take into account the sensitivity of the information and the probability of misuse by third parties. As noted earlier, health and financial information is more sensitive than other information, but other information, such as political opinions or sexual orientation is also considered sensitive. In assessing the probability of misuse, organizations should consider when, for how long, and to whom the information was disclosed, and whether the information was accidentally disclosed or whether there was malicious intent by an outside party ("hacking"), among other considerations.

PIPEDA requires organizations to also report privacy breaches to the affected individuals, in a conspicuous form directly to the individual, and as soon as feasible after it has been determined that there is a real risk of significant harm. Notification to individuals must include at least:

- A description of the circumstances of the breach, and
- The dates or approximate times during which the breach occurred, and
- The personal information that was potentially disclosed, and

²⁴[What you need to know about mandatory reporting of breaches of security safeguards \(OPC\)](#)

- The possible harm that could occur, and
- The steps the organization has taken to reduce the risk of harm, and
- Recommendations for the individual to reduce the risk of harm, and
- Contact information where individuals can obtain further information.

While this section has focused on the Canadian context and the Canadian information privacy legislation related to commercial activity, information protection or privacy legislation exists in many other jurisdictions with different requirements and obligations for organizations. For example, the European Union General Data Protection Regulations (GDPR) apply to all organizations that collect information about individuals located inside the EU. That is, the GDPR may also apply to Canadian businesses. In the United States, the Child Online Privacy Protection Act (COPPA) and the Health Insurance Portability and Accountability Act (HIPAA) are more limited in scope and govern information about children and health data in the US. California has its own California Consumer Protection Act (CCPA) that governs information about residents of California. In China, the Personal Information Protection Law (PIPL) governs the processing of personal information. As with the GDPR, these regulations apply also to Canadian organizations if they operate in these jurisdictions or process information about residents of these jurisdictions.

16.7 Review Questions

Tort Law

1. Distinguish between employees and independent contractors. Why is this distinction important in determining vicarious liability?
2. Discuss the concept of compensatory and punitive damages. How do they differ, and what purpose does each serve in tort law?
3. In what ways could a business's data collection efforts lead to a claim for intrusion on seclusion? Provide an example.
4. What is the tort of breach of confidence? How might this tort arise in a business analytics context?
5. Differentiate between trespass to land and nuisance. How might these torts apply to data collection via drones?
6. Define negligence and outline the elements required to prove a negligence claim. How does the concept of duty of care apply in a business setting?
7. Provide an example of how negligence in the development or operation of a predictive model could result in harm or injury.

Contracts, Licenses, Copyright, and Web Data

8. Define a contract in the context of business analytics. What are some examples of contracts related to data or analytics services?
9. What is the significance of the Uniform Electronic Commerce Act (UECA) for contracts formed in the digital realm?

10. Explain the difference between selling data and licensing data in a business analytics context. Provide an example of each.
11. How can liability and indemnification clauses be used in contracts for predictive models or analytics services?
12. Define a license and explain the difference between an exclusive, sole, and non-exclusive license.
13. What is the significance of transferability and sub-licensing in a license agreement?
14. How does copyright law distinguish between facts and original works? Why is this distinction important for business analytics?
15. What is the copyright issue related to training predictive models with data? Why is this area still unclear in Canadian law?
16. What is the Robot Exclusion Protocol (robots.txt)? How does it help limit web crawlers from accessing certain parts of a website?

PIPEDA

17. What is PIPEDA and what areas of Canadian business does it apply to?
18. Explain what is meant by "personal information" under PIPEDA and provide five examples of personal information.
19. What types of information are specifically exempt from PIPEDA?
20. What is the role of the Office of the Privacy Commissioner (OPC) under PIPEDA? What enforcement powers does it hold?
21. What are the ten Fair Information Principles that form the foundation of PIPEDA?
22. Discuss the principle of accountability under PIPEDA. What measures must organizations take to comply?
23. Explain the importance of obtaining valid, informed consent under PIPEDA. What are some examples of situations where explicit consent is required?
24. Describe some "no-go zones" where collecting, using, or disclosing personal information is considered inappropriate, even with consent.
25. Under what circumstances is opt-out consent considered acceptable by the OPC?
26. Outline the guidelines provided by the OPC for video data collection. Why is limiting collection important in video surveillance?
27. Describe the process for disposing of personal information under PIPEDA. What are the differences between clearing, purging, and destroying information?
28. What steps must organizations take to ensure the accuracy of personal information under PIPEDA?
29. What safeguards does PIPEDA require organizations to implement to protect personal information?
30. What is "employee snooping," and what steps can organizations take to prevent it?
31. What rights do individuals have under PIPEDA regarding access to their personal information held by an organization?
32. Explain how organizations must respond to requests for correction or amendment of personal information under PIPEDA.
33. What does PIPEDA require with respect to mandatory breach reporting? In what

circumstances must organizations report a breach to the OPC?

34. Describe the role of contractual agreements in ensuring PIPEDA compliance when personal information is shared with third parties.
35. How must organizations handle information that is accidentally collected or received under PIPEDA?

Bill C-27, AIDA, and the EU AI Act

36. What is the main purpose of the proposed Artificial Intelligence and Data Act (AIDA)?
37. What is the significance of "high-impact AI systems" under AIDA? Provide two examples of such systems.
38. Explain what is meant by "biased output" under AIDA and give an example of how this could occur in an AI system.
39. What six principles guide the requirements under AIDA for organizations using high-impact AI systems?
40. Discuss the principle of human oversight and monitoring. Why is it important in the context of high-impact AI systems?
41. Explain the principle of transparency under AIDA. What kind of information should organizations provide about high-impact AI systems?
42. Describe the safety principle in AIDA. How should organizations approach potential harms from AI systems?
43. Define the validity and robustness principle. Why is it critical to ensure AI systems operate reliably?
44. What activities with respect to high-impact AI systems are regulated under AIDA?
45. What are the responsibilities of organizations when making a high-impact AI system available for use?
46. Discuss the enforcement powers of the Minister of Industry, Science, and Economic Development under AIDA.
47. What are the three new criminal offences introduced by AIDA? Provide an example for each.
48. What are some examples of AI systems categorized as posing unacceptable risk under the European Union AI Act?
49. How does the European Union AI Act handle AI systems that pose transparency risks, such as chatbots and deep-fakes?
50. Compare the regulation of high-risk AI systems in AIDA and the European Union AI Act. What are the similarities and differences?

Appendix A

Some Useful Mathematical Concepts

A.1 Introduction

This appendix provides a few foundational mathematical concepts in a very brief and focused way for review. The following sections will introduce vector and matrix algebra, basic concepts of probability and random variables, and finally core concepts of differential calculus. These concepts are usually taught in introductory courses and are provided here in very concise form as a review.

Resources

A deeper treatment of the material in this appendix is available in many introductory textbooks, for example in this one:



Kevin P. Murphy: *Probabilistic Machine Learning – An Introduction*. The MIT Press, Cambridge, MA, 2022.

<https://probml.github.io/pml-book/book1.html>

Chapters 1, 2, and 7

A.2 Vectors

A *vector* is a list of numbers. Vectors are useful to express the same calculation involving multiple numbers. For example, data that consists of 1000 measurements of people's height can be expressed as a 1000×1 vector. Then, doing arithmetic with these numbers is much easier to write than writing out the same equation 1000 times.

For example, the vector

$$\mathbf{A} = \begin{pmatrix} 3 \\ 1 \\ 4 \\ -1 \end{pmatrix}$$

is a *column vector* (or vertical vector) of four integer numbers. It has *dimensionality* of 4×1 , that is, it has 4 rows and 1 column. Usually, vectors are written with round brackets as done here, but some authors use square bracket notation.

There are different conventions to indicate that a variable is a vector; the above example has written the vector in bold font and capitalized as $\mathbf{A}$, sometimes it is written with a superscript arrow like $\vec{A}$ or $\vec{a}$ and some authors reserve capital letters for matrices (see below), using lower-case letters for vectors. Sometimes it is useful to indicate the dimensionality of a vector, typically written in subscript form like ${}_4\mathbf{A}_1$ or $\mathbf{A}_{4 \times 1}$.

The elements of a vector are identified by their position as subscript, and are sometimes written as lower-case variables or as non-bold variables, for example: $A_1 = 3$ or $a_1 = 3$.

We define another vector like this:

$$\mathbf{B} = (2 \quad -2 \quad 1 \quad 3)$$

The vector $\mathbf{B}$ is a *row vector* (or horizontal vector) with dimensionality 1×4 , that is, it has 1 row and 4 columns.

To transform a horizontal vector into a vertical one, or vice versa, one uses the *transpose* operation, typically indicated by a superscript T like $\mathbf{A}^T$ or a "prime" symbol, like $\mathbf{A}'$. The transpose "flips" the rows and columns:

$$\mathbf{A}^T = (3 \quad 1 \quad 4 \quad -1) \quad \mathbf{B}^T = \begin{pmatrix} 2 \\ -2 \\ 1 \\ 3 \end{pmatrix}$$

Basic arithmetic of vectors and scalars (that is, vectors of dimension 1×1 , that is, simple numbers) is done element-wise. For example:

$$\mathbf{A} + 2 = \begin{pmatrix} 5 \\ 3 \\ 6 \\ 1 \end{pmatrix} \quad \mathbf{A} \cdot 5 = \begin{pmatrix} 15 \\ 5 \\ 20 \\ -5 \end{pmatrix}$$

Vector addition is also done element-wise if the dimensions of the two vectors are the same. For example,

$$\mathbf{A} + \mathbf{B}^T = \begin{pmatrix} 3 & + & 2 \\ 1 & + & -2 \\ 4 & + & 1 \\ -1 & + & 3 \end{pmatrix} = \begin{pmatrix} 5 \\ -1 \\ 5 \\ 2 \end{pmatrix}$$

The *dot product* or *inner product* of two vectors is defined between a row vector and a column vector of equal length. The resulting vector will be a scalar (that is, a simple number) defined as the sum of the products of the corresponding elements of the two vectors. That is, multiply the first element of the row vector with the first element of the column vector, then the second elements, and so on. Then, sum all the products. For example:

$$\begin{aligned} \mathbf{B} \cdot \mathbf{A} &= (2 \quad -2 \quad 1 \quad 3) \cdot \begin{pmatrix} 3 \\ 1 \\ 4 \\ -1 \end{pmatrix} \\ &= 2 \times 3 + (-2) \times 1 + 1 \times 4 + 3 \times (-1) = 5 \end{aligned}$$

With this, the square of a vector can be defined as

$$\mathbf{A}^2 = \mathbf{A}^T \cdot \mathbf{A} = 9 + 1 + 16 + 1 = 27$$

The *outer product* of two vectors $\mathbf{A} \otimes \mathbf{B}$ is computed by multiplying the first vector by each element of the second vector to yield multiple column vectors. This result is called a *matrix*, discussed below:

$$\begin{aligned} \mathbf{A} \otimes \mathbf{B} &= \begin{pmatrix} 3 \\ 1 \\ 4 \\ -1 \end{pmatrix} \otimes (2 \quad -2 \quad 1 \quad 3) \\ &= \begin{pmatrix} 3 \times 2 & 3 \times -2 & 3 \times 1 & 3 \times 3 \\ 1 \times 2 & 1 \times -2 & 1 \times 1 & 1 \times 3 \\ 4 \times 2 & 4 \times -2 & 4 \times 1 & 4 \times 3 \\ -1 \times 2 & -1 \times -2 & -1 \times 1 & -1 \times 3 \end{pmatrix} \\ &= \begin{pmatrix} 6 & -6 & 3 & 9 \\ 2 & -2 & 1 & 3 \\ 8 & -8 & 4 & 12 \\ -2 & 2 & -1 & -3 \end{pmatrix} \end{aligned} \tag{A.1}$$

In the above example, the outer product $\mathbf{A} \otimes \mathbf{B}$ results in a matrix of dimensionality 4×4 , that is, it has 4 rows and 4 columns. More on matrices below.

The *norm* of a vector is a measure of its "length". In general, the *p-norm* of a vector is defined as follows (the notation $|x|$ means the absolute value of x):

$$\|\mathbf{A}\|_p = \left(\sum_{i=1}^n |a_i|^p \right)^{1/p}$$

Typical norms are the *absolute norm* or 1-norm where $p = 1$:

$$\|\mathbf{A}\|_1 = \left(\sum_{i=1}^n |a_i| \right)$$

or the *Euclidean norm* or 2-norm where $p = 2$:

$$\begin{aligned} \|\mathbf{A}\|_2 &= \left(\sum_{i=1}^n a_i^2 \right)^{1/2} \\ &= \sqrt{\sum_{i=1}^n a_i^2} \\ &= \sqrt{\mathbf{A}^T \cdot \mathbf{A}} \end{aligned}$$

such that

$$\|\mathbf{A}\|_2^2 = \mathbf{A}^T \cdot \mathbf{A}$$

Do not confuse the superscripts and subscripts on $\|\mathbf{A}\|_2^2$ and do not confuse the norm $\|\cdot\|$ with the absolute value $|\cdot|$ notation.

A.3 Matrices

A *matrix* $\mathbf{C}$ with m rows and n columns, that is, of dimensionality $m \times n$, is a two-dimensional array of numbers. The first index counts the rows, the second index the columns. For example:

$$\mathbf{C} = \begin{pmatrix} c_{11} & c_{12} & \cdots & c_{1n} \\ c_{21} & c_{22} & \cdots & c_{2n} \\ \vdots & \vdots & \ddots & \vdots \\ c_{m1} & c_{m2} & \cdots & c_{mn} \end{pmatrix}$$

An example 4×4 matrix is that in Equation A.1 above, repeated here:

$$\mathbf{C} = \begin{pmatrix} 6 & -6 & 3 & 9 \\ 2 & -2 & 1 & 3 \\ 8 & -8 & 4 & 12 \\ -2 & 2 & -1 & -3 \end{pmatrix}$$

As for vectors above, the *transpose* operation again "flips" the rows and columns, such that:

$$\mathbf{C}^T = \begin{pmatrix} 6 & 2 & 8 & -2 \\ -6 & -2 & -8 & 2 \\ 3 & 1 & 4 & -1 \\ 9 & 3 & 12 & -3 \end{pmatrix}$$

Operations between matrices and scalars are defined element-wise, the same as they are for operations between vectors and scalars. For example:

$$\begin{aligned} \mathbf{C} + 2 &= \begin{pmatrix} 8 & -4 & 5 & 11 \\ 4 & 0 & 3 & 5 \\ 10 & -6 & 6 & 14 \\ 0 & 4 & 1 & -1 \end{pmatrix} \\ \mathbf{C} \cdot 5 &= \begin{pmatrix} 30 & -30 & 15 & 45 \\ 10 & -10 & 5 & 15 \\ 60 & -40 & 20 & 60 \\ -10 & 10 & -5 & -15 \end{pmatrix} \end{aligned}$$

Matrix addition is defined element-wise only if the dimensions of the two matrices are identical. For example:

$$\begin{pmatrix} 1 & 2 \\ 3 & 4 \end{pmatrix} + \begin{pmatrix} 5 & 6 \\ 7 & 8 \end{pmatrix} = \begin{pmatrix} 6 & 8 \\ 10 & 14 \end{pmatrix}$$

Multiplication of two matrices is defined if the left matrix has as many columns as the right matrix has rows. The product of two matrices $\mathbf{A}_{m \times n}$ and $\mathbf{B}_{n \times p}$ is a matrix $\mathbf{C}_{m \times p}$ where each element of $\mathbf{C}$ is defined as:

$$C_{ij} = \sum_{k=1}^n A_{ik} B_{kj}$$

For example, let

$$\mathbf{A}_{3 \times 2} = \begin{pmatrix} 1 & 2 \\ 3 & 4 \\ 5 & 6 \end{pmatrix}$$

and

$$\mathbf{B}_{2 \times 4} = \begin{pmatrix} -2 & 0 & 2 & 4 \\ -1 & 3 & 7 & 11 \end{pmatrix}$$

then

$$\begin{aligned} \mathbf{C}_{3 \times 4} &= \mathbf{A}_{3 \times 2} \otimes \mathbf{B}_{2 \times 4} \\ &= \begin{pmatrix} 1 \cdot -2 + 2 \cdot -1 & 1 \cdot 0 + 2 \cdot 3 & 1 \cdot 2 + 2 \cdot 7 & 1 \cdot 4 + 2 \cdot 11 \\ 3 \cdot -2 + 4 \cdot -1 & 3 \cdot 0 + 4 \cdot 3 & 3 \cdot 2 + 4 \cdot 7 & 3 \cdot 4 + 4 \cdot 11 \\ 5 \cdot -2 + 6 \cdot -1 & 5 \cdot 0 + 6 \cdot 3 & 5 \cdot 2 + 6 \cdot 7 & 5 \cdot 4 + 6 \cdot 11 \end{pmatrix} \\ &= \begin{pmatrix} -4 & 6 & 16 & 26 \\ -10 & 12 & 34 & 56 \\ -16 & 18 & 52 & 86 \end{pmatrix} \end{aligned}$$

Tip

The matrix product is defined only if the dimensionalities of the two matrices match. Understanding how the dimensions of the resulting matrix is a function of the dimensions of the left and right factor of the matrix multiplication is useful to verify the correctness of matrix operations.



For example, if you know the result should be a scalar, that is, a 1×1 matrix, you can use the dimensionalities of the two factors to verify this. Similarly, if you know the result should be a column vector, that is, a $m \times 1$ matrix, you can make sure the dimensionalities of the factors of a matrix multiplication are correct to give this result.

There are three useful properties of matrix multiplication:

1. Matrix multiplication is *associative*: $(\mathbf{AB})\mathbf{C} = \mathbf{A}(\mathbf{BC})$. In other words, it does not matter where you begin to multiply.
2. Matrix multiplication is *distributive*: $\mathbf{A}(\mathbf{B} + \mathbf{C}) = \mathbf{AB} + \mathbf{AC}$. In other words, it does not matter whether you add first, and then multiply, or whether you multiply first, and then add.
3. Matrix multiplication is usually *not commutative*: $\mathbf{AB} \neq \mathbf{BA}$. In other words, it does matter which way around you multiply the matrices.

Even though this chapter introduces vectors before matrices, vectors can best be thought of as special types of matrices, with either a single column (column vector) or a single row (row vector). As such, the associative and distributive properties also hold for vectors.

A.4 Probability

Let E be some event, then $\Pr(E)$, also sometimes written simply as $p(E)$, is the probability that event E occurs. By definition:

$$0 \leq \Pr(E) \leq 1$$

For the complementary event $\neg E$ ("not E "), the probability of occurrence then is:

$$\Pr(\neg E) = 1 - \Pr(E)$$

The *joint probability* of two events E and F occurring together, that is, the probability of the intersection of two events, is defined as follows:

$$\Pr(E \wedge F) = \Pr(E, F)$$

and for the special case of *independent events* E and F :

$$\Pr(E \wedge F) = \Pr(E) \cdot \Pr(F) \quad (\text{A.2})$$

For example, when rolling two dice, with E denoting the event that the first dice turns up 5 and F denoting the event that the second dice turns up 2, the two events E and F are independent, each occurring with probability $1/6$. The joint probability of both E and F occurring is then $1/6 \cdot 1/6 = 1/36$. In fact, Equation A.2 is how the independence of events is *defined*.

The probability of events E or F occurring, that is, the probability of the union of two events, is given by

$$\Pr(E \vee F) = \Pr(E) + \Pr(F) - \Pr(E \wedge F)$$

and for the special case of *mutually exclusive events* for which $\Pr(E \wedge F) = 0$:

$$\Pr(E \vee F) = \Pr(E) + \Pr(F)$$

For example, the probability of a dice showing the number 1 or the number 3 is $1/6 + 1/6 = 1/3$ because the two events are mutually exclusive, that is, the dice cannot show both numbers.

The *conditional probability* of event E occurring, given that event F has occurred, that is, under the condition that F has occurred, is defined as:

$$\Pr(E|F) = \frac{\Pr(E, F)}{\Pr(F)}$$

or, rearranged

$$\Pr(E, F) = \Pr(E|F) \Pr(F) \quad (\text{A.3})$$

Equation A.3 is called the *product rule of probability* and is useful in the following application. First, note that

$$\Pr(E, F) = \Pr(F, E)$$

then, by applying Equation A.3 on both sides:

$$\Pr(E|F) \Pr(F) = \Pr(F|E) \Pr(E)$$

rearranging:

$$\Pr(E|F) = \frac{\Pr(F|E) \Pr(E)}{\Pr(F)} \quad (\text{A.4})$$

Tip

Equation A.4 is known as *Bayes' theorem* after the Reverend Thomas Bayes (1702–1761), an English mathematician and minister.



Bayes' theorem is most often used to describe updating of probabilities or "beliefs" after observing some evidence. In this context, $\Pr(E)$ is called the *prior probability* or just the *prior* of observing event E , while $\Pr(F|E)$ is the *likelihood* of observing event F (the "evidence") just in case that condition E holds. The resulting $\Pr(E|F)$ is the *posterior probability* of observing event E after observing the evidence F .

For example, let F be the event "smoke" and E be the event "fire". Then, in any given situation $\Pr(E)$ is quite small, for example, 0.05; one does not normally expect to see fire. However, one can intuit that $\Pr(F|E)$ is quite high as most fires produce smoke, for example, 0.95. To calculate $\Pr(E|F)$, the probability of "fire" conditional on having observed "smoke", one needs $\Pr(F)$, which can be computed as follows:

$$\Pr(F) = \Pr(F|E) \Pr(E) + \Pr(F|\neg E) \Pr(\neg E)$$

For example, with $\Pr(F|\neg E) = 0.01$ (the probability of observing smoke without fire is quite small) and $\Pr(\neg E) = 1 - \Pr(E)$:

$$\Pr(F) = 0.95 \cdot 0.05 + 0.01 \cdot 0.95 = 0.95 \cdot 0.06 = 0.057$$

Then the probability of "fire" (E) having observed "smoke" (F) is:

$$\begin{aligned} \Pr(E|F) &= \frac{\Pr(F|E) \Pr(E)}{\Pr(F)} \\ &= \frac{0.95 \cdot 0.05}{0.057} = 0.833 \end{aligned}$$

A.5 Random Variables

A *random variable* X is a variable that takes on values x_i of its domain with some probability $\Pr(X = x_i)$. Random variables may be discrete, that is, they can take on only certain values, or they may be continuous, that is, they may take on any real value.

The *expected value* of a random variable, written as $\mathbb{E}(X)$, as $\text{Exp}(X)$, or sometimes as μ (but not to be confused with the mean, also sometimes denoted as μ), is defined as follows, where i indexes the entire domain of X , that is, the following sum or integral is over all possible values of X (in the following, we write the probability as $p(\cdot)$, rather than $\Pr(\cdot)$).

$$\mathbb{E}(X) = \sum_i x_i \cdot p(X = x_i) \quad (\text{for discrete variables})$$

or

$$\mathbb{E}(X) = \int_i x_i \cdot p(X = x_i) dx \quad (\text{for continuous variables})$$

In other words, the expected value or "expectation" is the sum of the possible values, weighted by their probability. For example, the expected value of a discrete random variable R representing the roll of a dice can be shown as:

$$\mathbb{E}(R) = 1/6 \cdot 1 + 1/6 \cdot 2 + 1/6 \cdot 3 + 1/6 \cdot 4 + 1/6 \cdot 5 + 1/6 \cdot 6 = 3.5$$

The expectation is a linear operator, that is

$$\mathbb{E}(aX + b) = a\mathbb{E}(X) + b$$

where a and b are scalars and X is a random variable.

Linearity also extends to the sum of n random variables, such that the expectation of the sum is the sum of the expectations:

$$\mathbb{E}\left(\sum_{i=1}^n X_i\right) = \sum_{i=1}^n \mathbb{E}(X_i)$$

For example, the expectation of the sum of two random variables R_1 and R_2 representing the rolls of two independent dice is:

$$\mathbb{E}(R_1 + R_2) = \mathbb{E}(R_1) + \mathbb{E}(R_2) = 3.5 + 3.5 = 7$$

This result can be verified using the probability for joint events above and enumerating all possible combinations of two dice rolls.

For n independent random variables, the expectation of their product is the product of their expectations:

$$\mathbb{E}\left(\prod_{i=1}^n X_i\right) = \prod_{i=1}^n \mathbb{E}(X_i)$$

The *variance* of a random variable measures how far the values of a variable are "spread out" around the expectation. It is often denoted by the symbol σ^2 , or written as $\mathbb{V}(X)$ or $\text{Var}(X)$ and defined as follows:

$$\mathbb{V}(X) = \text{Var}(X) = \sigma^2(X) = \mathbb{E}[(X - \mathbb{E}(X))^2]$$

With a little algebra, for the discrete case:

$$\begin{aligned} &= \sum_i (x_i - \mathbb{E}(X))^2 p(x_i) \\ &= \sum_i (x_i^2 + \mathbb{E}(X)^2 - 2\mathbb{E}(X)x_i) p(x_i) \\ &= \sum_i x_i^2 p(x_i) + \mathbb{E}(X)^2 \sum_i p(x_i) - 2\mathbb{E}(X) \sum_i x_i p(x_i) \end{aligned}$$

since $\sum_i p(x_i) = 1$ in the second term (probabilities sum to 1) and $\sum_i x_i p(x_i) = \mathbb{E}(X)$ in the third term:

$$\begin{aligned} &= \mathbb{E}(X^2) + \mathbb{E}(X)^2 - 2\mathbb{E}(X)\mathbb{E}(X) \\ &= \mathbb{E}(X^2) + \mathbb{E}(X)^2 - 2\mathbb{E}(X)^2 \\ &= \mathbb{E}(X^2) - \mathbb{E}(X)^2 \end{aligned}$$

The case for continuous variables can be shown in the same way, using integrals instead of sums.

For example, the variance of a random variable R representing the roll of a dice is:

$$\begin{aligned} \mathbb{V}(R) &= \frac{1}{6}(1 - 3.5)^2 + \frac{1}{6}(2 - 3.5)^2 + \frac{1}{6}(3 - 3.5)^2 \\ &\quad + \frac{1}{6}(4 - 3.5)^2 + \frac{1}{6}(5 - 3.5)^2 + \frac{1}{6}(6 - 3.5)^2 \\ &= \frac{1}{6} [(-5/2)^2 + (-3/2)^2 + (-1/2)^2 + (1/2)^2 + (3/2)^2 + (5/2)^2] \\ &= \frac{1}{6} [25/4 + 9/4 + 1/4 + 1/4 + 9/4 + 25/4] = 1/6 \cdot 70/4 = 70/24 \\ &= 35/12 \end{aligned}$$

The *standard deviation* of a random variable is defined as the square root of the variance:

$$\text{std}(X) = \sigma(X) = \sqrt{\mathbb{V}(X)}$$

The variance of a random variable X multiplied by a scaling factor a and shifted by an amount b is:

$$\mathbb{V}(aX + b) = a^2 \mathbb{V}$$

The variance of the sum of n *independent* random variables is the sum of their variances, that is:

$$\mathbb{V} \left[\sum_{i=1}^n X_i \right] = \sum_{i=1}^n \mathbb{V}(X_i)$$

For two random variables, one can define the *covariance* as a generalization of the variance for a single variable. As the name implies, the covariance expresses the extent

to which the two variables vary together, that is, how much does the other variable change when one variable changes.

$$\begin{aligned}\text{Cov}(X, Y) &= \mathbb{E}[(X - \mathbb{E}(X))(Y - \mathbb{E}(Y))] \\ &= \mathbb{E}(XY) - \mathbb{E}(X)\mathbb{E}(Y)\end{aligned}$$

The covariance ranges between negative and positive infinity. Often, it is useful to have a measure with a lower and upper bound. For this, one divides the covariance by the square root of the product of the two variances. This quantity is called the *correlation*, sometimes denoted as ρ and ranges between -1 and 1 :

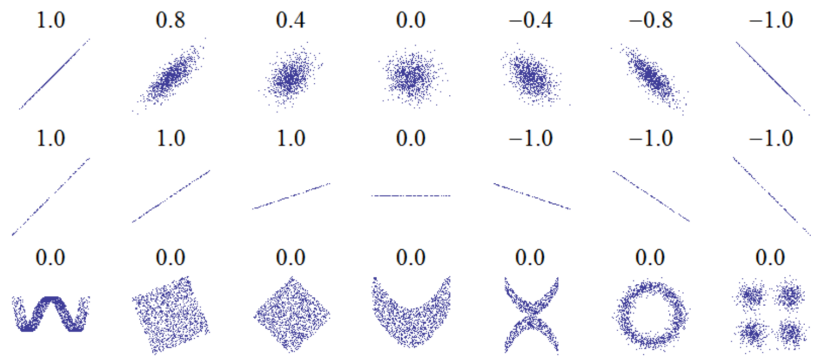
$$\rho = \text{Corr}(X, Y) = \frac{\text{Cov}(X, Y)}{\sqrt{\mathbb{V}(X)\mathbb{V}(Y)}}$$

Tip

There is often some confusion about what the covariance and correlation indicate. Note the following important points:

- Independent variables have zero covariance, but zero covariance does not imply that the variables are independent.
- The correlation indicates the "noisiness" of the relation between two variables.
- The correlation does not reflect the slope of the relationship between the two variables.
- The correlation or covariance do not take into account non-linear relationships.
- Correlation does imply causation, but causation does not imply correlation.

Some of these points are illustrated in Figure A.1, showing different data sets of two variables and their correlation. The top row shows that the correlation indicates how "noisy" the relationship is; the slope of the relationship is the same for the data sets in the top row but the "noisiness" changes with the value of the correlation. The middle row shows that correlation does not indicate the slope of the relationship between the variables, as all data sets have the same correlation but clearly different slope of the relationship. The final row indicates different non-linear relationships that all have zero correlation.



Source: Murphy Figure 3.1

Figure A.1: Datasets and their correlations

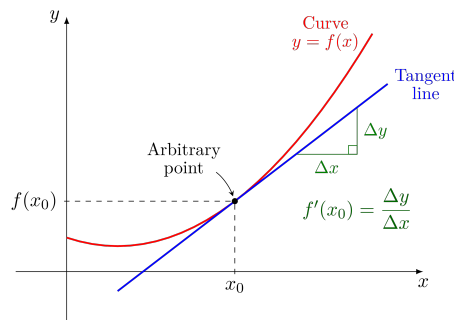
A.6 Differential Calculus

In differential calculus, the *derivative* f' of a function f of some variable x represents the slope of the tangent to the curve of the function f at a particular position $x = x_0$, as shown in Figure A.2.

For example, the derivative of the function $f(x) = x^2$ with respect to variable x is written as $f'(x)$ or as $\frac{df}{dx}$ and defined as $f'(x) = \frac{df}{dx} = 2x$. Therefore, the slope at point $x = 1$ is $f'(1) = 2$ and the slope at point $x = 2$ is $f'(2) = 4$. This evaluation of the derivative at a value x_0 for a variable x is sometimes written as $\frac{df}{dx} \big|_{x=x_0}$.

Table A.1 lists a number of commonly used derivatives and Table A.2 lists some useful rules for computing derivatives for combinations of functions.

When dealing with functions of multiple variables, e.g. $f(x_1, x_2, \dots, x_n)$ one can take the derivative with respect to each variable, treating the other variables as constants.



Source: https://commons.wikimedia.org/wiki/File:Tangent_line_to_a_curve.svg

Figure A.2: Tangent line to a curve

Function f	Derivative f'
a	0
ax	a
x^p	px^{p-1}
$\sin(x)$	$\cos(x)$
$\cos(x)$	$-\sin(x)$
e^x	e^x
$\ln(x)$	$\frac{1}{x}$

Table A.1: Derivatives of common functions

$(af + bg)' = af' + bg'$	Sum rule for functions f and g with scalars a and b
$(fg)' = fg' + f'g$	Product rule for functions f and g
$\left(\frac{f}{g}\right)' = \frac{f'g - fg'}{g^2}$	Quotient rule for functions f and g where $g \neq 0$
$(h(g(x)))' = h'(g(x))g'(x)$	Chain rule for composite functions

Table A.2: Rules for derivatives

Such derivatives are called *partial derivatives* and are written as $\frac{\partial f}{\partial x}$.

For example, consider the function $f(x_1, x_2) = x_1^2 + x_1x_2^2$. Then, the two partial derivatives are:

$$\begin{aligned} \frac{\partial f}{\partial x_1} &= 2x_1 + x_2^2 && \text{(treating } x_2 \text{ as a constant)} \\ \frac{\partial f}{\partial x_2} &= 2x_1x_2 && \text{(treating } x_1 \text{ as a constant)} \end{aligned}$$

These partial derivatives can be written in vector form. This vector is called the *gradient* of the function f , written using the "nabla" symbol ∇ :

$$\nabla f = \begin{pmatrix} 2x_1 + x_2^2 \\ 2x_1x_2 \end{pmatrix} \quad (\text{A.5})$$

Evaluating the gradient at some point, for example at $x_1 = 1, x_2 = 2$ provides the slope in the x_1 and x_2 directions at that point:

$$\nabla f|_{x_1=1, x_2=2} = \begin{pmatrix} 2 \cdot 1 + 2^2 \\ 2 \cdot 1 \cdot 2 \end{pmatrix} = \begin{pmatrix} 6 \\ 4 \end{pmatrix}$$

Gradients can be applied not only to functions of scalars, but also to functions of vectors and matrices. The following identities are useful when working with derivatives of vectors and matrices:

for vectors $\mathbf{x}$:

$$\begin{aligned} \frac{\partial(\mathbf{a}^T \mathbf{x})}{\partial \mathbf{x}} &= \mathbf{a} \\ \frac{\partial(\mathbf{b}^T \mathbf{A} \mathbf{x})}{\partial \mathbf{x}} &= \mathbf{A}^T \mathbf{b} \\ \frac{\partial(\mathbf{x}^T \mathbf{A} \mathbf{x})}{\partial \mathbf{x}} &= (\mathbf{A} + \mathbf{A}^T) \mathbf{x} \end{aligned}$$

for matrices $\mathbf{X}$:

$$\begin{aligned} \frac{\partial(\mathbf{a}^T \mathbf{X} \mathbf{b})}{\partial \mathbf{X}} &= \mathbf{a} \mathbf{b}^T \\ \frac{\partial(\mathbf{a}^T \mathbf{X}^T \mathbf{b})}{\partial \mathbf{X}} &= \mathbf{b} \mathbf{a}^T \end{aligned}$$

Finally, the *Hessian* $\mathbf{H}$ of a function f is the matrix of second partial derivatives. In other words, form the partial derivatives of each partial derivative in the gradient vector; that is, form the partial derivative for each element of the gradient vector. For example, from the gradient in Equation A.5 one can compute the following Hessian:

$$\mathbf{H}(f) = \begin{pmatrix} \frac{\partial^2 f}{\partial x_1^2} & \frac{\partial^2 f}{\partial x_1 \partial x_2} \\ \frac{\partial^2 f}{\partial x_2 \partial x_1} & \frac{\partial^2 f}{\partial x_2^2} \end{pmatrix} = \begin{pmatrix} 2 & 2x_2 \\ 2x_2 & 2x_1 \end{pmatrix}$$

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